



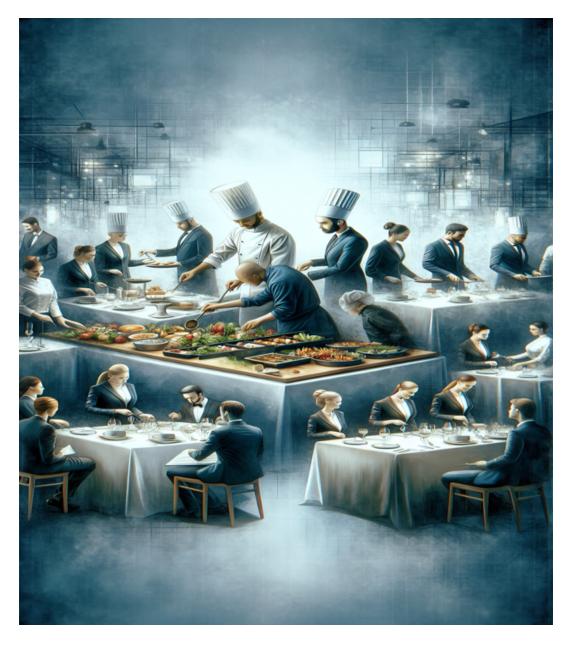




SilverPlate

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OUR

VISION & MISSION

Our Mission

SilverPlate's mission is to elevate every event by delivering exquisite culinary experiences tailored to our clients' unique needs. Through our dedicated team of skilled chefs and event planners, we strive to create customized menus featuring high-quality ingredients and innovative flavors, ensuring impeccable service and attention to detail. Our commitment to seamless execution turns corporate functions, weddings, and private parties into memorable, enjoyable occasions. We make a difference by transforming ordinary events into extraordinary experiences, leaving a lasting impression on all guests.

Our Vision

SilverPlate envisions being the premier choice for event catering, renowned for its innovation, quality, and exceptional service. In the next twenty years, we aim to set new standards in the culinary industry by seamlessly integrating creativity and efficiency, making every event an extraordinary experience. We strive to expand our reach, continuously enhancing our offerings and maintaining our reputation as a trusted partner in creating memorable, high-quality events, ultimately transforming SilverPlate into a benchmark for excellence in the catering industry.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 807,343

Revenue

\$ 261,821

Gross Profit

\$ 172,206

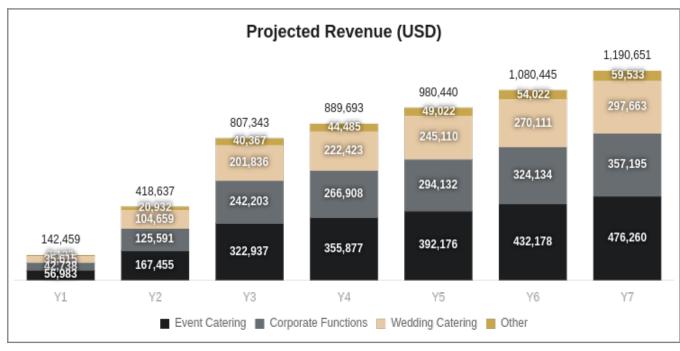
EBITDA

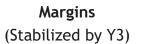
0.01%

Target Market Share

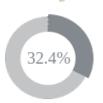
Enhancement

and Expansion

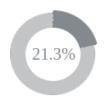








EBITDA Margin



Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Investment will be used to finance CAPEX, WC buffers, etc.



Project Phases

Foundation

Diversification

Innovative

Ventures

About the Company: General Overview





SilverPlate is a premier catering service specializing in delivering exquisite culinary experiences for a variety of events, from intimate gatherings to large-scale celebrations. The company operates in the event catering and other food service activities industries, within the accommodation and food service activities sector. SilverPlate's team of skilled chefs and event planners is dedicated to crafting customized menus featuring high-quality ingredients and innovative flavors, tailored to meet the unique needs and preferences of each client. At SilverPlate, impeccable service, attention to detail, and seamless execution are prioritized to ensure every event is memorable and enjoyable. Whether it's a corporate function, wedding, or private party, SilverPlate provides exceptional food and service that elevate any occasion.

Sources: Company's Prop Vision September 2024 Overview Assen, The Netherlands 5

The Main Phases: Projects & Impacts

01

Foundation

Phase I.

Establish the core catering offering with meticulously crafted menus and exceptional service, targeting corporate events, weddings, and private parties to build a solid client base.

Enhancement and Expansion

Phase II.

Sources: Company's Prop Vision

Refine menu options and service quality while expanding the client base through targeted marketing and strategic partnerships, enhancing brand reputation and market presence. Diversification

03

Phase III.

Develop new revenue streams by introducing gourmet meal kits, virtual cooking classes, and corporate wellness programs, catering to evolving client needs and market trends.

Innovative Ventures

04

Phase IV.

Explore high-risk opportunities such as international expansion, Al-driven personalized catering, and investments in sustainable food tech, aiming for long-term growth and industry leadership.



Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Clients	 Enhanced culinary experience through meticulously crafted menus tailored to their specific needs and preferences. Seamless event execution, ensuring stress-free and memorable occasions. Access to innovative catering services, such as gourmet meal kits and virtual cooking classes, meeting evolving needs.
Employees	 Opportunities for professional growth and skill development in a dynamic culinary environment. Stable and rewarding employment with a company that values their contributions. Participation in innovative projects that enhance job satisfaction and career advancement.
Suppliers	 Steady and increased demand for high-quality ingredients and materials. Long-term business relationships with a growing catering company. Opportunities to collaborate on sustainable food initiatives and innovations.
Investors	 Potential for significant returns through phased growth and diversification strategies. Investment in a company with a strong reputation for quality and service. Opportunities to support innovative ventures in the food service industry.
Community	 Increased local employment opportunities and economic growth. Access to high-quality catering services for community events and functions. Participation in community-focused initiatives and partnerships.
Corporate Partners	 Enhanced brand image and client engagement through high-quality catering services. Opportunities to collaborate on corporate wellness programs and events. Strengthened relationships through exceptional service and mutual growth.
Industry Peers	 Elevated industry standards through competition and collaboration. Shared knowledge and best practices in innovative catering solutions. Opportunities for joint ventures and partnerships in sustainable food tech.

Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Customized Menus

SilverPlate excels in crafting bespoke menus tailored to meet the unique preferences and requirements of each client, ensuring a personalized culinary experience.

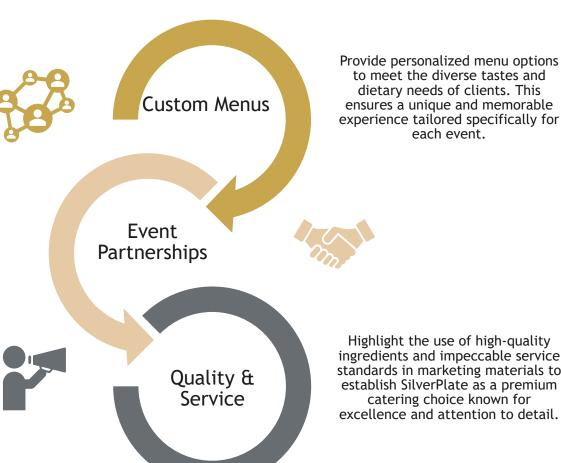
High-Quality Ingredients

By sourcing the finest ingredients, SilverPlate guarantees fresh and premium quality in every dish, enhancing the overall dining experience.

