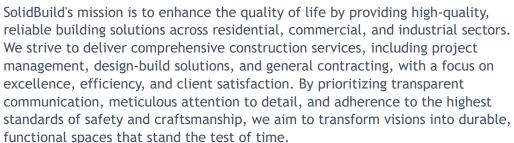


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Executive Summary

Our Vision

SolidBuild envisions a future where our innovative, dependable, and high-quality building solutions set the benchmark for the construction industry. Our aspiration is to be recognized globally for transforming client visions into reality through sustainable and efficient practices. In twenty years, we aim to have created numerous iconic structures that not only meet but exceed the expectations of our clients, whilst continually advancing the standards of safety, craftsmanship, and environmental responsibility in the construction sector.



Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$3,988,466

Revenue

\$ 757,809

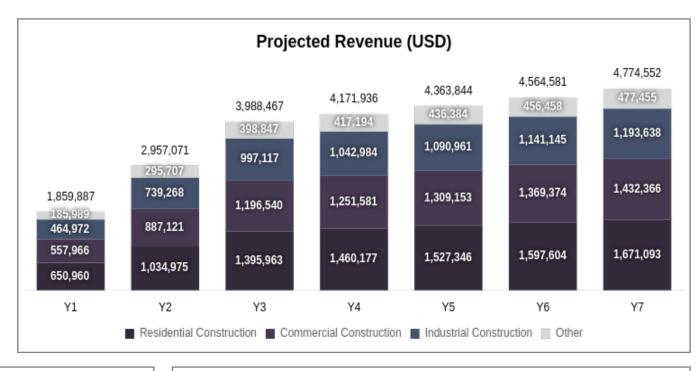
Gross Profit

\$ 448,702

EBITDA

0.01%

Target Market Share











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About the Company: General Overview





SolidBuild is a leading construction firm specializing in delivering high-quality, reliable building solutions for residential, commercial, and industrial projects. Our team of experienced professionals is dedicated to providing comprehensive construction services, including project management, design-build solutions, and general contracting, all with a focus on excellence and efficiency. At SolidBuild, we prioritize client satisfaction through transparent communication, meticulous attention to detail, and adherence to the highest standards of safety and craftsmanship. With a commitment to on-time and within-budget delivery, SolidBuild transforms visions into durable, functional spaces that stand the test of time.

Sources: Company's Prop Vision September 2024 Overview Belgium 5

The Main Phases: Projects & Impacts

Foundation **Establishment**

Phase I.

Launch initial construction services, focusing on core offerings for residential, commercial, and industrial projects, ensuring high-quality delivery and client satisfaction from the outset.

Service Enhancement

Phase II.

Expand and improve core services, incorporating advanced project management techniques and designbuild solutions to attract a larger client base and secure market presence.

Expansion into New Markets

Phase III.

Diversify revenue streams by exploring and investing in innovative construction technologies and sustainable building practices to tap new, emerging markets.

Future Innovations

Phase IV.

Pursue pioneering opportunities like smart city infrastructure, eco-friendly skyscrapers, and advanced prefab solutions, with a long-term view towards transforming the construction industry.



Core Phases of the Project

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Clients	 Reliable and high-quality building solutions tailored to their specific needs. Comprehensive project management ensuring on-time and within-budget delivery. Transparent communication and exceptional client satisfaction throughout the project lifecycle.
Employees	 Professional development and career growth opportunities through diverse and challenging projects. Safe and supportive work environment adhering to strict safety standards. Engagement in innovative construction practices and cutting-edge technologies.
Suppliers	 Consistent and long-term partnership opportunities based on trust and mutual benefit. Timely and regular orders contributing to business growth and stability. Collaboration on sustainable sourcing practices and eco-friendly materials.
Local Communities	 Economic growth through job creation and local business support. Development of functional and aesthetic infrastructures enhancing community living standards. Implementation of environmentally sustainable construction practices reducing local ecological impact.
Investors	 Attractive returns on investment through diversified and innovative project portfolios. Stable revenue streams via high-quality construction projects in various markets. Strategic growth and market expansion increasing long-term shareholder value.
Government and Regulatory Bodies	 Compliance with all relevant building codes, regulations, and standards. Contributions to the local and national economy through large-scale construction projects. Support for initiatives promoting sustainable and eco-friendly construction practices.
Industry Partners	 Collaboration on joint ventures and strategic projects for mutual growth. Sharing of best practices and innovative technologies improving industry standards. Strengthened industry network fostering new business opportunities and partnerships.



Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Experienced Professionals

SolidBuild boasts a team of seasoned experts dedicated to delivering high-quality construction and project management services, ensuring client satisfaction through their knowledge and expertise.

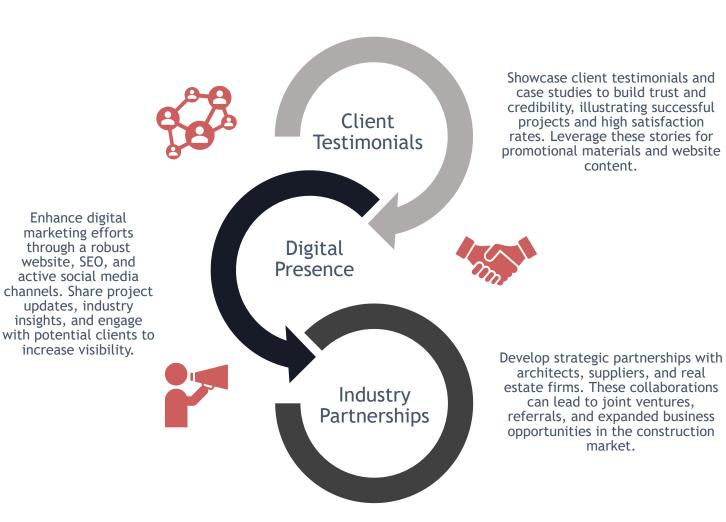
Comprehensive Services

The company offers extensive services, from design-build solutions to general contracting, providing clients with a one-stop solution for all their construction needs.

