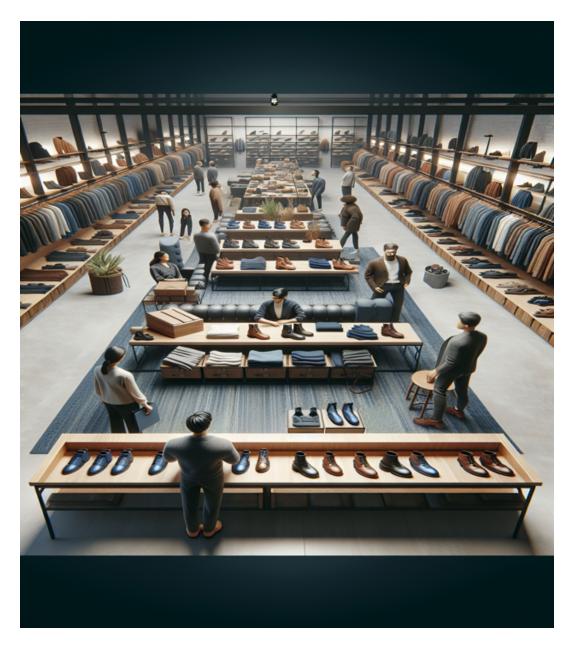


Part 1 Executive Summary	3 - 4
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OUR

VISION & MISSION

Our Mission

ClothesCraft is committed to enriching lives by offering a curated selection of high-quality, fashion-forward apparel for men, women, and children. We aim to provide an exceptional shopping experience, blending timeless classics with contemporary trends, all while prioritizing style, comfort, and customer satisfaction. We are dedicated to sustainability, offering eco-friendly clothing options and ethical fashion choices to ensure a positive impact on the community and the environment.

Our Vision

ClothesCraft envisions a future where ethical and eco-friendly fashion is the norm, not the exception. In twenty years, we aspire to have expanded our reach globally, setting industry standards for quality, style, and sustainability. We aim to become a household name synonymous with exceptional fashion and customer service, inspiring a movement towards more conscious and personalized shopping experiences. Our vision includes being leaders in innovative fashion solutions that resonate with our customers' values, ultimately making ClothesCraft the go-to retailer for discerning shoppers around the world.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 666,879

Revenue

\$ 346,310

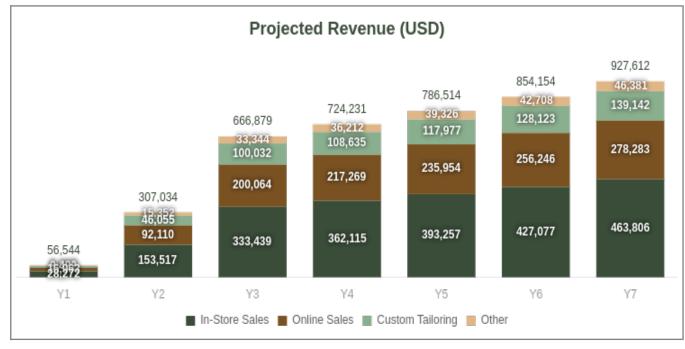
Gross Profit

\$ 58,885

EBITDA

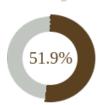
0.00%

Target Market Share

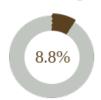








EBITDA Margin

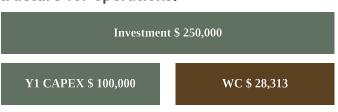


Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Foundational Core New Exploring Future Offering Enhancement Profit Opportunities

Streams

Investment will be used to finance CAPEX, WC buffers, etc.





PbT Margin



Project Phases

About the Company: General Overview





ClothesCraft is a premier clothing retail store dedicated to offering a curated selection of high- quality, fashion- forward apparel for men, women, and children. Our collection features a blend of timeless classics and contemporary trends, meticulously crafted to provide both style and comfort. At ClothesCraft, we prioritize exceptional customer service and a personalized shopping experience, ensuring each visit is enjoyable and inspiring. With a commitment to sustainability, we offer eco-friendly clothing options and ethical fashion choices. Whether you're updating your wardrobe or seeking a standout piece, ClothesCraft is your destination for refined fashion and outstanding value.

ClothesCraft

The Main Phases: Projects & Impacts



01

Foundational Offering

Phase I.

Launch premier clothing retail store with a curated selection of high-quality, fashion-forward apparel tailored for men, women, and children, focusing on exceptional customer service and personalized shopping experience.

O2 Core Enhancement

Phase II.

Enhance product range with more eco-friendly options, improve customer service, and expand the user base through targeted marketing campaigns and new store openings in high-traffic areas.

September 2024

New Profit Streams

03

Phase III.

Identify new revenue opportunities such as exclusive designer collaborations, private label lines, and subscription-based fashion services, while optimizing supply chains for better sustainability.

Exploring Future Opportunities

04

Phase IV.

Pursue high-risk, high-reward initiatives like augmented reality fitting rooms, online fashion consultancy, and exploring global market expansion through ecommerce platforms are focus areas.



Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	 Access to a curated selection of high-quality, fashion-forward apparel for all ages. Enhanced shopping experience with personalized service and exceptional customer care. Eco-friendly and ethical fashion choices contribute to a more sustainable wardrobe.
Employees	 Opportunities for professional growth through training programs on customer service and fashion merchandising. A positive and engaging work environment that encourages creativity and innovation. Potential for increased job opportunities with expansion into new stores and market areas.
Suppliers	 Long-term partnerships with a growing retail brand committed to high-quality standards. Increased business opportunities through new store openings and expanded product lines. Collaboration on sustainable practices, enhancing their own eco-friendly initiatives.
Investors	 Potential for high returns with strategic expansions and new revenue streams. A diversified portfolio with investments in sustainable and ethically-minded business practices. Opportunities for involvement in innovative and high-growth market segments such as augmented reality fitting rooms.
Local Communities	 Economic growth through job creation and support for local businesses. Increased community engagement through events and partnerships. Availability of stylish, affordable clothing options that cater to diverse tastes and needs.
Environmental Advocates	 Support for sustainability through the promotion of eco-friendly clothing options. Reductions in fashion industry waste via ethical fashion choices and optimized supply chains. Role model in responsible retail practices, encouraging others in the industry to follow suit.
Fashion Designers	 Platform for showcasing collections through collaborations and exclusive lines. Engagement with a receptive and fashion-forward customer base. Opportunities to explore innovative fashion concepts aligned with sustainability and new retail experiences.



Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Curated Selection

ClothesCraft offers a carefully curated selection that blends timeless classics with contemporary trends, ensuring customers find both style and comfort in every piece.

Personalized Experience

ClothesCraft provides exceptional customer service and a personalized shopping experience, making each visit both enjoyable and inspiring for every customer.

Sustainable Fashion

With a commitment to sustainability, ClothesCraft offers eco-friendly clothing options and ethical fashion choices, catering to conscious consumers seeking quality and responsible fashion.

Marketing and Growth Strategy



Caen, France

various digital platforms.

Target Groups

Sources: Company's Prop Assessment



	Industries	Description
1	Fashion Enthusiasts	Individuals who actively follow fashion trends and seek high-quality, stylish apparel to update their wardrobes regularly.
II	Eco-Conscious Shoppers	Consumers who prioritize sustainability and are actively looking for eco-friendly and ethically produced clothing options.
III	Families	Parents and guardians who shop for clothing for men, women, and children, looking for quality and value in their purchases.
IV	Professionals	Working individuals seeking well-crafted apparel suitable for professional settings and daily wear, combining style with comfort.
V	-> Young Adults	Students and young professionals who are fashion-forward and looking for trendy yet affordable clothing options.
VI	High-Spenders	Customers willing to spend more on exclusive and designer collaborations, seeking unique and high-value fashion pieces.
VII	Online Shoppers	Tech-savvy individuals who prefer the convenience of shopping online, looking for a seamless and personalized e-commerce experience.



Painpoints & Solutions



Solution from Phase I to Phase IV

Limited Fashion Inconsistent **Limited Brand** High Market Subpar Hassles in Limited Eco-Choices Customer Shopping Friendly Customer Awareness Competition **Painpoints** Fashion Options Service Experience Experience Consumers often Limited exposure Competitive retail struggle with and brand markets make it Many customers Customers often Environmentally Customers often finding diverse and face inconsistent recognition can challenging to are dissatisfied encounter conscious high-quality consumers find it hinder customer attract and retain with impersonal inconvenient and service quality and fashion options acquisition and customers. and unhelpful time-consuming difficult to access experience across that suit their customer service a range of stylish different retail retention. shopping personal style. experiences in experiences in and eco-friendly locations. retail stores. physical retail clothing options. stores. ClothesCraft's ClothesCraft ClothesCraft In its Core ClothesCraft will ClothesCraft will ClothesCraft will curated selection differentiate itself focuses on optimizes the Enhancement improve and implement Solution of high-quality, exceptional shopping journey standardize targeted through superior phase, fashion-forward customer service with a user-ClothesCraft will customer service marketing product quality, apparel ensures a friendly layout and expand its product across all stores to exceptional by offering campaigns and varied collection personalized dedicated support, range to include provide a open new stores in customer service, that caters to shopping ensuring a more eco-friendly consistently high-traffic areas and unique experiences that diverse tastes and seamless and and sustainable exceptional to boost brand marketing make every enjoyable visit. fashion choices. experience. awareness and preferences. strategies. customer feel expand its valued and customer base. supported.



Strategic Analysis: SWOT

Strength

Premier clothing retailer with high-quality, curated apparel selection. Blend of timeless classics and contemporary trends. Exceptional customer service and personalized shopping experiences. Commitment to sustainability and eco-friendly clothing options. Known for outstanding value and stylish collections.



Dependent on fashion trends that are constantly changing. High overhead costs due to physical retail locations. Limited online presence compared to competitors. Inventory management challenges related to diverse product lines. Potentially higher prices due to quality and ethical sourcing.



Expanding online presence and e-commerce capabilities. Collaborations with sustainable and ethical fashion brands. Introducing augmented reality for virtual try-ons. Broadening the product range to include accessories and footwear. Enhancing loyalty programs and personalized marketing.



Intense competition from both large retailers and niche online stores. Economic downturns affecting consumer spending. Shifts in consumer preferences towards fast fashion. Distribution and supply chain disruptions. Rising costs of sustainable and ethically sourced materials.





Pestel: Analysis

Sources: Company's Prop Planning



₾ P	E	e S	T	E E	⊀ L
Political 6 / 10	Economic 7 / 10	Social 8 / 10	Technological 7 / 10	Environmental 7 / 10	Legal 7 / 10
Trade Regulations: Tax regime changes impacting retail sector could affect profitability.	Consumer Spending: Economic stability influences disposable income and purchasing power.	Fashion Trends: Changing fashion trends influence product demand and inventory.	E-commerce Platforms: Advances in e-commerce improve customer reach and convenience.	Sustainability: Focus on eco-friendly materials and production processes.	Consumer Protection Laws: Compliance with laws ensures customer rights and satisfaction.
Tax Policies:	Inflation Rates: High inflation increases costs and may compress margins.	Consumer Behavior: Increasing demand for sustainable and ethical fashion.	Automation: Automation in supply chain enhances efficiency and reduces costs.	Waste Management: Implementing recycling programs to minimize environmental footprint.	Employment Laws: Adherence to labor laws affects staffing and operational policies.

