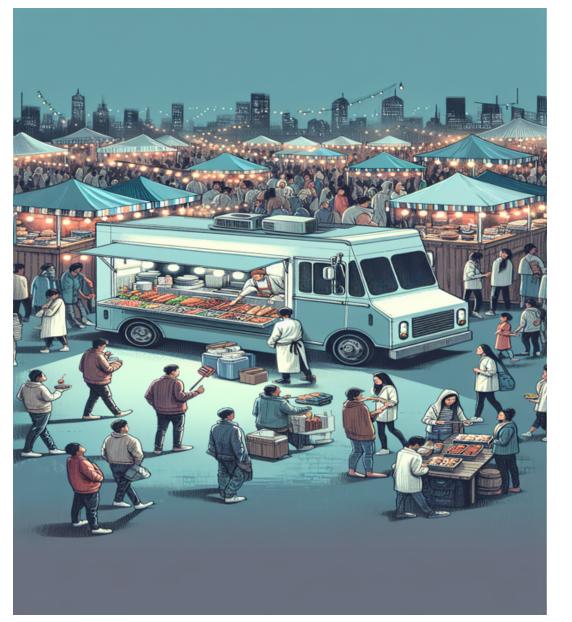


	Part 1 Executive Summary	3 - 4
	Company & Product Overview	5 - 15
	Check List & Risk Overview	16 - 21
	Users, Market & Investment	22 - 23
nts	Part 2 Financial Projection	24 - 32
iter	\$ Business Valuation	33 - 35
COL	Stress Test, Scenario Analysis & Simulations	36 - 40
	Glossary & Disclaimer	41 - 42
		•





# OUR VISION & MISSION

#### **Our Mission**

DriftDishes exists to bring a taste of adventure to every location through our dynamic food truck, offering gourmet street food crafted from fresh, locally sourced ingredients. We aim to deliver an exceptional culinary experience with every meal, combining creativity, convenience, and high-quality dishes. Our commitment to sustainability and community engagement ensures that each visit not only delights our customers but also supports local producers and eco-friendly practices.

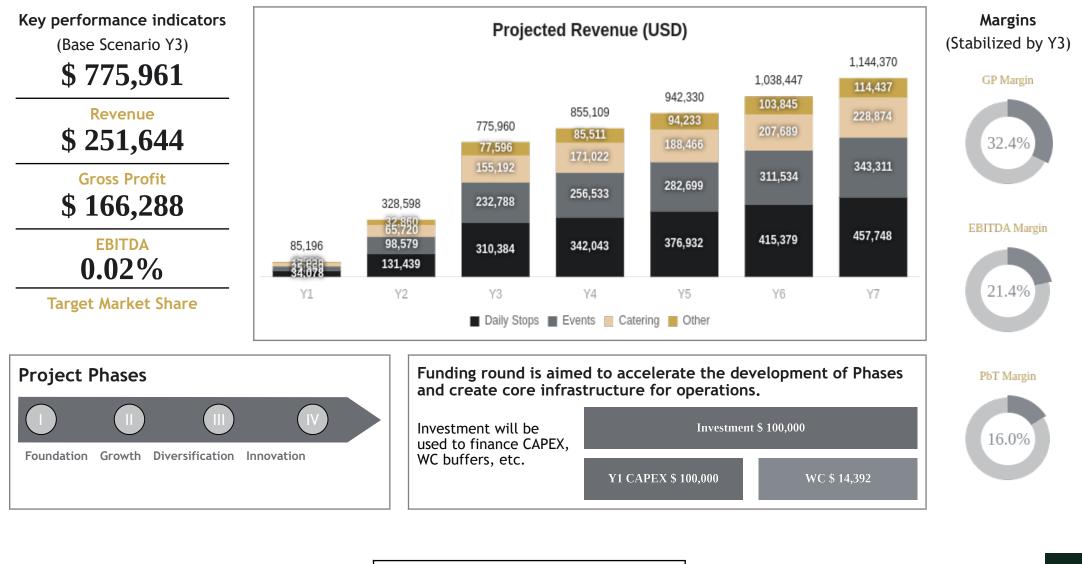
#### Our Vision

DriftDishes aspires to become the leading name in mobile food service by redefining the gourmet street food experience. Our vision is to be recognized for our innovative, high-quality offerings and sustainable practices, creating a universally cherished brand that brings people together through the love of food. In twenty years, we aim to have expanded our reach to numerous communities, consistently delivering delicious adventures and fostering a strong sense of community support and environmental stewardship.

## Summary Financials Dashboard

### 1 2 3 4 5 6 7 8

Executive Summary



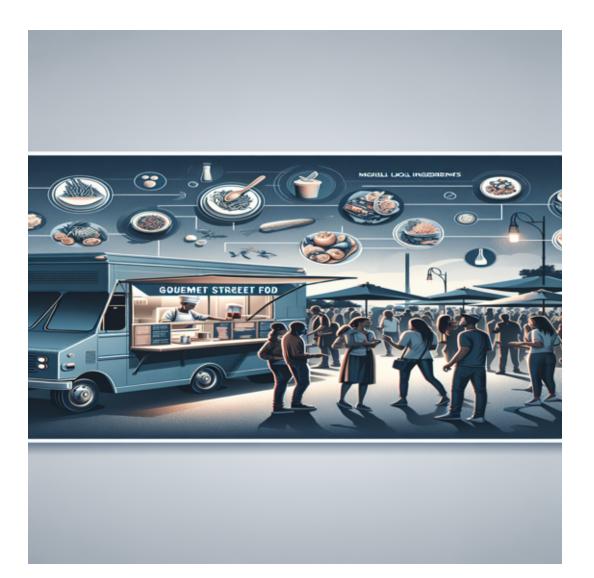
Sources: Company's Prop Planning

September 2024

Executive Summary

### About the Company: General Overview





DriftDishes is a dynamic food truck offering a diverse menu of gourmet street food that brings a taste of adventure to every location. Specializing in restaurants and mobile food service activities, the company operates within the accommodation and food service activities sector. DriftDishes' mobile kitchen serves up a variety of delicious, high-quality dishes crafted from fresh, locally sourced ingredients. The company focuses on delivering an exceptional culinary experience with a unique twist, combining creativity and convenience in every meal. Additionally, DriftDishes is committed to sustainability and community engagement, ensuring that each visit supports local producers and eco-friendly practices. Ideal for festivals, events, and daily stops, DriftDishes offers a flavorful journey wherever it goes.