Client-Focused Approach

SolidBuild prioritizes client satisfaction through transparent communication, meticulous attention to detail, and adherence to stringent safety and craftsmanship standards, ensuring durable and functional spaces.

Marketing and Growth Strategy



Target Groups



Industries	Description
I Homeowners	Individuals looking to construct or renovate residential properties, seeking high-quality and reliable building solutions to create their ideal homes.
II Commercial Developers	Businesses and investors involved in developing commercial properties such as office buildings, retail spaces, and mixed-use developments requiring expert construction services.
III Industrial Clients	Manufacturing and industrial companies needing robust and efficient facilities, including warehouses, factories, and distribution centers, built to support their operations.
IV Architects and Designers	Professionals seeking a reliable construction partner to collaborate on innovative and aesthetically pleasing building projects for their clients.
V Real Estate Developers	Entities responsible for large-scale real estate projects looking for comprehensive construction services from initial planning through to project completion.
VI Government and Public Sector	Public agencies and governmental bodies in need of construction services for infrastructure projects including schools, hospitals, and public buildings.
VII Project Management Firms	Companies specializing in managing construction projects that require experienced contractors to execute their plans with efficiency and precision.



Painpoints & Solutions

Sources: Company's Prop Assessment



Solution from Phase I to Phase IV **Project Delays** Design-Build **Ouality** Client Cost Overruns Resource Market Competition Assurance Communication Coordination Allocation **Painpoints** Delays due to Unexpected costs can arise, making unforeseen Clients often Optimizing the Standing out in a Ensuring Integrating design it difficult to circumstances can consistently high and construction allocation of labor competitive experience adhere to the lead to significant construction communication processes can be and materials is market is initial budget. project setbacks. crucial for challenging quality across gaps and complex and diverse project misunderstandings inefficient. maintaining without project schedules. differentiated types can be during the challenging. construction services. process. SolidBuild employs SolidBuild provides SolidBuild employs SolidBuild SolidBuild SolidBuild offers SolidBuild detailed quotes advanced resource implements strict dedicated project enhances its streamlined incorporates Solution design-build management tools innovative building quality control managers who and regular project financial updates to ensure efficient protocols and maintain clear and services to ensure solutions and management to clients, regular site consistent techniques to seamless use of labor and superior customer enabling better service to inspections to anticipate coordination materials communication potential delays guarantee with clients, budget tracking between design throughout project differentiate itself exceptional build ensuring that all and cost and implements and construction phases. and attract a standards. expectations are proactive broad client base. management. teams. mėt. measures to minimize disruptions.

Strategic Analysis: SWOT

Strength



Experienced team ensures high-quality, reliable construction solutions. Comprehensive services including project management, design-build, and general contracting. Strong focus on client satisfaction through transparent communication. High standards of safety and craftsmanship. Proven track record of on-time, withinbudget project delivery.

Weaknesses



Potential over-reliance on a few key clients or projects. The high cost of maintaining skilled labor force. Possible delays due to stringent quality control processes. Challenges in adapting to evolving construction technologies. Limited geographical footprint may restrict market expansion.

Opportunities



Sources: Company's Prop Assessment

Expansion into emerging markets with growing construction demands. Adoption of cutting-edge construction technologies and sustainable practices. Increase market share through strategic partnerships and acquisitions. Diversification into new types of projects and services. Capitalize on digital marketing and online project management tools.

Threats

Economic downturns impacting construction funding and project viability. Rising material costs affecting budget adherence. Increasing competition from other construction firms. Regulatory changes and compliance issues. Natural disasters and unforeseen site-related challenges.



Pestel: Analysis



₾ P	E	e-e S	T	€ E	⊀ L
Political 7 / 10	Economic 6 / 10	Social 7 / 10	Technological 7 / 10	Environmental 7 / 10	Legal 8 / 10
Regulations: Compliance with local	Economic Growth: Economic growth boosts	Urbanization: Growing urban population	Innovation: Adoption of construction	Climate Change: Adapting projects to	Building Codes: Strict codes impact
building regulations.	construction demand.	increases housing demand.	tech improves efficiency.	changing weather patterns.	project feasibility.
Government Spending:	Interest Rates:	Workforce Demographics:	Sustainable Materials:	Sustainability:	Health & Safety:
Public infrastructure projects increase demand.	Fluctuating rates affect project financing costs.	Aging workforce may reduce skilled labor availability.	Demand for green materials drives innovation.	Building sustainably attracts eco-conscious clients.	Compliance with safety regulations vital.

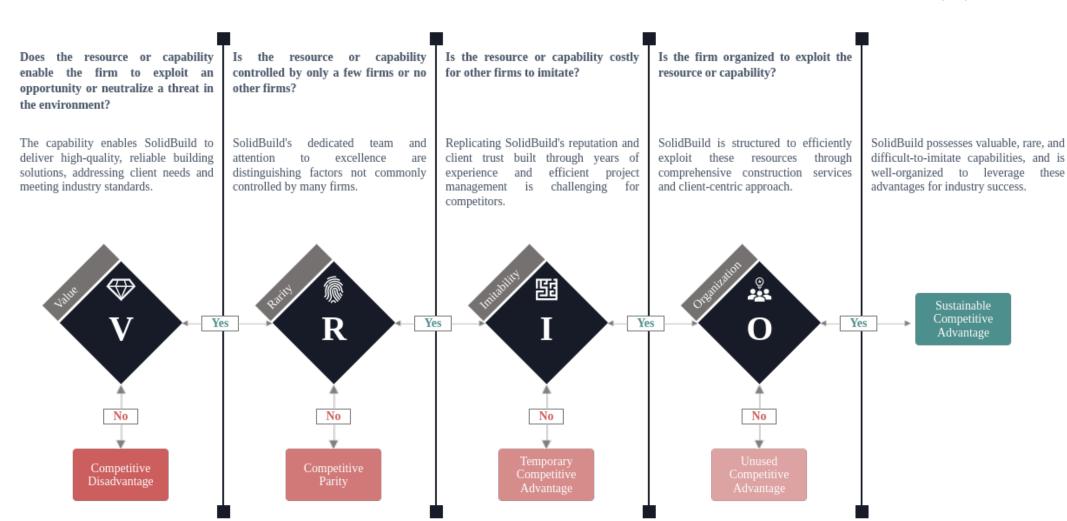
SolidBuild is well-equipped to navigate the dynamic construction environment by leveraging its expertise and commitment to quality. A thorough understanding of PESTEL factors will help SolidBuild capitalize on opportunities and mitigate risks effectively.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business



