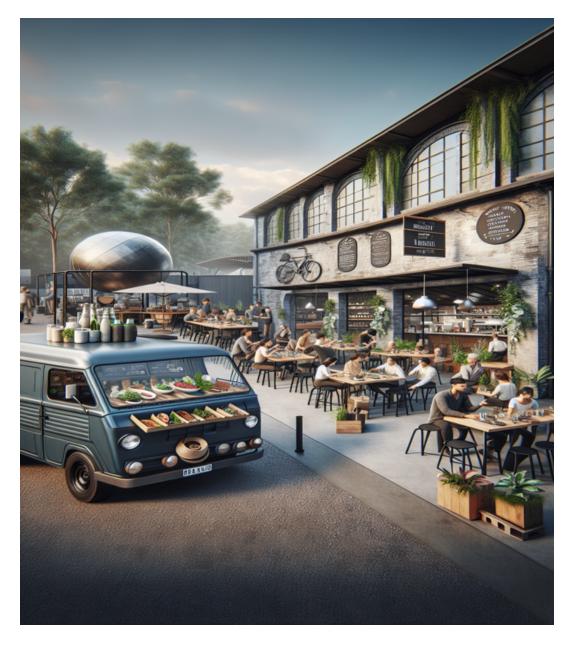


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# OUR VISION & MISSION

#### **Our Mission**

Echo exists to deliver exceptional dining experiences by combining innovative and classic dishes crafted from the finest local ingredients in a chic and modern setting. Echo is dedicated to offering a welcoming atmosphere and outstanding service, making each meal memorable. Through eco-friendly practices and support of local farmers, Echo aims to create a sustainable dining environment. Their commitment is to quality, creativity, and sustainability, ensuring guests enjoy a unique and meaningful experience every time.

#### **Our Vision**

Echo envisions becoming a leading name in contemporary dining, recognized for its unique blend of quality, creativity, and sustainability. In twenty years, Echo aims to expand its presence while maintaining its commitment to exceptional service and eco-friendly practices. By fostering a culture of innovation and excellence, Echo aspires to set new standards in the restaurant industry and become a cherished destination for diners seeking extraordinary culinary experiences.

## Summary Financials Dashboard



### Key performance indicators

(Base Scenario Y3)

\$ 7,229,444

Revenue

\$ 2,344,509

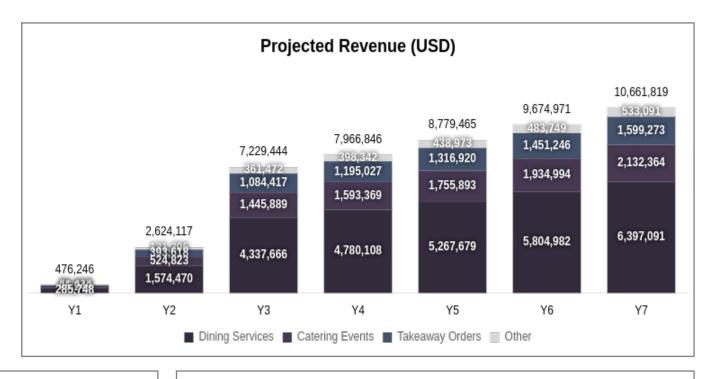
**Gross Profit** 

\$ 1,503,724

**EBITDA** 

0.00%

**Target Market Share** 





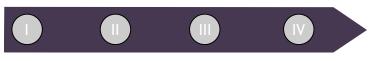
GP Margin



EBITDA Margin



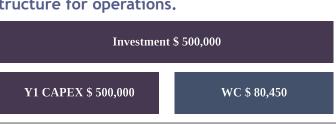
### **Project Phases**



Foundation Expansion Diversification Innovation

Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

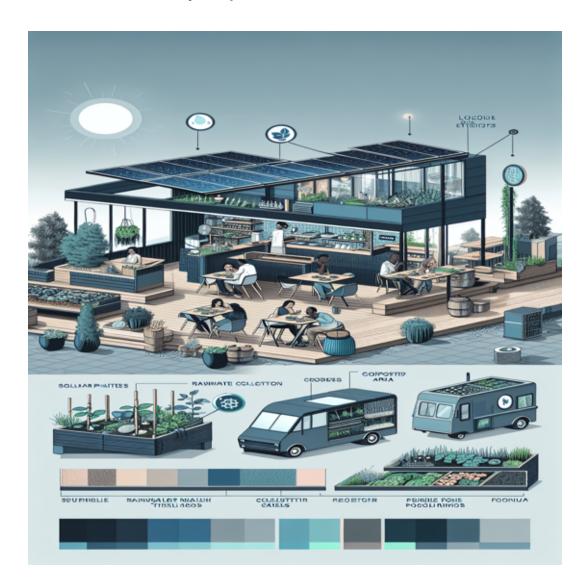
Investment will be used to finance CAPEX, WC buffers, etc.