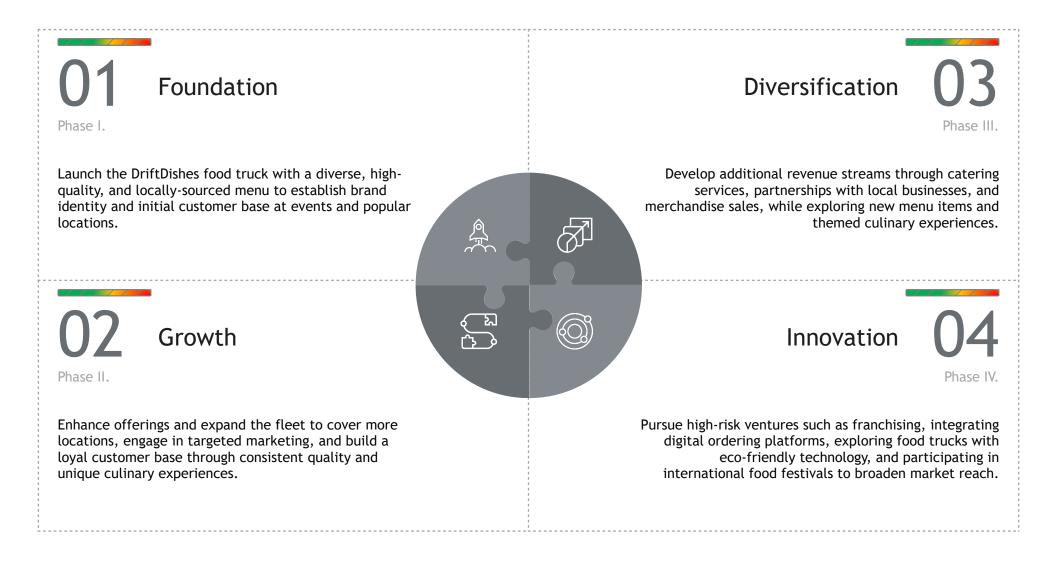
Overview

DriftD

### The Main Phases: Projects & Impacts

General Overview

2 3 4 5 6 7 8



## Product Impact on Core Stakeholders



Company & Product

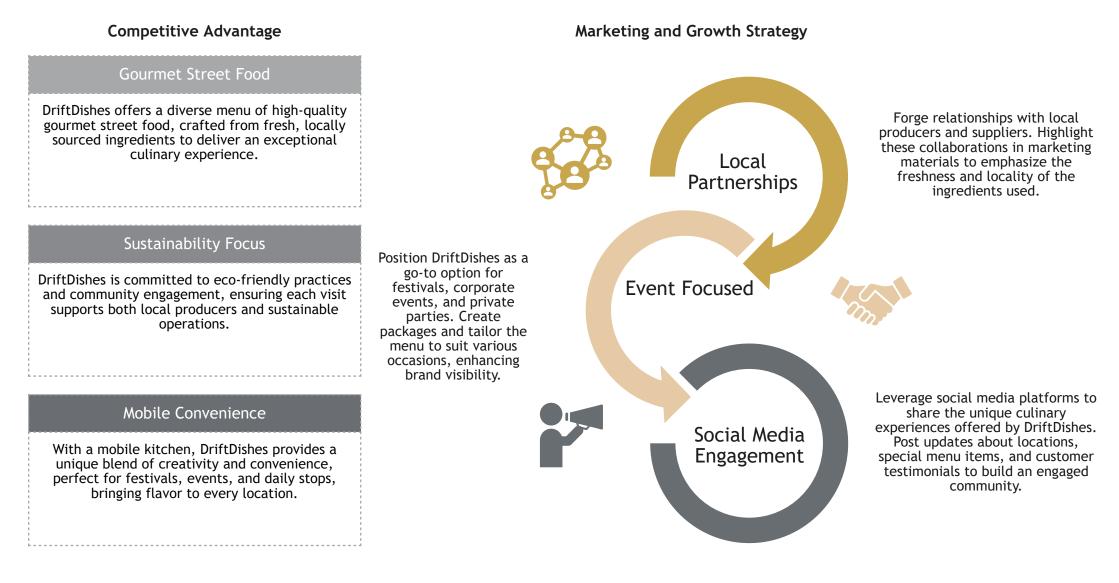
Main Stakeholder	Product Benefits
Customers	<ol> <li>Access to a diverse and high-quality menu crafted from fresh, locally sourced ingredients.</li> <li>Unique and consistent culinary experiences at convenient locations such as festivals, events, and daily stops.</li> <li>Connection to community engagement and eco-friendly practices, fostering a sense of participation in sustainable initiatives.</li> </ol>
Local Producers 1. Increased demand for locally sourced ingredients boosts local economy and supports small farms and producers. 2. Strengthened partnerships and opportunities for collaboration with a growing and innovative food service. 3. Greater visibility and promotional avenues through DriftDishes' targeted marketing and community-focused appreciation.	
Employees	<ol> <li>Secure employment opportunities in a dynamic and growing business with potential for career advancement.</li> <li>Engagement in a positive work environment focused on quality, creativity, and sustainability.</li> <li>Opportunities for skills development in culinary arts, customer service, and business operations.</li> </ol>
Local Businesses	<ol> <li>Collaborative opportunities for cross-promotions and events, driving mutual customer traffic and engagement.</li> <li>Enhanced community presence and relationships through shared initiatives and partnerships.</li> <li>Additional catering services and merchandise offerings to expand mutual market reach.</li> </ol>
Investors	<ol> <li>High growth potential through phased expansion strategy and diversification of revenue streams.</li> <li>Strong brand identity and market presence increase long-term profitability and sustainability.</li> <li>Potential high returns from innovative ventures such as franchising and international market expansion.</li> </ol>
Community	<ol> <li>Availability of gourmet street food options that enhance local culinary diversity and culture.</li> <li>Active participation in sustainability and eco-friendly practices promotes community wellbeing.</li> <li>Support for local events and festivals enriches community life and economic vibrancy.</li> </ol>
Regulatory Agencies	<ol> <li>Compliance with food safety and environmental regulations ensures a high standard of operation.</li> <li>Collaboration on sustainability and local sourcing initiatives supports policy goals.</li> <li>Engagement with community-wide health and wellness programs fosters a healthy public environment.</li> </ol>

September 2024

### **Key Performance Components**

## 1 2 3 4 5 6 7 8

Company & Product



DriftD

## Target Groups

### 1 2 3 4 5 6 7 8

Company & Product

		Industries	Description
1		Festival Goers	Individuals attending music festivals, art fairs, and community events looking for high-quality and unique gourmet street food.
II		Office Workers	Professionals seeking convenient and delicious lunch or dinner options near their workplaces, appreciating quick service and varied menu selections.
III		Local Residents	Residents in urban and suburban areas who enjoy food trucks as a dining option, particularly those interested in supporting local businesses and eco-friendly practices.
IV	(T) E	Catering Clients	Companies, event planners, and private individuals searching for catering services for events like weddings, corporate functions, and parties that offer high-quality and diverse menu choices.
V		Food Enthusiasts	Gourmet food lovers and adventurous eaters drawn to innovative and high-quality culinary experiences provided by DriftDishes' diverse menu.
VI	Ŭ	Local Businesses	Businesses looking to partner with DriftDishes for promotional events, employee perks or cross- marketing opportunities benefiting from a trendy and mobile food solution.
VII		Eco-Conscious Consumers	Individuals committed to sustainability, seeking out food options from companies that prioritize eco-friendly practices and locally-sourced ingredients.