VRIO Framework: Analysis

Company & Product

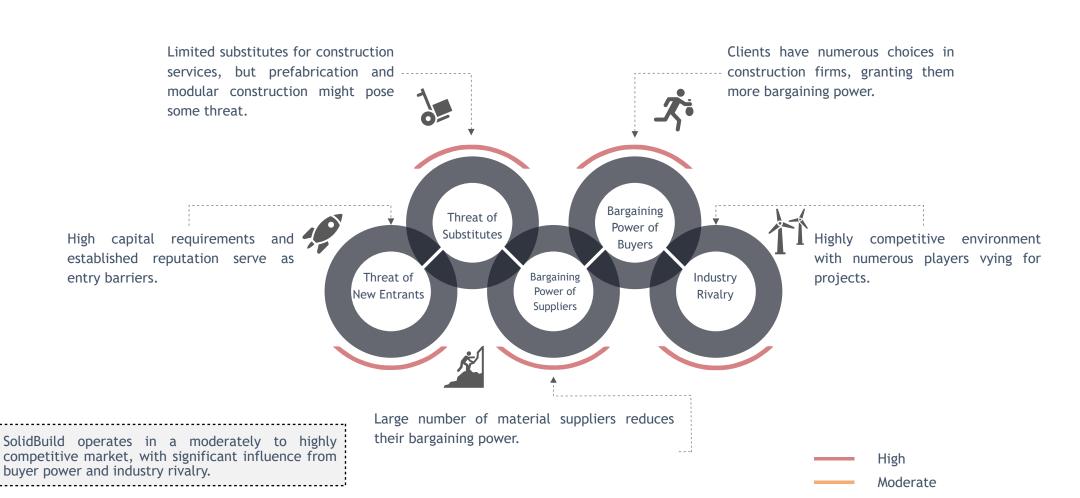


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September 2024

Porter's Five Forces: Analysis





Low

Management Team

Company & Product

Overview

Johan leads SolidBuild with a focus on sustainable construction practices, delivering high-quality projects on time and within budget.

Johan De Vries



Co-Founder & CEO

Isabelle Dupuis



Co-Founder & Project Manager

Overview

Isabelle oversees project timelines and ensures that all construction projects meet the highest safety and quality standards

Overview

Thomas ensures the smooth running of daily operations, coordinating logistics, and managing construction sites to keep projects on track.

Sources: Company's Prop Profiles

Thomas Van den Broeck



Operations Manager

Management Board





Client Relations Manager

Overview

Sophie manages client communications, ensuring expectations are met and providing exceptional service throughout the construction process.

History & Roadmap





Current Status.

- Strategic planning slated for Feb 2024.
- Technology integration by Jun 2024 to boost efficiency.
- Market expansion plans for Oct 2024, targeting new regions.
- Sustainability practices to roll out by Mar 2025.
- Client relationship improvement initiatives by Aug 2025.
- Workforce development programs by Jan 2026.

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Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define company mission, vision, and values	Not Started	High	CEO	2 weeks
2	Register business and obtain necessary licenses	Not Started	High	C00	1 month
3	Establish the organizational structure	Not Started	High	C00	3 weeks
4	Set up office space and infrastructure	Not Started	Medium	CFO	2 months
5	Develop a business plan	Not Started	High	CEO	1 month
6	Create an initial budget and financial plan	Not Started	High	CFO	1 month
7	Establish key strategic partnerships	Not Started	Medium	СВО	3 months
8	Set up legal and compliance framework	Not Started	High	CSO	1 month
Mark	eting				
1	Develop and Launch Brand Identity	Not Started	High	CMO	2 months
2	Create a Comprehensive Marketing Plan	Not Started	High	СМО	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Launch Company Website	Not Started	High	CMO	1 month
5	Implement SEO and SEM Strategies	Not Started	High	СТО	2 months
6	Develop Content Marketing Strategy	Not Started	Medium	CMO	3 months
7	Establish Partnerships with Industry Influencers	Not Started	Medium	CRO	3 months
8	Design and Launch Initial Advertising Campaigns	Not Started	High	СМО	1 month

Sources: Company's Prop Planning

Overview of **Phases**

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Finalize business plan	Not Started	High	CEO	2 weeks
2	Secure initial project contracts	Not Started	High	CRO	1 month
3	Establish vendor and supplier relationships	Not Started	High	C00	3 weeks
4	Recruit key project management team members	Not Started	High	СРО	1 month
5	Set up project management tools and systems	Not Started	Medium	СТО	1.5 months
6	Develop safety protocols and training programs	Not Started	High	CSO	3 weeks
7	Implement quality control measures	Not Started	High	C00	2 weeks
8	Launch initial marketing campaign	Not Started	Medium	СМО	1 month
Phas	e 2				
1	Incorporate advanced project management software	Not Started	High	СТО	3 months
2	Develop comprehensive design-build solutions	Not Started	High	СРО	4 months
3	Revamp quality assurance processes	Not Started	Medium	C00	2 months
4	Enhance client relationship management	Not Started	Medium	CMO	1 month
5	Expand project portfolio diversification	Not Started	High	CRO	6 months
6	Upgrade workforce training programs	Not Started	Medium	C00	3 months
7	Introduce green building practices	Not Started	High	CSO	5 months
8	Bolster marketing efforts to highlight enhanced services	Not Started	Medium	CMO	2 months