## About the Company: General Overview





Echo is a contemporary restaurant dedicated to delivering exceptional dining experiences in a chic, modern setting. Specializing in the Restaurants and mobile food service activities industries, Echo operates within the Accommodation and food service activities sector. The menu features a blend of innovative and classic dishes crafted from the finest local ingredients. With a focus on providing a welcoming atmosphere and outstanding service, Echo ensures every guest enjoys a memorable meal. Committed to sustainability, the restaurant incorporates ecofriendly practices and supports local farmers. Whether for a special occasion or a casual outing, Echo offers a unique dining experience that celebrates quality and creativity.

Sources: Company's Prop Vision September 2024 Overview Klagenfurt, Austria 5

## The Main Phases: Projects & Impacts

**01** Foundation

Phase I.

Launch a contemporary restaurant with a chic, modern setting, focusing on innovative and classic dishes crafted from the finest local ingredients.

02 Expansion

Phase II.

Sources: Company's Prop Vision

Enhance the core dining experience, refine the menu, improve service and atmosphere, expand the customer base through marketing and partnerships.

Diversification

03

Phase III.

Introduce new profit streams, such as catering services, packaged gournet products, or pop-up dining events, to reach wider audiences and increase revenues.

Innovation

04

Phase IV.

Explore high-risk, high-reward opportunities like establishing eco-friendly cooking schools, farm-to-table culinary tours, and sustainable food technology partnerships.

# Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	<ol> <li>Enjoy an innovative and high-quality dining experience in a chic, modern setting.</li> <li>Access to meals made from the finest local ingredients, promoting better health and taste.</li> <li>Benefit from a welcoming atmosphere and outstanding service for memorable dining experiences.</li> </ol>
Local Farmers	<ol> <li>Steady demand for local produce, fostering economic stability and growth.</li> <li>Higher visibility and recognition through partnerships with a reputable restaurant.</li> <li>Opportunities to collaborate on sustainable farming practices and innovations.</li> </ol>
Employees	<ol> <li>Opportunities for career growth and professional development in a modern restaurant setting.</li> <li>A supportive work environment that values creativity and exceptional service.</li> <li>Access to training in sustainable practices and innovative cooking techniques.</li> </ol>
Investors	<ol> <li>Potential for high returns through phased growth, from foundation to innovation.</li> <li>Reduced risk with diversified profit streams including catering, gourmet products, and pop-up events.</li> <li>Opportunity to be part of a venture committed to sustainability and local community support.</li> </ol>
Community	Enhanced local economy through support of local farmers and suppliers.     Increased employment opportunities within the community.     Access to unique dining experiences and community events that foster local culture.
Suppliers	<ol> <li>Consistent business relationships and demand for high-quality local ingredients.</li> <li>Opportunities for collaborative growth and innovation in sustainable practices.</li> <li>Increased visibility and market reach through association with a reputable restaurant.</li> </ol>
Environmental Advocates	<ol> <li>Promotion of eco-friendly practices and sustainable food technologies.</li> <li>Partnership opportunities to advance environmental goals within the food industry.</li> <li>Increased public awareness and support for sustainability initiatives through advocacy and education.</li> </ol>

## **Key Performance Components**



#### **Competitive Advantage**

#### Innovative Menu

Echo offers a blend of innovative and classic dishes crafted from the finest local ingredients, catering to diverse palates and ensuring a unique dining experience.

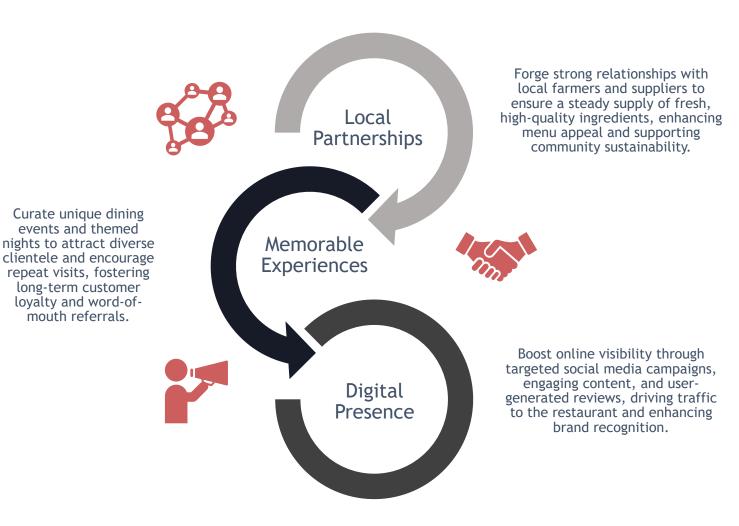
#### **Exceptional Ambiance**

Echo provides a chic, modern setting with a welcoming atmosphere, ensuring that every guest enjoys a comfortable and memorable dining experience.

#### Sustainability Focus

Echo is committed to sustainability, incorporating eco-friendly practices and supporting local farmers to promote responsible dining and strengthen community ties.

