

Part 1 Executive Summary	3 - 4
Company & Product Overview	5 - 15
Check List & Risk Overview	16 - 21
Users, Market & Investment	22 - 23
Part 2 Financial Projection	24 - 32
\$ Business Valuation	33 - 35
Stress Test, Scenario Analysis & Simulations	36 - 40
Glossary & Disclaimer	41 - 42





OUR VISION & MISSION

Our Mission

IronWall's mission is to provide exceptional private security solutions that ensure the highest level of protection and peace of mind for our clients. By leveraging state-of-the-art surveillance systems, alarm monitoring, access control, and highly trained on-site security personnel, IronWall is dedicated to safeguarding both residential and commercial properties. We are committed to excellence and the customization of security plans, delivering proactive and effective solutions that enhance safety and secure our clients' assets and lives.

Our Vision

IronWall aims to become the global leader in private security, renowned for innovation, reliability, and excellence. In the next twenty years, IronWall envisions a world where every community and business can experience unparalleled safety through cutting-edge technology and superior service. We strive to set the standard for security solutions, earning the trust and confidence of clients worldwide. By continuously improving and adapting, IronWall will create a future where our name becomes synonymous with security and peace of mind.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 1,264,968

Revenue

\$ 423,764

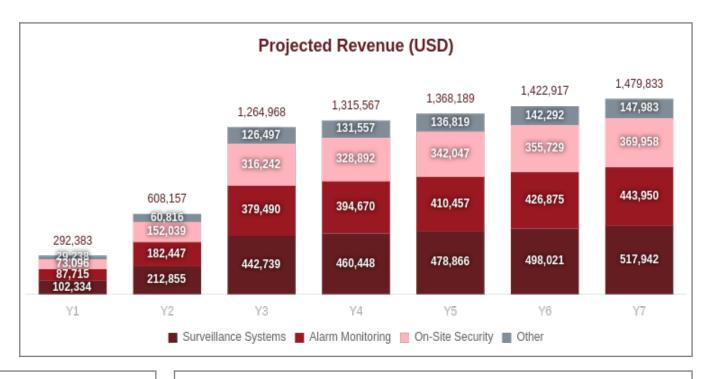
Gross Profit

\$ 175,831

EBITDA

0.08%

Target Market Share

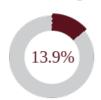








EBITDA Margin



Project Phases



Foundation Enhancement Diversification Innovation

Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Investment will be used to finance CAPEX, WC buffers, etc.





About the Company: General Overview





IronWall is a leading security company dedicated to providing comprehensive and reliable security solutions for both residential and commercial clients. Specializing in private security activities, IronWall operates within the administrative and support service activities sector. The company offers a wide range of services, including state-of-the-art surveillance systems, alarm monitoring, access control, and on-site security personnel. Utilizing advanced technology and employing highly trained professionals, IronWall ensures the highest level of protection and peace of mind for its clients. With a strong commitment to excellence and the development of customized security plans, IronWall delivers proactive and effective solutions that safeguard properties and enhance overall safety.

Sources: Company's Prop Vision September 2024 Overview Sweden 5

The Main Phases: Projects & Impacts

01

Foundation

Phase L

IronWall establishes a core offering focused on state-ofthe-art surveillance systems and on-site security personnel, delivering reliable security solutions for residential and commercial clients.

Compared to the compared to

Phase II.

Sources: Company's Prop Vision

IronWall enhances its security solutions by integrating advanced alarm monitoring and access control systems, expanding its user base and solidifying its market presence.

Diversification

03

Phase III

IronWall identifies new revenue streams such as cybersecurity services and targeted security consulting, adding value to its portfolio and tapping into emerging market demands.

Innovation

04

Phase IV.

IronWall ventures into high-risk, high-reward fields like drone surveillance and AI-driven security analytics, positioning itself for future industry advancements and long-term growth.

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Residential Clients	 Enhanced safety and peace of mind through advanced surveillance systems and on-site security personnel. Customized security plans tailored to individual needs, providing flexible and reliable solutions. Quick response to emergencies and potential threats, ensuring ongoing protection and security.
Commercial Clients	 Increased protection of assets and sensitive information through high-tech monitoring and access control systems. Improved business continuity and reduced risk of security breaches and incidents. Cost savings by preventing theft, vandalism, and other security-related losses.
Security Personnel	 Opportunities for career advancement through continuous training and professional development programs. Enhanced job security in a growing and evolving industry. A safe and supportive working environment with state-of-the-art tools and technology.
Technology Partners	 Strong business partnerships leading to increased sales and technological development opportunities. Collaborative innovation efforts to stay ahead in the rapidly evolving security industry. Long-term contracts and steady revenue streams through ongoing service agreements.
Investors	 High growth potential through diverse revenue streams and expanding market presence. Attractive returns on investment due to innovative and scalable solutions. Reduced risk with a company committed to excellence and continuous improvement.
Community	 Enhanced overall community safety and reduced crime rates through reliable security services. Creation of local jobs and economic growth through business expansion. Contributions to local initiatives and partnerships that strengthen community safety.
Government and Regulatory Bodies	 Improved compliance with safety and security regulations through advanced and reliable systems. Enhanced public safety and reduced burden on law enforcement agencies. Collaborative efforts to develop and implement efficient security policies and standards.

Sources: Company's Prop Assessment

7

Key Performance Components



Competitive Advantage

Advanced Technology

IronWall leverages cutting-edge technology in surveillance systems, alarm monitoring, and access control to provide superior security solutions for clients

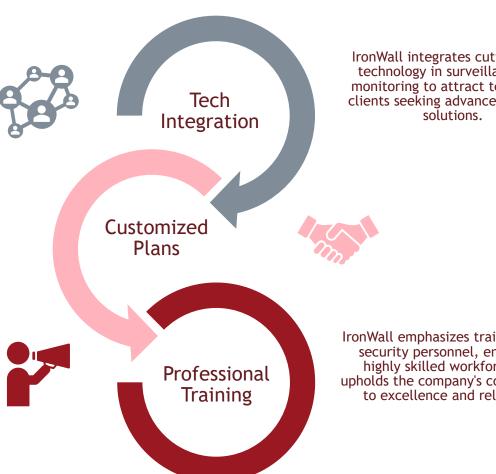
Highly Trained Personnel

Employing highly trained security professionals, IronWall ensures expert handling of security operations, guaranteeing top-notch service and safety.

Customized Security Plans

IronWall offers tailored security plans, ensuring that each client receives a personalized approach that precisely meets their unique safety needs.

Marketing and Growth Strategy



Sweden

IronWall integrates cutting-edge technology in surveillance and monitoring to attract tech-savvy clients seeking advanced security

IronWall emphasizes training for its security personnel, ensuring a highly skilled workforce that upholds the company's commitment to excellence and reliability.

IronWall offers personalized security

plans to meet the

specific needs of

residential and

commercial clients, ensuring tailored and effective protection.