Impeccable Service

With a focus on meticulous attention to detail and seamless execution, SilverPlate ensures that every event is conducted smoothly and leaves lasting impressions.

Marketing and Growth Strategy



Highlight the use of high-quality ingredients and impeccable service standards in marketing materials to establish SilverPlate as a premium catering choice known for excellence and attention to detail.

Collaborate with event planners, venues, and

wedding coordinators to

expand market reach

and secure more catering contracts for various events, enhancing brand visibility within the industry.

Key Performance Drivers

Target Groups

Sources: Company's Prop Assessment



Industries	Description
I Corporate Clients	Catering for corporate events, meetings, and conferences, providing professional and seamless service to elevate business gatherings.
II Wedding Couples	Offering bespoke menus and impeccable service for weddings, ensuring a memorable dining experience for the couple and their guests.
III Private Parties	Tailoring culinary experiences for birthdays, anniversaries, and other private celebrations to create unforgettable moments for hosts and guests.
IV Event Planners	Partnering with event planners to provide personalized catering solutions that seamlessly integrate with their event designs and concepts.
V —— Health-Conscious Consumers	Introducing gourmet meal kits and corporate wellness programs focused on nutritious and healthy eating options for health-conscious individuals and workplaces.
VI Food Enthusiasts	Offering virtual cooking classes and exclusive culinary experiences for those passionate about food and cooking.
VII International Clients	Expanding services to cater for international events, bringing SilverPlate's exceptional culinary offerings to a global audience.



Painpoints & Solutions

Sources: Company's Prop Assessment



Solution from Phase I to Phase IV

Limited Menu Reliability Market Reach Inconsistent **Brand** Service Customer **Ouality** Customization Issues Awareness Consistency Retention **Painpoints** Limited geographical reach Clients frequently Unreliable Lack of brand Event catering Inconsistent Retaining can restrict often suffers from struggle to find customers in a catering services recognition can service quality can business growth variability in food caterers who can can disrupt events, make it lead to fluctuating competitive and market offer tailor-made client satisfaction quality and service causing stress and challenging to market can be opportunities. standards, leading menus that disappointment for attract and retain and hinder longdifficult without a to client accommodate hosts and guests a loval client base. term success. clear value diverse dietary proposition and dissatisfaction. alike. memorable needs and preferences. experiences. SilverPlate ensures SilverPlate SilverPlate's SilverPlate SilverPlate refines SilverPlate SilverPlate dedicated event enhances client meticulous specializes in engages in service protocols expands its market Solution attention to detail crafting bespoke planners and targeted and implements relationships by reach through experienced staff and quality control menus using highmarketing and offering comprehensive continuous in both ménu training programs provide marketing quality strategic exceptional preparation and ingredients, dependable, partnerships to to ensure experiences and strategies and networking, catering to the service delivery, seamless build a strong consistent, personalized maintaining high unique tastes and execution to brand presence follow-ups, increasing its exceptional building lasting standards requirements of and attract a service at every client base and ensure every event each client. diverse clientele. connections. consistently. runs smoothly and event. market presence. successfully.

Strategic Analysis: SWOT

Strength

1. Expert team of chefs and event planners delivering customized culinary experiences. 2. Focus on high-quality ingredients and innovative flavors. 3. Strong reputation for impeccable service and attention to detail. 4. Versatility in handling various event types from corporate functions to private parties. 5. Commitment to creating memorable and enjoyable events.



1. High dependency on client satisfaction and repetitive business. 2. Potential for high operational costs due to premium ingredients and services. 3. Limited reach outside of current geographical area. 4. Vulnerability to economic downturns affecting event budgets. 5. Intense competition within the catering and food service industry.





Sources: Company's Prop Assessment

- 1. Expand services geographically to tap into new markets.
- 2. Develop partnerships with local venues and event planners. 3. Introduce themed or seasonal menus for niche markets. 4. Leverage digital marketing to reach a broader clientele. 5. Explore corporate catering contracts for steady revenue streams.

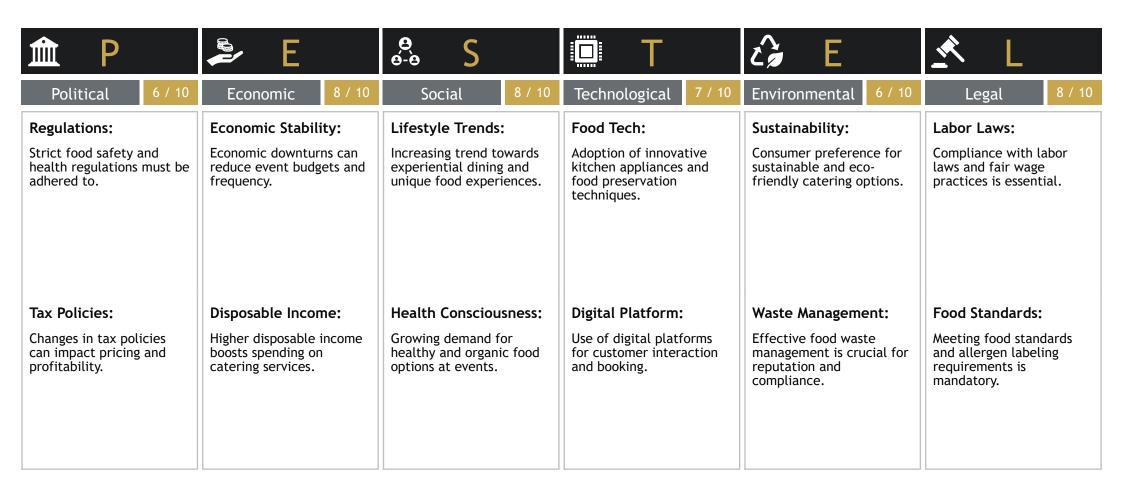




- 1. Economic downturns potentially reducing event expenditures. 2. Rising food and operational costs affecting profit margins. 3. Stringent health and safety regulations.
- 4. Intense competition from established and emerging catering services. 5. Potential supply chain disruptions affecting ingredient availability.

Pestel: Analysis





SilverPlate must navigate various regulatory, economic, and social factors to remain competitive. Emphasizing quality, innovation, and sustainability will be key to sustaining growth and meeting customer expectations.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

VRIO Framework: Analysis

Company & Product

Does the resource or capability enable the firm to exploit an opportunity or neutralize a threat in the environment?

SilverPlate's high-quality ingredients and innovative flavors allow them to exploit opportunities in the premium segment of the catering market.