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Belgium

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Research Emerging Construction Technologies	Not Started	High	СТО	3 months
2	Identify Sustainable Building Practices	Not Started	High	СРО	2 months
3	Develop Partnerships with Tech Innovators	Not Started	Medium	CRO	4 months
4	Pilot New Construction Techniques	Not Started	High	COO	6 months
5	Secure Funding for Innovative Projects	Not Started	High	CFO	3 months
6	Market New Capabilities to Potential Clients	Not Started	Medium	СМО	5 months
7	Attend Industry Conferences on Innovation	Not Started	Low	CSO	2 months
8	Evaluate Pilot Results and Implement Best Practices	Not Started	High	COO	1 year
Phase	e 4				
1	Research and Develop Smart City Infrastructure Solutions	Not Started	High	СТО	6 months
2	Pilot Project for Eco-Friendly Skyscraper	Not Started	High	C00	8 months
3	Form Strategic Partnerships with Green Tech Firms	Not Started	Medium	СВО	4 months
4	Implement Advanced Prefab Building Techniques	Not Started	High	СРО	5 months
5	Secure Funding for Innovation Projects	Not Started	High	CFO	3 months
6	Develop Marketing Campaign for Innovative Solutions	Not Started	Medium	CMO	6 months
7	Review and Adapt Safety Protocols for New Technologies	Not Started	High	CSO	2 months
8	Establish R&D Division Focused on Future Innovations	Not Started	Medium	CEO	1 month

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Downtime	C00	Implement regular maintenance schedules and quick-response repair teams.
2	Supply Chain Disruption	СРО	Diversify supplier base and maintain buffer inventory.
3	Labor Shortages	C00	Develop strong relationships with labor unions and invest in workforce training.
4	Quality Control Failures	CSO	Implement stringent quality checks and audits.
5	Project Delays	C00	Use advanced project management tools for efficient planning and tracking.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Compliance with Building Codes	C00	Regularly update training programs for staff on current building codes and ensure rigorous inspection protocols are in place.
2	Permit Acquisition	СРО	Develop a streamlined process for acquiring necessary permits and maintain strong relationships with local regulatory bodies.
3	Health and Safety Regulations	C00	Conduct regular safety training sessions and ensure compliance with Occupational Safety and Health Administration (OSHA) standards.
4	Labor Laws and Regulations	CFO	Ensure all employment practices are compliant with local labor laws and provide ongoing education on labor law updates to HR personnel.



Core Risks & Mitigation Strategies



2 C	ratogic/Market Dick		
3. 3	rategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Market Competition	CEO	Focus on innovation and quality
2	Economic Downturns	CFO	Diversify financial portfolios
3	Client Satisfaction	C00	Enhance client communication
4	Emerging Technologies	СТО	Invest in R&D
5	Supply Chain Disruptions	CSO	Develop alternative supplier relationships
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Project Cost Overruns	CFO	Implement strict budget controls and regular cost reviews
2	Cash Flow Issues	CFO	Maintain emergency reserve funds and optimize cash flow cycles
3	Credit Risk	CRO	Conduct thorough credit assessments and secure collateral
4	Market Fluctuations	CEO	Diversify client base and offer flexible pricing
5	Financing Availability	CFO	Establish strong banking relationships and alternative financing options
5. O	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Talent Retention	CHRO	Offer competitive salaries and development opportunities.
2	Economic Downturns	CFO	Maintain diversified project portfolio and reserve funds.
3	Vendor Reliability	C00	Build strong relationships and have backup suppliers.
4	Client Demand Fluctuation	CEO	Analyze market trends and adjust service offerings.
5	Cybersecurity Threats	CIO	Implement strong cybersecurity measures and regular audits.

Sources: Company's Prop Assessment September 2024 Risks Overview Belgium 21

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Target Available Market (TAM) Construction of buildings (consolidated) Subindustry

\$ 33,816,121,030

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 4.60%





Service Available Market (SAM)

2.20%

Despite its strong market position and professional expertise, SolidBuild must navigate significant competition and resource constraints. Given its capital limitations, the company can realistically capture approximately 2.2% of the TAM in Belgium's construction sector.





Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.25000% Year 2 0.38000% Year 3 0.49000% SolidBuild, with its substantial initial capital and specialized focus within the competitive Belgian construction market, can conservatively capture 0.0025% in its first year. The market concentration and presence of major players will challenge growth, but with strategic planning, a gradual increase to 0.0038% by



Funding Allocation

1 2 3 4 5 6 7 8

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 1,500,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows				
Gross Profit	353,378					
Payroll Expenses		55,797				
Rent & Utilities		27,898				
Legal and Professional Fees		13,949				
Marketing and Branding		13,949				
Capex		1,350,000				
Communication Expenses		9,299				
Representation and Entert.		9,299				
Office supplies		4,650				
Training and Development		4,650				
Other Miscellaneous		4,650				
CAPEX & WC shortage	1,140,763					
Buffer	Buffer					
Total Required Investmen	Total Required Investment(USD)					









