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OUR **VISION & MISSION Our Mission** MetroCar Rentals aims to revolutionize the rental and leasing industry by providing a convenient, reliable, and diverse selection of vehicles to meet the needs of business and leisure travelers alike. We strive to deliver exceptional Our Vision

customer service, ensuring a seamless, hassle-free rental experience through our user-friendly booking system, flexible rental options, and commitment to competitive pricing. By maintaining our fleet to the highest standards of safety and performance, we make transportation easy and efficient, enhancing every journey our customers undertake.

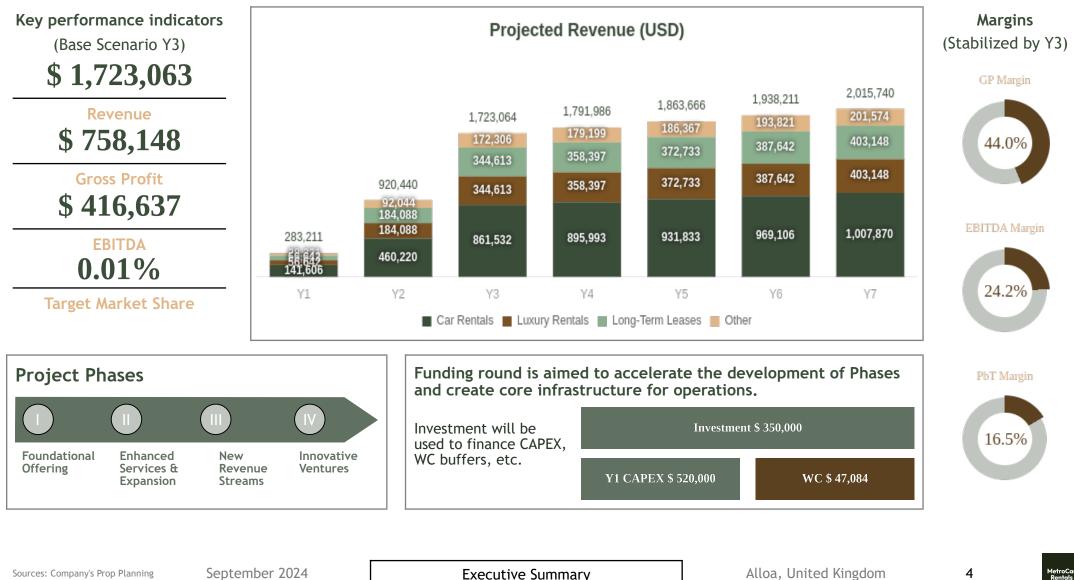
MetroCar Rentals aims to be the premier vehicle rental service globally, recognized for setting industry benchmarks in customer satisfaction, vehicle quality, and innovative rental solutions. In twenty years, we envision creating a network that offers unparalleled convenience, making MetroCar Rentals synonymous with reliable and efficient transportation solutions. Our goal is to become a leader in leveraging technology to enhance customer experiences, expanding our fleet to include environmentally-friendly options, and fostering a culture of excellence and sustainability within our operations.

Summary Financials Dashboard

Sources: Company's Prop Planning

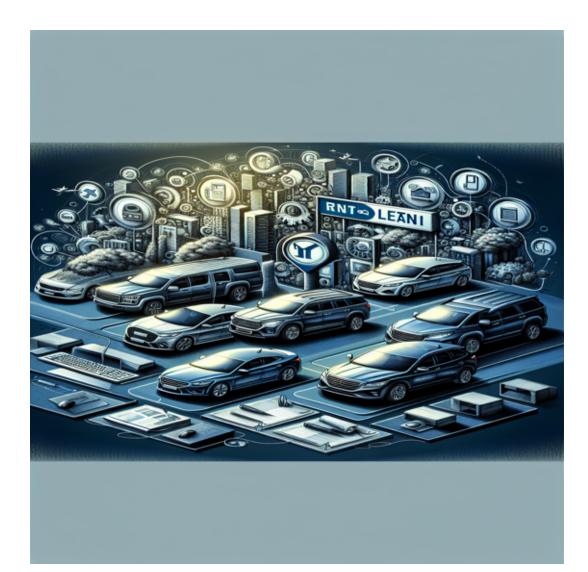
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Executive Summary



About the Company: General Overview





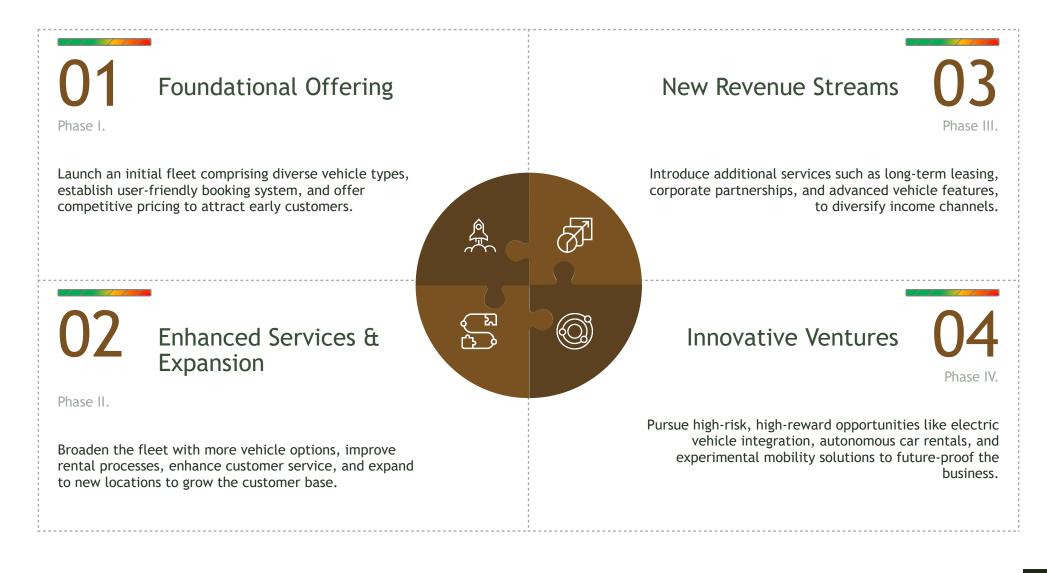
MetroCar Rentals is a premier vehicle rental service dedicated to providing a convenient, reliable, and diverse selection of cars to meet the needs of both business and leisure travelers. The company specializes in the renting and leasing of motor vehicles industries, operating within the administrative and support service activities sector. MetroCar Rentals' fleet includes a wide range of vehicles, from economical compact cars to luxury SUVs, all maintained to the highest standards of safety and performance. At MetroCar Rentals, exceptional customer service is emphasized, focusing on delivering a seamless and hassle- free rental experience. Their user- friendly booking system, flexible rental options, and commitment to competitive pricing ensure that every customer receives personalized service and value. Whether exploring the city or embarking on a road trip, MetroCar Rentals is the trusted partner for all transportation needs.