ClothesCraft must navigate PESTEL factors by adapting to regulatory changes, economic conditions, evolving consumer preferences, and technological advancements while maintaining a strong commitment to sustainability and legal compliance.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business



Caen, France

VRIO Framework: Analysis

Company & Product

Does the resource or capability enable the firm to exploit an opportunity or neutralize a threat in the environment?

The curated selection and personalized shopping experience enable ClothesCraft to meet customer demand and maintain brand loyalty in a competitive market.

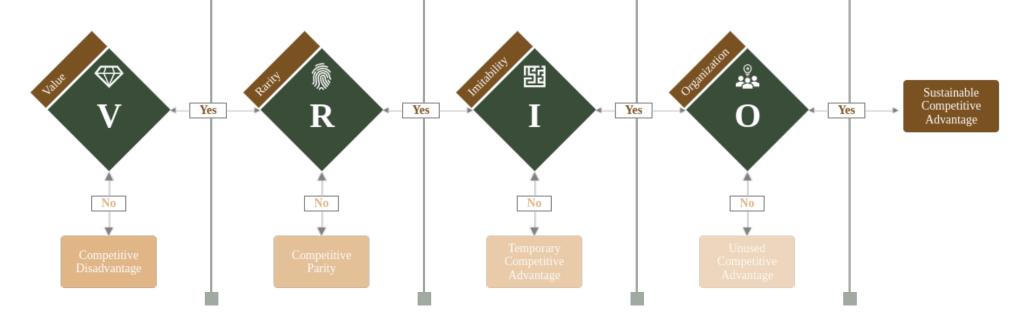
Is the resource or capability controlled by only a few firms or no other firms?

Few firms combine high-quality apparel, exceptional customer service, and eco-friendly options, making this approach unique in the retail space. Is the resource or capability costly for other firms to imitate?

The combination of fashion-forward curation and personalized service is difficult to replicate due to the high investment in brand development and customer experience. Is the firm organized to exploit the resource or capability?

ClothesCraft is structured to capitalize on its strengths, with trained staff, strong supplier relations, and a focus on sustainability.

ClothesCraft's unique blend of quality, service, and sustainability offers a competitive advantage, positioning it well in the retail clothing market.



September 2024

Porter's Five Forces: Analysis





ClothesCraft faces a highly competitive environment with considerable pressures from suppliers, buyers, and market rivals.

easily.



Caen, France

Management Team

Company & Product

Overview

Pierre leads ClothesCraft, combining fashion expertise with innovative retail strategies to create a unique shopping experience for every customer.

Pierre Lefevre



Co-Founder & CEO

Sophie Dupont



Co-Founder & Head of Merchandising

Overview

Sophie is responsible for curating ClothesCraft's collections, ensuring each season's styles meet customer needs and reflect the latest trends.

Overview

Julien oversees store operations, ensuring smooth daily management, inventory control, and efficient customer service across all locations.

Julien Moreau



Operations Manager

Claire Martin



Marketing & Brand Manager

Overview

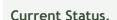
Claire creates compelling marketing campaigns to boost ClothesCraft's visibility, building a strong brand identity and loyal customer base.



History & Roadmap

Sources: Company's Prop Vision





- ClothesCraft will introduce the Spring-Summer 2024 line in Feb 2024.
- By Jun 2024, the company plans to launch an international e-commerce website.
- Expansion includes opening three new retail locations by Oct 2024.
- Sustainability will be emphasized with more eco-friendly options by Mar 2025.
- A comprehensive customer rewards program is set to launch by Jul 2025.
- By Nov 2025, ClothesCraft aims to integrate augmented reality in stores & online.



ClothesCraft

Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Finalize Business Plan	Not Started	High	CEO	1 month
2	Secure Initial Funding	Not Started	High	CFO	2 months
3	Incorporate the Business	Not Started	High	C00	1 month
4	Lease Retail Space	Not Started	High	СРО	3 months
5	Set up Accounting System	Not Started	Medium	CFO	2 months
6	Develop Initial Inventory Strategy	Not Started	High	СРО	1 month
7	Establish Supplier Relationships	Not Started	High	СРО	3 months
8	Build the Core Team	Not Started	High	CEO	3 months
Mark	eting				
1	Develop Branding Strategy	Not Started	High	CMO	2 weeks
2	Launch Website and E-commerce Platform	Not Started	High	СТО	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Plan and Execute Initial Marketing Campaign	Not Started	High	CRO	3 weeks
5	Collaborate with Influencers and Bloggers	Not Started	Medium	CMO	2 months
6	Organize Launch Event	Not Started	High	C00	1 month
7	Create Content Calendar	Not Started	Medium	CMO	2 weeks
8	SEO Optimization	Not Started	Medium	CIO	3 weeks



Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Secure retail store location	Not Started	High	C00	2 months
2	Hire key staff for store operations	Not Started	High	C00	1 month
3	Establish supplier relationships	Not Started	High	СРО	1 month
4	Set up IT infrastructure and POS systems	Not Started	Medium	СТО	1 month
5	Develop and implement store interior design	Not Started	Medium	C00	3 weeks
6	Create and stock initial inventory selection	Not Started	High	СРО	1 month
7	Train staff in customer service excellence	Not Started	High	C00	2 weeks
8	Organize grand opening event	Not Started	Medium	CRO	3 weeks
Phase	e 2				
1	Expand eco-friendly product range	Not Started	High	СРО	3 months
2	Launch targeted marketing campaigns	Not Started	High	CMO	2 months
3	Improve customer service training program	Not Started	Medium	C00	4 months
4	Open new stores in high-traffic areas	Not Started	High	СВО	6 months
5	Develop customer feedback loop	Not Started	Medium	CSO	3 months
6	Integrate more sustainable materials in products	Not Started	High	СРО	5 months
7	Enhance website design and usability	Not Started	Medium	СТО	2 months
8	Increase partnerships with eco-friendly brands	Not Started	Medium	СВО	6 months



Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Establish exclusive designer collaborations	Not Started	High	СВО	6 months
2	Develop and launch private label clothing lines	Not Started	High	СРО	8 months
3	Introduce subscription-based fashion services	Not Started	High	CMO	4 months
4	Optimize supply chain for enhanced sustainability	Not Started	Medium	C00	6 months
5	Build partnerships with sustainable suppliers	Not Started	Medium	CSO	5 months
6	Implement advanced inventory management systems	Not Started	Medium	CIO	3 months
7	Develop exclusive marketing campaigns for new revenue streams	Not Started	High	CRO	4 months
8	Conduct market research for profitable product categories	Not Started	Medium	CFO	2 months
Phase	e 4				
1	Develop Augmented Reality Fitting Rooms	Not Started	High	СТО	6 months
2	Launch Online Fashion Consultancy	Not Started	High	СРО	4 months
3	Expand into Global E-commerce Platforms	Not Started	Medium	CIO	5 months
4	Evaluate High-Risk Initiatives	Not Started	Medium	CFO	3 months
5	Explore Strategic Partnerships for Global Expansion	Not Started	Medium	CRO	6 months
6	Beta Test VR Shopping Experience	Not Started	Low	CSO	8 months
7	Pilot Global Logistics and Distribution Networks	Not Started	High	C00	7 months
8	Conduct Market Research for International Trends	Not Started	Medium	CMO	2 months



Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Inventory Management Issues	C00	Implement advanced inventory management systems to ensure real-time tracking and accurate forecasting of stock levels.
2	Supply Chain Disruptions	C00	Diversify suppliers and develop contingency plans to handle disruptions in the supply chain effectively.
3	Quality Control Failures	СРО	Implement rigorous quality control processes and conduct regular audits to ensure product standards are met.
4	Technology Failures	СТО	Implement robust and redundant technology infrastructure with regular maintenance and updates.

2. Regulatory and legal risks

Sources: Company's Prop Assessment

#	Risk Type	Area	Mitigation Strategy
1	Compliance with Sustainability Regulations	C00	Stay updated on sustainability laws and regulations, and implement eco-friendly practices to ensure compliance.
2	Data Privacy Violations	CIO	Enhance data protection protocols and comply with GDPR and other data privacy regulations to avoid legal issues.
3	Employment Law Compliance	C00	Ensure HR practices align with labor laws and regulations, and provide regular training for management on compliance issues.
4	Product Safety Standards	СРО	Regularly review and follow product safety standards and regulations to avoid recalls and fines.
5	Advertising Regulations	СМО	Ensure all marketing materials comply with advertising standards and regulations to avoid legal repercussions.



Caen, France

Core Risks & Mitigation Strategies



3. S	trategic/Market Risk						
#	Risk Type	Area	Mitigation Strategy				
1	Market saturation	CMO	Differentiate offerings and target niche markets				
2	Changing fashion trends	CPO	Stay agile with trend forecasting				
3	Economic downturn	CFO	Diversify product ranges and manage costs				
4	Competitive pressure	CEO	Innovate and enhance customer experience				
5	Supply chain disruptions	C00	Establish backup suppliers and improve logistics				
4. F	4. Finance risk						
#	Risk Type	Area	Mitigation Strategy				
1	Cash Flow Management	CFO	Implement strict budgeting and real-time financial monitoring.				
2	Credit Risk	CFO	Strictly evaluate customers' and suppliers' creditworthiness.				
3	Inventory Costs	C00	Optimize inventory levels and improve demand forecasting.				
4	Economic Downturn	CEO	Diversify revenue streams and maintain a flexible cost structure.				
5	Currency Fluctuations	CFO	Use hedging strategies and maintain a diverse supplier base.				
5. 0	Other general risk						
#	Risk Type	Area	Mitigation Strategy				
1	Brand Reputation Damage	CMO	Manage PR and continuously monitor customer feedback.				
2	Supply Chain Disruptions	C00	Develop alternative suppliers and create flexible logistics plans.				
3	Data Breaches	CIO	Implement strong cybersecurity measures and regular audits.				
4	Customer Loyalty Erosion	CRO	Maintain engagement through loyalty programs and quality service.				
5	Economic Downturns	CFO	Adjust financial strategies and build emergency reserves.				