Key Performance Drivers

Target Groups

Sources: Company's Prop Assessment



		Industries	Description
1		Residential Homeowners	Homeowners seeking reliable surveillance and protection solutions to ensure the safety and security of their properties and families.
II		Commercial Businesses	Businesses needing comprehensive security systems to protect assets, monitor premises, and ensure a safe environment for employees and customers.
III		Property Management Companies	Property managers looking for integrated security solutions to maintain the safety and security of multiple residential or commercial properties.
IV	(7) S	Construction Sites	Construction companies requiring robust security to guard equipment, materials, and site workers from theft and vandalism.
V	- - - - - - - - - - - - - -	Retail Stores	Retailers in need of advanced security systems to prevent theft, monitor customer activity, and safeguard inventory.
VI	<u></u>	Educational Institutions	Schools and universities seeking to implement thorough security measures to protect students, staff, and campus facilities.
VII		Government Facilities	Government entities that require high-level security solutions to protect sensitive information, personnel, and infrastructure.



Painpoints & Solutions



Solution from Phase I to Phase IV

Painpoints

Inadequate Security Measures

Many residential and commercial properties lack comprehensive security measures, leaving them vulnerable to theft, vandalism, and other threats.

Reactive Security Responses

Traditional security systems often react to threats rather than proactively preventing them, leading to potential security breaches.

Complex Security Management

Coordinating and managing various security measures can be complex and time-consuming for property owners.

Unauthorized Access

Preventing unauthorized access to sensitive areas is a critical concern for businesses and residential properties.

Delayed Emergency Responses

Delayed responses to security breaches or emergencies can result in increased damage and risk to life and property.

Employee and Visitor Safety

Ensuring the safety of employees and visitors within a property is a major challenge, especially in high-traffic areas.

Lack of Security Expertise

Many property owners lack the expertise to design and implement effective security measures that address their specific needs.

Solution

IronWall provides state-of-the-art surveillance systems and onsite security personnel to ensure robust protection and deter criminal activities.

IronWall's advanced surveillance technology and trained personnel offer proactive monitoring and rapid response to potential threats, enhancing overall safety.

IronWall delivers integrated security solutions that streamline surveillance, personnel coordination, and incident management for seamless protection.

IronWall's advanced access control systems restrict entry to authorized personnel only, ensuring secure access management.

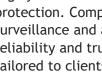
IronWall's integrated alarm monitoring services offer immediate alerts and prompt responses to any security incident, minimizing damage and risks.

IronWall enhances safety with comprehensive surveillance and on-site security personnel who monitor and protect all individuals on the premises.

IronWall offers customized security plans and consulting services that leverage expert knowledge to address unique security challenges effectively.

Strategic Analysis: SWOT

Strength



Leader in security solutions with advanced technology. Highly trained security personnel ensure effective protection. Comprehensive range of services, including surveillance and alarm monitoring. Strong reputation for reliability and trustworthiness. Customized security plans tailored to clients' needs.

Weaknesses

High operational costs due to advanced technology and training. Dependency on technology, vulnerable to cyber threats. Limited market share beyond current regions. Potential difficulty in scaling personalized services. High staff turnover due to industry nature.





Increasing demand for residential and commercial security. Expansion into new geographic markets. Integration of Al and IoT for smarter security solutions. Partnership opportunities with tech firms. Growing need for cybersecurity in physical security services.



Intense competition within the private security sector. Rapid technological advancements require continuous investment. Economic downturns may impact client budgets. Regulatory changes in security industry standards. Potential risks from cybersecurity breaches.

Pestel: Analysis



m P P	E	e S	T	€ E	⊀ L
Political 7 / 10	Economic 7 / 10	Social 7 / 10	Technological 8 / 10	Environmental 6 / 10	Legal 7 / 10
Regulations:	Market Demand:	Crime Rates:	Innovation:	Sustainability:	Compliance:
Compliance with security industry standards and government regulations.	Fluctuation in client demand influenced by economic conditions.	Rising crime rates increase demand for security services.	Adoption of advanced surveillance and monitoring technologies.	Use of eco-friendly security technologies and practices.	Adherence to local, regional, and international security laws.
Policy Changes:	Costs:	Awareness:	Cybersecurity:	Energy Efficiency:	Liability:
Impact of new policies on security measures and operations.	Rising operational and technological costs.	Growing societal emphasis on safety and security awareness.	Protection against increasing cyber threats.	Energy-efficient security systems to reduce environmental impact.	Mitigation of legal risks and liabilities.

IronWall is strategically positioned to navigate the security industry by leveraging advanced technology and adapting to changes in the PESTEL factors. This ensures sustained growth and the highest protection standards.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

12



Sweden

VRIO Framework: Analysis

Company & Product

Does the resource or capability enable the firm to exploit an opportunity or neutralize a threat in the environment?

IronWall's resources and capabilities enable the firm to offer customized security solutions, effectively neutralizing contemporary threats and exploiting market opportunities in residential and commercial security.

Sources: Company's Prop Planning

Is the resource or capability controlled by only a few firms or no other firms?

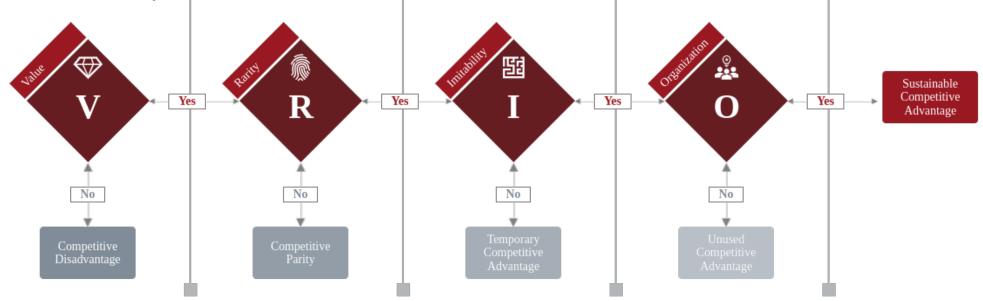
The combination of advanced technology and highly trained professionals is controlled by a limited number of firms, making IronWall's offering rare.

Is the resource or capability costly for other firms to imitate?

IronWall's blend of customized security plans, advanced surveillance systems, and skilled personnel is costly and difficult for competitors to replicate. Is the firm organized to exploit the resource or capability?