#### Marketing and Growth Strategy



September 2024

**Key Performance Drivers** 

Klagenfurt, Austria

# Target Groups

Sources: Company's Prop Assessment



	Industries	Description
I	Food Enthusiasts	Individuals who are passionate about trying new and innovative dishes and seek unique dining experiences will find Echo a perfect destination.
Ш	Local Residents	People living in the nearby area looking for a reliable and high-quality restaurant to enjoy regular meals will appreciate the convenience and excellence at Echo.
III	Business Professionals	Professionals seeking a sophisticated environment for business lunches, meetings, or after-work dinners can rely on Echo for an impressive culinary experience.
IV	Tourists and Visitors	Out-of-town guests exploring the region will be drawn to Echo's contemporary setting and exquisite local flavors, providing them with a memorable dining highlight of their trip.
٧	——— Event Planners	Organizations and individuals planning special events like weddings, corporate gatherings, or celebrations will benefit from Echo's high-quality catering services.
VI	Health-Conscious Diners	Customers who prioritize healthy eating and sustainable food choices will appreciate Echo's commitment to eco-friendly practices and locally-sourced, fresh ingredients.
VII	Food Critics and Bloggers	Culinary reviewers and social media influencers seeking the latest and greatest in dining experiences will find Echo's innovative and classic offerings worthy of coverage.

## Painpoints & Solutions



#### Solution from Phase I to Phase IV Lack of Unique Subpar Service TUnderdeveloped Inconsistent Unsatisfactory Limited Brand **Dining Options Food Ouality Marketing** Dining Standards Customer Awareness **Painpoints** Experience Atmosphere Reach Challenges Customers often Customers are Inconsistent or seeking unique and face inconsistent poor service can An unappealing Restaurants often Restaurants need **Building strong** innovative dining food quality, which struggle to significantly to continually brand awareness is dining experiences that impacts théir impact customer critical yet environment can broaden their enhance the overall dining overall customer differentiate from marketing reach satisfaction and challenging for detract from the the standard experience and overall guest and attract new retention. experience to new restaurants. options available. satisfaction. experience, customers meet and exceed leading customers effectively. expectations. to seek alternatives. Echo offers a Echo will refine Echo will refine Echo ensures the Echo provides a Echo will Echo will leverage highest quality by creative marketing blend of chic, modern implement our service our menu and Solution sourcing the finest innovative and setting with a targeted standards, continuously strategies and classic dishes local ingredients welcoming marketing improve service focussing on engage in training staff to crafted from the and meticulously atmosphere, campaigns and and atmosphere to community finest local crafting each dish, enhancing the form strategic deliver ensure an partnerships to ingredients, guaranteeing a overall dining partnerships to exceptional dining build a strong, outstanding, setting us apart consistently experience and expand our personalized recognizable experience. through our chic, excellent dining customer base and ensuring customer service brand.

enhance our

market.

visibility in the

experience.

modern setting

to creativity.

Sources: Company's Prop Assessment

and commitment

satisfaction.

consistently.

## Strategic Analysis: SWOT



Strength

High-quality, locally sourced ingredients for superior taste. Chic, modern dining ambiance enhances guest experience. Commitment to sustainability attracts eco-conscious diners. Outstanding service ensures memorable dining experiences. Blend of classic and innovative dishes appeals to diverse palates.

Expansion into new geographic markets. Introduction of

Weaknesses

Higher pricing may limit customer base. Limited brand recognition compared to established competitors. Dependency on local suppliers may affect consistency. Need for continuous innovation to maintain interest. High operational costs due to premium ingredients and sustainability practices.

Va⊖ Opportunities

innovative menu items to attract new customers. Collaboration with local events for brand exposure. Leveraging online marketing to reach broader audiences. Development of catering services for additional revenue streams.

Threats

Intense competition from other restaurants. Economic downturns reducing dining out frequency. Fluctuations in local ingredient availability. Operational disruptions due to health and safety regulations. Negative reviews can quickly impact reputation.

## Management Team

#### Overview

With a passion for fine dining, Michael brings over 10 years of experience in the hospitality industry, overseeing Echo's culinary vision

#### Michael Smith



Co-Founder & CEO

#### Emma Johnson



Co-Founder & Head Chef

#### Overview

Emma, an award-winning chef, designs innovative menus that combine traditional Austrian flavors with modern culinary techniques.

#### Overview

David manages day-to-day operations, ensuring Echo provides an exceptional dining experience through impeccable service and attention to detail.

David Brown



Restaurant Manager

Sophia Taylor



Marketing Manager

#### Overview

Sophia leverages her marketing expertise to promote Echo's unique dining experience, developing strategies that attract both locals and tourists.

## History & Roadmap





#### **Current Status.**

- Launching Sep 2024 with the first location.
- Enhancing brand awareness by Nov 2024.
- Expanding menu with new dishes by Mar 2025.
- Engaging with local community by Jun 2025.
- Completing sustainability goals by Sep 2025.
- Expanding into new markets by Jan 2026.