September 2024

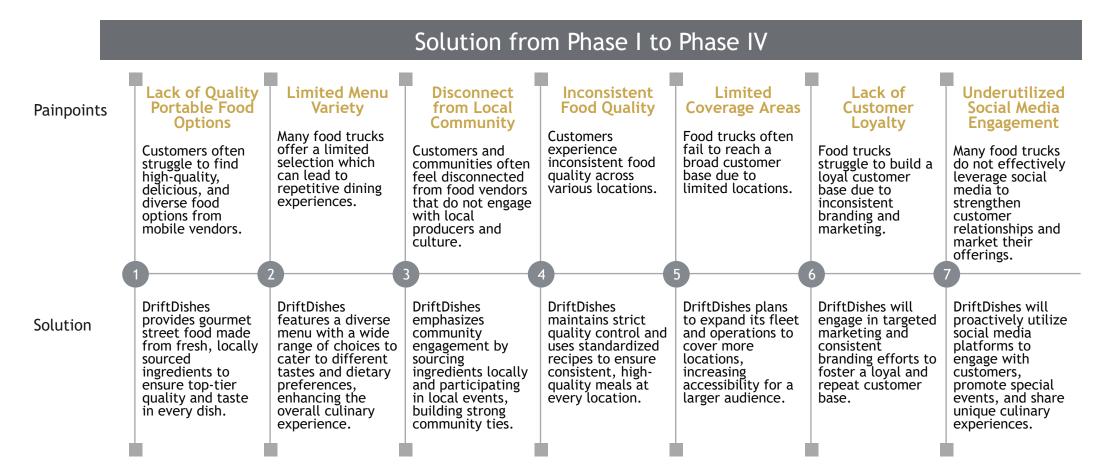
Core Phases of the Project

9

### Painpoints & Solutions



Company & Product



September 2024

Core Features of Phase I - II

### Strategic Analysis: SWOT

### 1 2 3 4 5 6 7 8

Company & Product



Wide range of gourmet street food options. High-quality dishes made from fresh, locally sourced ingredients. Unique and creative culinary presentations. Strong emphasis on sustainability and eco-friendly practices. Effective engagement with local communities and producers.

Weaknesses

Threats

Operational dependency on favorable weather conditions. Limited customer capacity due to mobile setup. Challenges in maintaining consistent ingredient supply. Potential difficulties in managing high demand at popular events. Limited brand visibility compared to fixed-location restaurants.



Expansion to new geographical locations and markets. Partnerships with local events and festivals. Introduction of seasonal and limited-time menu offerings. Leveraging social media for wider reach and customer engagement. Collaboration with local farmers for exclusive, fresh ingredients. Growing competition from other food trucks and mobile kitchens. Rising cost of fresh, locally sourced ingredients. Regulatory changes impacting mobile food service operations. Economic downturns reducing consumer spending on dining out. Negative customer reviews affecting brand reputation.

## Political 7 / 1

Pestel: Analysis

Ρ

Ш

F

Economic

Regulation Compliance: Ensuring adherence to local food safety and transportation regulations.	<b>Consumer Spending:</b> Economic downturns may reduce discretionary spending on gourmet street food.	Food Trends: Growing demand for unique and high-quality street food experiences.	Mobile Payment Systems: Enable quick and efficient transactions through contactless payment solutions.	Sustainable Practices: Commitment to using eco- friendly materials and reducing waste.	<b>Employment Laws:</b> Adherence to wage laws and working conditions for employees.
Licensing: Obtaining necessary permits to operate in various regions and during events.	Ingredient Costs: Fluctuations in fresh, locally sourced ingredient prices could impact profit margins.	Health Consciousness: Increased consumer preference for fresh and sustainable ingredients.	Social Media Marketing: Utilizing social media platforms for targeted marketing and customer engagement.	<b>Climate Impact:</b> Climate change affecting availability and cost of fresh, locally sourced ingredients.	Food Safety Standards: Compliance with evolving local, state, and federal food safety regulations.

.....

Technological

DriftDishes can thrive by adapting to the dynamic regulatory environment and leveraging economic, social, and technological trends. Sustainability and compliance with food safety and employment laws remain crucial for long-term success.

**8 6**-0

S

Social

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

1 2 3 4 5 6 7 8

Company & Product

Legal

Ε

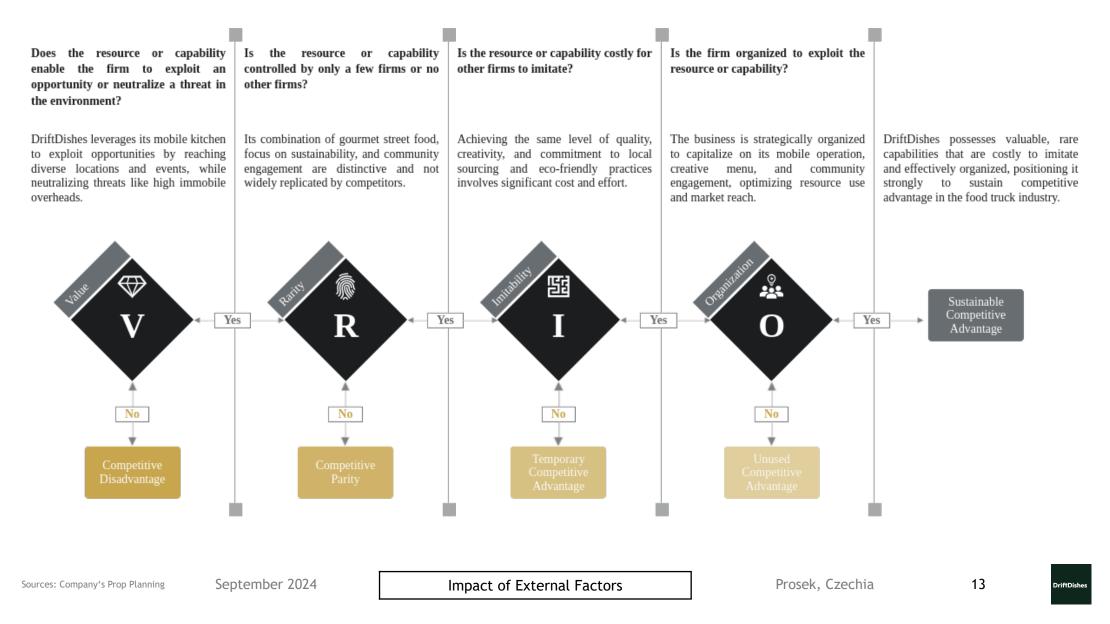
<u>Environmental</u>



### VRIO Framework: Analysis

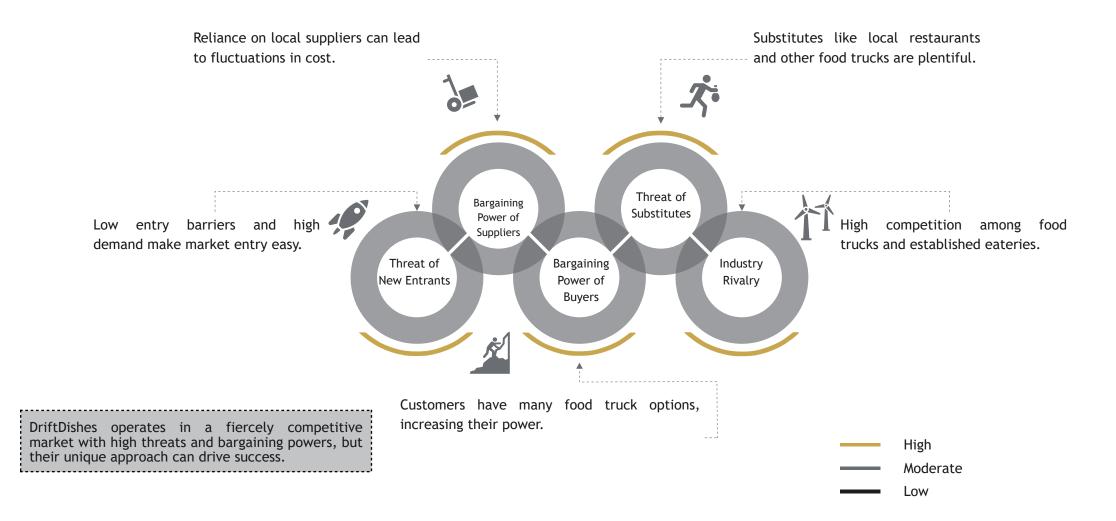
### 1 2 3 4 5 6 7 8

Company & Product



### Porter's Five Forces: Analysis





### Management Team

### 1 2 3 4 5 6 7 8

Company & Product



September 2024

Management Board

Prosek, Czechia

15

### History & Roadmap

### 1 2 3 4 5 6 7 8

Check List & Risk

#### Current Status.

- Mar 2024: Launch new seasonal ingredient-based dishes.