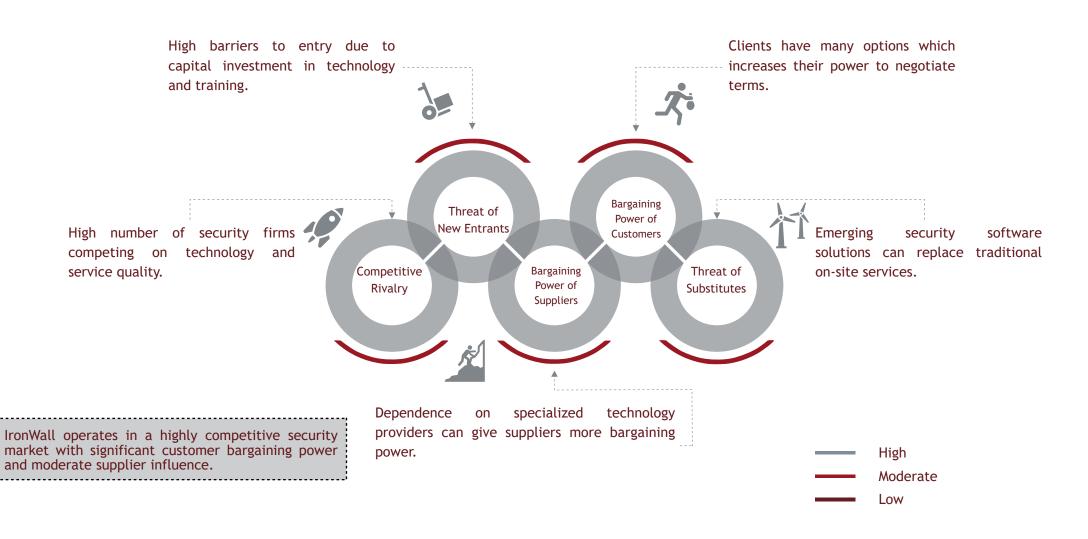
IronWall is structured to maximize the efficiency and effectiveness of its resources, ensuring optimal deployment of technology and personnel.

IronWall's integrated use of cuttingedge technology and trained personnel provides a valuable, rare, and hard-toimitate competitive advantage, supported by an organized operational framework.



Porter's Five Forces: Analysis





14

Management Team

Company & Product

Overview

David leads IronWall, focusing on providing innovative security solutions to protect businesses and individuals with cutting-edge technology.

David Andersson



Co-Founder & CEO

Lena Svensson



Co-Founder & Operations Manager

Overview

Lena oversees daily operations, ensuring IronWall's security services are delivered efficiently and effectively to all clients.

Overview

Erik designs tailored security systems, combining advanced technology with expertise to meet the unique needs of each client.

Sources: Company's Prop Profiles

Erik Johansson



Security Solutions Director

Mia Nilsson



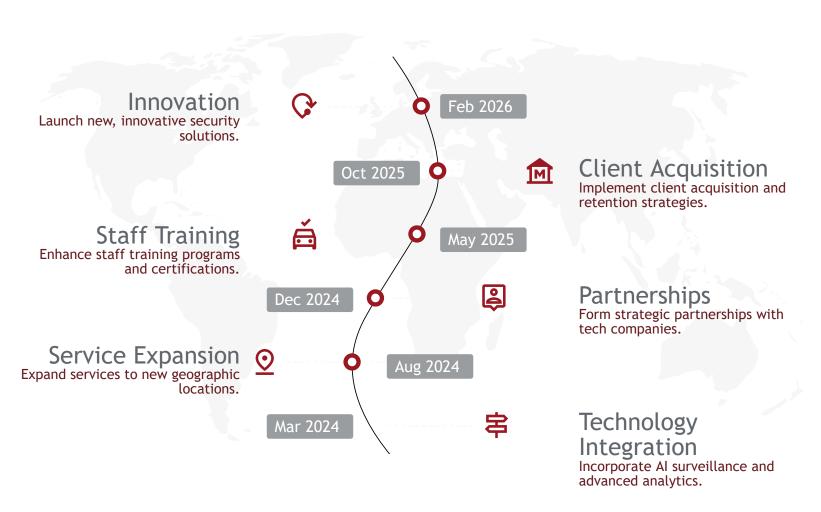
Customer Relations Manager

Overview

Mia builds and maintains strong relationships with clients, ensuring their satisfaction and the effectiveness of IronWall's security services.

History & Roadmap





Current Status.

- IronWall will integrate AI and advanced analytics by Mar 2024.
- Expand into new locations by Aug 2024 to broaden service radius.
- Forge partnerships with tech companies by Dec 2024 for cutting-edge solutions.
- Enhance training programs for staff by May 2025, focusing on new certifications.
- Implement client acquisition strategies by Oct 2025 for growth.
- By Feb 2026, launch innovative security solutions to stay ahead in the market.

ronWall

Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define Company Vision and Mission	Not Started	High	CEO	2 weeks
2	Register the Company Name	Not Started	High	CEO	3 weeks
3	Formulate Business Plan	Not Started	High	C00	1 month
4	Secure Initial Funding	Not Started	High	CFO	2 months
5	Hire Key Executive Team	Not Started	High	СРО	1.5 months
6	Set Up Office Space	Not Started	Medium	COO	1 month
7	Implement IT Infrastructure	Not Started	Medium	СТО	2 months
8	Create Initial Organizational Structure	Not Started	High	СРО	3 weeks
Mark	eting				
1	Develop Brand Identity and Core Messaging	Not Started	High	CMO	2 weeks
2	Launch Initial Marketing Campaign	Not Started	High	CMO	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Build and Optimize Company Website	Not Started	High	CMO	2 months
5	Develop Content Marketing Strategy	Not Started	Medium	CMO	6 weeks
6	Initiate SEO and SEM Campaigns	Not Started	Medium	CMO	3 months
7	Forge Partnerships with Industry Influencers	Not Started	Medium	CRO	2 months
8	Develop Customer Referral Program	Not Started	Low	CSO	4 months

Sources: Company's Prop Planning

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Develop core surveillance system	Not Started	High	СТО	3 months
2	Hire and train on-site security personnel	Not Started	High	C00	2 months
3	Secure partnerships with key suppliers	Not Started	Medium	СРО	1.5 months
4	Set pricing model for core services	Not Started	High	CFO	1 month
5	Implement client management system	Not Started	Medium	CIO	2 months
6	Obtain necessary licenses and permits	Not Started	High	CSO	2 months
7	Design and test surveillance system prototype	Not Started	High	СТО	3 months
8	Develop client service and support protocols	Not Started	Medium	C00	1.5 months
Phas	e 2				
1	Develop advanced alarm monitoring service	Not Started	High	СТО	2 months
2	Expand access control system offerings	Not Started	High	СРО	3 months
3	Upgrade existing client systems	Not Started	Medium	C00	4 months
4	Market new enhancements to existing clients	Not Started	High	CMO	1 month
5	Partner with leading alarm manufacturers	Not Started	Medium	CRO	2 months
6	Conduct training sessions for new systems	Not Started	Medium	CSO	3 months
7	Develop user-friendly interface for system management	Not Started	High	CIO	2 months
8	Launch targeted advertising campaigns for new alarm services	Not Started	Medium	СМО	3 months