Sources: Company's Prop Planning

Is the resource or capability controlled by only a few firms or no other firms?

The combination of customization, skilled chefs, and dedicated event planners is not commonly found among many catering firms.

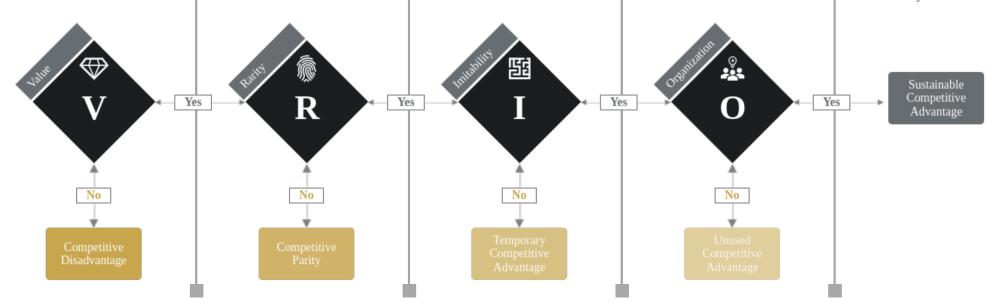
Is the resource or capability costly for other firms to imitate?

Creating a capability that matches SilverPlate's level of culinary excellence and customer service would be costly and time-consuming for competitors.

Is the firm organized to exploit the resource or capability?

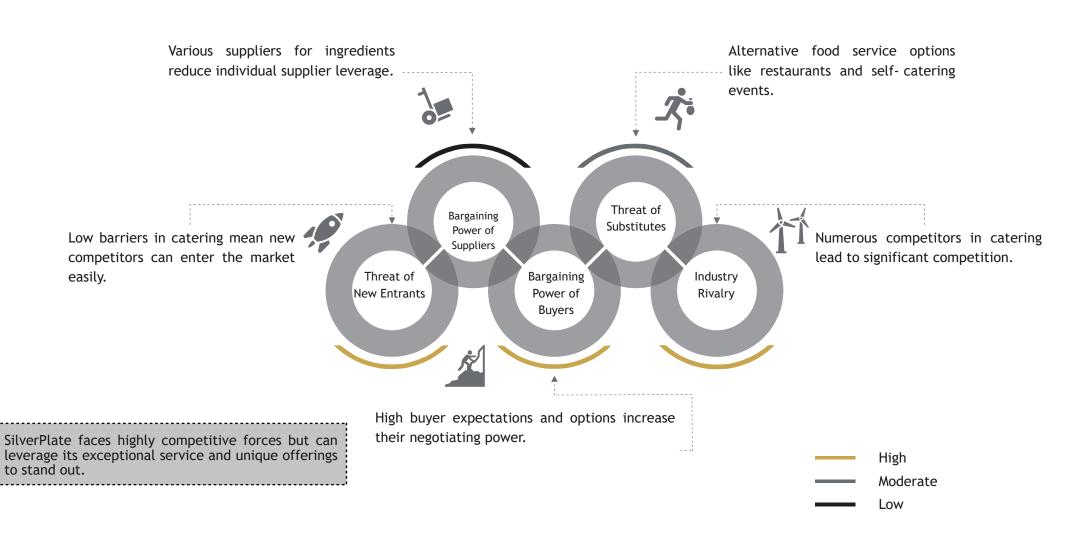
SilverPlate is structured and staffed in a way that fully leverages their premium offerings and attention to detail in event execution.

SilverPlate's distinctive resources and capabilities provide a sustainable competitive advantage, as they are valuable, rare, costly to imitate, and the organization is equipped to leverage them effectively.



Porter's Five Forces: Analysis





Impact of External Factors

Sources: Company's Prop Planning

Management Team

Company & Product

Overview

Pieter brings over 15 years of catering experience, focusing on creating exquisite menus and delivering exceptional service for every event.





Co-Founder & CEO

Sophie Janssen



Co-Founder & Head Chef

Overview

Sophie crafts SilverPlate's signature dishes, blending creativity with culinary expertise to deliver unforgettable dining experiences.

Overview

Mark ensures seamless event logistics and operations, guaranteeing timely and efficient service while maintaining high-quality standards.

Sources: Company's Prop Profiles

Mark van den Berg



Operations Manager

September 2024

Eva Smit



Event Coordinator

Overview

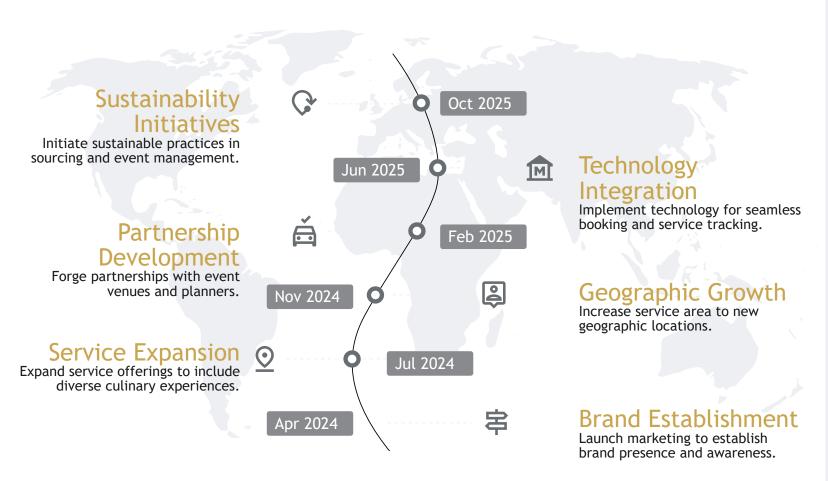
Eva specializes in designing personalized catering experiences, coordinating every detail to ensure flawless execution at each event.

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History & Roadmap

Sources: Company's Prop Vision





Current Status.

- SilverPlate to establish brand presence by Apr 2024.
- Expand culinary offerings by Jul 2024.
- Geographic growth targeted for Nov 2024.
- Develop key partnerships by Feb 2025.
- Integrate advanced technology for operations by Jun 2025.
- Launch sustainability practices by Oct 2025.

Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define Company Vision and Mission	Not Started	High	CEO	2 weeks
2	Create Detailed Business Plan	Not Started	High	CFO	1 month
3	Hire Key Executive Team Members	Not Started	High	COO	1 month
4	Register the Company and Acquire Necessary Licenses	Not Started	High	CRO	3 weeks
5	Establish Business Location and Setup Facilities	Not Started	Medium	C00	2 months
6	Develop Core Menu and Service Offerings	Not Started	High	СРО	1 month
7	Secure Initial Funding	Not Started	High	CFO	3 weeks
8	Implement Accounting and Financial Management Systems	Not Started	Medium	CFO	2 months
Mark	eting				
1	Develop Brand Identity	Not Started	High	СМО	2 weeks
2	Create Professional Website	Not Started	High	СТО	1 month
3	Launch Social Media Campaign	Not Started	High	СМО	1.5 months
4	Design Marketing Collateral	Not Started	Medium	СРО	2 months
5	Initiate SEO Optimization	Not Started	Medium	CIO	1.5 months
6	Execute Content Marketing Strategy	Not Started	Medium	CMO	3 months
7	Implement Email Marketing Campaigns	Not Started	Medium	CRO	2.5 months
8	Foster Strategic Partnerships	Not Started	High	C00	3 months

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Develop core menu offerings	Not Started	High	СРО	2 months
2	Hire key culinary staff	Not Started	High	C00	3 months
3	Secure necessary licenses and permits	Not Started	Medium	CFO	1 month
4	Establish supplier relationships for high-quality ingredients	Not Started	High	СРО	2 months
5	Create standard operating procedures for events	Not Started	Medium	C00	2 months
6	Set up a booking and scheduling system	Not Started	Medium	СТО	1.5 months
7	Train staff in customer service and event management	Not Started	High	C00	2 months
8	Host a launch event to showcase services	Not Started	Low	СМО	3 months
Phase	e 2				
1	Refine Menu Options Based on Client Feedback	Not Started	High	СРО	2 months
2	Establish Strategic Partnerships with Venues and Event Planners	Not Started	High	C00	3 months
3	Launch Targeted Marketing Campaigns	Not Started	High	CMO	2 months
4	Enhance Brand Reputation through Public Relations Efforts	Not Started	Medium	CSO	3 months
5	Expand Social Media Presence and Engagement	Not Started	Medium	CIO	4 months
6	Develop Loyalty Programs for Recurring Clients	Not Started	Medium	CRO	5 months
7	Optimize Supply Chain for Better Quality Control	Not Started	High	C00	3 months
8	Introduce Seasonal Menu Specials	Not Started	Medium	СРО	2 months

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Develop Gourmet Meal Kits	Not Started	High	СРО	3 months
2	Launch Virtual Cooking Classes	Not Started	High	CMO	2 months
3	Introduce Corporate Wellness Programs	Not Started	Medium	COO	4 months
4	Form Strategic Partnerships	Not Started	High	CRO	5 months
5	Develop Marketing Campaign for Meal Kits	Not Started	High	CMO	1 month
6	Secure Finance for New Initiatives	Not Started	High	CFO	2 months
7	Implement Feedback Mechanisms for New Services	Not Started	Medium	CSO	3 months
8	Evaluate ROI of New Revenue Streams	Not Started	Medium	CFO	6 months
Phase	e 4				
1	Conduct feasibility study for international expansion	Not Started	High	CFO	3 months
2	Develop AI-driven personalized catering algorithm	Not Started	High	СТО	6 months
3	Identify potential international markets	Not Started	Medium	CRO	4 months
4	Establish partnerships with sustainable food tech companies	Not Started	High	CSO	5 months
5	Launch pilot programs in selected international cities	Not Started	High	COO	8 months
6	Implement AI-driven personalized catering to beta users	Not Started	Medium	СТО	9 months
7	Secure funding for sustainable food tech investments	Not Started	High	CFO	6 months
8	Create a comprehensive risk assessment for new ventures	Not Started	Medium	CSO	2 months

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Supply Chain Disruptions	C00	Establish multiple supplier relationships and maintain a buffer stock of essential ingredients to ensure continuity.
2	Equipment Failures	C00	Implement a scheduled maintenance program and invest in backup equipment to minimize downtime.
3	Staff Shortages	СРО	Create a flexible staffing plan and maintain a pool of on-call employees to address unexpected absences.
4	Food Safety Issues	СРО	Implement stringent food safety protocols and regular staff training to ensure compliance with health standards.
5	Transportation Delays	C00	Invest in a reliable fleet and utilize real-time tracking to optimize delivery routes and schedules.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy					
1	Health and safety regulations compliance	coo	Regular training and audits					
2	Food labeling accuracy	СРО	Strict quality checks					
3	Licensing and permits	C00	Monitor and renew timely					
4	Employment law compliance	CFO	Regular HR audits					
5	Intellectual property rights	CIO	Regular legal consultations					

Risks Overview



Core Risks & Mitigation Strategies



3. S	trategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Market Competition	CMO	Differentiate through unique offerings
2	Changing Consumer Preferences	СРО	Continuously innovate menu options
3	Economic Downturn	CFO	Diversify revenue streams
4	Brand Damage	CSO	Proactive brand management
5	Market Saturation	CEO	Expand into new markets
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Shortages	CFO	Maintain a robust cash flow management system
2	High Operational Costs	C00	Implement cost-control measures
3	Revenue Instability	CEO	Diversify revenue streams
4	Credit Risk	CRO	Conduct rigorous client credit evaluations
5	Investment Risks	CIO	Vet investment opportunities carefully
5. C	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Client dissatisfaction	C00	Implement client feedback loops for continuous improvement
2	Brand reputation	CMO	Proactively manage online reviews and social media
3	Supplier reliability	СРО	Create a diversified supplier network
4	Employee turnover	CHRO	Adopt employee engagement and retention strategies
5	Market competition	CEO	Invest in unique value propositions and market research

Sources: Company's Prop Assessment September 2024 Risks Overview Assen, The Netherlands 21 silver

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.



Target Available Market (TAM)

Event catering Subindustry

\$ 4,748,614,656

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research. Expected CAGR for industry is 10.20%



Service Available Market (SAM)

0.20%

Given SilverPlate's focus on premium catering services in the niche market of event catering, and considering its capital and resources, a realistic and conservative estimate would be capturing 0.2% of the TAM, amounting to an obtainable portion while considering competition and market dynamics.





Service Obtainable Market Y1-Y3 (SOM)

Year 1 1.50000% Year 2 4.00000% Year 3 7.00000% Given the highly competitive nature of the event catering industry in The Netherlands, along with major players dominating a significant portion of the market, SilverPlate can realistically aim for a modest market share in the initial years. Starting with targeted marketing and leveraging their specialization in



Funding Allocation

1 2 3 4 5 6 7 8

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection.

Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 150,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	46,199	
Payroll Expenses		5,698
Marketing and Branding		3,561
Rent & Utilities		2,137
Training and Development		1,140
Capex		140,000
Communication Expenses		712
Legal and Professional Fees		712
Representation and Entert.		712
Other Miscellaneous		712
Office supplies		427
CAPEX & WC shortage	Y1	109,614
Buffer		40,386
Total Required Investmen	t(USD)	150,000









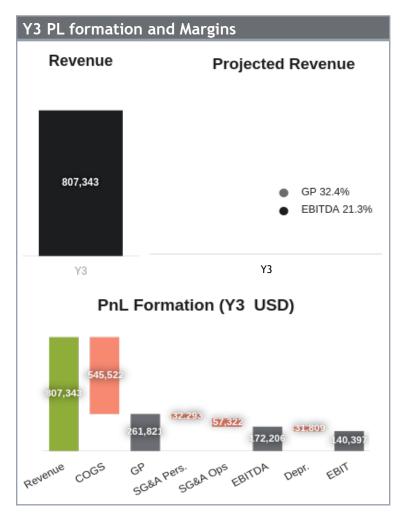


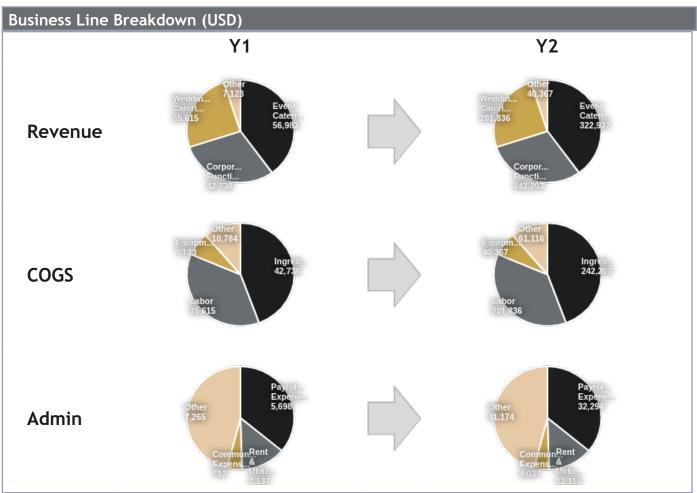


Financials Dashboard

Sources: Company's Prop Planning







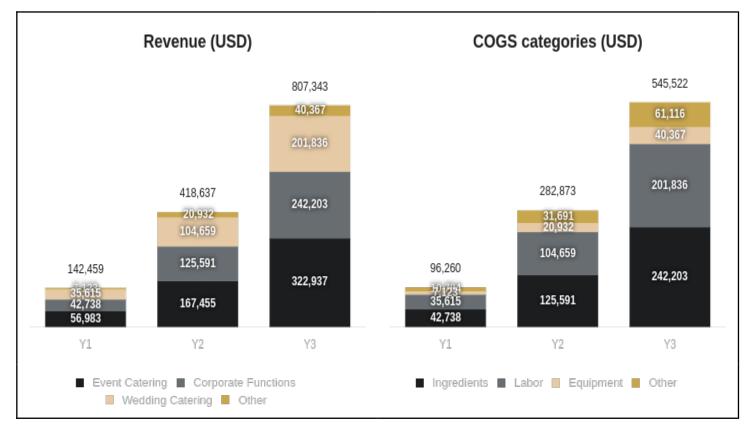
Revenue Formation Narrative



SilverPlate operates within the Event catering and other food service activities industry, under the Food and beverage service activities group, part of the Accommodation and food service activities sector. With a Total Addressable Market (TAM) of 4,748,614,656 USD , SilverPlate aims to carve out a niche by offering a premier catering service tailored for various events. Given our focus on premium services and resource allocation, we estimate our Serviceable Addressable Market (SAM) at 0.20%, a conservative yet realistic objective considering market competition and our operational capacity. This amounts to 9.497.229.31 USD of the TAM. For our Serviceable Obtainable Market (SOM), we plan for incremental growth over the first three years. In Year 1, we set a goal to capture 1.50% of the obtainable market, amounting to 142,458.44 USD. This is grounded in targeted marketing efforts and leveraging our high-quality, customized catering services. By Year 2, as our reputation strengthens and our client base expands, we aim to secure 4.00% of the obtainable market, reaching 418,637.87 USD in revenue. By Year 3, we anticipate capturing 7.00% of the market, translating to 807,343.13 USD in revenue. Our revenue streams are diversified across four main lines of business: Event Catering (40.00%), Corporate Functions (30.00%), Wedding Catering (25.00%), and Other services (5.00%). This well-rounded approach ensures that we cater to a wide range of client needs while steadily growing our market presence and revenue.

\$ 807,343 Projected Revenue

0.01% Market share



Sources: Business Valuation September 2024 Revenue at Glance Assen, The Netherlands 25

Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Event Catering	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Corporate Functions	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Wedding Catering	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Other	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

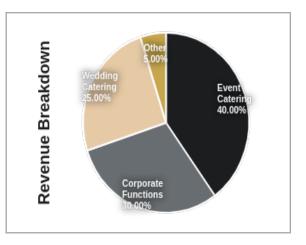
Event Catering	3,561	3,561	3,561	4,274	4,274	4,274	5,223	5,223	5,223	5,936	5,936	5,936	56,983	167,455	322,937
Corporate Functions	2,671	2,671	2,671	3,205	3,205	3,205	3,918	3,918	3,918	4,452	4,452	4,452	42,738	125,591	242,203
Wedding Catering	2,226	2,226	2,226	2,671	2,671	2,671	3,265	3,265	3,265	3,710	3,710	3,710	35,615	104,659	201,836
Other	445	445	445	534	534	534	653	653	653	742	742	742	7,123	20,932	40,367
Total Revenue (USD)	8,904	8,904	8,904	10,684	10,684	10,684	13,059	13,059	13,059	14,839	14,839	14,839	142,458	418,638	807,343

Total revenue is expected to reach \$ 807,343 by year 3.

Main revenue driver are:

- Event Catering which generates \$ 322,937 by Year 3
- Corporate Functions which generates \$ 242,203 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 138.06 %



COGS Calculation Details



Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Ingredients	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Labor	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Equipment	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%

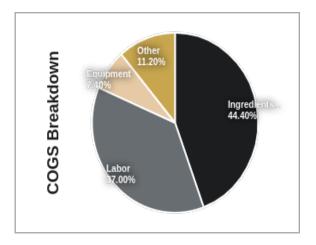
Ingredients	2,671	2,671	2,671	3,205	3,205	3,205	3,918	3,918	3,918	4,452	4,452	4,452	42,738	125,591	242,203
Labor	2,226	2,226	2,226	2,671	2,671	2,671	3,265	3,265	3,265	3,710	3,710	3,710	35,615	104,659	201,836
Equipment	445	445	445	534	534	534	653	653	653	742	742	742	7,123	20,932	40,367
Other	674	674	674	809	809	809	989	989	989	1,123	1,123	1,123	10,784	31,691	61,116
Total COGS (USD)	6,016	6,016	6,016	7,219	7,219	7,219	8,824	8,824	8,824	10,027	10,027	10,027	96,259	282,874	545,522

Total COGS is expected to reach \$ 545,522 by year 3.