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The Main Phases: Projects & Impacts

General Overview

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September 2024

Core Phases of the Project

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Product Impact on Core Stakeholders



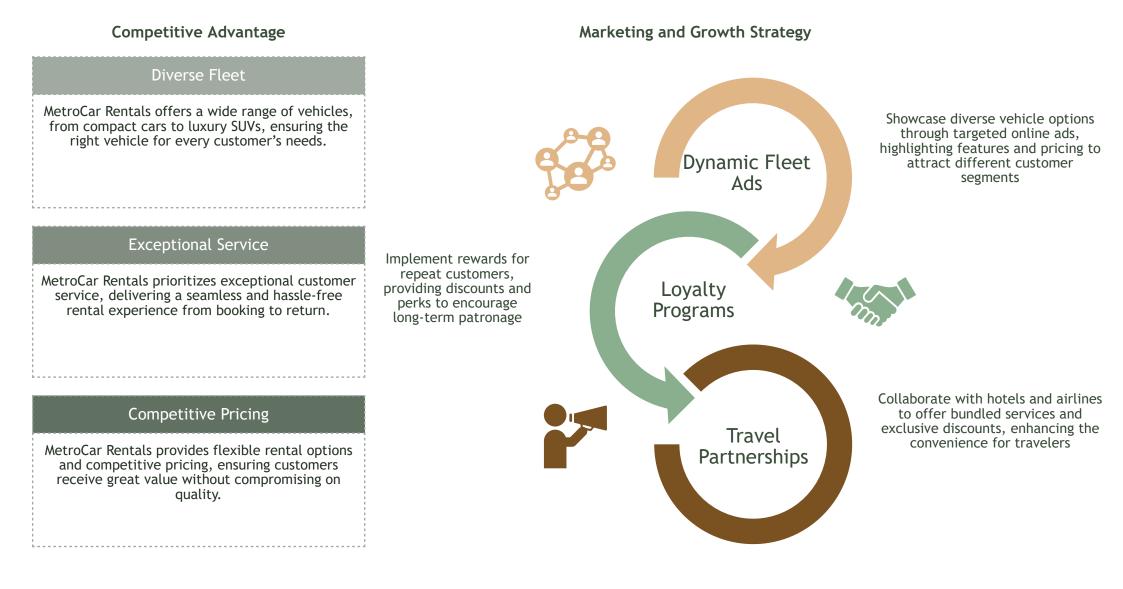
Company & Product

Main Stakeholder	Product Benefits
Customers	 Access to a wide range of well-maintained vehicles ensures personalized and convenient transportation solutions. Seamless booking and rental process offering flexibility and convenience. Competitive pricing provides excellent value, enhancing customer satisfaction and loyalty.
Employees	 Opportunities for career growth and professional development as the company expands. A supportive work environment rooted in exceptional customer service. Competitive compensation and benefits package to attract and retain top talent.
Investors	 Potential for high returns through phased growth and diversified revenue streams. Investment in a scalable business model with strong market demand. Strategic expansion and innovative ventures promise future-proofing the business.
Local Communities	 Job creation and economic contributions through business operations and expansion. Enhanced local mobility and transportation access for residents. Commitment to sustainable practices and potentially eco-friendly vehicle options.
Business Partners	 Formation of mutually beneficial partnerships for long-term success. Opportunities for co-branding and integrated service offerings to enhance market reach. Reliable and consistent service standards that strengthen partnership trust.
Regulatory Bodies	 Adherence to industry standards and regulations ensures compliance and operational integrity. Collaboration on sustainable and innovative mobility solutions. Contribution to public safety and transportation efficiency.
Suppliers and Manufacturers	 Steady demand and purchasing agreements for vehicles and related services. Long-term business relationships supporting continuous business growth. Collaboration for introducing advanced vehicle features and technology.

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Key Performance Components

1 2 3 4 5 6 7 8 Company & Product



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Key Performance Drivers

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Target Groups

1 2 3 4 5 6 7 8

Company & Product

		Industries	Description
I	₩ A	Business Travelers	Corporate clients needing reliable transportation solutions for business trips and meetings, with options for both short-term rentals and long-term leases.
Ш		Leisure Travelers	Vacationers and tourists looking for convenient and flexible car rental options to explore new destinations comfortably and at their own pace.
ш	¢ ¢ ¢	Local Residents	Individuals in need of temporary transportation solutions for personal use, including errands, family visits, or special occasions.
IV	25	Event Planners	Organizers of events such as weddings, conferences, or concerts requiring a fleet of vehicles to accommodate participants and guests.
V		Corporate Clients	Companies seeking long-term leasing solutions and corporate partnerships to provide cars for employees, incentives, or corporate fleets.
VI	Ŭ	Universities and Schools	Educational institutions needing vehicles for field trips, faculty transportation, and other school-related activities.
VII		High-income Luxury Seekers	Affluent customers looking for luxury and high-performance vehicles for special occasions, weekend getaways, or a premium driving experience.