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Conduct Market Analysis for Cybersecurity Services	Not Started	High	CRO	2 months
2	Develop Cybersecurity Service Offerings	Not Started	High	СТО	3 months
3	Hire Cybersecurity Experts	Not Started	High	СРО	4 months
4	Create Targeted Security Consulting Packages	Not Started	Medium	C00	3 months
5	Establish Strategic Partnerships in Cybersecurity	Not Started	Medium	CSO	4 months
6	Train Current Staff in Cybersecurity Skills	Not Started	Medium	CFO	5 months
7	Develop Cybersecurity Marketing Strategy	Not Started	High	CMO	2 months
8	Launch Cybersecurity Services	Not Started	High	CEO	6 months
Phas	e 4				
1	Implement Drone Surveillance Technology	Not Started	High	СТО	6 months
2	Develop AI-Driven Security Analytics	Not Started	High	CIO	8 months
3	Form Strategic Partnerships with Tech Innovators	Not Started	Medium	СВО	4 months
4	Pilot Program for AI-Enhanced Surveillance	Not Started	High	CSO	3 months
5	Acquire IP for New Security Technologies	Not Started	Medium	CFO	5 months
6	Train Staff on New Technologies	Not Started	High	C00	2 months
7	Launch Marketing Campaign for Innovative Services	Not Started	Medium	CMO	3 months
8	Evaluate Legal and Regulatory Compliance for Drone Use	Not Started	High	СРО	3 months

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment failure	C00	Implement regular maintenance schedules and quick response protocols for equipment repairs.
2	Staff training deficiencies	CSO	Establish ongoing training programs and mandatory certification requirements for all security personnel.
3	Supply chain disruptions	СРО	Develop multiple suppliers and maintain a stockpile of critical components and equipment.
4	Communication breakdowns	CIO	Ensure robust and redundant communication systems and protocols are in place.
5	Technology malfunctions	СТО	Implement robust and redundant technology infrastructure and conduct regular system audits.

2. Regulatory and legal risks

Sources: Company's Prop Assessment

#	Risk Type	Area	Mitigation Strategy
1	Compliance with Local Security Regulations	CRO	Regularly review and adhere to local laws.
2	Data Privacy Laws	CIO	Implement strong data protection measures.
3	Labor Law Violations	C00	Ensure HR policies align with labor laws.
4	Environmental Regulations	C00	Adopt eco-friendly practices.
5	Intellectual Property Infringement	CSO	Secure IP rights and monitor misuse.

Risks Overview

Sweden 20

Core Risks & Mitigation Strategies



3 6	3. Strategic/Market Risk					
		A	Minima bione Chamber and			
#	Risk Type	Area	Mitigation Strategy			
11	Market Competition	СВО	Differentiate with unique services			
2	Technological Advancements	СТО	Invest in R&D			
3	Customer Retention	CSO	Boost customer engagement			
4	Market Demand Fluctuations	CRO	Diversify service offerings			
5	Cybersecurity Threats	CIO	Strengthen IT security			
4. F	4. Finance risk					
#	Risk Type	Area	Mitigation Strategy			
1	Cash Flow Shortages	CFO	Maintain an emergency fund			
2	Large Initial Investment	CFO	Secure diversified funding sources			
3	Revenue Dependency	CRO	Diversify client portfolio			
4	Market Volatility	CFO	Hedge against market risks			
5	High R&D Costs	СТО	Prioritize funding efficiency			
5. C	ther general risk					
#	Risk Type	Area	Mitigation Strategy			
1	Market competition	CEO	Continuously innovate and adapt service offerings			
2	Customer satisfaction	C00	Ensure high-quality service and quick response			
3	Brand reputation	CMO	Maintain transparent communication and effective PR			
4	Technological advancements	СТО	Invest in cutting-edge technology and R&D			
5	Employee retention	CPO	Offer competitive benefits and career growth			

Sources: Company's Prop Assessment September 2024 Risks Overview Sweden 21

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Private security activities (consolidated) Subindustry

\$ 1,443,868,803

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 4.00%





Service Available Market (SAM)

2.70%

Given IronWall's leading position, commitment to excellence, and advanced technology in the Private Security Activities sector in Sweden, the company is well-positioned to capitalize on a robust Serviceable Available Market. However, considering the company's resources and competitive landscape, a realistic





Sources: Company's Prop Assessment

Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.75000% Year 2 1.50000% Year 3 3.00000% IronWall operates in a highly competitive private security market in Sweden, characterized by several well-established players and a number of SMEs. Given the company's strong capital base and commitment to advanced technology and highly trained personnel, it is realistic to estimate a modest but steady market



Funding Allocation

1 2 3 4 5 6 7 8

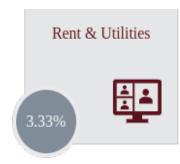
Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 250,000

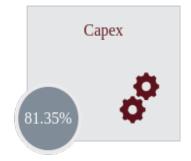
Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	97,948	
Payroll Expenses		26,899
Rent & Utilities		10,233
Marketing and Branding		7,894
Other Miscellaneous		2,631
Capex		250,000
Communication Expenses		2,339
Legal and Professional Fees		2,047
Training and Development		2,047
Representation and Entert.		1,754
Office supplies		1,462
CAPEX & WC shortage	Y1	209,359
Buffer		40,641
Total Required Investmen	t(USD)	250,000











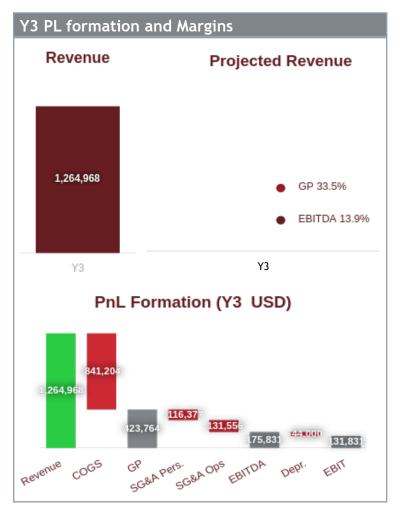


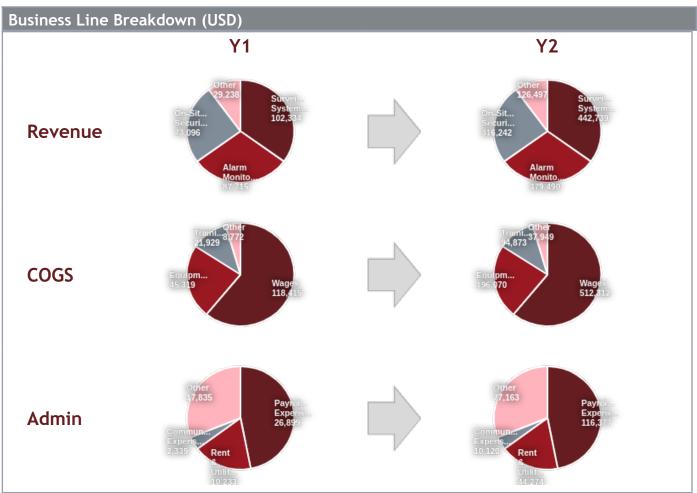
Sources: Company's Prop Planning September 2024 Investment Utilization Sweden 23