Sources: Company's Prop Assessment September 2024 Risks Overview Caen, France 21

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Retail sale of clothing, footwear and leather articles in specialized stores Subindustry

\$ 31,413,375,480

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 8.60%





Service Available Market (SAM)

1.80%

Considering its location in Caen, France, and its capital investment of €250,000, ClothesCraft is positioned to capture around 1.8% of the total addressable market in the retail sale of clothing, footwear, and leather articles. This estimate takes into account the competitive landscape, the store's focus on quality,





Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.01000% Year 2 0.05000% Year 3 0.10000% Considering the highly competitive retail clothing market in Caen, France, and the significant market share held by major players, ClothesCraft's obtainable market share in the first year is modest. With an initial capital of 250,000, the primary focus will be on establishing brand presence and customer base. Over the



Funding Allocation

Sources: Company's Prop Planning

5 6 7 8

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 250,000

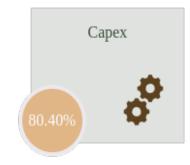
Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	29,363	
Payroll Expenses		8,595
Rent & Utilities		5,937
Marketing and Branding		3,958
Training and Development		1,583
Capex		100,000
Legal and Professional Fees		1,187
Communication Expenses		905
Other Miscellaneous		792
Representation and Entert.		735
Office supplies		679
CAPEX & WC shortage	Y1	95,007
Buffer		154,993
Total Required Investmen	t(USD)	250,000







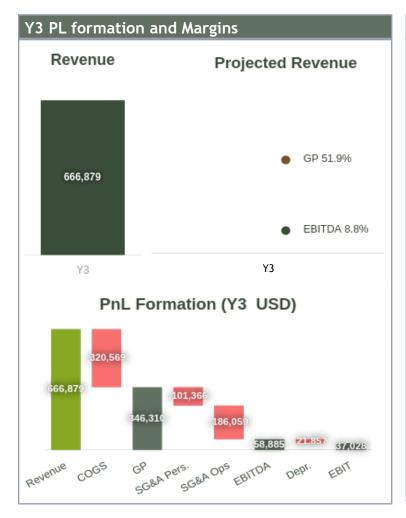


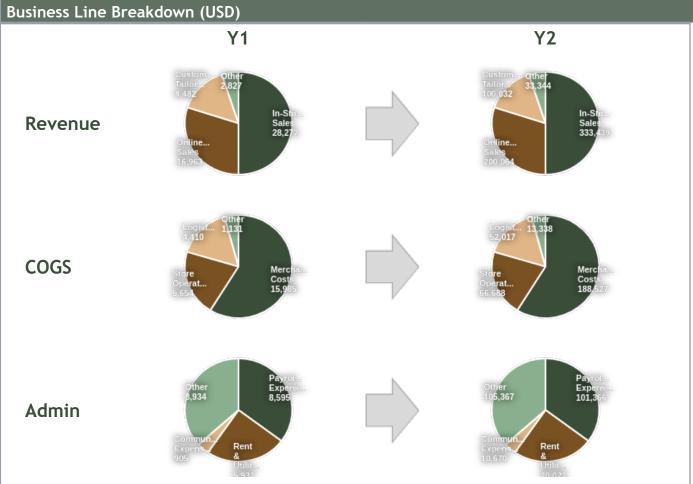




Financials Dashboard









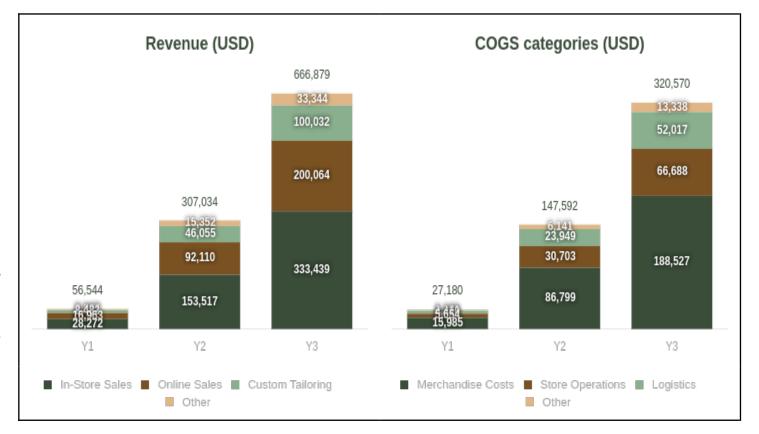
Revenue Formation Narrative

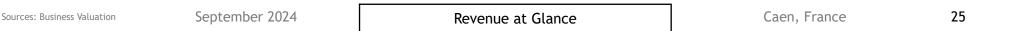


ClothesCraft is positioned to gradually capture market share within the expansive retail clothing industry. Our Total Addressable Market (TAM) stands at 31,413,375,480 USD, a reflection of the industry's vast potential. Given our localized operations in Caen and initial capital of €250,000, we conservatively estimate capturing 0.25% of this TAM, translating our Serviceable Addressable Market (SAM) into a more realistic range. Our strategy is rooted in offering high-quality, fashion-forward apparel with eco-friendly options, paired with exceptional customer service. For our Serviceable Obtainable Market (SOM), we project initial capture rates of 0.30% in Year 1, 0.70% in Year 2, and 1.20% in Year 3, adjusted to reflect the competitive dynamics of the retail sector and our operational capacity. Year 1 revenue is anticipated at 235,600.32 USD , growing to 597,011.2 USD in Year 2, and reaching 1,111,464.28 USD by Year 3. Our revenue streams are diversified among four main lines of business: In-Store Sales (50.00%), Online Sales (30.00%), Custom Tailoring (15.00%), and Other (5.00%). This diversified approach ensures a balanced growth trajectory across various customer touchpoints. ClothesCraft's initial conservative market capture rates are reflective of our strategic approach to building a strong brand and loyal customer base, setting the stage for sustainable growth in the competitive retail clothing sector.