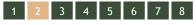
September 2024

Core Phases of the Project

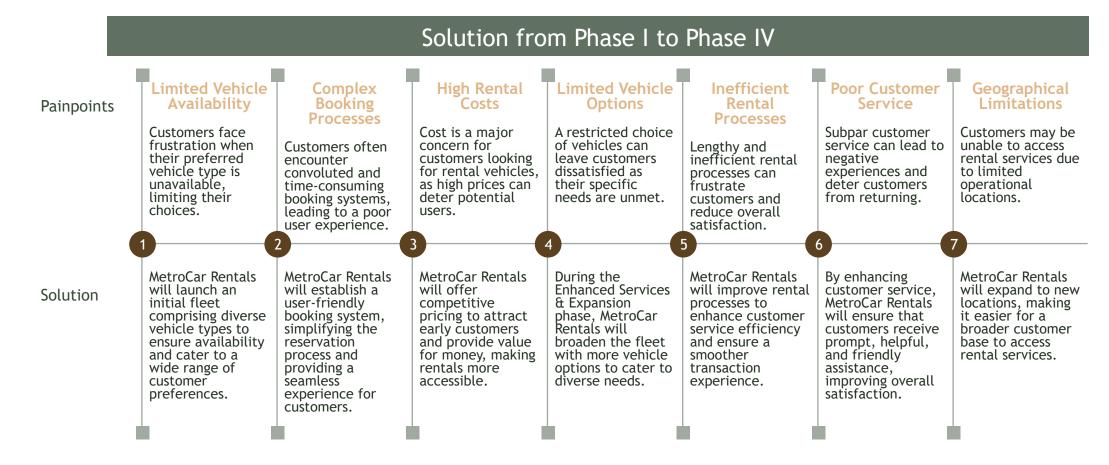
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MetroCar Rentals

Painpoints & Solutions



Company & Product



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Core Features of Phase I - II

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Strategic Analysis: SWOT

1 2 3 4 5 6 7 8

Company & Product



Opportunities

- Diverse selection of vehicles catering to various needs and preferences.
- High standards of safety and performance maintenance.
- Exceptional customer service focused on hassle-free experiences.
- User-friendly booking system enhancing convenience.
- Competitive pricing creating value for customers.

- High operational costs due to fleet maintenance and updates.
- Dependence on physical locations may limit market reach.
- Potential delays in fleet availability during peak times.
- Intensive competition from both established and emerging rental companies.
- Vulnerability to fluctuating fuel prices impacting rental costs.

- Expansion into emerging markets with rising travel demands.
- Partnership with local businesses for corporate rental services.
- Adoption of eco-friendly vehicle options to attract green-conscious consumers.
- Leveraging advanced technologies for enhanced customer service and operational efficiency.
- Marketing campaigns targeting the growing trend of domestic travel.

- Economic downturns reducing consumer spending on rentals.
- Increased competition from ride-sharing services.
- Regulatory changes impacting rental operations and costs.
- Rising fuel prices affecting operational profitability.
- Technological disruptions leading to obsolescence of existing systems.

SWOT Analysis

Weaknesses

Threats

C A

Changes in vehicle rer and leasing regulation could impact operatio	s affect financing costs for	Increased preference for travel boosts demand for rental cars.	Advances in technology enhance booking and fleet management systems.	Growing customer demand for environmentally friendly vehicles.	Compliance with consumer protection laws ensures customer trust and avoids penalties.
Government Stabili Stable political environment supports consistent business operations.	Economic downturns	Urbanization: Urbanization increases need for convenient transportation solutions.	Vehicle Innovation: Innovations in vehicle technology improve customer experience and safety.	Emissions Regulations: Strict emissions regulations affect vehicle choices and operational costs.	Insurance Requirements: Adherence to insurance requirements is essential for business continuity.

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Technological

Digital Platforms:

MetroCar Rentals is well-positioned to navigate the diverse factors affecting the vehicle rental industry. By proactively addressing these PESTEL factors, the company can enhance its competitiveness and ensure continued growth and customer satisfaction.

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Social

Travel Trends:

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Company & Product

Legal

laws:

Consumer Protection

Pestel: Analysis

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Political

Regulations:

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Economic

Interest Rates:

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Environmental

Sustainability:

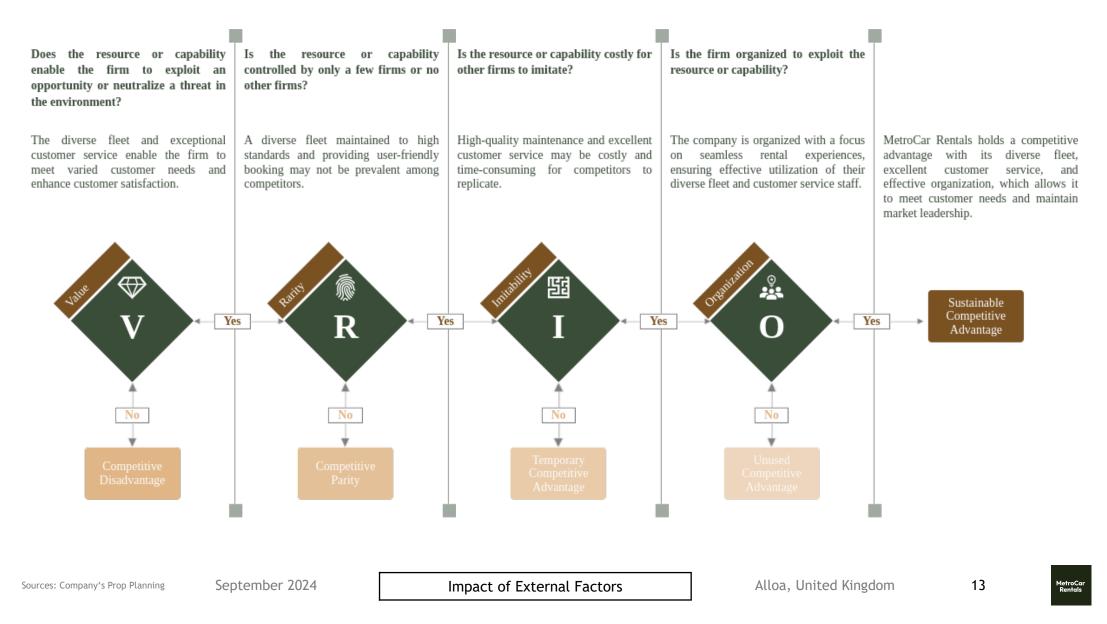
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Metro(Renta