Financials Dashboard

Sources: Company's Prop Planning







September 2024 Summery Financials Sweden 24 Iron

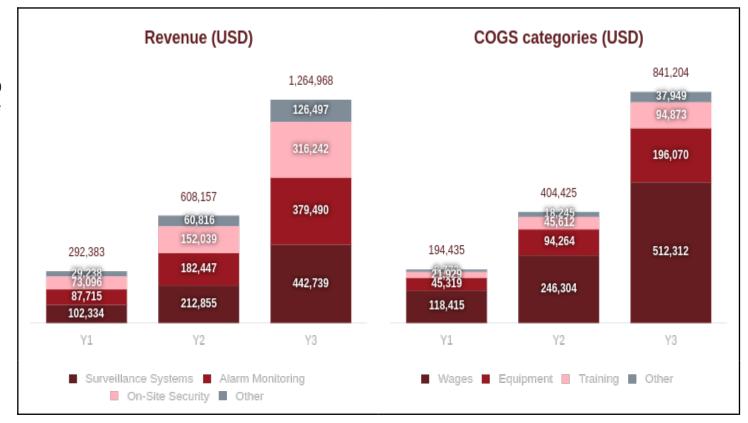
Revenue Formation Narrative



IronWall specializes in providing top-tier security solutions for diverse needs, from residential to commercial. Operating in the Private Security Activities sector, IronWall targets the comprehensive Total Addressable Market (TAM) in Sweden, valued at 1,443,868,803 USD. With our cutting-edge technology and customizable security services, we aim to capture a Serviceable Available Market (SAM) of 2.7%, reflective of our robust offerings and market strengths. This positions us to serve an estimated SAM valued at 39,984,417.68 USD. Our Serviceable Obtainable Market (SOM) projections exhibit a strategic, phased growth over the first three years: starting at 0.75% in Year 1, escalating to 1.5% in Year 2, and reaching 3% by Year 3. Year-on-year revenue projections are 292,383.43 USD for Year 1, 608,157.54 USD for Year 2, and 1,264,967.68 USD for Year 3. IronWall's well-balanced revenue stream is distributed across four primary lines of business: Surveillance Systems (35%), Alarm Monitoring (30%), On-Site Security (25%), and Other services (10%). These strategically diversified revenue channels are designed to optimize performance and resilience across market fluctuations. By continuously innovating and exceeding client expectations, IronWall is set to expand its market share and solidify its presence as a leader in private security.

\$ 1,264,968 Projected Revenue

0.08% Market share



Sources: Business Valuation September 2024 Revenue at Glance Sweden 25

Revenue Calculation Details



Financial	l Projection
-----------	--------------

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Surveillance Systems	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%
Alarm Monitoring	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
On-Site Security	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

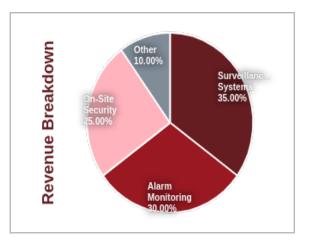
Surveillance Systems	6,396	6,396	6,396	7,675	7,675	7,675	9,381	9,381	9,381	10,660	10,660	10,660	102,334	212,855	442,739
Alarm Monitoring	5,482	5,482	5,482	6,579	6,579	6,579	8,041	8,041	8,041	9,137	9,137	9,137	87,715	182,447	379,490
On-Site Security	4,568	4,568	4,568	5,482	5,482	5,482	6,700	6,700	6,700	7,614	7,614	7,614	73,096	152,039	316,242
Other	1,827	1,827	1,827	2,193	2,193	2,193	2,680	2,680	2,680	3,046	3,046	3,046	29,238	60,816	126,497
Total Revenue (USD)	18,274	18,274	18,274	21,929	21,929	21,929	26,802	26,802	26,802	30,457	30,457	30,457	292,383	608,158	1,264,968

Total revenue is expected to reach \$ 1,264,968 by year 3.

Main revenue driver are:

- Surveillance Systems which generates \$ 442,739 by Year 3
- Alarm Monitoring which generates \$ 379,490 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 108.00 %



Sources: Company's Prop Planning September 2024 Revenue at Glance Sweden 26



COGS Calculation Details



Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	М7	8M	М9	M10	M11	M12	Y1	Y2	Y3
Wages	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%	40.50%
Equipment	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%	15.50%
Training	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%
Other	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

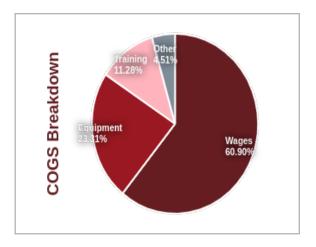
Wages	7,401	7,401	7,401	8,881	8,881	8,881	10,855	10,855	10,855	12,335	12,335	12,335	118,415	246,304	512,312
Equipment	2,832	2,832	2,832	3,399	3,399	3,399	4,154	4,154	4,154	4,721	4,721	4,721	45,319	94,264	196,070
Training	1,371	1,371	1,371	1,645	1,645	1,645	2,010	2,010	2,010	2,284	2,284	2,284	21,929	45,612	94,873
Other	548	548	548	658	658	658	804	804	804	914	914	914	8,772	18,245	37,949
Total COGS (USD)	12,152	12,152	12,152	14,583	14,583	14,583	17,823	17,823	17,823	20,254	20,254	20,254	194,435	404,425	841,204

Total COGS is expected to reach \$841,204 by year 3.

Main revenue driver are:

- Wages which generates \$ 512,312 by Year 3
- Equipment which generates \$ 196,070 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 108.00 %



SG&A Calculation Details



Financial Projection

		M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
oll Expenses	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%	9.20%
& Utilities	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
munication Expenses	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%
e supplies	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
l and Professional Fees	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%
eting and Branding	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%
esentation and Entertainment	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%	0.60%
ning and Development	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%
r Miscellaneous	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%
esentation and Entertainment iing and Development	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%	0.	.70%	.70% 0.70%

Payroll Expenses	1,681	1,681	1,681	2,017	2,017	2,017	2,466	2,466	2,466	2,802	2,802	2,802	26,899	55,950	116,377
Rent & Utilities	640	640	640	768	768	768	938	938	938	1,066	1,066	1,066	10,233	21,286	44,274
Communication Expenses	146	146	146	175	175	175	214	214	214	244	244	244	2,339	4,865	10,120
Office supplies	91	91	91	110	110	110	134	134	134	152	152	152	1,462	3,041	6,325
Legal and Professional Fees	128	128	128	154	154	154	188	188	188	213	213	213	2,047	4,257	8,855
Marketing and Branding	493	493	493	592	592	592	724	724	724	822	822	822	7,894	16,420	34,154
Representation and Entertainment	110	110	110	132	132	132	161	161	161	183	183	183	1,754	3,649	7,590
Training and Development	128	128	128	154	154	154	188	188	188	213	213	213	2,047	4,257	8,855
Other Miscellaneous	164	164	164	197	197	197	241	241	241	274	274	274	2,631	5,473	11,385
Total SG&A (USD)	3,582	3,582	3,582	4,298	4,298	4,298	5,253	5,253	5,253	5,969	5,969	5,969	57,307	119,199	247,934