\$ 666,879 Projected Revenue

0.00% Market share







Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
In-Store Sales	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Online Sales	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Custom Tailoring	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Other	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

In-Store Sales	1,767	1,767	1,767	2,120	2,120	2,120	2,592	2,592	2,592	2,945	2,945	2,945	28,272	153,517	333,439
Online Sales	1,060	1,060	1,060	1,272	1,272	1,272	1,555	1,555	1,555	1,767	1,767	1,767	16,963	92,110	200,064
Custom Tailoring	530	530	530	636	636	636	777	777	777	884	884	884	8,482	46,055	100,032
Other	177	177	177	212	212	212	259	259	259	295	295	295	2,827	15,352	33,344
Total Revenue (USD)	3,534	3,534	3,534	4,241	4,241	4,241	5,183	5,183	5,183	5,890	5,890	5,890	56,544	307,034	666,879

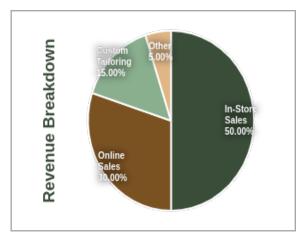
Revenue at Glance

Total revenue is expected to reach \$ 666,879 by year 3.

Main revenue driver are:

- In-Store Sales which generates \$ 333,439 by Year 3
- Online Sales which generates \$ 200,064 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 243.42 %



COGS Calculation Details



Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Merchandise Costs	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%	28.27%
Store Operations	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Logistics	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%	7.80%
Other	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

Merchandise Costs	999	999	999	1,199	1,199	1,199	1,465	1,465	1,465	1,665	1,665	1,665	15,985	86,799	188,527
Store Operations	353	353	353	424	424	424	518	518	518	589	589	589	5,654	30,703	66,688
Logistics	276	276	276	331	331	331	404	404	404	459	459	459	4,410	23,949	52,017
Other	71	71	71	85	85	85	104	104	104	118	118	118	1,131	6,141	13,338
Total COGS (USD)	1,699	1,699	1,699	2,039	2,039	2,039	2,492	2,492	2,492	2,831	2,831	2,831	27,181	147,591	320,569

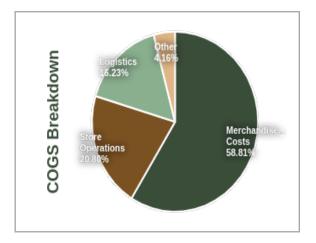
COGS at Glance

Total COGS is expected to reach \$ 320,569 by year 3.

Main revenue driver are:

- Merchandise Costs which generates \$ 188,527 by Year 3
- Store Operations which generates \$ 66,688 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 243.42 %



SG&A Calculation Details

|--|

Financial Projection

OPEX Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%	15.20%
Rent & Utilities	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%	10.50%
Communication Expenses	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%
Office supplies	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%
Legal and Professional Fees	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%
Marketing and Branding	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Representation and Entertainment	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%
Training and Development	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Other Miscellaneous	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%	1.40%
Payroll Expenses	537	537	537	645	645	645	788	788	788	895	895	895	8,595	46,669	101,366
Rent & Utilities	371	371	371	445	445	445	544	544	544	618	618	618	5,937	32,239	70,022

Total SCRA (USD)	1 522	1 522	1 522	1 020	1 020	1 020	2 224	2 224	2 224	2 520	2 520	2 520	24 270	122 222	207 425
Other Miscellaneous	49	49	49	59	59	59	73	73	73	82	82	82	792	4,298	9,336
Training and Development	99	99	99	119	119	119	145	145	145	165	165	165	1,583	8,597	18,673
Representation and Entertainment	46	46	46	55	55	55	67	67	67	77	77	77	735	3,991	8,669
Marketing and Branding	247	247	247	297	297	297	363	363	363	412	412	412	3,958	21,492	46,681
Legal and Professional Fees	74	74	74	89	89	89	109	109	109	124	124	124	1,187	6,448	14,004
Office supplies	42	42	42	51	51	51	62	62	62	71	71	71	679	3,684	8,003
Communication Expenses	57	57	57	68	68	68	83	83	83	94	94	94	905	4,913	10,670
Rent & Utilities	371	371	371	445	445	445	544	544	544	618	618	618	5,937	32,239	70,022
Payroll Expenses	537	537	537	645	645	645	788	788	788	895	895	895	8,595	46,669	101,366