Klagenfurt, Austria September 2024 Road so Far 13 Sources: Company's Prop Vision

# Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define Company Vision and Mission	Not Started	High	CEO	2 weeks
2	Develop a Comprehensive Business Plan	Not Started	High	CFO	1 month
3	Register Business and Obtain Licenses	Not Started	High	C00	3 weeks
4	Create Organizational Structure and Roles	Not Started	Medium	СРО	1 month
5	Establish Vendor and Supplier Relationships	Not Started	High	СРО	1 month
6	Set Up Financial Accounting Systems	Not Started	High	CFO	3 weeks
7	Develop Health and Safety Protocols	Not Started	Medium	CSO	2 weeks
8	Implement Technology Infrastructure	Not Started	Medium	СТО	1 month
Mark	eting				
1	Develop Brand Identity	Not Started	High	CMO	2 weeks
2	Launch Website and Online Reservation System	Not Started	High	СТО	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Execute Local Advertising Campaigns	Not Started	High	СВО	2 months
5	Develop Loyalty and Referral Programs	Not Started	Medium	CRO	2 months
6	Host Launch Event and VIP Nights	Not Started	High	C00	3 months
7	Create Content for Blog/Newsletter	Not Started	Low	СРО	1 month
8	Develop Reviews and Testimonials Strategy	Not Started	Medium	CSO	2 months

Check list Organizational and Marketing

## Overview of Phases



#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Secure Location	Not Started	High	CEO	2 months
2	Finalize Restaurant Design	Not Started	High	C00	3 months
3	Hire and Train Staff	Not Started	High	СРО	4 months
4	Establish Supplier Relationships	Not Started	Medium	СРО	2 months
5	Set Up Accounting and Financial Systems	Not Started	Medium	CFO	1 month
6	Develop Menu	Not Started	High	CSO	2 months
7	Implement Eco-Friendly Practices	Not Started	Medium	CSO	3 months
8	Set Up POS and Technology Infrastructure	Not Started	Medium	СТО	2 months
Phase	e 2				
1	Refine and expand menu offerings	Not Started	High	СРО	2 months
2	Enhance customer service training	Not Started	High	C00	3 months
3	Upgrade restaurant ambiance	Not Started	Medium	СВО	4 months
4	Develop strategic marketing campaigns	Not Started	High	CMO	1 month
5	Form local partnerships for cross-promotions	Not Started	Medium	CRO	3 months
6	Implement feedback systems for continuous improvement	Not Started	High	CSO	2 months
7	Optimize supply chain for better ingredient sourcing	Not Started	Medium	CFO	3 months
8	Launch Loyalty Program	Not Started	High	CIO	2 months

## Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Launch Catering Services	Not Started	High	C00	3 months
2	Develop Packaged Gourmet Products	Not Started	Medium	СРО	4 months
3	Host Pop-Up Dining Events	Not Started	High	CMO	6 months
4	Create a Subscription Service for Monthly Meal Kits	Not Started	Medium	CIO	5 months
5	Partner with Local Wineries for Exclusive Pairing Menus	Not Started	Medium	CRO	3 months
6	Develop an Online Ordering Platform for Gourmet Meals	Not Started	High	СТО	4 months
7	Launch Seasonal Outdoor Dining Experiences	Not Started	Low	CFO	6 months
8	Introduce a Loyalty Program for Repeat Customers	Not Started	Medium	CSO	3 months
Phas	e 4				
1	Establish eco-friendly cooking schools	Not Started	High	CEO	6 months
2	Develop farm-to-table culinary tours	Not Started	High	C00	8 months
3	Form partnerships with sustainable food technology firms	Not Started	Medium	CSO	5 months
4	Launch an eco-friendly packaging initiative	Not Started	High	СРО	3 months
5	Research and implement sustainable cooking methods	Not Started	Medium	СТО	4 months
6	Create an eco-conscious marketing campaign	Not Started	Medium	CMO	2 months
7	Host sustainable food workshops and events	Not Started	Low	CRO	7 months
8	Implement renewable energy solutions in the restaurant	Not Started	High	CFO	6 months

# Core Risks & Mitigation Strategies



### 1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Ingredient Supply Chain Disruptions	C00	Secure multiple local suppliers and maintain inventory buffer
2	Equipment Failures	C00	Schedule regular maintenance and have backup equipment
3	Staff Turnover	СРО	Offer competitive wages and career development
4	Food Safety Incidents	C00	Implement strict hygiene protocols
5	Power Outages	CIO	Install backup generators

### 2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Food Safety Regulations	C00	Implement a comprehensive food safety management system and regular staff training on compliance with the latest food safety regulations.
2	Health Code Compliance	C00	Conduct regular health and hygiene audits and ensure all employees are trained in proper sanitation and food handling procedures.
3	Labor Law Compliance	СРО	Stay updated with labor laws and ensure fair and legal employment practices, including proper documentation and adherence to working hours and wage regulations.
4	Alcohol Licensing	CRO	Obtain and regularly renew all required alcohol licenses, train staff in responsible alcohol service, and ensure compliance with local alcohol sales regulations.