Sources: Company's Prop Planning September 2024 SG&A at Glance Sweden 28

PaT Expectations



Financial Projection

Income Statement (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	18,274	18,274	18,274	21,929	21,929	21,929	26,802	26,802	26,802	30,457	30,457	30,457	292,383	608,158	1,264,968
Surveillance Systems	6,396	6,396	6,396	7,675	7,675	7,675	9,381	9,381	9,381	10,660	10,660	10,660	102,334	212,855	442,739
Alarm Monitoring	5,482	5,482	5,482	6,579	6,579	6,579	8,041	8,041	8,041	9,137	9,137	9,137	87,715	182,447	379,490
On-Site Security	4,568	4,568	4,568	5,482	5,482	5,482	6,700	6,700	6,700	7,614	7,614	7,614	73,096	152,039	316,242
Other	1,827	1,827	1,827	2,193	2,193	2,193	2,680	2,680	2,680	3,046	3,046	3,046	29,238	60,816	126,497
COGS	-12,152	-12,152	-12,152	-14,583	-14,583	-14,583	-17,823	-17,823	-17,823	-20,254	-20,254	-20,254	-194,435	-404,425	-841,204
Wages	-7,401	-7,401	-7,401	-8,881	-8,881	-8,881	-10,855	-10,855	-10,855	-12,335	-12,335	-12,335	-118,415	-246,304	-512,312
Equipment	-2,832	-2,832	-2,832	-3,399	-3,399	-3,399	-4,154	-4,154	-4,154	-4,721	-4,721	-4,721	-45,319	-94,264	-196,070
Training	-1,371	-1,371	-1,371	-1,645	-1,645	-1,645	-2,010	-2,010	-2,010	-2,284	-2,284	-2,284	-21,929	-45,612	-94,873
Other	-548	-548	-548	-658	-658	-658	-804	-804	-804	-914	-914	-914	-8,772	-18,245	-37,949
Gross Profit	6,122	6,122	6,122	7,346	7,346	7,346	8,979	8,979	8,979	10,203	10,203	10,203	97,948	203,733	423,764
SG&A Personal Expenses	-1,681	-1,681	-1,681	-2,017	-2,017	-2,017	-2,466	-2,466	-2,466	-2,802	-2,802	-2,802	-26,899	-55,950	-116,377
SG&A Operating Expenses	-1,900	-1,900	-1,900	-2,281	-2,281	-2,281	-2,787	-2,787	-2,787	-3,167	-3,167	-3,167	-30,408	-63,248	-131,557
EBITDA	2,540	2,540	2,540	3,048	3,048	3,048	3,725	3,725	3,725	4,233	4,233	4,233	40,641	84,534	175,831
Depreciation	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-3,667	-44,000	-44,000	-44,000
EBIT	-1,127	-1,127	-1,127	-619	-619	-619	59	59	59	567	567	567	-3,359	40,534	131,831
Interest Expense	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-3,403	-3,403	-3,403
Profit before Tax	-1,410	-1,410	-1,410	-902	-902	-902	-225	-225	-225	283	283	283	-6,761	37,131	128,428
Tax	296	296	296	189	189	189	47	47	47	-59	-59	-59	1,420	-7,798	-26,970
Profit after Tax (USD)	-1,114	-1,114	-1,114	-713	-713	-713	-178	-178	-178	224	224	224	-5,341	29,334	101,458

Sources: Company's Prop Planning September 2024 Profit after Tax Sweden 29

Balance Sheet Statement



Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	20,723	22,979	22,615	21,915	24,680	23,950	22,772	26,214	27,036	27,521	31,471	30,005	30,005	50,520	112,500
Accounts Receivable	18,274	18,274	18,274	21,929	21,929	21,929	26,802	26,802	26,802	30,457	30,457	30,457	30,457	63,350	131,767
Inventory	12,152	12,152	14,583	14,583	14,583	17,823	17,823	17,823	20,254	20,254	20,254	25,277	25,277	52,575	87,625
Prepaid Expenses	950	950	1,140	1,140	1,140	1,394	1,394	1,394	1,584	1,584	1,584	1,977	1,977	4,111	6,852
Deferred Tax Assets	296	592	888	1,078	1,267	1,457	1,504	1,551	1,598	1,539	1,479	1,420	1,420	-	-
Current Assets	52,395	54,948	57,501	60,645	63,599	66,553	70,295	73,784	77,273	81,354	85,244	89,135	89,135	170,556	338,745
Surveillance Systems Equipment	78,667	77,333	76,000	74,667	73,333	72,000	70,667	69,333	68,000	66,667	65,333	64,000	64,000	48,000	32,000
Alarm Monitoring Hardware	49,167	48,333	47,500	46,667	45,833	45,000	44,167	43,333	42,500	41,667	40,833	40,000	40,000	30,000	20,000
Access Control Systems	59,000	58,000	57,000	56,000	55,000	54,000	53,000	52,000	51,000	50,000	49,000	48,000	48,000	36,000	24,000
Training Facilities and Equipment	59,500	59,000	58,500	58,000	57,500	57,000	56,500	56,000	55,500	55,000	54,500	54,000	54,000	48,000	42,000
Non-Current Assets	246,333	242,667	239,000	235,333	231,667	228,000	224,333	220,667	217,000	213,333	209,667	206,000	206,000	162,000	118,000
Total Assets	298,729	297,615	296,501	295,978	295,265	294,553	294,628	294,451	294,273	294,687	294,911	295,135	295,135	332,556	456,745
Accounts Payable	950	950	950	1,140	1,140	1,140	1,394	1,394	1,394	1,584	1,584	1,584	1,584	3,294	6,852
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	284	284	284	284	284	284	284	284	284	284	284	284	284	284	284
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	6,378	25,550
Current Liabilities	1,234	1,234	1,234	1,424	1,424	1,424	1,677	1,677	1,677	1,867	1,867	1,867	1,867	9,955	32,685
Loans and other borrowings	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609
Non-Current Liabilities	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609	48,609
Total Liabilities	49,843	49,843	49,843	50,033	50,033	50,033	50,286	50,286	50,286	50,476	50,476	50,476	50,476	58,564	81,294
Paid-In Capital	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-5,341	23,992
Current Period Earnings	-1,114	-2,228	-3,342	-4,055	-4,767	-5,480	-5,658	-5,835	-6,013	-5,789	-5,565	-5,341	-5,341	29,334	101,458
Total Equity	248,886	247,772	246,658	245,945	245,233	244,520	244,342	244,165	243,987	244,211	244,435	244,659	244,659	273,992	375,450