VRIO Framework: Analysis

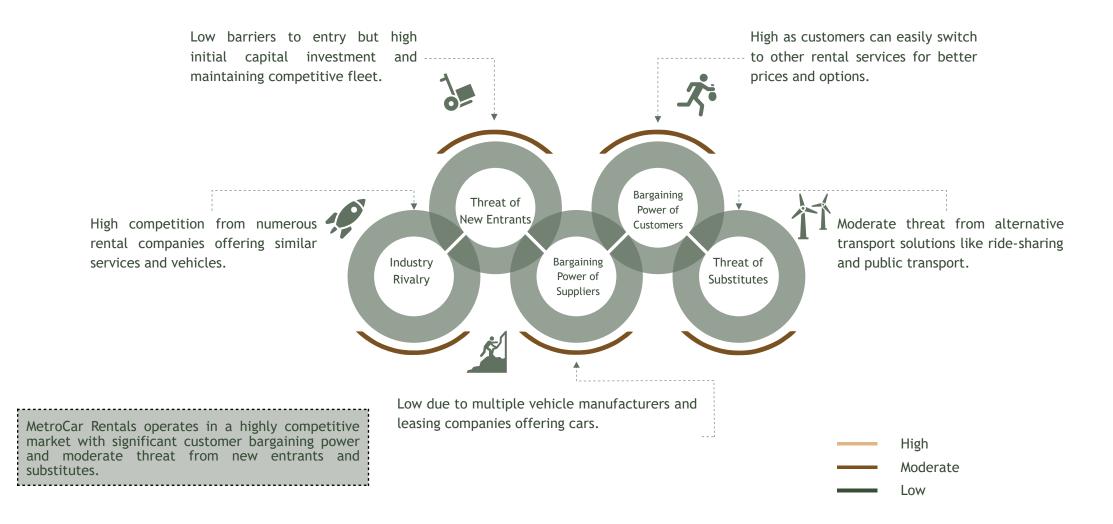
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Company & Product



Porter's Five Forces: Analysis





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Management Team

1 2 3 4 5 6 7 8

Company & Product



September 2024

Management Board

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History & Roadmap

1 2 3 4 5 6 7 8

Check List & Risk

Current Status.

- Conduct market research and customer needs assessment by Feb 2024.

- Expand vehicle fleet with eco-friendly and luxury options by Jun 2024.

- Upgrade booking system with Al-driven features and a mobile app by Sep 2024.

- Implement automated maintenance
- and real-time fleet tracking by Jan 2025.
- Introduce a customer loyalty program by May 2025.
- Expand to new cities and tourist locations by Aug 2025.



Sources: Company's Prop Vision

Organizational and Marketing Tasks

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Establish Company Legal Structure	Not Started	High	CEO	2 weeks
2	Register Business Name and Trademark	Not Started	High	CFO	1 month
3	Secure Initial Funding and Resources	Not Started	High	CFO	3 months
4	Develop Comprehensive Business Plan	Not Started	High	CSO	1 month
5	Create Initial Organizational Structure	Not Started	Medium	C00	2 months
6	Set Up Accounting and Financial Systems	Not Started	High	CFO	1 month
7	Develop Risk Management Plan	Not Started	Medium	CSO	3 months
8	Establish Key Performance Indicators (KPIs)	Not Started	Medium	C00	1 month
Mark	eting				
1	Define Brand Identity and Messaging	Not Started	High	СМО	2 weeks
2	Develop Website and Mobile App	Not Started	High	СТО	1 month
3	Establish Social Media Presence	Not Started	Medium	СМО	1 month
4	Launch Digital Advertising Campaign	Not Started	High	CRO	6 weeks
5	Create Content Marketing Strategy	Not Started	Medium	СМО	3 weeks
6	Develop Customer Loyalty Program	Not Started	Medium	CPO	2 months
7	Execute Email Marketing Campaigns	Not Started	Low	СМО	2 months
8	Conduct Market Research and Surveys	Not Started	High	CSO	4 weeks

Overview of Phases

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Procure initial fleet of diverse vehicles	Not Started	High	СРО	2 months
2	Develop user-friendly booking system	Not Started	High	СТО	3 months
3	Set competitive pricing strategy	Not Started	High	CFO	1 month
4	Train customer service representatives	Not Started	Medium	C00	2 months
5	Secure insurance and legal compliance	Not Started	High	CSO	1 month
6	Create and implement maintenance schedule for vehicles	Not Started	Medium	C00	2 months
7	Establish partnerships with local businesses for customer referrals	Not Started	Medium	CRO	3 months
8	Set up initial location office and operational infrastructure	Not Started	High	C00	2 months
Phas	e 2				
1	Broaden vehicle fleet	Not Started	High	C00	3 months
2	Improve rental processes	Not Started	High	СТО	2 months
3	Enhance customer service	Not Started	High	CSO	1 month
4	Expand to new locations	Not Started	High	CEO	6 months
5	Introduce loyalty programs	Not Started	Medium	CRO	2 months
6	Enhance fleet maintenance systems	Not Started	Medium	C00	1 month
7	Implement advanced customer feedback mechanisms	Not Started	Medium	СМО	2 months
8	Enhance digital marketing strategies	Not Started	Low	СМО	3 months