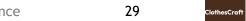
PaT Expectations

1 2 3 4 5 6 7 8

Financial Projection

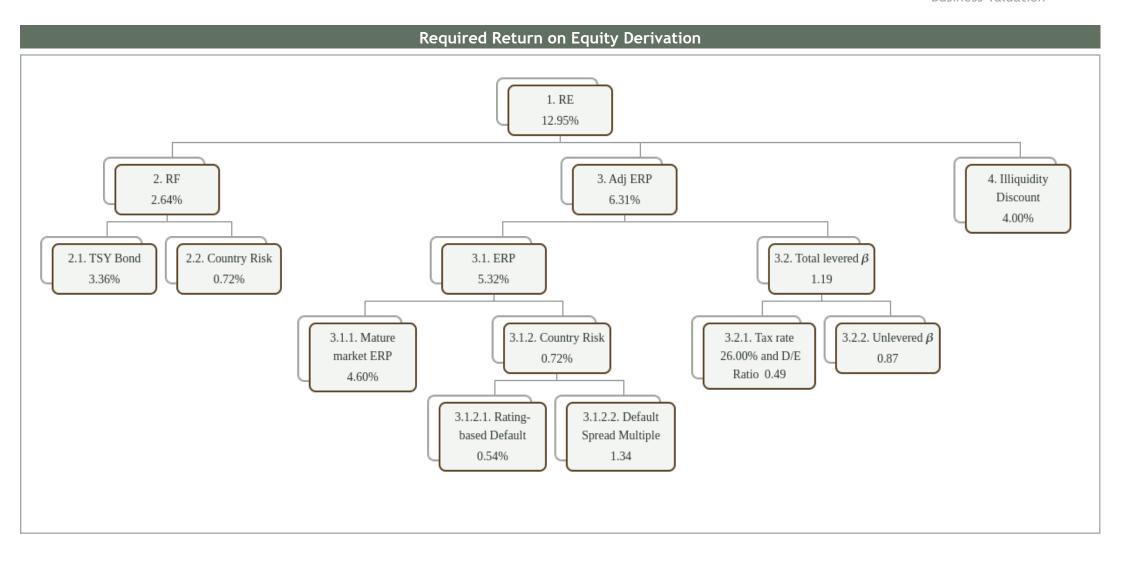
Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	3,534	3,534	3,534	4,241	4,241	4,241	5,183	5,183	5,183	5,890	5,890	5,890	56,544	307,034	666,879
In-Store Sales	1,767	1,767	1,767	2,120	2,120	2,120	2,592	2,592	2,592	2,945	2,945	2,945	28,272	153,517	333,439
Online Sales	1,060	1,060	1,060	1,272	1,272	1,272	1,555	1,555	1,555	1,767	1,767	1,767	16,963	92,110	200,064
Custom Tailoring	530	530	530	636	636	636	777	777	777	884	884	884	8,482	46,055	100,032
Other	177	177	177	212	212	212	259	259	259	295	295	295	2,827	15,352	33,344
COGS	-1,699	-1,699	-1,699	-2,039	-2,039	-2,039	-2,492	-2,492	-2,492	-2,831	-2,831	-2,831	-27,181	-147,591	-320,569
Merchandise Costs	-999	-999	-999	-1,199	-1,199	-1,199	-1,465	-1,465	-1,465	-1,665	-1,665	-1,665	-15,985	-86,799	-188,527
Store Operations	-353	-353	-353	-424	-424	-424	-518	-518	-518	-589	-589	-589	-5,654	-30,703	-66,688
Logistics	-276	-276	-276	-331	-331	-331	-404	-404	-404	-459	-459	-459	-4,410	-23,949	-52,017
Other	-71	-71	-71	-85	-85	-85	-104	-104	-104	-118	-118	-118	-1,131	-6,141	-13,338
Gross Profit	1,835	1,835	1,835	2,202	2,202	2,202	2,692	2,692	2,692	3,059	3,059	3,059	29,363	159,443	346,310
SG&A Personal Expenses	-537	-537	-537	-645	-645	-645	-788	-788	-788	-895	-895	-895	-8,595	-46,669	-101,366
SG&A Operating Expenses	-986	-986	-986	-1,183	-1,183	-1,183	-1,446	-1,446	-1,446	-1,643	-1,643	-1,643	-15,776	-85,663	-186,059
EBITDA	312	312	312	374	374	374	458	458	458	520	520	520	4,993	27,111	58,885
Depreciation	1,821	1,821	1,821	1,821	1,821	1,821	1,821	1,821	1,821	1,821	1,821	1,821	21,857	21,857	21,857
EBIT	-1,509	-1,509	-1,509	-1,447	-1,447	-1,447	-1,364	-1,364	-1,364	-1,301	-1,301	-1,301	-16,864	5,254	37,028
Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Profit before Tax	-1,509	-1,509	-1,509	-1,447	-1,447	-1,447	-1,364	-1,364	-1,364	-1,301	-1,301	-1,301	-16,864	5,254	37,028
Tax	-392	-392	-392	-376	-376	-376	-355	-355	-355	-338	-338	-338	-4,385	1,366	9,627
Profit after Tax (USD)	-1,117	-1,117	-1,117	-1,071	-1,071	-1,071	-1,009	-1,009	-1,009	-963	-963	-963	-12,480	3,888	27,401

Profit after Tax



Cost of Capital Estimation







Cost of Capital: CAPM Inputs

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Caen, France 31 clothesCroft

Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7		
	Profit after Tax	-12,480	3,888	27,401	29,757	32,317	35,096	38,114		
	Growth% Y4-Y7				8.60%	8.60%	8.60%	8.60%		
	Growth% Y7>				3.50%					
DCF	WACC				12.95%					
۵	PV Y1-Y7 at Y0	-11,049	3,048	19,017	18,285	17,581	16,904	16,254		
	PV Y7> Y0	178,067								
	NPV (USD) 258,107									

Average Survival Rate for 3 Years

Final Valuation

Sources: Business Valuation

\$ 129,053

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 12.95 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $8.60\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

ClothesCraft

50%

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI	Scenario	Narrative	KPI affected by
D	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
COGS	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
Cods	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%



Sources: Company's Prop Information

Caen, France

Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Anal	ysis	盘 Rev	enue		ogs	m Discou	nt Rate
ATA	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative
t	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact
Input	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact
<u>-</u>	RoE	no impact	-10%	10%				
	Revenue Y3	\$ 666,879	\$ 766,910	\$ 566,847	\$ 666,879	\$ 666,879	\$ 666,879	\$ 666,879
	Gross Profit Y3	\$ 346,310	\$ 398,257	\$ 294,364	\$ 410,424	\$ 282,196	\$ 346,310	\$ 346,310
	GP Margin	52%	52%	52%	62%	42%	52%	52%
but	EBITDA Y3	\$ 58,885	\$ 67,718	\$ 50,053	\$ 122,999	-\$ 5,228	\$ 58,885	\$ 58,885
Output	EBITDA Margin	9%	9%	9%	18%	-1%	9%	9%
	Net Profit Y3	\$ 27,401	\$ 33,937	\$ 20,865	\$ 74,845	-\$ 20,043	\$ 27,401	\$ 27,401
	Profit Margin	4%	4%	4%	11%	-3%	4%	4%
	Final Valuation	\$ 129,053	\$ 162,217	\$ 95,889	\$ 369,776	-\$ 111,669	\$ 154,412	\$ 109,950