- Jun 2024: Expand fleet with two new food trucks.

- Sep 2024: Implement eco-friendly packaging and waste management solutions.

- Dec 2024: Partner with local farms/ charities for events.

- Mar 2025: Roll out a mobile app for orders/location tracking.

- Jun 2025: Expand to neighboring cities and states.

**Regional Expansion** Jun 2025 Enter new markets across neighboring cities and states. Technology Mar 2025 M Á Community Dec 2024 Engagement Partner with local farms and ê charities for events. Sep 2024 **Expand Fleet**  $\odot$ Jun 2024 Add two food trucks for broader service coverage. 串 Mar 2024

## Integration Launch a mobile app for orders and location tracking.

### **Sustainability** Program

Implement eco-friendly packaging and waste management solutions.

### Launch New Menu

Introduce innovative dishes using seasonal ingredients.

Sources: Company's Prop Vision

September 2024

## Organizational and Marketing Tasks

### 1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Register Business Name and Obtain Licenses	Not Started	High	CEO	2 weeks
2	Develop Comprehensive Business Plan	Not Started	High	CFO	1 month
3	Establish Business Bank Accounts	Not Started	Medium	CFO	2 weeks
4	Create Initial Operating Procedures and Policies	Not Started	High	C00	3 weeks
5	Hire Initial Staff	Not Started	High	C00	1 month
6	Secure Initial Investment or Lines of Credit	Not Started	High	CFO	1 month
7	Procure Food Truck and Necessary Equipment	Not Started	High	СРО	1 month
8	Set Up Bookkeeping and Financial Systems	Not Started	Medium	CFO	3 weeks
Mark	eting				
1	Develop Brand Identity and Logo	Not Started	High	СМО	2 weeks
2	Create Marketing Strategy and Roadmap	Not Started	High	СМО	1 month
3	Establish Social Media Presence	Not Started	Medium	СМО	2 months
4	Launch Initial Community Engagement Campaigns	Not Started	High	CRO	3 weeks
5	Implement Customer Feedback System	Not Started	Medium	СРО	1 month
6	Setup Local Partnerships for Cross-Promotion	Not Started	Medium	СВО	2 months
7	Design and Deploy Initial Advertising Campaign	Not Started	High	СМО	1 month
8	Track and Analyze Marketing Metrics	Not Started	Medium	CIO	Ongoing

## **Overview of Phases**

### 1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Design and finalize food truck layout	Not Started	High	CO0	2 weeks
2	Source high-quality, locally-sourced ingredients	Not Started	High	CPO	3 weeks
3	Develop diverse menu	Not Started	High	CPO	4 weeks
4	Comply with local health and safety regulations	Not Started	High	CSO	3 weeks
5	Acquire necessary permits and licenses	Not Started	High	CFO	2 weeks
6	Hire skilled culinary staff	Not Started	High	CO0	4 weeks
7	Launch initial promotional campaign	Not Started	Medium	СМО	3 weeks
8	Establish vendor relationships for recurring supplies	Not Started	Medium	СРО	3 weeks
Phase	e 2				
1	Expand the fleet of food trucks	Not Started	High	CO0	6 months
2	Enhance menu offerings	Not Started	Medium	CPO	3 months
3	Develop targeted marketing campaigns	Not Started	High	СМО	4 months
4	Implement loyalty programs	Not Started	Medium	CRO	3 months
5	Enhance customer feedback mechanisms	Not Started	Medium	CSO	2 months
6	Expand geographic coverage	Not Started	High	СВО	5 months
7	Form strategic business partnerships	Not Started	Medium	CFO	4 months
8	Train staff for consistent quality	Not Started	High	C00	3 months

## **Overview of Phases**

### 1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Establish Catering Services	Not Started	High	C00	2 months
2	Forge Partnerships with Local Businesses	Not Started	High	СВО	3 months
3	Design and Launch Merchandise	Not Started	Medium	СМО	4 months
4	Explore New Menu Items	Not Started	Medium	СРО	2 months
5	Create Themed Culinary Experiences	Not Started	Medium	CSO	3 months
6	Hire Additional Staff for Catering	Not Started	High	C00	1 month
7	Develop Online Booking System for Catering	Not Started	High	СТО	2 months
8	Launch Targeted Advertising for Catering Services	Not Started	High	CRO	3 months
Phase	e 4				
1	Develop Franchising Model	Not Started	High	CEO	6 months
2	Integrate Digital Ordering Platforms	Not Started	High	СТО	3 months
3	Explore Eco-Friendly Technology for Trucks	Not Started	Medium	C00	4 months
4	Participate in International Food Festivals	Not Started	High	СМО	8 months
5	Evaluate High-Risk Ventures	Not Started	Medium	CSO	5 months
6	Create a Franchising Handbook	Not Started	High	C00	6 months
7	Pilot Eco-Friendly Food Truck	Not Started	Medium	CIO	5 months
8	Launch Franchise Locations	Not Started	High	СВО	12 months

## Core Risks & Mitigation Strategies



Check List & Risk

### 1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Malfunctions	C00	Regular maintenance and inspections
2	Supply Chain Disruptions	СРО	Establish multiple suppliers
3	Staff Turnover	C00	Offer competitive wages and growth opportunities
4	Food Safety Issues	CSO	Strict adherence to food safety standards
5	Vehicle Breakdowns	C00	Schedule regular vehicle maintenance

### 2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Health and Safety Violations	C00	Regular staff training and compliance checks
2	Permit and Licensing Issues	CFO	Maintain up-to-date records and regular reviews
3	Food Safety Regulations	CSO	Adhere to local food handling standards
4	Labor Law Compliance	C00	Ensure proper employee contracts and working conditions
5	Vehicle Regulations	C00	Regular vehicle maintenance and compliance checks

## Core Risks & Mitigation Strategies



### 3. Strategic/Market Risk

11		A	
#	Risk Type	Area	Mitigation Strategy
1	Market Saturation	СМО	Target niche markets and create unique culinary experiences.
2	Changing Consumer Preferences	CPO	Continuously innovate the menu to align with trends.
3	Competition	CSO	Differentiate through quality, customer service, and partnerships.
4	Brand Reputation	CO0	Ensure consistent quality and engage in positive community involvement.
5	Economic Downturn	CFO	Maintain financial flexibility and diversify revenue streams.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Management	CFO	Monitor cash flow closely and create contingency plans
2	High Initial Investment	CFO	Secure low-interest loans and manage capital allocation effectively
3	Cost Overruns	CO0	Establish cost controls and regular budget reviews
4	Revenue Volatility	CRO	Diversify revenue streams and use predictive analytics
5	Credit Risk	CFO	Run credit checks and set credit limits for clients
5. O	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Brand damage	СМО	Maintain consistent quality and engage customers proactively
2	Supply chain disruption	CO0	Establish multiple supplier relationships
3	Talent retention	CEO	Implement employee engagement programs
4	Customer service issues	CPO	Train staff regularly
5	Reputation management	CBO	Monitor and address customer feedback promptly



## Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

1 2 3 4 5 6 7 8

Ct.