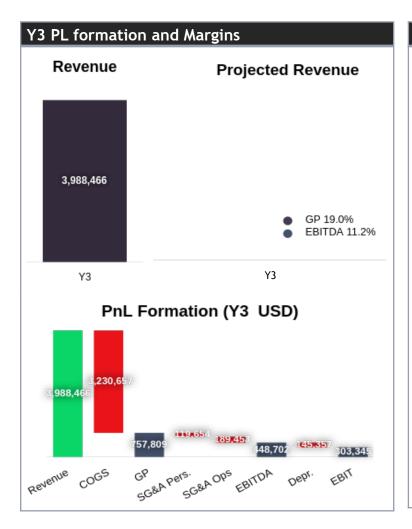


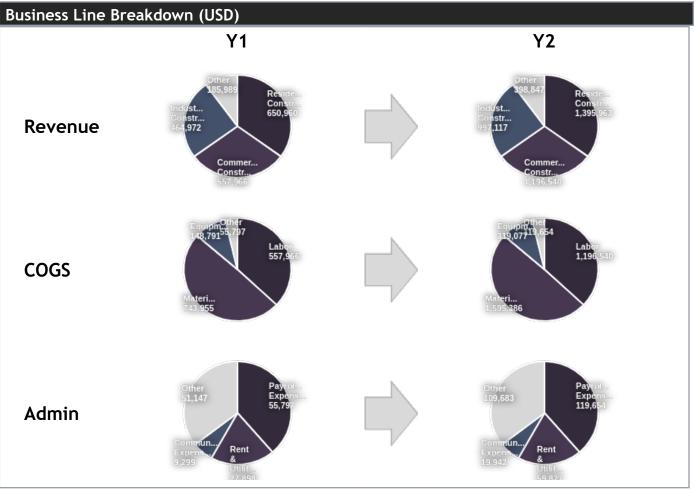


Sources: Company's Prop Planning September 2024 Investment Utilization Belgium 23 solution

Financials Dashboard









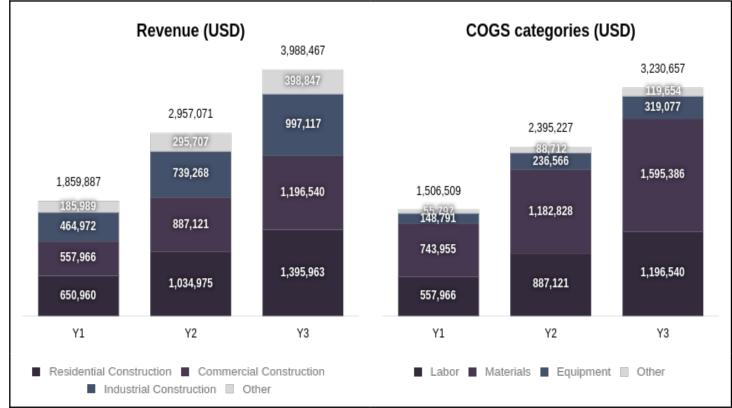
Revenue Formation Narrative



SolidBuild, a premier construction firm specializing in residential, commercial, and industrial projects, has established itself as a leader in delivering high-quality building solutions. With a focus on excellence, client satisfaction, and adherence to safety and craftsmanship standards, SolidBuild serves the competitive Belgian construction market. The Total Addressable Market (TAM) for construction in Belgium is valued at 33,816,121,030 USD. Despite significant competition, SolidBuild's strong market position and professional expertise allow it to realistically capture approximately 2.2% of this TAM, as detailed in our Serviceable Addressable Market (SAM) narrative. This equates to successfully navigating resource constraints and a highly competitive environment. For our Serviceable Obtainable Market (SOM), we estimate an initial market capture of 0.0025% in year one, translating to a revenue forecast of 1,859,886.657 USD. With strategic planning and a strong focus on market penetration, SolidBuild aims to increase this to 0.0038% in year two, resulting in 2,957,070.993 USD in revenue, and to 0.0049% in year three, with projected revenues of 3,988,466.228 USD. Our revenue streams are diversified across four main lines of business: Residential Construction (35%), Commercial Construction (30%), Industrial Construction (25%), and Other services (10%). SolidBuild's commitment to providing comprehensive construction solutions ensures that these revenue targets are achievable by leveraging the company's strengths in project management and high-quality service delivery.

\$ 3,988,466 Projected Revenue

0.01% Market share



Sources: Business Valuation September 2024 Revenue at Glance Belgium 25



Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Residential Construction	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%
Commercial Construction	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Industrial Construction	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

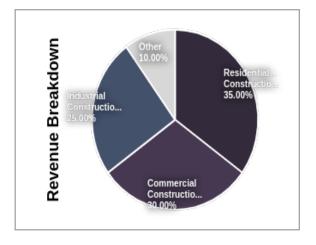
Total Revenue (USD)	116,243	116,243	116,243	139,491	139,491	139,491	170,490	170,490	170,490	193,738	193,738	193,738	1,859,887	2,957,071	3,988,466
Other	11,624	11,624	11,624	13,949	13,949	13,949	17,049	17,049	17,049	19,374	19,374	19,374	185,989	295,707	398,847
Industrial Construction	29,061	29,061	29,061	34,873	34,873	34,873	42,622	42,622	42,622	48,435	48,435	48,435	464,972	739,268	997,117
Commercial Construction	34,873	34,873	34,873	41,847	41,847	41,847	51,147	51,147	51,147	58,121	58,121	58,121	557,966	887,121	1,196,540
Residential Construction	40,685	40,685	40,685	48,822	48,822	48,822	59,671	59,671	59,671	67,808	67,808	67,808	650,960	1,034,975	1,395,963

Total revenue is expected to reach \$ 3,988,466 by year 3.