Scenario Analysis



Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

Higher by 30%

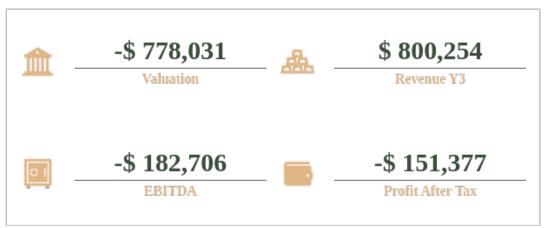
OPEX

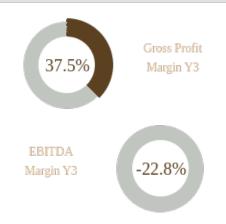
Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

Higher by 25%

OPEX

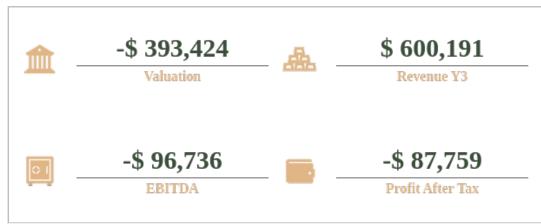
Higher by 30%

Discount Rate

Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

				Sz	λM					SC	OM		
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
	Y1	\$ 45,235	\$ 50,890	\$ 53,717	\$ 59,371	\$ 62,198	\$ 67,853	\$ 51,455	\$ 53,151	\$ 54,848	\$ 58,240	\$ 59,937	\$ 61,633
Revenue	Y2	\$ 245,627	\$ 276,331	\$ 291,683	\$ 322,386	\$ 337,738	\$ 368,441	\$ 279,401	\$ 288,612	\$ 297,823	\$ 316,245	\$ 325,456	\$ 334,667
	Y3	\$ 533,503	\$ 600,191	\$ 633,535	\$ 700,222	\$ 733,566	\$ 800,254	\$ 606,859	\$ 626,866	\$ 646,872	\$ 686,885	\$ 706,891	\$ 726,898
Cross	Y1	\$ 23,491	\$ 26,427	\$ 27,895	\$ 30,832	\$ 32,300	\$ 35,236	\$ 26,721	\$ 27,602	\$ 28,482	\$ 30,244	\$ 31,125	\$ 32,006
Gross Profit	Y2	\$ 127,554	\$ 143,499	\$ 151,471	\$ 167,415	\$ 175,387	\$ 191,332	\$ 145,093	\$ 149,876	\$ 154,660	\$ 164,226	\$ 169,010	\$ 173,793
Piolit	Y3	\$ 277,048	\$ 311,679	\$ 328,995	\$ 363,626	\$ 380,941	\$ 415,572	\$ 315,142	\$ 325,531	\$ 335,921	\$ 356,699	\$ 367,089	\$ 377,478
	Y1	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
GP Margin	Y2	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
	Y3	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
	Y1	\$ 3,994	\$ 4,494	\$ 4,743	\$ 5,242	\$ 5,492	\$ 5,991	\$ 4,543	\$ 4,693	\$ 4,843	\$ 5,143	\$ 5,292	\$ 5,442
EBITDA	Y2	\$ 21,689	\$ 24,400	\$ 25,756	\$ 28,467	\$ 29,822	\$ 32,533	\$ 24,671	\$ 25,484	\$ 26,298	\$ 27,924	\$ 28,738	\$ 29,551
	Y3	\$ 47,108	\$ 52,997	\$ 55,941	\$ 61,830	\$ 64,774	\$ 70,662	\$ 53,586	\$ 55,352	\$ 57,119	\$ 60,652	\$ 62,419	\$ 64,185
EDITO	Y1	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%
EBITDA	Y2	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%
Margin	Y3	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%	9%
	Y1	-\$ 13,219	-\$ 12,849	-\$ 12,664	-\$ 12,295	-\$ 12,110	-\$ 11,741	-\$ 12,812	-\$ 12,701	-\$ 12,590	-\$ 12,369	-\$ 12,258	-\$ 12,147
Net Profit	Y2	-\$ 124	\$ 1,882	\$ 2,885	\$ 4,891	\$ 5,894	\$ 7,900	\$ 2,082	\$ 2,684	\$ 3,286	\$ 4,490	\$ 5,092	\$ 5,694
	Y3	\$ 18,686	\$ 23,043	\$ 25,222	\$ 29,580	\$ 31,758	\$ 36,116	\$ 23,479	\$ 24,786	\$ 26,094	\$ 28,708	\$ 30,015	\$ 31,323
D (24	Y1	-29%	-25%	-24%	-21%	-19%	-17%	-25%	-24%	-23%	-21%	-20%	-20%
Profit	Y2	-0%	1%	1%	2%	2%	2%	1%	1%	1%	1%	2%	2%
Margin	Y3	4%	4%	4%	4%	4%	5%	4%	4%	4%	4%	4%	4%
Final V	/aluation	\$ 84,835	\$ 106,944	\$ 117,999	\$ 140,108	\$ 151,162	\$ 173,272	\$ 109,155	\$ 115,788	\$ 122,420	\$ 135,686	\$ 142,319	\$ 148,952



Sources: Company's Prop Information

Glossary



Glossary & Disclaimer

Financial and Technical

b S - Billions of S

B2B - Business to Business B2C - Business to Customer CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium

ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product

NFT - Non-Fungible Token NPV - Net present value OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model



Disclaimer



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