Overview of Phases

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Develop Long-Term Leasing Plans	Not Started	High	C00	2 months
2	Identify Potential Corporate Partners	Not Started	High	CRO	3 months
3	Negotiate Corporate Partnership Contracts	Not Started	Medium	CFO	4 months
4	Enhance Vehicle Features with Advanced Technologies	Not Started	Medium	СТО	5 months
5	Implement Long-Term Leasing System	Not Started	High	CIO	4 months
6	Market Long-Term Leasing Options	Not Started	Medium	СМО	4 months
7	Create Customized Corporate Rental Packages	Not Started	High	СРО	3 months
8	Launch Pilot Program for Long-Term Leasing	Not Started	Medium	CEO	6 months
Phas	e 4				
1	Research and Integrate Electric Vehicles	Not Started	High	СТО	3 months
2	Pilot Autonomous Car Rentals	Not Started	High	C00	6 months
3	Develop Partnerships with EV Charging Stations	Not Started	Medium	CRO	4 months
4	Explore Funding for High-Risk Ventures	Not Started	High	CFO	2 months
5	Implement Experimental Mobility Solutions	Not Started	Medium	СРО	5 months
6	Conduct Market Analysis for Autonomous Vehicles	Not Started	High	CSO	3 months
7	Enhance Fleet with Advanced Vehicle Features	Not Started	Medium	СМО	4 months
8	Enhance Data Security for Emerging Technologies	Not Started	High	CIO	2 months

Core Risks & Mitigation Strategies



Check List & Risk

1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Vehicle Breakdown	COO	Implement a rigorous maintenance schedule and rapid response service for breakdowns to minimize downtime and customer inconvenience.
2	Fleet Management	C00	Utilize advanced fleet management software to monitor vehicle usage, maintenance needs, and optimize the rotation of the fleet.
3	Booking System Downtime	СТО	Ensure robust IT infrastructure with failover mechanisms and 24/7 technical support to minimize system downtime and disruption.
4	Vehicle Cleanliness	C00	Establish strict protocols for vehicle cleaning between rentals and conduct regular audits to maintain high standards of hygiene.
5	Driver Safety	CPO	Conduct thorough driver background checks and offer regular training to ensure safety and professionalism.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Compliance with local regulations	C00	Maintain up-to-date knowledge of all local rental regulations.
2	Insurance and liability requirements	CFO	Ensure robust insurance policies are in place.
3	Environmental regulations	CSO	Adopt eco-friendly practices and vehicles.
4	Data protection laws	CIO	Implement strong data security measures.
5	Labor law compliance	C00	Regular audits and training for compliance.



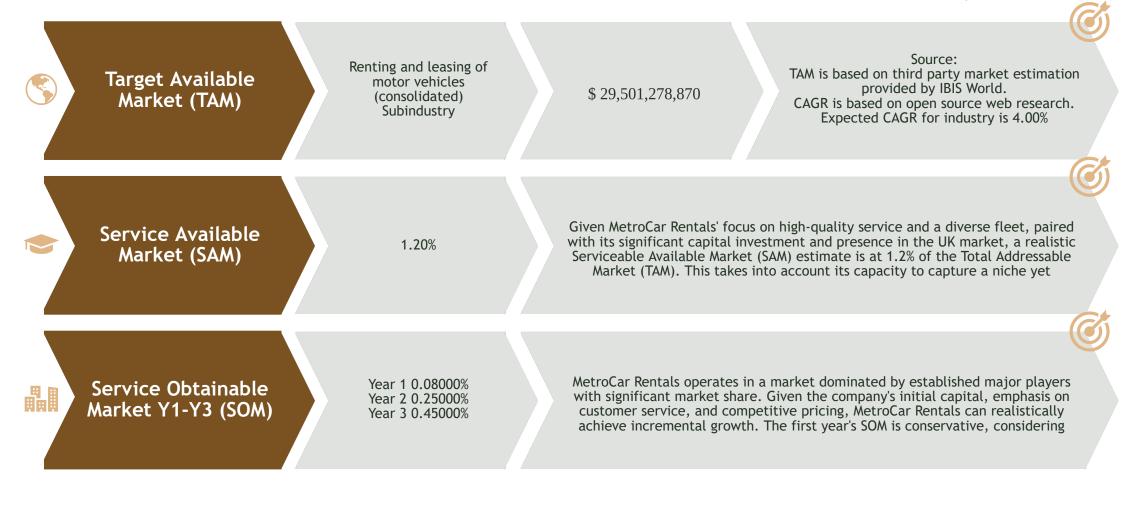
3. S [.]	trategic/Market Risk					
#	Risk Type	Area	Mitigation Strategy			
1	Market Competition	CEO	Differentiate with unique services			
2	Customer Retention	СМО	Implement loyalty programs			
3	Price Wars	CFO	Optimize operational costs			
4	Market Demand Fluctuations	CRO	Adapt flexible pricing			
5	Entry of New Competitors	CSO	Innovate and diversify offerings			
4. Finance risk						
#	Risk Type	Area	Mitigation Strategy			
1	Cash Flow Shortages	CFO	Maintain a cash reserve and monitor cash flow closely.			
2	High Capital Expenditure	CFO	Prioritize essential investments and lease assets where possible.			
3	Revenue Volatility	CRO	Diversify income streams and customer base.			
4	Credit Risk	CFO	Implement strict credit assessment and payment policies.			
5	Rising Operational Costs	C00	Regularly review and optimize cost structures.			
5. 0	ther general risk					
#	Risk Type	Area	Mitigation Strategy			
1	Brand Reputation	СМО	Monitor customer feedback and respond promptly to maintain positive brand image.			
2	Data Security	CIO	Implement strong cybersecurity measures and regular audits.			
3	Rapid Technology Changes	СТО	Continuously monitor tech trends and invest in R&D.			
4	Customer Service Issues	C00	Train staff rigorously and monitor service quality.			
5	Competitive Pressure	CSO	Regular market analysis and innovative service enhancements.			

Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

5 6 7 8

1 2 3



Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 451,519

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	124,613	
Payroll Expenses		19,825
Rent & Utilities		8,496
Legal and Professional Fees		5,664
Marketing and Branding		5,664
Capex		520,000
Other Miscellaneous		5,154
Communication Expenses		2,832
Office Supplies		2,832
Representation and Entert.		2,832
Training and Development		2,832
CAPEX & WC shortage	451,519	
Buffer		0



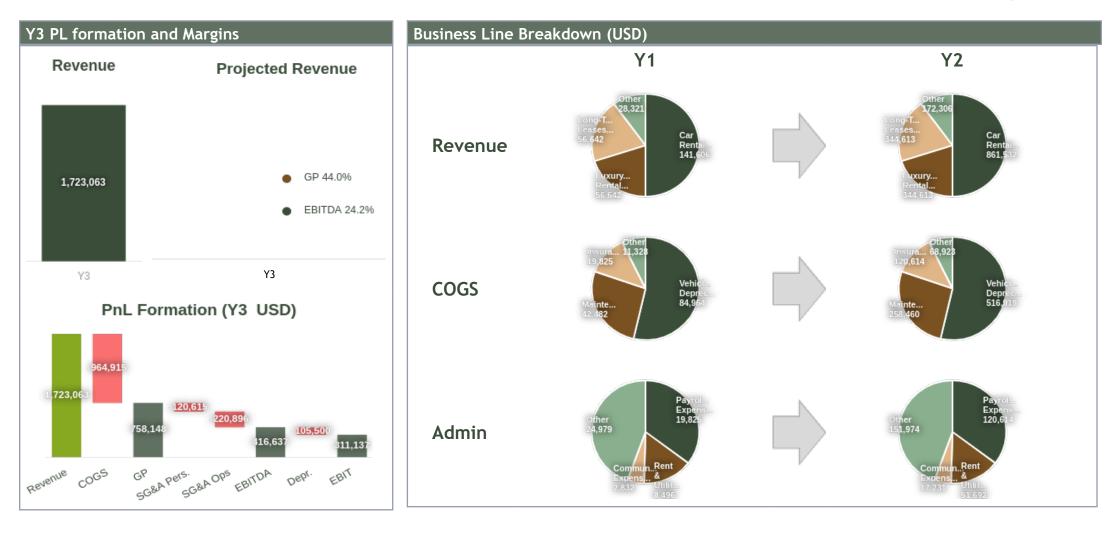
Users, Market & Inv.

Total Required Investment(USD)

451.519

Financials Dashboard

1 2 3 4 5 6 7 8 Financial Projection



September 2024

Summery Financials

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Revenue Formation Narrative

MetroCar Rentals is positioned to capture a significant portion of the vehicle rental market. Based on our high-quality service and diverse fleet, we estimate that our Serviceable Available Market (SAM) is 1.2% of the Total Addressable Market (TAM) of 29,501,278,870 USD . This estimation reflects our capacity to capture a niche segment within the broader motor vehicle rental industry, focusing on exceptional customer service and a flexible rental system. In the first year, due to the market's competitive nature and our status as a new entrant, we project a conservative Serviceable Obtainable Market (SOM) of 0.08000%. This is expected to yield a revenue of 283,212.277 USD . With increased brand recognition, an expanding fleet, and improved operational efficiencies, we anticipate significant growth in subsequent years. By year two, our SOM is projected to be 0.25000%, achieving a revenue of 920,439.901 USD . By year three, this is expected to grow to 0.45000%, corresponding to a revenue of 1,723,063.494 USD . Revenue will be primarily driven by four main lines of business: Car Rentals (50%), Luxury Rentals (20%), Long-Term Leases (20%), and other services (10%). This diversified revenue stream will support our growth strategy, ensuring a balanced and robust financial performance. MetroCar Rentals is committed to capturing market share through relentless focus on customer satisfaction, competitive pricing, and continuous service enhancement.

\$ 1,723,063 Projected Revenue 0.01% Market share Revenue (USD) COGS categories (USD) 964.916 1.723.064 68.923 172.306 120,614 344,613 258,460 920.440 515,447 344,613 36,818 64,431 92.044 184,088 138.066 184,088 516.919 861.532 283.211 158,599 19 865 276,132 460,220 141.606 84,964 Y1 Υ2 Y3 Y1 Υ2 Y3 Car Rentals Luxury Rentals Long-Term Leases Vehicle Depreciation Other Other

Revenue at Glance

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MetroCo Rental

Revenue Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Car Rentals	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Luxury Rentals	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Long-Term Leases	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

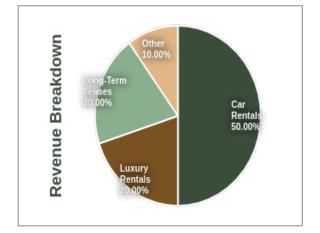
Car Rentals	8,850	8,850	8,850	10,620	10,620	10,620	12,981	12,981	12,981	14,751	14,751	14,751	141,606	460,220	861,532
Luxury Rentals	3,540	3,540	3,540	4,248	4,248	4,248	5,192	5,192	5,192	5,900	5,900	5,900	56,642	184,088	344,613
Long-Term Leases	3,540	3,540	3,540	4,248	4,248	4,248	5,192	5,192	5,192	5,900	5,900	5,900	56,642	184,088	344,613
Other	1,770	1,770	1,770	2,124	2,124	2,124	2,596	2,596	2,596	2,950	2,950	2,950	28,321	92,044	172,306
Total Revenue (USD)	17,701	17,701	17,701	21,241	21,241	21,241	25,961	25,961	25,961	29,501	29,501	29,501	283,212	920,440	1,723,063