Main revenue driver are:

- Residential Construction which generates \$ 1,395,963 by Year 3
- Commercial Construction which generates \$ 1,196,540 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 46.44 %



Sources: Company's Prop Planning September 2024 Revenue at Glance Belgium 26



COGS Calculation Details



COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Labor	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Materials	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Equipment	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%
Other	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

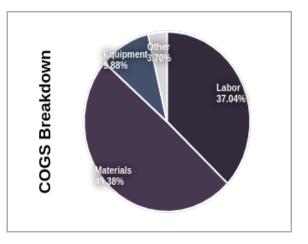
<u> </u>	3,407	3,467	3,467	4,185	4,185	4,185	5,115	5,115	5,115	5,812	5,812	5,812	55,797	88,712	119,654
Other	3,487	3,487	3,487	4 405	4.405	4 405	E 44E	E 44E	E 44E	= 0.0	= 0.0	= 0.00		00 710	
Equipment	9,299	9,299	9,299	11,159	11,159	11,159	13,639	13,639	13,639	15,499	15,499	15,499	148,791	236,566	319,077
Materials	46,497	46,497	46,497	55,797	55,797	55,797	68,196	68,196	68,196	77,495	77,495	77,495	743,955	1,182,828	1,595,386
Labor	34,873	34,873	34,873	41,847	41,847	41,847	51,147	51,147	51,147	58,121	58,121	58,121	557,966	887,121	1,196,540

Total COGS is expected to reach \$ 3,230,658 by year 3.

Main revenue driver are:

- Materials which generates \$ 1,595,386 by Year 3
- Labor which generates \$ 1,196,540 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 46.44 %



SG&A Calculation Details

1	2	3	4	5	6	7	8
	Fi	nan	cial	Proj	jecti	ion	

OPEX Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Rent & Utilities	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Office supplies	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%
Legal and Professional Fees	0.75%	<i>0.75</i> %	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%
Marketing and Branding	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%	0.75%
Representation and Entertainment	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Training and Development	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%
Other Miscellaneous	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%
Payroll Expenses	3,487	3,487	3,487	4,185	4,185	4,185	5,115	5,115	5,115	5,812	5,812	5,812	55,797	88,712	119,654
Payroll Expenses	3,487 1,744	3,487 1,744	3,487 1,744	4,185 2,092	4,185 2,092	4,185 2,092	5,115 2,557	5,115 2,557	5,115 2,557	5,812 2,906	5,812 2,906	5,812 2,906	55,797 27,898	88,712 44,356	119,654 59,827
Payroll Expenses Rent & Utilities	•	,	,		,	,	•			,	,			•	,
Payroll Expenses Rent & Utilities Communication Expenses	1,744	1,744	1,744	2,092	2,092	2,092	2,557	2,557	2,557	2,906	2,906	2,906	27,898	44,356	59,827
	1,744 581	1,744 581	1,744 581	2,092	2,092	2,092	2,557 852	2,557 852	2,557 852	2,906 969	2,906 969	2,906 969	27,898 9,299	44,356 14,785	59,827 19,942 9,971
Payroll Expenses Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees	1,744 581 291	1,744 581 291	1,744 581 291	2,092 697 349	2,092 697 349	2,092 697 349	2,557 852 426	2,557 852 426	2,557 852 426	2,906 969 484	2,906 969 484	2,906 969 484	27,898 9,299 4,650	44,356 14,785 7,393	59,827 19,942 9,971 29,913
Payroll Expenses Rent & Utilities Communication Expenses Office supplies	1,744 581 291 872	1,744 581 291 872	1,744 581 291 872	2,092 697 349 1,046	2,092 697 349 1,046	2,092 697 349 1,046	2,557 852 426 1,279	2,557 852 426 1,279	2,557 852 426 1,279	2,906 969 484 1,453	2,906 969 484 1,453	2,906 969 484 1,453	27,898 9,299 4,650 13,949	44,356 14,785 7,393 22,178	59,827 19,942 9,971 29,913
Payroll Expenses Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees Marketing and Branding	1,744 581 291 872 872	1,744 581 291 872 872	1,744 581 291 872 872	2,092 697 349 1,046 1,046	2,092 697 349 1,046 1,046	2,092 697 349 1,046 1,046	2,557 852 426 1,279 1,279	2,557 852 426 1,279 1,279	2,557 852 426 1,279 1,279	2,906 969 484 1,453 1,453	2,906 969 484 1,453 1,453	2,906 969 484 1,453 1,453	27,898 9,299 4,650 13,949	44,356 14,785 7,393 22,178 22,178	59,827 19,942 9,971 29,913
Payroll Expenses Rent & Utilities Communication Expenses Office supplies Legal and Professional Fees Marketing and Branding Representation and Entertainment	1,744 581 291 872 872 581	1,744 581 291 872 872 581	1,744 581 291 872 872 581	2,092 697 349 1,046 1,046	2,092 697 349 1,046 1,046	2,092 697 349 1,046 1,046 697	2,557 852 426 1,279 1,279 852	2,557 852 426 1,279 1,279 852	2,557 852 426 1,279 1,279 852	2,906 969 484 1,453 1,453 969	2,906 969 484 1,453 1,453 969	2,906 969 484 1,453 1,453	27,898 9,299 4,650 13,949 13,949 9,299	44,356 14,785 7,393 22,178 22,178 14,785	59,827 19,942 9,971 29,913 29,913 19,942