Sources: Company's Prop Assessment September 2024 Risks Overview Klagenfurt, Austria 17

# Core Risks & Mitigation Strategies



3. S	trategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Changing Consumer Preferences	CPO	Regularly update the menu based on market research.
2	Competition from New Entrants	CEO	Focus on differentiating Echo's unique value proposition.
3	Economic Downturns	CFO	Maintain a flexible pricing strategy.
4	Negative Online Reviews	CMO	Quickly address customer complaints and improve service.
5	Supply Chain Disruptions	C00	Diversify suppliers and maintain inventory buffers.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Management	CFO	Implement strict budgeting and monitoring
2	Rising Ingredient Costs	CPO	Establish long-term supplier contracts
3	Market Volatility	CBO	Diversify revenue streams
4	High Initial Investment	CFO	Secure varied financing options
5	Seasonal Demand Fluctuations	CMO	Develop seasonal marketing campaigns
5. O	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Brand Reputation Damage	CMO	Monitor online reviews and quickly address complaints
2	Supply Chain Disruptions	C00	Establish relationships with multiple suppliers
3	Customer Health and Safety Concerns	CRO	Implement strict health and safety protocols
4	Employee Turnover	C00	Enhance employee training and retention programs
5	Market Competition	CEO	Diversify offerings and innovate continuously

Sources: Company's Prop Assessment September 2024 Risks Overview Klagenfurt, Austria 18

### Market Overview (TAM, SAM and SOM)

1 2 3 4 5 6 7

Users, Market & Inv.





Restaurants and mobile food service activities (consolidated) Subindustry

\$ 9,921,799,371

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 10.20%





Service Available Market (SAM)

1.20%

Given Echo's innovative approach, focus on sustainability, and commitment to quality in a niche market like Klagenfurt, Austria, a conservative estimate would place their Serviceable Available Market (SAM) at 1.2% of the Total Addressable Market (TAM). This considers the competitive landscape and their capacity to





Sources: Company's Prop Assessment

Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.40000% Year 2 2.00000% Year 3 5.00000% Echo is positioned in a competitive market with numerous local and regional players in Klagenfurt. The initial market share estimate for Year 1 is conservative due to high market penetration and competition from established restaurants. With a focus on exceptional dining experiences and sustainability, Echo can

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## **Funding Allocation**

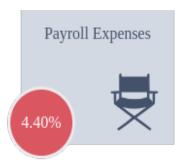
1 2 3 4 5 6 7

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

### The total investment required is \$500,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	154,447	
Payroll Expenses		24,431
Rent & Utilities		9,525
Marketing and Branding		5,953
Training and Development		3,572
Capex		500,000
Other Miscellaneous		3,572
Communication Expenses		2,381
Legal and Professional Fees		2,381
Representation and Entert.		2,381
Office supplies		1,191
CAPEX & WC shortage	Y1	400,941
Buffer		99,059
Total Required Investmen	t(USD)	500,000

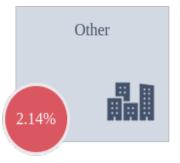








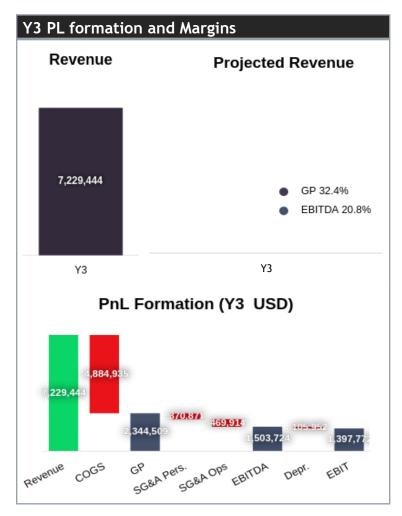


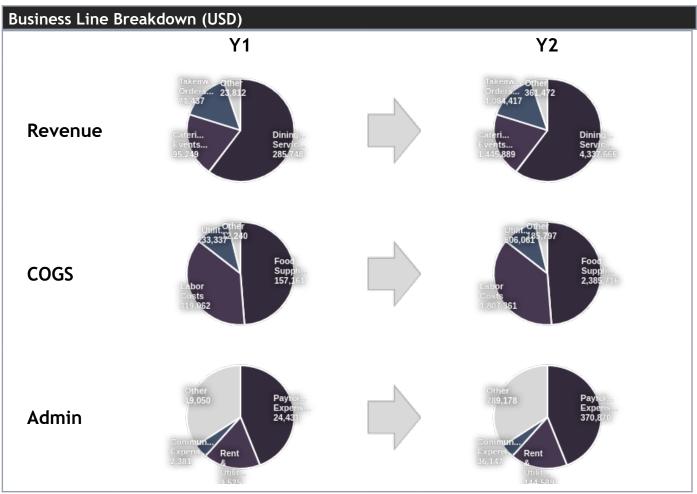


Klagenfurt, Austria 20 September 2024 Investment Utilization Sources: Company's Prop Planning