Total revenue is expected to reach \$ 1,723,063 by year 3. Main revenue driver are:

• Car Rentals which generates \$ 861,532 by Year 3

• Luxury Rentals which generates \$ 344,613 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 146.66 %



Revenue at Glance



COGS Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Vehicle Depreciation	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Maintenance	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Insurance	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Other	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%

Vehicle Depreciation	5,310	5,310	5,310	6,372	6,372	6,372	7,788	7,788	7,788	8,850	8,850	8,850	84,964	276,132	516,919
Maintenance	2,655	2,655	2,655	3,186	3,186	3,186	3,894	3,894	3,894	4,425	4,425	4,425	42,482	138,066	258,460
Insurance	1,239	1,239	1,239	1,487	1,487	1,487	1,817	1,817	1,817	2,065	2,065	2,065	19,825	64,431	120,614
Other	708	708	708	850	850	850	1,038	1,038	1,038	1,180	1,180	1,180	11,328	36,818	68,923
Total COGS (USD)	9,912	9,912	9,912	11,895	11,895	11,895	14,538	14,538	14,538	16,521	16,521	16,521	158,599	515,446	964,916

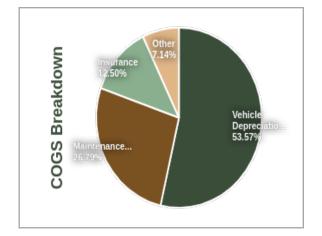
Total COGS is expected to reach \$ 964,916 by year 3.

Main revenue driver are:

• Vehicle Depreciation which generates \$ 516,919 by Year 3

• Maintenance which generates \$ 258,460 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 146.66 %



COGS at Glance

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MetroC Renta

SG&A Calculation Details

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Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Rent & Utilities	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Communication Expenses	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Office Supplies	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Legal and Professional Fees	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Marketing and Branding	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Representation and Entertainment	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Training and Development	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Other Miscellaneous	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%	1.82%

Payroll Expenses	1,239	1,239	1,239	1,487	1,487	1,487	1,817	1,817	1,817	2,065	2,065	2,065	19,825	64,431	120,614
Rent & Utilities	531	531	531	637	637	637	779	779	779	885	885	885	8,496	27,613	51,692
Communication Expenses	177	177	177	212	212	212	260	260	260	295	295	295	2,832	9,204	17,231
Office Supplies	177	177	177	212	212	212	260	260	260	295	295	295	2,832	9,204	17,231
Legal and Professional Fees	354	354	354	425	425	425	519	519	519	590	590	590	5,664	18,409	34,461
Marketing and Branding	354	354	354	425	425	425	519	519	519	590	590	590	5,664	18,409	34,461
Representation and Entertainment	177	177	177	212	212	212	260	260	260	295	295	295	2,832	9,204	17,231
Training and Development	177	177	177	212	212	212	260	260	260	295	295	295	2,832	9,204	17,231
Other Miscellaneous	322	322	322	387	387	387	472	472	472	537	537	537	5,154	16,752	31,360
Total SG&A (USD)	3,508	3,508	3,508	4,210	4,210	4,210	5,145	5,145	5,145	5,847	5,847	5,847	56,133	182,431	341,511

SG&A at Glance

PaT Expectations

1	2	3	4	5	6	7	8	

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	17,701	17,701	17,701	21,241	21,241	21,241	25,961	25,961	25,961	29,501	29,501	29,501	283,212	920,440	1,723,063
Car Rentals	8,850	8,850	8,850	10,620	10,620	10,620	12,981	12,981	12,981	14,751	14,751	14,751	141,606	460,220	861,532
Luxury Rentals	3,540	3,540	3,540	4,248	4,248	4,248	5,192	5,192	5,192	5,900	5,900	5,900	56,642	184,088	344,613
Long-Term Leases	3,540	3,540	3,540	4,248	4,248	4,248	5,192	5,192	5,192	5,900	5,900	5,900	56,642	184,088	344,613
Other	1,770	1,770	1,770	2,124	2,124	2,124	2,596	2,596	2,596	2,950	2,950	2,950	28,321	92,044	172,306
COGS	-9,912	-9,912	-9,912	-11,895	-11,895	-11,895	-14,538	-14,538	-14,538	-16,521	-16,521	-16,521	-158,599	-515,446	-964,916
Vehicle Depreciation	-5,310	-5,310	-5,310	-6,372	-6,372	-6,372	-7,788	-7,788	-7,788	-8,850	-8,850	-8,850	-84,964	-276,132	-516,919
Maintenance	-2,655	-2,655	-2,655	-3,186	-3,186	-3,186	-3,894	-3,894	-3,894	-4,425	-4,425	-4,425	-42,482	-138,066	-258,460
Insurance	-1,239	-1,239	-1,239	-1,487	-1,487	-1,487	-1,817	-1,817	-1,817	-2,065	-2,065	-2,065	-19,825	-64,431	-120,614
Other	-708	-708	-708	-850	-850	-850	-1,038	-1,038	-1,038	-1,180	-1,180	-1,180	-11,328	-36,818	-68,923
Gross Profit	7,788	7,788	7,788	9,346	9,346	9,346	11,423	11,423	11,423	12,981	12,981	12,981	124,613	404,994	758,148
SG&A Personal Expenses	-1,239	-1,239	-1,239	-1,487	-1,487	-1,487	-1,817	-1,817	-1,817	-2,065	-2,065	-2,065	-19,825	-64,431	-120,614
SG&A Operating Expenses	-2,269	-2,269	-2,269	-2,723	-2,723	-2,723	-3,328	-3,328	-3,328	-3,782	-3,782	-3,782	-36,308	-118,000	-220,897
EBITDA	4,280	4,280	4,280	5,136	5,136	5,136	6,277	6,277	6,277	7,133	7,133	7,133	68,481	222,562	416,637
Depreciation	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-8,792	-105,500	-105,500	-105,500
EBIT	-4,512	-4,512	-4,512	-3,656	-3,656	-3,656	-2,514	-2,514	-2,514	-1,658	-1,658	-1,658	-37,019	117,062	311,137
Interest Expense	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-26,050	-26,050	-26,050
Profit before Tax	-6,682	-6,682	-6,682	-5,826	-5,826	-5,826	-4,685	-4,685	-4,685	-3,829	-3,829	-3,829	-63,069	91,012	285,087
Тах	1,270	1,270	1,270	1,107	1,107	1,107	890	890	890	728	728	728	11,983	-17,292	-54,166
Profit after Tax (USD)	-5,413	-5,413	-5,413	-4,719	-4,719	-4,719	-3,795	-3,795	-3,795	-3,102	-3,102	-3,102	-51,086	73,720	230,920