Sources: Company's Prop Planning September 2024 Balance Sheet Sweden 30

Cash Flow Statement - Direct



Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	М3	M4	M5	M6	М7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance		20,723	22,979	22,615	21,915	24,680	23,950	22,772	26,214	27,036	27,521	31,471		30,005	50,520
Cash from sales of goods/services	-	18,274	18,274	18,274	21,929	21,929	21,929	26,802	26,802	26,802	30,457	30,457	261,927	575,264	1,196,550
Payments to employees/vendors	-14,784	-15,734	-18,164	-18,691	-18,881	-22,121	-22,823	-23,076	-25,507	-26,033	-26,223	-31,246	-275,435	-549,212	-1,120,630
Advances paid/received	-	-	-190	-	-	-253	-	-	-190	-	-	-393	-1,977	-2,135	-2,741
Taxes paid	-		-	-		-	-	-	-		-	-	-	-	-7,798
Interest paid	-	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-3,119	-3,403	-3,403
CF from Operating Activities	-14,784	2,257	-364	-700	2,765	-729	-1,178	3,442	821	485	3,950	-1,466	-18,604	20,515	61,979
Acquisition of															
Surveillance Systems Equipment	-		-	-		-	-	-	-		-	-	-80,000	-	-
Alarm Monitoring Hardware	-		-	-		-	-	-	-	-	-	-	-50,000	-	-
Access Control Systems	-		-	-		-	-	-	-		-	-	-60,000	-	-
Training Facilities and Equipment	-		-	-		-	-	-	-		-	-	-60,000	-	-
CF from Investing Activities													-250,000		-
Loans received / paid	-		-	-		-	-	-	-	-	-	-	48,609	-	-
Investments received / paid			-			-	-	-		-	-		250,000	•	-
CF from Financing activities													298,609		-
Ending Balance	20,723	22,979	22,615	21,915	24,680	23,950	22,772	26,214	27,036	27,521	31,471	30,005	30,005	50,520	112,500

Cash Flow

Assumptions:

- invoices are paid in 30 days; - half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days; - inventory is built for the next month;

- salaries are paid in the same month; - interest expenses are paid in the next month.

Cash Flow Statement - Indirect



Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	20,723	22,979	22,615	21,915	24,680	23,950	22,772	26,214	27,036	27,521	31,471	-	30,005	50,520
EBIT	-1,127	-1,127	-1,127	-619	-619	-619	59	59	59	567	567	567	-3,359	40,534	131,831
Δ Receivables & Prepaids	-18,274	-	-190	-3,655	-	-253	-4,873	-	-190	-3,655	-	-393	-32,433	-35,028	-71,158
Δ Payables	950	-	-	190	-	-	253	-	-	190	-	-	1,584	1,710	3,558
Δ Inventory	-	-	-2,430	-	-	-3,241	-	-	-2,430	-	-	-5,023	-25,277	-27,299	-35,050
Δ Depreciation	3,667	3,667	3,667	3,667	3,667	3,667	3,667	3,667	3,667	3,667	3,667	3,667	44,000	44,000	44,000
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-7,798
Interest Expenses	-	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-284	-3,119	-3,403	-3,403
CF from Operating Activities	-14,784	2,257	-364	-700	2,765	-729	-1,178	3,442	821	485	3,950	-1,466	-18,604	20,515	61,979
Acquisition of															
Surveillance Systems Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-80,000	-	-
Alarm Monitoring Hardware	-	-	-	-	-	-	-	-	-	-	-	-	-50,000	-	-
Access Control Systems	-	-	-	-	-	-	-	-	-	-	-	-	-60,000	-	-
Training Facilities and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-60,000	-	-
CF from Investing Activities													-250,000		-
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	48,609	-	-
Investments received / paid	-	-	-	-	-	-	-				-		250,000	-	
CF from Financing activities									-				298,609		-
Ending Balance	20,723	22,979	22,615	21,915	24,680	23,950	22,772	26,214	27,036	27,521	31,471	30,005	30,005	50,520	112,500

Assumptions:

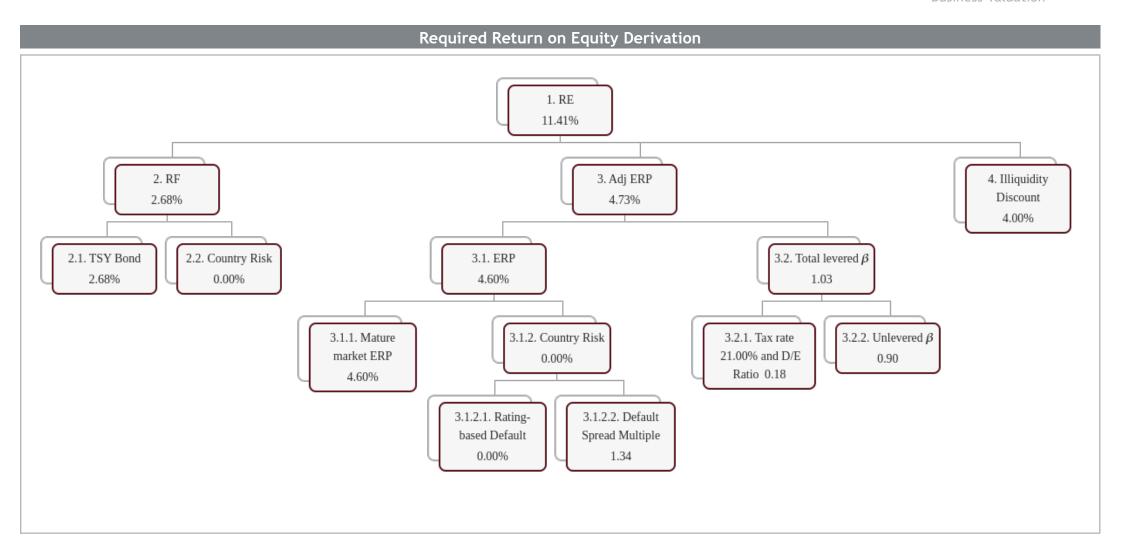
Sources: Company's Prop Planning

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

September 2024 Cash Flow Sweden 32

Cost of Capital Estimation





Cost of Capital: CAPM Inputs

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

Sweden

34



Business Valuation



Business Valuation	
--------------------	--

	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7			
	Profit after Tax	-5,341	29,334	101,458	105,516	109,737	114,126	118,692			
	Growth% Y4-Y7				4.00%	4.00%	4.00%	4,00%			
DCF	Growth% Y7>	3,50%									
	WACC										
	PV Y1-Y7 at Y0	-4,794	23,634	73,372	68,493	63,938	59,686	55,717			
	PV Y7> Y0	729,156									
	NPV (USD)				1,069,200						

Average Survival Rate for 3 Years

Final Valuation

Sources: Business Valuation

\$ 534,600

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 11.41 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $4.00\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

September 2024 Overview Sweden 35

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI	Scenario	Narrative	KPI affected by
Davanua	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
COGS	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%