### Financials Dashboard







Sources: Company's Prop Planning

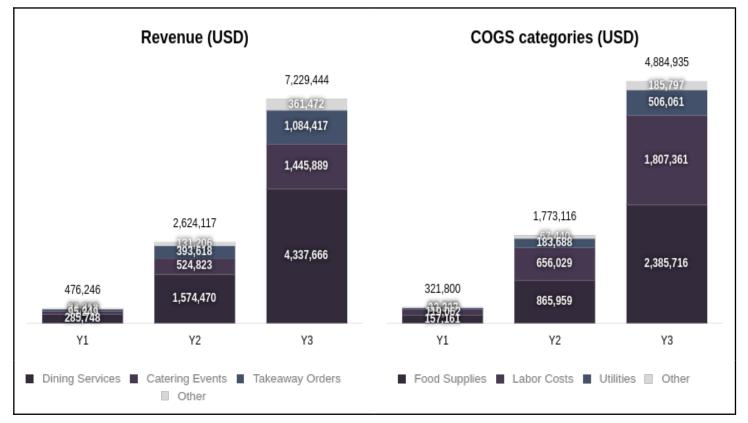
### Revenue Formation Narrative



Echo, a contemporary restaurant dedicated to exceptional dining experiences, has carefully planned its revenue projections based on its detailed market analysis. The Total Addressable Market (TAM) for Echo in Klagenfurt, Austria is estimated to be 9,921,799,371 USD . Given Echo's innovative approach and commitment to sustainability, the estimated Serviceable Available Market (SAM) for the restaurant is 1.2% of the TAM, considering the competitive landscape and Echo's capacity for market penetration. This results in SAM narrative that aligns with Echo's capital and resources. In year 1, Echo expects a Serviceable Obtainable Market (SOM) of 0.40%, translating into a revenue of 476,246 USD . As Echo continues to establish its brand and reputation, the SOM for year 2 is projected at 2.00%, driving revenues to 2,624,118 USD. By year 3, with sustained efforts on outstanding service and eco-friendly practices, Echo anticipates capturing 5.00% of the market, resulting in revenues of 7,229,444 USD . The lines of business contributing to this revenue include Dining Services (60.00% of total revenue), Catering Events (20.00%), Takeaway Orders (15.00%), and Other related services (5.00%). The strategic and gradual increase in market share emphasizes Echo's strong belief in building brand loyalty and customer retention through exceptional service and quality, ensuring long-term growth and sustainability in the dynamic food service industry.

\$ 7,229,444 Projected Revenue

0.00% Market share



Sources: Business Valuation September 2024 Revenue at Glance Klagenfurt, Austria 22

### Revenue Calculation Details



Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Dining Services	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%
Catering Events	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Takeaway Orders	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Other	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

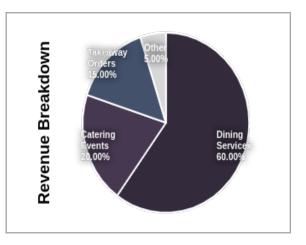
Total Revenue (USD)	29,765	29,765	29,765	35,718	35,718	35,718	43,656	43,656	43,656	49,609	49,609	49,609	476,246	2,624,117	7,229,444
Other	1,488	1,488	1,488	1,786	1,786	1,786	2,183	2,183	2,183	2,480	2,480	2,480	23,812	131,206	361,472
Takeaway Orders	4,465	4,465	4,465	5,358	5,358	5,358	6,548	6,548	6,548	7,441	7,441	7,441	71,437	393,618	1,084,417
Catering Events	5,953	5,953	5,953	7,144	7,144	7,144	8,731	8,731	8,731	9,922	9,922	9,922	95,249	524,823	1,445,889
Dining Services	17,859	17,859	17,859	21,431	21,431	21,431	26,194	26,194	26,194	29,765	29,765	29,765	285,748	1,574,470	4,337,666

Total revenue is expected to reach \$ 7,229,444 by year 3.

Main revenue driver are:

- Dining Services which generates \$ 4,337,666 by Year 3
- Catering Events which generates \$ 1,445,889 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 289.62 %



### **COGS Calculation Details**



COGS Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Food Supplies	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%
Labor Costs	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Utilities	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Other	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%	2.57%

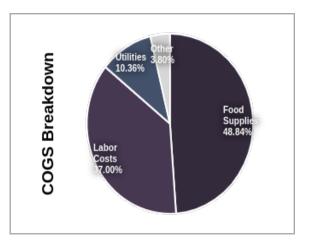
Total COGS (USD)	20,112	20,112	20,112	24,135	24,135	24,135	29,498	29,498	29,498	33,521	33,521	33,521	321,800	1,773,116	4,884,935
Other	765	765	765	918	918	918	1,122	1,122	1,122	1,275	1,275	1,275	12,240	67,440	185,797
Utilities	2,084	2,084	2,084	2,500	2,500	2,500	3,056	3,056	3,056	3,473	3,473	3,473	33,337	183,688	506,061
Labor Costs	7,441	7,441	7,441	8,930	8,930	8,930	10,914	10,914	10,914	12,402	12,402	12,402	119,062	656,029	1,807,361
Food Supplies	9,823	9,823	9,823	11,787	11,787	11,787	14,406	14,406	14,406	16,371	16,371	16,371	157,161	865,959	2,385,716

Total COGS is expected to reach \$ 4,884,935 by year 3.