Image: Service Available Market (SAM)       1.20%         DriftDishes, with its focus on gourmet street food and sustainable practices, can realistically capture a modest portion of the market given its limited capital and mobile operations. In the dynamic food truck sector, it is feasible for DriftDishes to achieve approximately 1.2% of the TAM. The emphasis on high-quality, locally         Image: Service Obtainable Market Y1-Y3 (SOM)       Year 1 0.2000% Year 3 1.50000% Year 3 1.50000%	Target Available Market (TAM)	Restaurants and mobile food service activities (consolidated) Subindustry	\$ 3,549,801,287 \$ 3,549,801,287 Source: TAM is based on third party market estimation provided by IBIS World. CAGR is based on open source web research. Expected CAGR for industry is 10.20%
Year 2 0.70000%         Market Y1-Y3 (SOM)    Year 3 1.50000% Year 3 1.50000%		1.20%	realistically capture a modest portion of the market given its limited capital and mobile operations. In the dynamic food truck sector, it is feasible for DriftDishes
		Year 2 0.70000%	market of gourmet street food in Prosek, Czechia. Given the highly competitive nature of the restaurant and mobile food service industry, and the significant

September 2024

Target Groups

DriftDishes

### Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 100,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	27,629	
Payroll Expenses		3,834
Marketing and Branding		1,874
Training and Development		1,022
Rent & Utilities		852
Capex		100,000
Representation and Entert.		511
Communication Expenses		426
Other Miscellaneous		426
Legal and Professional Fees		256
Office supplies		170
CAPEX & WC shortage	Y1	81,743
Buffer		18,257
Total Required Investmen	t(USD)	100,000

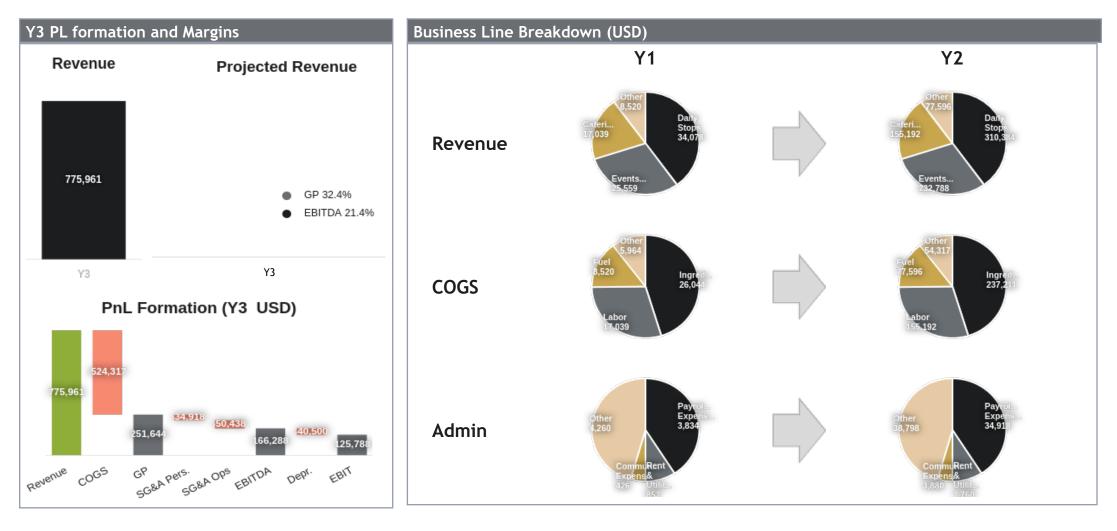


Users, Market & Inv.

## Financials Dashboard

## 1 2 3 4 5 6 7 8

Financial Projection



Sources: Company's Prop Planning

September 2024

Summery Financials

24

### **Revenue Formation Narrative**

DriftDishes, a dynamic food truck offering gourmet street food, is poised to make a strong impact in the niche market of mobile dining. The Total Addressable Market (TAM) for this sector stands at a robust 3,549,801,287 USD . Our analysis estimates that DriftDishes can capture 1.2% of this market, translating into a Serviceable Addressable Market (SAM) of approximately 42,597,615 USD . This estimation is based on our emphasis on high-quality, locally sourced ingredients and a unique culinary experience that aligns well with current consumer trends toward sustainability and gourmet options. In the competitive field of mobile food services, our projections for the Serviceable Obtainable Market (SOM) begin conservatively at 0.20000% in the first year, equating to 85,195 USD in revenue. As brand recognition grows and operations become more efficient, we anticipate substantial growth, targeting 0.70000% of the SOM in the second year with revenues of 328,598 USD, and reaching 1.50000% by the third year, resulting in 775,961 USD in revenue. Revenue generation is strategically segmented into four main lines of business for precise financial planning: Daily Stops account for 40.00% of total revenue, Events constitute 30.00%, Catering offers 20.00%, while the remaining 10% comes from other diversified sources. These projections provide a roadmap for DriftDishes as it navigates the evolving marketplace and leverages its niche positioning to capture market share and drive sustainable growth.

#### \$775,961 Y3 Projected Revenue 0.02% Market share Revenue (USD) COGS categories (USD) 775.960 524,316 77,596 54.317 155.192 77.596 232,788 155.192 328.598 222,034 32.860 23.002 65,720 32.860 98.579 65,720 237,211 310,384 85.196 57.567 131,439 100,452 26.04/ 24 079 Y1 Y2 Y3 Y1 Υ2 Y3 Daily Stops Events Catering Other Ingredients Labor Fuel Other

1 2 3 4 5 6 7 8

**Financial Projection** 

DriftDishe

### **Revenue Calculation Details**

### 1 2 3 4 5 6 7 8

Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Daily Stops	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Events	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Catering	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

Daily Stops	2,130	2,130	2,130	2,556	2,556	2,556	3,124	3,124	3,124	3,550	3,550	3,550	34,078	131,439	310,384
Events	1,597	1,597	1,597	1,917	1,917	1,917	2,343	2,343	2,343	2,662	2,662	2,662	25,559	98,579	232,788
Catering	1,065	1,065	1,065	1,278	1,278	1,278	1,562	1,562	1,562	1,775	1,775	1,775	17,039	65,720	155,192
Other	532	532	532	639	639	639	781	781	781	887	887	887	8,520	32,860	77,596
Total Revenue (USD)	5,325	5,325	5,325	6,390	6,390	6,390	7,810	7,810	7,810	8,875	8,875	8,875	85,195	328,598	775,961

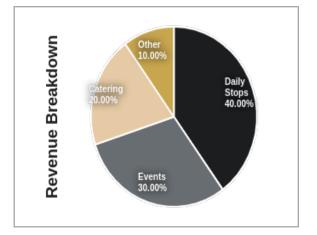
Total revenue is expected to reach \$ 775,961 by year 3.