PaT Expectations

Sources: Company's Prop Planning

1 2 3 4 5 6 7 8

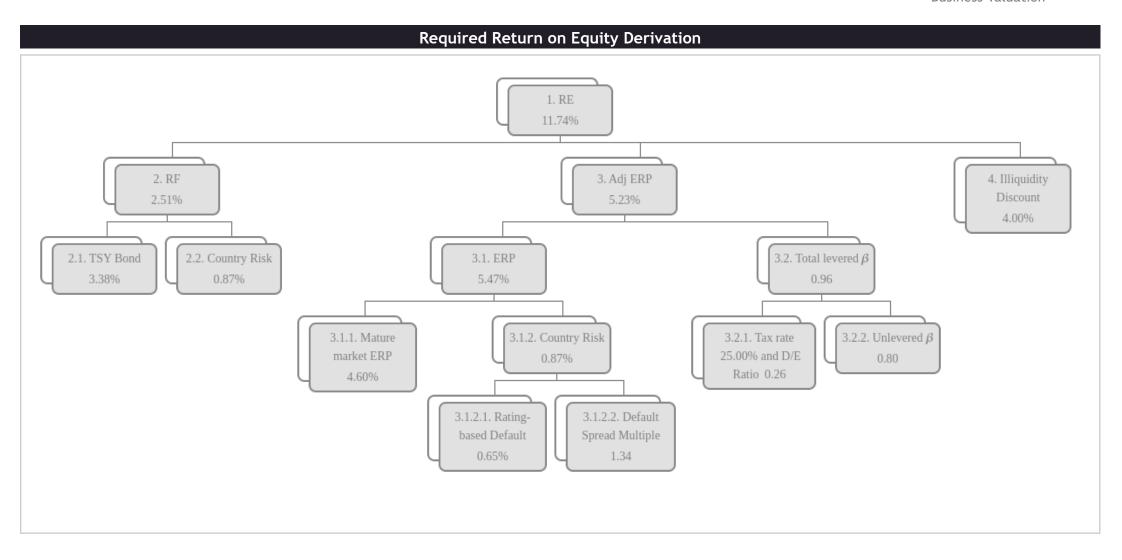
Financial Projection

Income Statement (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	116,243	116,243	116,243	139,491	139,491	139,491	170,490	170,490	170,490	193,738	193,738	193,738	1,859,887	2,957,071	3,988,466
Residential Construction	40,685	40,685	40,685	48,822	48,822	48,822	59,671	59,671	59,671	67,808	67,808	67,808	650,960	1,034,975	1,395,963
Commercial Construction	34,873	34,873	34,873	41,847	41,847	41,847	51,147	51,147	51,147	58,121	58,121	58,121	557,966	887,121	1,196,540
Industrial Construction	29,061	29,061	29,061	34,873	34,873	34,873	42,622	42,622	42,622	48,435	48,435	48,435	464,972	739,268	997,117
Other	11,624	11,624	11,624	13,949	13,949	13,949	17,049	17,049	17,049	19,374	19,374	19,374	185,989	295,707	398,847
COGS	-94,157	-94,157	-94,157	-112,988	-112,988	-112,988	-138,097	-138,097	-138,097	-156,928	-156,928	-156,928	-1,506,508	-2,395,228	-3,230,658
Labor	-34,873	-34,873	-34,873	-41,847	-41,847	-41,847	-51,147	-51,147	-51,147	-58,121	-58,121	-58,121	-557,966	-887,121	-1,196,540
Materials	-46,497	-46,497	-46,497	-55,797	-55,797	-55,797	-68,196	-68,196	-68,196	-77,495	-77,495	-77,495	-743,955	-1,182,828	-1,595,386
Equipment	-9,299	-9,299	-9,299	-11,159	-11,159	-11,159	-13,639	-13,639	-13,639	-15,499	-15,499	-15,499	-148,791	-236,566	-319,077
Other	-3,487	-3,487	-3,487	-4,185	-4,185	-4,185	-5,115	-5,115	-5,115	-5,812	-5,812	-5,812	-55,797	-88,712	-119,654
Gross Profit	22,086	22,086	22,086	26,503	26,503	26,503	32,393	32,393	32,393	36,810	36,810	36,810	353,378	561,843	757,809
SG&A Personal Expenses	-3,487	-3,487	-3,487	-4,185	-4,185	-4,185	-5,115	-5,115	-5,115	-5,812	-5,812	-5,812	-55,797	-88,712	-119,654
SG&A Operating Expenses	-5,522	-5,522	-5,522	-6,626	-6,626	-6,626	-8,098	-8,098	-8,098	-9,203	-9,203	-9,203	-88,345	-140,461	-189,452
EBITDA	13,077	13,077	13,077	15,693	15,693	15,693	19,180	19,180	19,180	21,796	21,796	21,796	209,237	332,670	448,702
Depreciation	12,113	12,113	12,113	12,113	12,113	12,113	12,113	12,113	12,113	12,113	12,113	12,113	145,357	145,357	145,357
EBIT	964	964	964	3,580	3,580	3,580	7,067	7,067	7,067	9,682	9,682	9,682	63,880	187,313	303,345
Interest Expense	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	22,489	22,489	22,489
Profit before Tax	-910	-910	-910	1,706	1,706	1,706	5,193	5,193	5,193	7,808	7,808	7,808	41,391	164,825	280,857
Tax	-227	-227	-227	426	426	426	1,298	1,298	1,298	1,952	1,952	1,952	10,348	41,206	70,214
Profit after Tax (USD)	-682	-682	-682	1,279	1,279	1,279	3,895	3,895	3,895	5,856	5,856	5,856	31,043	123,618	210,642



Cost of Capital Estimation







September 2024

RoE Calculation

Belgium

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Cost of Capital: CAPM Inputs



Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pro	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

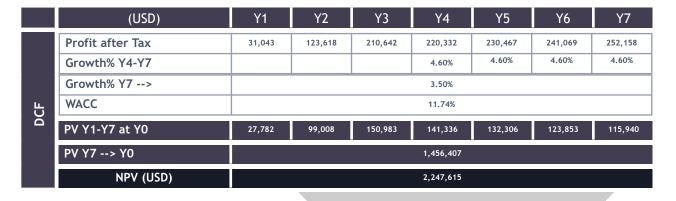
http://pages.stern.nyu.edu/~adamodar/

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Business Valuation



Business Valuation



Average Survival Rate for 3 Years

Final Valuation

\$ 1,123,808

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 11.74 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 4.60 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