Main revenue driver are:

- Food Supplies which generates \$ 2,385,716 by Year 3
- Labor Costs which generates \$ 1,807,361 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 289.62 %



## SG&A Calculation Details



OPEX Formation	M1	M2	М3	M4	M5	M6	M7	М8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%	5.13%
Rent & Utilities	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Office supplies	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%
Representation and Entertainment	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Training and Development	<b>0.75</b> %	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%
Other Miscellaneous	0.75%	<i>0.75</i> %	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%
Payroll Expenses	1,527	1,527	1,527	1,832	1,832	1,832	2,240	2,240	2,240	2,545	2,545	2,545	24,431	134,617	370,870
Payroll Expenses Rent & Utilities	1,527 595	1,527 595	1,527 595	1,832 714	1,832 714	1,832 714	2,240 873	2,240 873	2,240 873	2,545 992	2,545 992	2,545 992	24,431 9,525	134,617 52,482	370,870 144,589
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Rent & Utilities	595	595	595	714	714	714	873	873	873	992	992	992	9,525	52,482	144,589
Rent & Utilities Communication Expenses	595 149	595 149	595 149	714 179	714 179	714 179	873 218	873 218	873 218	992 248	992 248	992 248	9,525 2,381	52,482 13,121	144,589 36,147
Rent & Utilities Communication Expenses Office supplies	595 149 74	595 149 74	595 149 74	714 179 89	714 179 89	714 179 89	873 218 109	873 218 109	873 218 109	992 248 124	992 248 124	992 248 124	9,525 2,381 1,191	52,482 13,121 6,560	144,589 36,147 18,074
Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees	595 149 74 149	595 149 74 149	595 149 74 149	714 179 89 179	714 179 89 179	714 179 89 179	873 218 109 218	873 218 109 218	873 218 109 218	992 248 124 248	992 248 124 248	992 248 124 248	9,525 2,381 1,191 2,381	52,482 13,121 6,560 13,121	144,589 36,147 18,074 36,147
Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees Marketing and Branding	595 149 74 149 372	595 149 74 149 372	595 149 74 149 372	714 179 89 179 446	714 179 89 179 446	714 179 89 179 446	873 218 109 218 546	873 218 109 218 546	873 218 109 218 546	992 248 124 248 620	992 248 124 248 620	992 248 124 248 620	9,525 2,381 1,191 2,381 5,953	52,482 13,121 6,560 13,121 32,801	144,589 36,147 18,074 36,147 90,368
Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees Marketing and Branding Representation and Entertainment	595 149 74 149 372 149	595 149 74 149 372 149	595 149 74 149 372 149	714 179 89 179 446 179	714 179 89 179 446 179	714 179 89 179 446 179	873 218 109 218 546 218	873 218 109 218 546 218	873 218 109 218 546 218	992 248 124 248 620 248	992 248 124 248 620 248	992 248 124 248 620 248	9,525 2,381 1,191 2,381 5,953 2,381	52,482 13,121 6,560 13,121 32,801 13,121	144,589 36,147 18,074 36,147 90,368 36,147

Sources: Company's Prop Planning September 2024 SG&A at Glance Klagenfurt, Austria 25