Main revenue driver are:

• Daily Stops which generates \$ 310,384 by Year 3

• Events which generates \$ 232,788 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 201.80 %



Revenue at Glance



## **COGS Calculation Details**

### 1 2 3 4 5 6 7 8

Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Ingredients	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%	30.57%
Labor	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Fuel	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Other	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%

Ingredients	1,628	1,628	1,628	1,953	1,953	1,953	2,387	2,387	2,387	2,713	2,713	2,713	26,044	100,452	237,211
Labor	1,065	1,065	1,065	1,278	1,278	1,278	1,562	1,562	1,562	1,775	1,775	1,775	17,039	65,720	155,192
Fuel	532	532	532	639	639	639	781	781	781	887	887	887	8,520	32,860	77,596
Other	373	373	373	447	447	447	547	547	547	621	621	621	5,964	23,002	54,317
Total COGS (USD)	3,598	3,598	3,598	4,317	4,317	4,317	5,277	5,277	5,277	5,997	5,997	5,997	57,566	222,034	524,317

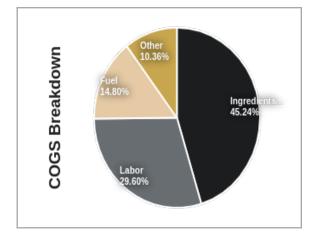
Total COGS is expected to reach \$ 524,317 by year 3.

Main revenue driver are:

• Ingredients which generates \$ 237,211 by Year 3

• Labor which generates \$ 155,192 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 201.80 %



COGS at Glance

DriftDishe

## SG&A Calculation Details

### 1 2 3 4 5 6 7 8

Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Rent & Utilities	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	<b>0.50</b> %	<b>0.50</b> %	0.50%
Office supplies	0.20%	0.20%	0.20%	0.20%	<i>0.20</i> %	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%
Legal and Professional Fees	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	<b>0.30</b> %	<b>0.30</b> %	0.30%
Marketing and Branding	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	2.20%	<b>2.20</b> %	<b>2.20</b> %	2.20%
Representation and Entertainment	0.60%	<b>0.60</b> %	0.60%	0.60%	<b>0.60</b> %	<b>0.60</b> %	<b>0.60</b> %	0.60%	0.60%	<b>0.60</b> %	0.60%	0.60%	<b>0.60</b> %	<b>0.60</b> %	0.60%
Training and Development	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%
Other Miscellaneous	0.50%	<b>0.50</b> %	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	<b>0.50</b> %	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%

Payroll Expenses	240	240	240	288	288	288	351	351	351	399	399	399	3,834	14,787	34,918
Rent & Utilities	53	53	53	64	64	64	78	78	78	89	89	89	852	3,286	7,760
Communication Expenses	27	27	27	32	32	32	39	39	39	44	44	44	426	1,643	3,880
Office supplies	11	11	11	13	13	13	16	16	16	18	18	18	170	657	1,552
Legal and Professional Fees	16	16	16	19	19	19	23	23	23	27	27	27	256	986	2,328
Marketing and Branding	117	117	117	141	141	141	172	172	172	195	195	195	1,874	7,229	17,071
Representation and Entertainment	32	32	32	38	38	38	47	47	47	53	53	53	511	1,972	4,656
Training and Development	64	64	64	77	77	77	94	94	94	106	106	106	1,022	3,943	9,312
Other Miscellaneous	27	27	27	32	32	32	39	39	39	44	44	44	426	1,643	3,880
Total SG&A (USD)	586	586	586	703	703	703	859	859	859	976	976	976	9,371	36,146	85,356

SG&A at Glance

## **PaT Expectations**

### 1 2 3 4 5 6 7 8

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	5,325	5,325	5,325	6,390	6,390	6,390	7,810	7,810	7,810	8,875	8,875	8,875	85,195	328,598	775,961
Daily Stops	2,130	2,130	2,130	2,556	2,556	2,556	3,124	3,124	3,124	3,550	3,550	3,550	34,078	131,439	310,384
Events	1,597	1,597	1,597	1,917	1,917	1,917	2,343	2,343	2,343	2,662	2,662	2,662	25,559	98,579	232,788
Catering	1,065	1,065	1,065	1,278	1,278	1,278	1,562	1,562	1,562	1,775	1,775	1,775	17,039	65,720	155,192
Other	532	532	532	639	639	639	781	781	781	887	887	887	8,520	32,860	77,596
COGS	-3,598	-3,598	-3,598	-4,317	-4,317	-4,317	-5,277	-5,277	-5,277	-5,997	-5,997	-5,997	-57,566	-222,034	-524,317
Ingredients	-1,628	-1,628	-1,628	-1,953	-1,953	-1,953	-2,387	-2,387	-2,387	-2,713	-2,713	-2,713	-26,044	-100,452	-237,211
Labor	-1,065	-1,065	-1,065	-1,278	-1,278	-1,278	-1,562	-1,562	-1,562	-1,775	-1,775	-1,775	-17,039	-65,720	-155,192
Fuel	-532	-532	-532	-639	-639	-639	-781	-781	-781	-887	-887	-887	-8,520	-32,860	-77,596
Other	-373	-373	-373	-447	-447	-447	-547	-547	-547	-621	-621	-621	-5,964	-23,002	-54,317
Gross Profit	1,727	1,727	1,727	2,072	2,072	2,072	2,533	2,533	2,533	2,878	2,878	2,878	27,629	106,564	251,644
SG&A Personal Expenses	-240	-240	-240	-288	-288	-288	-351	-351	-351	-399	-399	-399	-3,834	-14,787	-34,918
SG&A Operating Expenses	-346	-346	-346	-415	-415	-415	-508	-508	-508	-577	-577	-577	-5,538	-21,359	-50,437
EBITDA	1,141	1,141	1,141	1,369	1,369	1,369	1,674	1,674	1,674	1,902	1,902	1,902	18,257	70,419	166,288
Depreciation	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-3,375	-40,500	-40,500	-40,500
EBIT	-2,234	-2,234	-2,234	-2,006	-2,006	-2,006	-1,701	-1,701	-1,701	-1,473	-1,473	-1,473	-22,243	29,919	125,788
Interest Expense	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-1,583	-1,583	-1,583
Profit before Tax	-2,366	-2,366	-2,366	-2,138	-2,138	-2,138	-1,833	-1,833	-1,833	-1,605	-1,605	-1,605	-23,826	28,335	124,205
Tax	450	450	450	406	406	406	348	348	348	305	305	305	4,527	-5,384	-23,599
Profit after Tax (USD)	-1,916	-1,916	-1,916	-1,731	-1,731	-1,731	-1,485	-1,485	-1,485	-1,300	-1,300	-1,300	-19,299	22,952	100,606