Main revenue driver are:

- Ingredients which generates \$ 242,203 by Year 3
- Labor which generates \$ 201,836 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 138.06 %



SG&A Calculation Details

1	2	3	4	5	6	7	8

Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Rent & Utilities	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Office supplies	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Representation and Entertainment	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Training and Development	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%
Other Miscellaneous	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Payroll Expenses	356	356	356	427	427	427	522	522	522	594	594	594	5,698	16,746	32,294
Rent & Utilities	134	134	134	160	160	160	196	196	196	223	223	223	2,137	6,280	12,110

Payroll Expenses	356	356	356	427	427	427	522	522	522	594	594	594	5,698	16,746	32,294
Rent & Utilities	134	134	134	160	160	160	196	196	196	223	223	223	2,137	6,280	12,110
Communication Expenses	45	45	45	53	53	53	65	65	65	74	74	74	712	2,093	4,037
Office supplies	27	27	27	32	32	32	39	39	39	45	45	45	427	1,256	2,422
Legal and Professional Fees	45	45	45	53	53	53	65	65	65	74	74	74	712	2,093	4,037
Marketing and Branding	223	223	223	267	267	267	326	326	326	371	371	371	3,561	10,466	20,184
Representation and Entertainment	45	45	45	53	53	53	65	65	65	74	74	74	712	2,093	4,037
Training and Development	71	71	71	85	85	85	104	104	104	119	119	119	1,140	3,349	6,459
Other Miscellaneous	45	45	45	53	53	53	65	65	65	74	74	74	712	2,093	4,037
Total SG&A (USD)	988	988	988	1,186	1,186	1,186	1,450	1,450	1,450	1,647	1,647	1,647	15,813	46,469	89,615

Sources: Company's Prop Planning September 2024 SG&A at Glance Assen, The Netherlands 28

PaT Expectations

1 2 3 4 5 6 7 8

Financial Projection

Income Statement (USD)	M1	M2	М3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	8,904	8,904	8,904	10,684	10,684	10,684	13,059	13,059	13,059	14,839	14,839	14,839	142,458	418,638	807,343
Event Catering	3,561	3,561	3,561	4,274	4,274	4,274	5,223	5,223	5,223	5,936	5,936	5,936	56,983	167,455	322,937
Corporate Functions	2,671	2,671	2,671	3,205	3,205	3,205	3,918	3,918	3,918	4,452	4,452	4,452	42,738	125,591	242,203
Wedding Catering	2,226	2,226	2,226	2,671	2,671	2,671	3,265	3,265	3,265	3,710	3,710	3,710	35,615	104,659	201,836
Other	445	445	445	534	534	534	653	653	653	742	742	742	7,123	20,932	40,367
COGS	-6,016	-6,016	-6,016	-7,219	-7,219	-7,219	-8,824	-8,824	-8,824	-10,027	-10,027	-10,027	-96,259	-282,874	-545,522
Ingredients	-2,671	-2,671	-2,671	-3,205	-3,205	-3,205	-3,918	-3,918	-3,918	-4,452	-4,452	-4,452	-42,738	-125,591	-242,203
Labor	-2,226	-2,226	-2,226	-2,671	-2,671	-2,671	-3,265	-3,265	-3,265	-3,710	-3,710	-3,710	-35,615	-104,659	-201,836
Equipment	-445	-445	-445	-534	-534	-534	-653	-653	-653	-742	-742	-742	-7,123	-20,932	-40,367
Other	-674	-674	-674	-809	-809	-809	-989	-989	-989	-1,123	-1,123	-1,123	-10,784	-31,691	-61,116
Gross Profit	2,887	2,887	2,887	3,465	3,465	3,465	4,235	4,235	4,235	4,812	4,812	4,812	46,199	135,764	261,821
SG&A Personal Expenses	-356	-356	-356	-427	-427	-427	-522	-522	-522	-594	-594	-594	-5,698	-16,746	-32,294
SG&A Operating Expenses	-632	-632	-632	-759	-759	-759	-927	-927	-927	-1,054	-1,054	-1,054	-10,115	-29,723	-57,321
EBITDA	1,899	1,899	1,899	2,279	2,279	2,279	2,785	2,785	2,785	3,165	3,165	3,165	30,386	89,295	172,206
Depreciation	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-2,651	-31,810	-31,810	-31,810
EBIT	-752	-752	-752	-372	-372	-372	135	135	135	514	514	514	-1,423	57,486	140,397
Interest Expense	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-1,125	-1,125	-1,125
Profit before Tax	-845	-845	-845	-466	-466	-466	41	41	41	421	421	421	-2,548	56,361	139,272
Tax	220	220	220	121	121	121	-11	-11	-11	-109	-109	-109	663	-14,654	-36,211
Profit after Tax (USD)	-626	-626	-626	-345	-345	-345	30	30	30	311	311	311	-1,886	41,707	103,061

Sources: Company's Prop Planning September 2024 Profit after Tax Assen, The Netherlands 29

Balance Sheet Statement

1 2 3 4 5 6 7	8
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Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	11,044	12,849	13,388	13,856	16,041	16,538	16,940	19,631	21,056	22,410	25,482	20,499	20,499	63,644	107,094
Accounts Receivable	8,904	8,904	8,904	10,684	10,684	10,684	13,059	13,059	13,059	14,839	14,839	14,839	14,839	43,608	84,098
Inventory	6,016	6,016	7,219	7,219	7,219	8,824	8,824	8,824	10,027	10,027	10,027	17,680	17,680	34,095	56,825
Prepaid Expenses	316	316	379	379	379	464	464	464	527	527	527	929	929	1,791	2,985
Deferred Tax Assets	220	440	659	780	902	1,023	1,012	1,001	991	881	772	663	663	-	-
Current Assets	26,500	28,525	30,550	32,920	35,226	37,532	40,298	42,979	45,660	48,685	51,647	54,609	54,609	143,138	251,003
Kitchen Equipment	49,405	48,810	48,214	47,619	47,024	46,429	45,833	45,238	44,643	44,048	43,452	42,857	42,857	35,714	28,571
Delivery Vehicles	39,333	38,667	38,000	37,333	36,667	36,000	35,333	34,667	34,000	33,333	32,667	32,000	32,000	24,000	16,000
IT Infrastructure	29,167	28,333	27,500	26,667	25,833	25,000	24,167	23,333	22,500	21,667	20,833	20,000	20,000	10,000	30,000
Marketing and Branding	19,444	18,889	18,333	17,778	17,222	16,667	16,111	15,556	15,000	14,444	13,889	13,333	13,333	6,667	20,000
Non-Current Assets	137,349	134,698	132,048	129,397	126,746	124,095	121,444	118,794	116,143	113,492	110,841	108,190	108,190	76,381	94,571
Total Assets	163,849	163,223	162,598	162,317	161,972	161,627	161,742	161,772	161,802	162,177	162,488	162,800	162,800	219,519	345,574
Accounts Payable	316	316	316	379	379	379	464	464	464	527	527	527	527	1,548	2,985
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	94	94	94	94	94	94	94	94	94	94	94	94	94	94	94
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	13,991	35,548
Current Liabilities	410	410	410	473	473	473	557	557	557	621	621	621	621	15,633	38,627
Loans and other borrowings	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065
Non-Current Liabilities	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065	14,065
Total Liabilities	14,475	14,475	14,475	14,538	14,538	14,538	14,622	14,622	14,622	14,685	14,685	14,685	14,685	29,698	52,692
Paid-In Capital	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-1,886	39,821
Current Period Earnings	-626	-1,251	-1,877	-2,221	-2,566	-2,910	-2,880	-2,850	-2,820	-2,508	-2,197	-1,886	-1,886	41,707	103,061
Total Equity	149,374	148,749	148,123	147,779	147,434	147,090	147,120	147,150	147,180	147,492	147,803	148,114	148,114	189,821	292,882