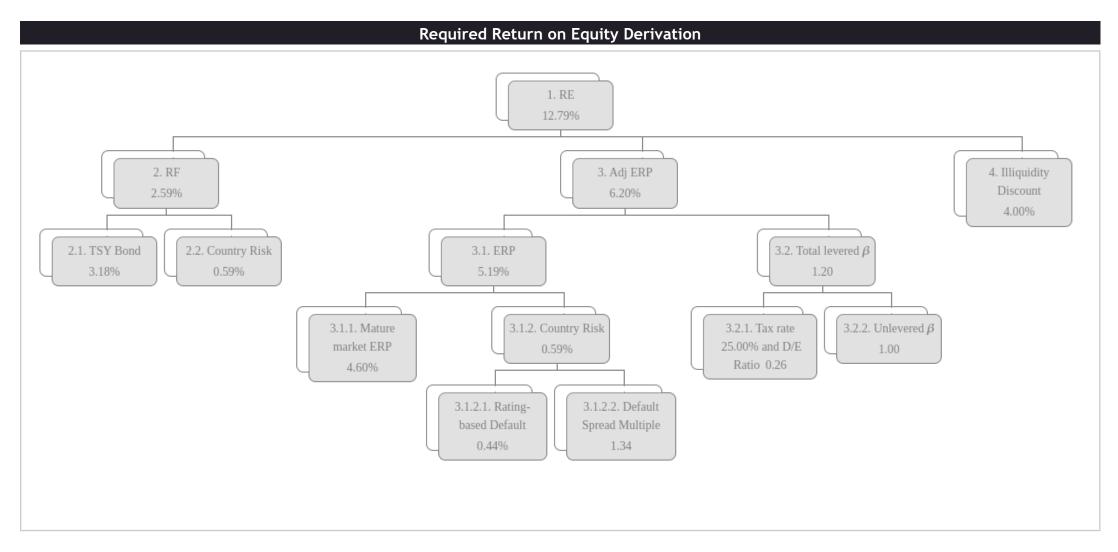
# **PaT Expectations**



Income Statement (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	29,765	29,765	29,765	35,718	35,718	35,718	43,656	43,656	43,656	49,609	49,609	49,609	476,246	2,624,117	7,229,444
Dining Services	17,859	17,859	17,859	21,431	21,431	21,431	26,194	26,194	26,194	29,765	29,765	29,765	285,748	1,574,470	4,337,666
Catering Events	5,953	5,953	5,953	7,144	7,144	7,144	8,731	8,731	8,731	9,922	9,922	9,922	95,249	524,823	1,445,889
Takeaway Orders	4,465	4,465	4,465	5,358	5,358	5,358	6,548	6,548	6,548	7,441	7,441	7,441	71,437	393,618	1,084,417
Other	1,488	1,488	1,488	1,786	1,786	1,786	2,183	2,183	2,183	2,480	2,480	2,480	23,812	131,206	361,472
COGS	-20,112	-20,112	-20,112	-24,135	-24,135	-24,135	-29,498	-29,498	-29,498	-33,521	-33,521	-33,521	-321,800	-1,773,116	-4,884,935
Food Supplies	-9,823	-9,823	-9,823	-11,787	-11,787	-11,787	-14,406	-14,406	-14,406	-16,371	-16,371	-16,371	-157,161	-865,959	-2,385,716
Labor Costs	-7,441	-7,441	-7,441	-8,930	-8,930	-8,930	-10,914	-10,914	-10,914	-12,402	-12,402	-12,402	-119,062	-656,029	-1,807,361
Utilities	-2,084	-2,084	-2,084	-2,500	-2,500	-2,500	-3,056	-3,056	-3,056	-3,473	-3,473	-3,473	-33,337	-183,688	-506,061
Other	-765	-765	-765	-918	-918	-918	-1,122	-1,122	-1,122	-1,275	-1,275	-1,275	-12,240	-67,440	-185,797
Gross Profit	9,653	9,653	9,653	11,584	11,584	11,584	14,158	14,158	14,158	16,088	16,088	16,088	154,447	851,001	2,344,509
SG&A Personal Expenses	-1,527	-1,527	-1,527	-1,832	-1,832	-1,832	-2,240	-2,240	-2,240	-2,545	-2,545	-2,545	-24,431	-134,617	-370,870
SG&A Operating Expenses	-1,935	-1,935	-1,935	-2,322	-2,322	-2,322	-2,838	-2,838	-2,838	-3,225	-3,225	-3,225	-30,956	-170,568	-469,914
EBITDA	6,191	6,191	6,191	7,429	7,429	7,429	9,080	9,080	9,080	10,319	10,319	10,319	99,059	545,816	1,503,724
Depreciation	8,829	8,829	8,829	8,829	8,829	8,829	8,829	8,829	8,829	8,829	8,829	8,829	105,952	105,952	105,952
EBIT	-2,638	-2,638	-2,638	-1,400	-1,400	-1,400	251	251	251	1,489	1,489	1,489	-6,893	439,864	1,397,772
Interest Expense	536	536	536	536	536	536	536	536	536	536	536	536	6,436	6,436	6,436
Profit before Tax	-3,174	-3,174	-3,174	-1,936	-1,936	-1,936	-285	-285	-285	953	953	953	-13,329	433,428	1,391,336
Tax	-794	-794	-794	-484	-484	-484	-71	-71	-71	238	238	238	-3,332	108,357	347,834
Profit after Tax (USD)	-2,381	-2,381	-2,381	-1,452	-1,452	-1,452	-214	-214	-214	715	715	715	-9,997	325,071	1,043,502

## **Cost of Capital Estimation**





## Cost of Capital: CAPM Inputs



#### Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ $\beta$ \* (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple ( $\beta$ ) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

### **Additional Assumptions**

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

#### Survival of new establishments founded in 1998

	Proportion of firms that were started in 1998 that survived through											
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7					
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%					
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%					
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%					
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%					
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%					
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%					
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%					
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%					
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%					
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%					
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%					

http://pages.stern.nyu.edu/~adamodar/New\_Home\_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

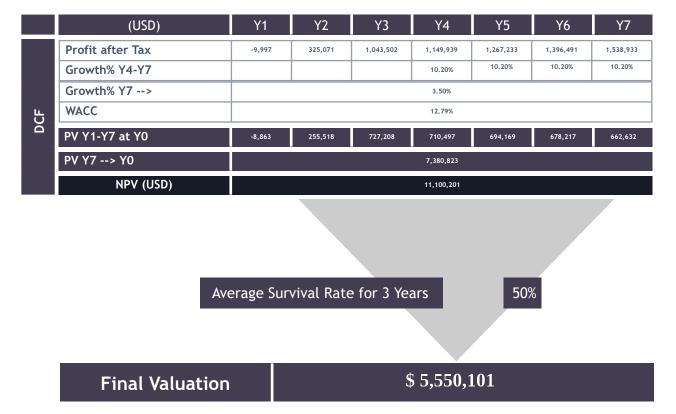
**RoE Calculation** 

Klagenfurt, Austria

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### **Business Valuation**





The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 12.79 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 10.20 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Sources: Business Valuation September 2024 Overview Klagenfurt, Austria 29

## Glossary



#### Financial and Technical

b \$ - Billions of \$

B2B - Business to Business **B2C** - Business to Customer **CAPEX** - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token

NPV - Net present value OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

#### **Organisational Structure**

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer Dev - Developer

HR - Human Resources

#### Other

Av - Average

EoP - End of Period

LE - Legal Entity

PE - Private Equity

TOM - Target Operating Model

### Disclaimer

Sources: Company's Prop Information



The following information and valuation analysis are provided for informational purposes only and do not constitute financial or investment advice. This presentation is based on assumptions, projections, and historical data, which are subject to inherent uncertainties and risks.

Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

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