### Balance Sheet Statement

### 1 2 3 4 5 6 7 8

Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	6,610	7,619	7,874	8,081	9,319	9,550	9,718	11,260	12,047	12,787	14,557	-	-	-	48,909
Accounts Receivable	5,325	5,325	5,325	6,390	6,390	6,390	7,810	7,810	7,810	8,875	8,875	8,875	8,875	34,229	80,829
Inventory	3,598	3,598	4,317	4,317	4,317	5,277	5,277	5,277	5,997	5,997	5,997	13,877	13,877	32,770	54,616
Prepaid Expenses	173	173	208	208	208	254	254	254	288	288	288	667	667	1,576	2,627
Deferred Tax Assets	450	899	1,349	1,755	2,161	2,567	2,915	3,264	3,612	3,917	4,222	4,527	4,527	-	-
Current Assets	16,155	17,614	19,073	20,751	22,394	24,038	25,974	27,864	29,754	31,863	33,938	27,946	27,946	68,575	186,982
CAPEX 1	39,333	38,667	38,000	37,333	36,667	36,000	35,333	34,667	34,000	33,333	32,667	32,000	32,000	24,000	16,000
CAPEX 2	24,583	24,167	23,750	23,333	22,917	22,500	22,083	21,667	21,250	20,833	20,417	20,000	20,000	15,000	10,000
CAPEX 3	18,333	16,667	15,000	13,333	11,667	10,000	8,333	6,667	5,000	3,333	1,667	20,000	20,000	20,000	20,000
CAPEX 4	14,375	13,750	13,125	12,500	11,875	11,250	10,625	10,000	9,375	8,750	8,125	7,500	7,500	15,000	7,500
Non-Current Assets	96,625	93,250	89,875	86,500	83,125	79,750	76,375	73,000	69,625	66,250	62,875	79,500	79,500	74,000	53,500
Total Assets	112,780	110,864	108,948	107,251	105,519	103,788	102,349	100,864	99,379	98,113	96,813	107,446	107,446	142,575	240,482
Accounts Payable	173	173	173	208	208	208	254	254	254	288	288	288	288	1,112	2,627
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	11,933	11,933	22,429	-
Accrued Interest Expenses	132	132	132	132	132	132	132	132	132	132	132	132	132	132	132
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	857	19,072
Current Liabilities	305	305	305	340	340	340	386	386	386	420	420	12,353	12,353	24,530	21,831
Loans and other borrowings	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392
Non-Current Liabilities	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392	14,392
Total Liabilities	14,697	14,697	14,697	14,731	14,731	14,731	14,777	14,777	14,777	14,812	14,812	26,745	26,745	38,922	36,223
Paid-In Capital	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-19,299	3,653
Current Period Earnings	-1,916	-3,833	-5,749	-7,480	-9,212	-10,943	-12,428	-13,913	-15,398	-16,699	-17,999	-19,299	-19,299	22,952	100,606
Total Equity	98,084	96,167	94,251	92,520	90,788	89,057	87,572	86,087	84,602	83,301	82,001	80,701	80,701	103,653	204,259

Sources: Company's Prop Planning

Impact of External Factors

## Cash Flow Statement - Direct

### 1 2 3 4 5 6 7 8

**Financial Projection** 

Cash Flow Statement - Direct (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	6,610	7,619	7,874	8,081	9,319	9,550	9,718	11,260	12,047	12,787	14,557	-	-	-
Cash from sales of goods/services	-	5,325	5,325	5,325	6,390	6,390	6,390	7,810	7,810	7,810	8,875	8,875	76,321	303,244	729,360
Payments to employees/vendors	-4,011	-4,184	-4,903	-4,986	-5,020	-5,980	-6,090	-6,136	-6,856	-6,938	-6,973	-14,853	-80,527	-276,248	-630,004
Advances paid/received	-	-	-35	-	-	-46	-	-	-35	-	-	-379	-667	-909	-1,051
Taxes paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-5,384
Interest paid	-	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-1,451	-1,583	-1,583
CF from Operating Activities	-4,011	1,009	255	207	1,237	232	168	1,542	787	740	1,770	-6,490	-6,324	24,504	91,338
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-40,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-25,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-20,000	-40,000	-20,000	-20,000
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-15,000	-15,000	-
CF from Investing Activities	-	-	-	-		-	-	-	-	-		-20,000	-120,000	-35,000	-20,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	11,933	26,324	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-
CF from Financing activities		-		-		-	-		-	-	-	11,933	126,324	-	-
Ending Balance	6,610	7,619	7,874	8,081	9,319	9,550	9,718	11,260	12,047	12,787	14,557	-	-	-	48,909

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;

- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

## Cash Flow Statement - Indirect

### 1 2 3 4 5 6 7 8

**Financial Projection** 

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	6,610	7,619	7,874	8,081	9,319	9,550	9,718	11,260	12,047	12,787	14,557	-	-	-
EBIT	-2,234	-2,234	-2,234	-2,006	-2,006	-2,006	-1,701	-1,701	-1,701	-1,473	-1,473	-1,473	-22,243	29,919	125,788
∆ Receivables & Prepaids	-5,325	-	-35	-1,065	-	-46	-1,420	-	-35	-1,065	-	-379	-9,542	-26,263	-47,651
∆ Payables	173	-	-	35	-	-	46	-	-	35	-	-	288	824	1,515
Δ Inventory	-	-	-720	-	-	-959	-	-	-720	-	-	-7,881	-13,877	-18,893	-21,847
∆ Depreciation	3,375	3,375	3,375	3,375	3,375	3,375	3,375	3,375	3,375	3,375	3,375	3,375	40,500	40,500	40,500
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-5,384
Interest Expenses	-	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-132	-1,451	-1,583	-1,583
CF from Operating Activities	-4,011	1,009	255	207	1,237	232	168	1,542	787	740	1,770	-6,490	-6,324	24,504	91,338
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-40,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-25,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-20,000	-40,000	-20,000	-20,000
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-15,000	-15,000	-
CF from Investing Activities	-	-	-	-	-	-	-	-	-	-		-20,000	-120,000	-35,000	-20,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	11,933	26,324	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-
CF from Financing activities	-	-	-	-	-	-	-	-	-	-	-	11,933	126,324	-	-
Ending Balance	6,610	7,619	7,874	8,081	9,319	9,550	9,718	11,260	12,047	12,787	14,557	-	-	-	48,909

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;
- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

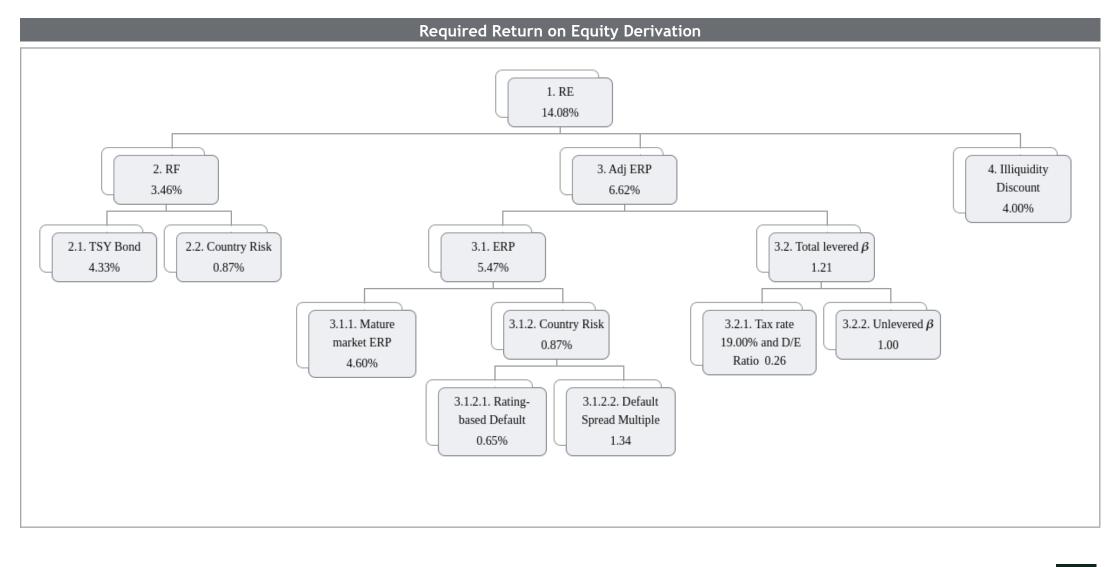
- interest expenses are paid in the next month.