Sources: Company's Prop Information

Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

Scenario Analysis			盘 Rev	enue	o CO	GS	m Discount Rate			
$\overline{\Delta}$	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative		
t t	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact		
Input	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact		
	RoE	no impact	-10%	10%						
	Revenue Y3	\$ 1,264,968	\$ 1,454,713	\$ 1,075,223	\$ 1,264,968	\$ 1,264,968	\$ 1,264,968	\$ 1,264,968		
	Gross Profit Y3	\$ 423,764	\$ 487,329	\$ 360,200	\$ 592,005	\$ 255,523	\$ 423,764	\$ 423,764		
	GP Margin	34%	34%	34%	47%	20%	34%	34%		
Output	EBITDA Y3	\$ 175,831	\$ 202,205	\$ 149,456	\$ 344,071	\$ 7,590	\$ 175,831	\$ 175,831		
	EBITDA Margin	14%	14%	14%	27%	1%	14%	14%		
	Net Profit Y3	\$ 101,458	\$ 122,294	\$ 80,622	\$ 234,368	-\$ 31,452	\$ 101,458	\$ 101,458		
	Profit Margin	8%	8%	7%	19%	-2%	8%	8%		
	Final Valuation	\$ 534,600	\$ 648,650	\$ 420,550	\$ 1,262,116	-\$ 192,916	\$ 636,370	\$ 458,745		

Scenario Analysis



Sources: Company's Prop Information

Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

Sources: Company's Prop Information

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

Higher by 30%

OPEX

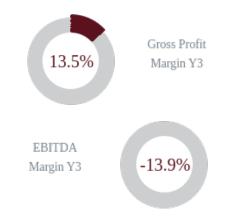
Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

Higher by 25%

OPEX

Higher by 30%

Discount Rate Higher by 10%

Results



Sources: Company's Prop Information





Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

		SAM						SOM					
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9
Revenue	Y1	\$ 233,907	\$ 263,145	\$ 277,764	\$ 307,003	\$ 321,622	\$ 350,860	\$ 266,069	\$ 274,840	\$ 283,612	\$ 301,155	\$ 309,926	\$ 3
	Y2	\$ 486,526	\$ 547,342	\$ 577,750	\$ 638,565	\$ 668,973	\$ 729,789	\$ 553,423	\$ 571,668	\$ 589,913	\$ 626,402	\$ 644,647	\$ 66
	Y3	\$ 1,011,974	\$ 1,138,471	\$ 1,201,719	\$ 1,328,216	\$ 1,391,464	\$ 1,517,961	\$ 1,151,121	\$ 1,189,070	\$ 1,227,019	\$ 1,302,917	\$ 1,340,866	\$ 1,3
	Y1	\$ 78,359	\$ 88,154	\$ 93,051	\$ 102,846	\$ 107,743	\$ 117,538	\$ 89,133	\$ 92,072	\$ 95,010	\$ 100,887	\$ 103,825	\$ 10
Gross	Y2	\$ 162,986	\$ 183,359	\$ 193,546	\$ 213,919	\$ 224,106	\$ 244,479	\$ 185,397	\$ 191,509	\$ 197,621	\$ 209,845	\$ 215,957	\$ 22
Profit	Y3	\$ 339,011	\$ 381,388	\$ 402,576	\$ 444,952	\$ 466,141	\$ 508,517	\$ 385,625	\$ 398,338	\$ 411,051	\$ 436,477	\$ 449,190	\$ 46
	Y1	34%	34%	34%	34%	34%	34%	34%	33%	34%	34%	34%	3
GP Margin	Y2	34%	34%	34%	34%	34%	34%	34%	34%	34%	34%	34%	3
	Y3	34%	34%	34%	34%	34%	34%	34%	33%	34%	33%	34%	3
	Y1	\$ 32,513	\$ 36,577	\$ 38,609	\$ 42,673	\$ 44,705	\$ 48,770	\$ 36,984	\$ 38,203	\$ 39,422	\$ 41,861	\$ 43,080	S 4
EBITDA	Y2	\$ 67,627	\$ 76,081	\$ 80,307	\$ 88,761	\$ 92,987	\$ 101,441	\$ 76,926	\$ 79,462	\$ 81,998	\$ 87,070	\$ 89,606	\$ 93
	Y3	\$ 140,664	\$ 158,247	\$ 167,039	\$ 184,622	\$ 193,414	\$ 210,997	\$ 160,006	\$ 165,281	\$ 170,556	\$ 181,105	\$ 186,380	\$ 19
EDIEDA	Y1	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	1
EBITDA	Y2	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	1
Margin	Y3	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	1
	Y1	-\$ 11,763	-\$ 8,552	-\$ 6,947	-\$ 3,736	-\$ 2,131	\$ 1,080	-\$ 8,231	-\$ 7,268	-\$ 6,305	-\$ 4,378	-\$ 3,415	-S 2
Net Profit	Y2	\$ 15,977	\$ 22,656	\$ 25,995	\$ 32,673	\$ 36,012	\$ 42,690	\$ 23,323	\$ 25,327	\$ 27,330	\$ 31,337	\$ 33,341	\$ 35
	Y3	\$ 73,677	\$ 87,567	\$ 94,513	\$ 108,403	\$ 115,349	\$ 129,239	\$ 88,956	\$ 93,124	\$ 97,291	\$ 105,625	\$ 109,792	\$ 11
D 64	Y1	-5%	-3%	-3%	-1%	-1%	0%	-3%	-3%	-2%	-1%	-1%	-
Profit Margin	Y2	3%	4%	4%	5%	5%	6%	4%	4%	5%	5%	5%	
	Y3	7%	8%	8%	8%	8%	9%	8%	8%	8%	8%	8%	
Final V	'aluation	\$ 382,533	\$ 458,566	\$ 496,583	\$ 572,617	\$ 610,634	\$ 686,667	\$ 466,170	\$ 488,980	\$ 511,790	\$ 557,410	\$ 580,220	\$ 60



Sources: Company's Prop Information

Glossary



Financial and Technical

b S - Billions of S

B2B - Business to Business **B2C** - Business to Customer CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model

COGS - Cost of oods sold DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value

OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level Eng - Engineer

Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model



Disclaimer



The following information and valuation analysis are provided for informational purposes only and do not constitute financial or investment advice. This presentation is based on assumptions, projections, and historical data, which are subject to inherent uncertainties and risks.

Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

Investors and stakeholders are advised to conduct their own independent research, seek professional advice, and carefully consider their individual investment objectives, risk tolerance, and financial situation before making any investment decisions. The information provided in this presentation should not be relied upon as the sole basis for making investment decisions.

Furthermore, no representation or warranty, express or implied, is made regarding the accuracy, completeness, reliability, or availability of the information and analysis presented in this presentation. We disclaim any liability for any loss or damage, including but not limited to indirect or consequential loss information provided.

Past performance is not indicative of future results. Any historical financial information included in this presentation is provided for reference purposes only and may not reflect the current financial position or performance of the business.

The valuation presentation is intended solely for the recipient's use and may not be reproduced, redistributed, or disclosed, in whole or in part, without the prior written consent of the company.

If you have any questions or concerns about this presentation or its contents, please contact our office at info@ironwall.se or call us at +46 8 234 5678.