September 2024 **Balance Sheet** Sources: Company's Prop Planning

Cash Flow Statement - Direct



Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance		11,044	12,849	13,388	13,856	16,041	16,538	16,940	19,631	21,056	22,410	25,482		20,499	63,644
Cash from sales of goods/services	-	8,904	8,904	8,904	10,684	10,684	10,684	13,059	13,059	13,059	14,839	14,839	127,619	389,869	766,853
Payments to employees/vendors	-6,688	-7,005	-8,208	-8,342	-8,405	-10,010	-10,189	-10,273	-11,477	-11,611	-11,674	-19,327	-129,225	-344,737	-656,430
Advances paid/received	-	-	-63	-	-	-84	-	-	-63	-	-	-402	-929	-862	-1,194
Taxes paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-14,654
Interest paid	-	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-1,031	-1,125	-1,125
CF from Operating Activities	-6,688	1,805	539	468	2,185	497	402	2,692	1,425	1,354	3,071	-4,983	-3,566	43,145	93,450
Acquisition of															
Kitchen Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-50,000	-	-
Delivery Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-40,000	-	-
IT Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-30,000	-	-30,000
Marketing and Branding	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
CF from Investing Activities	-					-	-	-				-	-140,000	-	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	14,065	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-
CF from Financing activities	-				-			-			-		164,065	-	-
Ending Balance	11,044	12,849	13,388	13,856	16,041	16,538	16,940	19,631	21,056	22,410	25,482	20,499	20,499	63,644	107,094

Assumptions:

Sources: Company's Prop Planning

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

Cash Flow Statement - Indirect



Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	11,044	12,849	13,388	13,856	16,041	16,538	16,940	19,631	21,056	22,410	25,482	-	20,499	63,644
EBIT	-752	-752	-752	-372	-372	-372	135	135	135	514	514	514	-1,423	57,486	140,397
Δ Receivables & Prepaids	-8,904	-	-63	-1,781	-	-84	-2,374	-	-63	-1,781	-	-402	-15,768	-29,631	-41,684
Δ Payables	316	-	-	63	-	-	84	-	-	63	-	-	527	1,021	1,437
Δ Inventory	-	-	-1,203	-	-	-1,604	-	-	-1,203	-	-	-7,653	-17,680	-16,416	-22,730
Δ Depreciation	2,651	2,651	2,651	2,651	2,651	2,651	2,651	2,651	2,651	2,651	2,651	2,651	31,810	31,810	31,810
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-14,654
Interest Expenses	-	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-94	-1,031	-1,125	-1,125
CF from Operating Activities	-6,688	1,805	539	468	2,185	497	402	2,692	1,425	1,354	3,071	-4,983	-3,566	43,145	93,450
Acquisition of															
Kitchen Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-50,000	-	-
Delivery Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-40,000	-	-
IT Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-30,000	-	-30,000
Marketing and Branding	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
CF from Investing Activities	-						-						-140,000		-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	14,065	-	-
Investments received / paid							<u>-</u>						150,000	<u>-</u> .	<u>-</u> .
CF from Financing activities	-		-	-		-	-			-		-	164,065		-
Ending Balance	11,044	12,849	13,388	13,856	16,041	16,538	16,940	19,631	21,056	22,410	25,482	20,499	20,499	63,644	107,094

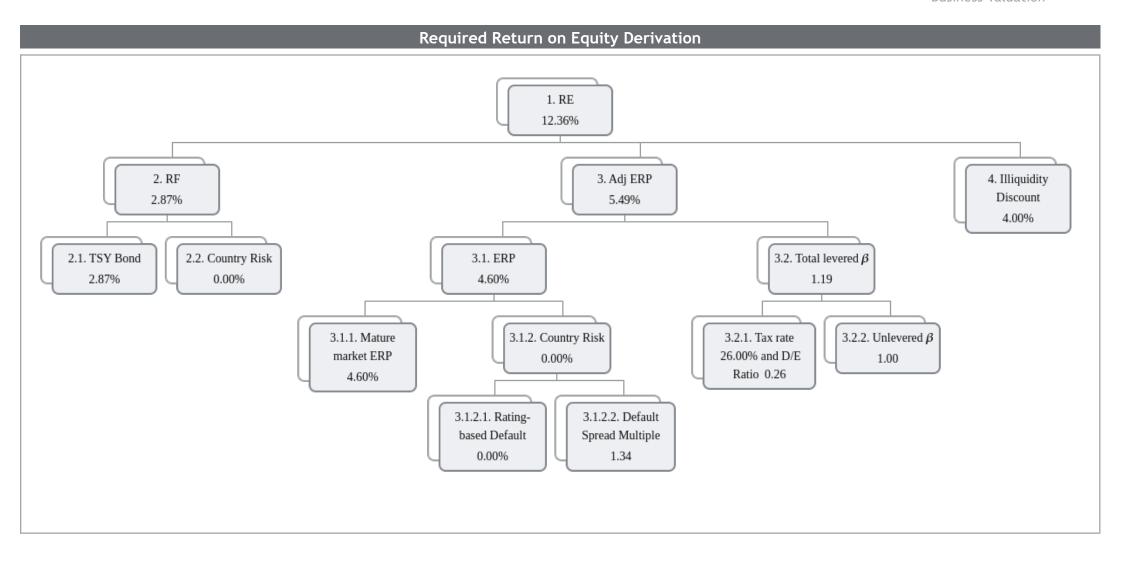
Cash Flow

Assumptions:

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

Cost of Capital Estimation





Cost of Capital: CAPM Inputs



Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

Assen, The Netherlands

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Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7			
	Profit after Tax	-1,886	41,707	103,061	113,573	125,158	137,924	151,992			
	Growth% Y4-Y7				10.20%	10.20%	10.20%	10,20%			
	Growth% Y7>				3.50%						
DCF	WACC				12.36%						
۵	PV Y1-Y7 at Y0	-1,678	33,039	72,664	71,270	69,903	68,562	67,247			
	PV Y7> Y0				786,000						
	NPV (USD)				1,167,005						

Average Survival Rate for 3 Years

Final Valuation

Sources: Business Valuation

\$ 583,503

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 12.36 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $10.20\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

50%

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI Scenario		Narrative	KPI affected by	
D	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%	
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%	
COGS	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%	
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%	
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%	
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%	



Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Anal	ysis	盘 Rev	enue	ol CC	OGS			
ΔŢΔ	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative	
Input	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact	
	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact	
	RoE	no impact	no impact	no impact	no impact no impact		-10%	10%	
	Revenue Y3	\$ 807,343	\$ 928,445	\$ 686,242	\$ 807,343	\$ 807,343	\$ 807,343	\$ 807,343	
	Gross Profit Y3	\$ 261,821	\$ 301,095	\$ 222,548	\$ 370,926	\$ 152,717	\$ 261,821	\$ 261,821	
	GP Margin	32%	32%	32%	46%	19%	32%	32%	
Output	EBITDA Y3	\$ 172,206	\$ 198,037	\$ 146,375	\$ 281,311	\$ 63,102	\$ 172,206	\$ 172,206	
	EBITDA Margin	21%	21%	21%	35%	8%	21%	21%	
	Net Profit Y3	\$ 103,061	\$ 122,176	\$ 83,946	\$ 183,798	\$ 22,324	\$ 103,061	\$ 103,061	
	Profit Margin	13%	13%	12%	23%	3%	13%	13%	
	Final Valuation	\$ 583,503	\$ 694,245	\$ 472,761	\$ 1,051,253	\$ 115,753	\$ 694,224	\$ 500,405	



Sources: Company's Prop Information

Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

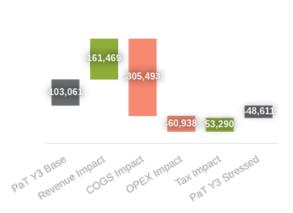
Higher by 30%

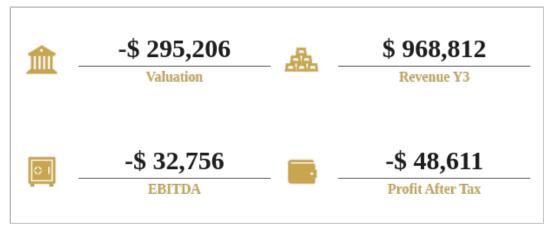
OPEX

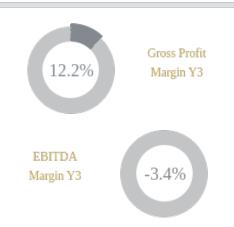
Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

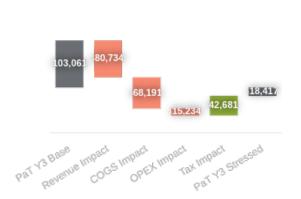
Higher by 25%

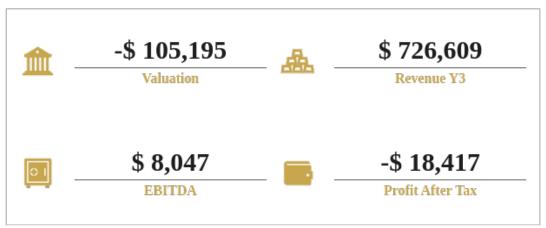
OPEX

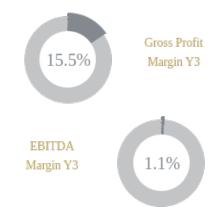
Higher by 30%

Discount Rate Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

		SAM						SOM					
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
Revenue	Y1	\$ 113,967	\$ 128,213	\$ 135,336	\$ 149,581	\$ 156,704	\$ 170,950	\$ 129,637	\$ 133,911	\$ 138,185	\$ 146,732	\$ 151,006	\$ 155,280
	Y2	\$ 334,910	\$ 376,774	\$ 397,706	\$ 439,570	\$ 460,502	\$ 502,365	\$ 380,960	\$ 393,520	\$ 406,079	\$ 431,197	\$ 443,756	\$ 456,315
	Y3	\$ 645,875	\$ 726,609	\$ 766,976	\$ 847,710	\$ 888,077	\$ 968,812	\$ 734,682	\$ 758,903	\$ 783,123	\$ 831,563	\$ 855,784	\$ 880,004
Gross Profit	Y1	\$ 36,959	\$ 41,579	\$ 43,889	\$ 48,509	\$ 50,819	\$ 55,439	\$ 42,041	\$ 43,427	\$ 44,813	\$ 47,585	\$ 48,971	\$ 50,357
	Y2	\$ 108,611	\$ 122,188	\$ 128,976	\$ 142,552	\$ 149,341	\$ 162,917	\$ 123,545	\$ 127,618	\$ 131,691	\$ 139,837	\$ 143,910	\$ 147,983
Pioni	Y3	\$ 209,457	\$ 235,639	\$ 248,730	\$ 274,912	\$ 288,004	\$ 314,186	\$ 238,257	\$ 246,112	\$ 253,967	\$ 269,676	\$ 277,531	\$ 285,385
	Y1	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%
GP Margin	Y2	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%
	Y3	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%	32%
	Y1	\$ 24,309	\$ 27,348	\$ 28,867	\$ 31,906	\$ 33,425	\$ 36,464	\$ 27,652	\$ 28,563	\$ 29,475	\$ 31,298	\$ 32,210	\$ 33,121
EBITDA	Y2	\$ 71,436	\$ 80,366	\$ 84,831	\$ 93,760	\$ 98,225	\$ 107,155	\$ 81,259	\$ 83,938	\$ 86,617	\$ 91,974	\$ 94,653	\$ 97,332
	Y3	\$ 137,765	\$ 154,986	\$ 163,596	\$ 180,817	\$ 189,427	\$ 206,648	\$ 156,708	\$ 161,874	\$ 167,040	\$ 177,372	\$ 182,539	\$ 187,705
EDITE	Y1	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%
EBITDA Margin	Y2	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%
ividigiii	Y3	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%	21%
	Y1	-\$ 6,383	-\$ 4,134	-\$ 3,010	-\$ 761	\$ 363	\$ 2,611	-\$ 3,909	-\$ 3,235	-\$ 2,560	-\$ 1,211	-\$ 537	\$ 138
Net Profit	Y2	\$ 28,491	\$ 35,099	\$ 38,403	\$ 45,011	\$ 48,315	\$ 54,923	\$ 35,760	\$ 37,742	\$ 39,725	\$ 43,689	\$ 45,672	\$ 47,654
	Y3	\$ 77,574	\$ 90,318	\$ 96,689	\$ 109,433	\$ 115,804	\$ 128,548	\$ 91,592	\$ 95,415	\$ 99,238	\$ 106,884	\$ 110,707	\$ 114,530
D C4	Y1	-6%	-3%	-2%	-1%	0%	2%	-3%	-2%	-2%	-1%	-0%	0%
Profit Margin	Y2	9%	9%	10%	10%	10%	11%	9%	10%	10%	10%	10%	10%
	Y3	12%	12%	13%	13%	13%	13%	12%	13%	13%	13%	13%	13%
Final Valuation		\$ 435,847	\$ 509,675	\$ 546,589	\$ 620,417	\$ 657,331	\$ 731,159	\$ 517,058	\$ 539,206	\$ 561,354	\$ 605,651	\$ 627,799	\$ 649,948



Sources: Company's Prop Information

Glossary



Financial and Technical

b \$ - Billions of \$

B2B - Business to Business B2C - Business to Customer CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product

NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level Eng - Engineer

Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model

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