SolidBuild

50%

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI	Scenario	Narrative	KPI affected by
Dovenus	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
COCS	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%



Sources: Company's Prop Information

Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

Negative			
no impact			
no impact			
10%			
\$ 3,988,466			
\$ 757,809			
19%			
\$ 448,702			
11%			
\$ 210,642			
5%			
\$ 970,414			

Scenario Analysis



Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

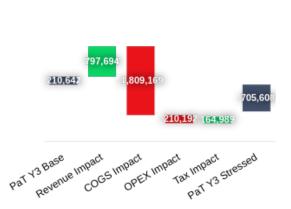
Higher by 30%

OPEX

Higher by 40%

Discount Rate unaffected

Results







SolidBuild

Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

Higher by 25%

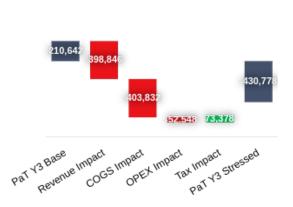
OPEX

Higher by 30%

Discount Rate

Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

				SA	λM					SC)M		
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
	Y1	\$ 1,487,909	\$ 1,673,898	\$ 1,766,892	\$ 1,952,881	\$ 2,045,875	\$ 2,231,864	\$ 1,692,497	\$ 1,748,293	\$ 1,804,090	\$ 1,915,683	\$ 1,971,480	\$ 2,027,276
Revenue	Y2	\$ 2,365,657	\$ 2,661,364	\$ 2,809,217	\$ 3,104,925	\$ 3,252,778	\$ 3,548,485	\$ 2,690,935	\$ 2,779,647	\$ 2,868,359	\$ 3,045,783	\$ 3,134,495	\$ 3,223,207
	Y3	\$ 3,190,773	\$ 3,589,620	\$ 3,789,043	\$ 4,187,890	\$ 4,387,313	\$ 4,786,159	\$ 3,629,504	\$ 3,749,158	\$ 3,868,812	\$ 4,108,120	\$ 4,227,774	\$ 4,347,428
Gross	Y1	\$ 282,703	\$ 318,041	\$ 335,710	\$ 371,047	\$ 388,716	\$ 424,054	\$ 321,574	\$ 332,176	\$ 342,777	\$ 363,980	\$ 374,581	\$ 385,183
Profit	Y2	\$ 449,475	\$ 505,659	\$ 533,751	\$ 589,936	\$ 618,028	\$ 674,212	\$ 511,278	\$ 528,133	\$ 544,988	\$ 578,699	\$ 595,554	\$ 612,409
FIOIR	Y3	\$ 606,247	\$ 682,028	\$ 719,918	\$ 795,699	\$ 833,589	\$ 909,370	\$ 689,606	\$ 712,340	\$ 735,074	\$ 780,543	\$ 803,277	\$826,011
	Y1	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%
GP Margin	Y2	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%
	Y3	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%	19%
	Y1	\$ 167,390	\$ 188,314	\$ 198,775	\$ 219,699	\$ 230,161	\$ 251,085	\$ 190,406	\$ 196,683	\$ 202,960	\$ 215,514	\$ 221,791	\$ 228,069
EBITDA	Y2	\$ 266,136	\$ 299,403	\$ 316,037	\$ 349,304	\$ 365,938	\$ 399,205	\$ 302,730	\$ 312,710	\$ 322,690	\$ 342,651	\$ 352,631	\$ 362,611
	Y3	\$ 358,962	\$ 403,832	\$ 426,267	\$ 471,138	\$ 493,573	\$ 538,443	\$ 408,319	\$ 421,780	\$ 435,241	\$ 462,164	\$ 475,625	\$ 489,086
EBITDA	Y1	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%
Margin	Y2	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%
ivialgiii	Y3	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%
	Y1	-\$ 342	\$ 15,351	\$ 23,197	\$ 38,890	\$ 46,736	\$ 62,429	\$ 16,920	\$ 21,628	\$ 26,336	\$ 35,751	\$ 40,459	\$ 45,167
Net Profit	Y2	\$ 73,718	\$ 98,668	\$ 111,143	\$ 136,094	\$ 148,569	\$ 173,519	\$ 101,163	\$ 108,648	\$ 116,133	\$ 131,103	\$ 138,589	\$ 146,074
	Y3	\$ 143,337	\$ 176,990	\$ 193,816	\$ 227,469	\$ 244,295	\$ 277,948	\$ 180,355	\$ 190,451	\$ 200,547	\$ 220,738	\$ 230,834	\$ 240,930
Denfit	Y1	-0%	1%	1%	2%	2%	3%	1%	1%	1%	2%	2%	2%
Profit Margin	Y2	3%	4%	4%	4%	5%	5%	4%	4%	4%	4%	4%	5%
waigiii	Y3	4%	5%	5%	5%	6%	6%	5%	5%	5%	5%	5%	6%
Final V	/aluation	\$ 750,953	\$ 937,380	\$ 1,030,594	\$ 1,217,021	\$ 1,310,235	\$ 1,496,663	\$ 956,023	\$ 1,011,951	\$ 1,067,879	\$ 1,179,736	\$ 1,235,664	\$ 1,291,592



Sources: Company's Prop Information

Glossary



Financial and Technical

b \$ - Billions of \$

B2B - Business to Business **B2C** - Business to Customer

CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium

ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year

GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token

NPV - Net present value

OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer

CPO - Chief Product Officer

CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer

Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity

PE - Private Equity

TOM - Target Operating Model

September 2024 Disclaimer 38 Sources: Company's Prop Information Belgium

Disclaimer

Sources: Company's Prop Information



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Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

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