Impact of External Factors

## Cost of Capital Estimation

### 1 2 3 4 5 6 7 8

**Business Valuation** 



## Cost of Capital: CAPM Inputs

### 1 2 3 4 5 6 7 8

**Business Valuation** 

#### Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is  $R(E)=R(F)+\beta * (ERP)$ , where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple ( $\beta$ ) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

#### Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

### Survival of new establishments founded in 1998

	Pre	oportion of f	ïrms that we	re started in	1998 that si	urvived throi	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New\_Home\_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

**RoE** Calculation

### **Business Valuation**

	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7
	Profit after Tax	-19,299	22,952	100,606	110,868	122,177	134,639	148,372
	Growth% Y4-Y7				10.20%	10.20%	10.20%	10.20%
	Growth% Y7>				3.50%			
DCF	WACC				14.08%			
Ō	PV Y1-Y7 at Y0	-16,917	17,635	67,760	65,454	63,226	61,075	58,997
	PV Y7> Y0				577,020			
	NPV (USD)				894,251			



#### 1 2 3 4 5 6 7 8

**Business Valuation** 

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.08 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 10.20 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

## Scenario Analysis: Narrative

anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

КРІ	Scenario	Narrative	KPI affected by
Revenue	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
60.66	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost- control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better

Sources: Company's Prop Information

September 2024

Scenario Analysis

36

1 2 3 4 5 6 7 8

Scenario Analyses

## Scenario Analysis: Results

Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Analysis		盘 Revenue		CO CO	GS	🏦 Discount Rate	
ΔŢΔ	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative
Input	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact
	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact
	RoE	no impact	-10%	10%				
Output	Revenue Y3	\$ 775,961	\$ 892,355	\$ 659,567	\$ 775,961	\$ 775,961	\$ 775,961	\$ 775,961
	Gross Profit Y3	\$ 251,644	\$ 289,391	\$ 213,897	\$ 356,507	\$ 146,781	\$ 251,644	\$ 251,644
	GP Margin	32%	32%	32%	46%	19%	32%	32%
	EBITDA Y3	\$ 166,288	\$ 191,232	\$ 141,345	\$ 271,152	\$ 61,425	\$ 166,288	\$ 166,288
	EBITDA Margin	21%	21%	21%	35%	8%	21%	21%
	Net Profit Y3	\$ 100,606	\$ 120,810	\$ 80,402	\$ 185,546	\$ 15,667	\$ 100,606	\$ 100,606
	Profit Margin	13%	14%	12%	24%	2%	13%	13%
	Final Valuation	\$ 447,125	\$ 541,105	\$ 353,145	\$ 842,224	\$ 52,026	\$ 531,779	\$ 382,909

## Stress Test: Growth Under Pressure

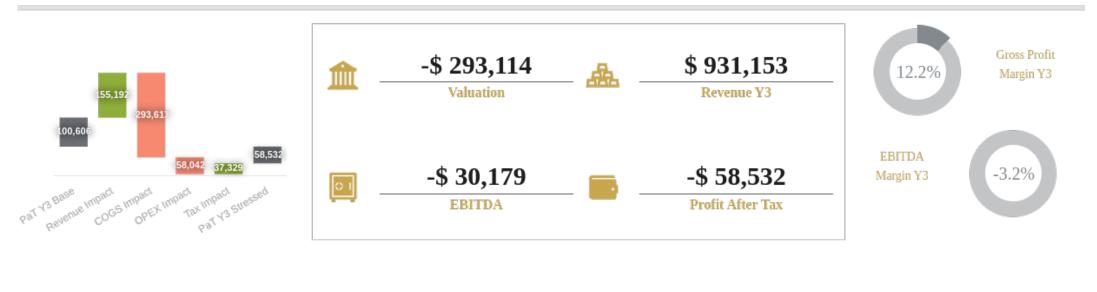


Stress Tests

Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story		KPIs impact		
Growth Under	This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to		<b>Revenue</b> Higher by 20%	COGS Higher by 30%	
Pressure	increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.		OPEX Higher by 40%	Discount Rate unaffected	

#### Results



## Stress Test: The Perfect Storm



**Stress Tests** 

Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

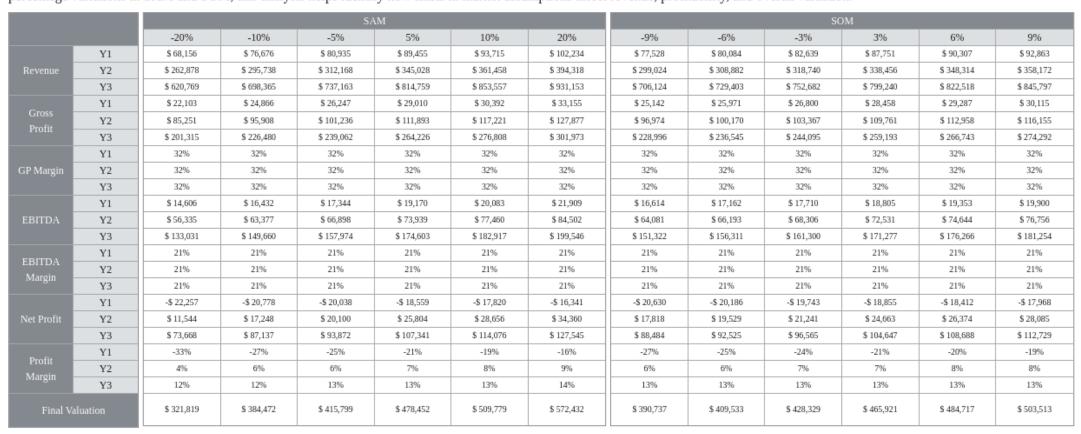
Scenario Name	Story		KPIs impact		
The Perfect	This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash		<b>Revenue</b> Lower by 10%	COGS Higher by 25%	
Storm	flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.		OPEX Higher by 30%	Discount Rate Higher by 10%	

#### Results



Sources: Company's Prop Information September 2024 Stress Tests Prosek, Czechia 39

### Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

Sources: Company's Prop Information

September 2024

Sensitivity Analysis

40

1 2 3 4 5 6 7 8

Sensitivity Analysis

DriftDi

### Glossary

### 1 2 3 4 5 6 7 8

Glossary & Disclaimer

Financial and Technical b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

- TSY bond rate Treasury bond rate
- WACC Weighted average cost of capital
- YTD Year-to-date

#### **Organisational Structure**

CBDO - Chief Business Development Officer CEO - Chief Executive Officer **CPO** - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

#### Other

- Av Average
- EoP End of Period
- LE Legal Entity PE - Private Equity
- TOM Target Operating Model



### Disclaimer

The following information and valuation analysis are provided for informational purposes only and do not constitute financial or investment advice. This presentation is based on assumptions, projections, and historical data, which are subject to inherent uncertainties and risks.

Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

Investors and stakeholders are advised to conduct their own independent research, seek professional advice, and carefully consider their individual investment objectives, risk tolerance, and financial situation before making any investment decisions. The information provided in this presentation should not be relied upon as the sole basis for making investment decisions.

Furthermore, no representation or warranty, express or implied, is made regarding the accuracy, completeness, reliability, or availability of the information and analysis presented in this presentation. We disclaim any liability for any loss or damage, including but not limited to indirect or consequential loss information provided.

Past performance is not indicative of future results. Any historical financial information included in this presentation is provided for reference purposes only and may not reflect the current financial position or performance of the business.

The valuation presentation is intended solely for the recipient's use and may not be reproduced, redistributed, or disclosed, in whole or in part, without the prior written consent of the company.

If you have any questions or concerns about this presentation or its contents, please contact our office at info@driftdishes.cz or call us at +420 234 567 890.

September 2024

Disclaimer

DriftDist