Profit after Tax

Balance Sheet Statement

1 2 3 4 5 6 7 8

Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	23,751	25,860	25,760	25,412	28,377	28,396	28,085	32,192	34,089	35,738	40,701	28,172	28,172	131,254	351,494
Accounts Receivable	17,701	17,701	17,701	21,241	21,241	21,241	25,961	25,961	25,961	29,501	29,501	29,501	29,501	95,879	179,486
Inventory	9,912	9,912	11,895	11,895	11,895	14,538	14,538	14,538	16,521	16,521	16,521	32,215	32,215	60,307	100,512
Prepaid Expenses	1,135	1,135	1,362	1,362	1,362	1,664	1,664	1,664	1,891	1,891	1,891	3,688	3,688	6,903	11,505
Deferred Tax Assets	1,270	2,539	3,809	4,916	6,023	7,130	8,020	8,910	9,801	10,528	11,256	11,983	11,983	-	-
Current Assets	53,768	57,147	60,526	64,825	68,898	72,970	78,269	83,266	88,263	94,180	99,870	105,560	105,560	294,344	642,997
CAPEX 1	442,500	435,000	427,500	420,000	412,500	405,000	397,500	390,000	382,500	375,000	367,500	360,000	360,000	270,000	180,000
CAPEX 2	29,167	28,333	27,500	26,667	25,833	25,000	24,167	23,333	22,500	21,667	20,833	20,000	20,000	10,000	30,000
CAPEX 3	14,750	14,500	14,250	14,000	13,750	13,500	13,250	13,000	12,750	12,500	12,250	12,000	12,000	9,000	6,000
CAPEX 4	24,792	24,583	24,375	24,167	23,958	23,750	23,542	23,333	23,125	22,917	22,708	22,500	22,500	20,000	17,500
Non-Current Assets	511,208	502,417	493,625	484,833	476,042	467,250	458,458	449,667	440,875	432,083	423,292	414,500	414,500	309,000	233,500
Total Assets	564,977	559,564	554,151	549,659	544,939	540,220	536,727	532,932	529,138	526,263	523,161	520,060	520,060	603,344	876,497
Accounts Payable	1,135	1,135	1,135	1,362	1,362	1,362	1,664	1,664	1,664	1,891	1,891	1,891	1,891	6,146	11,505
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171	2,171
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	5,309	42,183
Current Liabilities	3,305	3,305	3,305	3,532	3,532	3,532	3,835	3,835	3,835	4,062	4,062	4,062	4,062	13,626	55,859
Loans and other borrowings	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084
Non-Current Liabilities	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084	217,084
Total Liabilities	220,389	220,389	220,389	220,616	220,616	220,616	220,919	220,919	220,919	221,146	221,146	221,146	221,146	230,710	272,943
Paid-In Capital	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-51,086	22,634
Current Period Earnings	-5,413	-10,826	-16,238	-20,958	-25,677	-30,397	-34,192	-37,987	-41,781	-44,883	-47,985	-51,086	-51,086	73,720	230,920
Total Equity	344,587	339,174	333,762	329,042	324,323	319,603	315,808	312,013	308,219	305,117	302,015	298,914	298,914	372,634	603,554

Cash Flow Statement - Direct

1 2 3 4 5 6 7 8

Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance		23,751	25,860	25,760	25,412	28,377	28,396	28,085	32,192	34,089	35,738	40,701	-	28,172	131,254
Cash from sales of goods/services		17,701	17,701	17,701	21,241	21,241	21,241	25,961	25,961	25,961	29,501	29,501	253,711	854,062	1,639,457
Payments to employees/vendors	-12,286	-13,421	-15,403	-15,878	-16,105	-18,748	-19,381	-19,684	-21,666	-22,141	-22,368	-38,063	-245,056	-721,715	-1,341,272
Advances paid/received			-227			-303			-227			-1,796	-3,688	-3,216	-4,602
Taxes paid	-	-	-	-	-	-		-		-	-	-	-	-	-17,292
Interest paid	-	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-23,879	-26,050	-26,050
CF from Operating Activities	-12,286	2,109	-100	-348	2,965	19	-311	4,107	1,897	1,649	4,963	-12,529	-18,912	103,082	250,240
Acquisition of															
CAPEX 1	-		-	-	-	-	-			-	-		-450,000	-	-
CAPEX 2	-	-			-	-		-			-	-	-30,000	-	-30,000
CAPEX 3	-	-			-	-		-			-	-	-15,000	-	-
CAPEX 4	-		-	-	-	-	-			-	-		-25,000	-	-
CF from Investing Activities									-			-	-520,000		-30,000
Loans received / paid	-		-	-	-	-	-			-	-		217,084	-	-
Investments received / paid	-	-			-	-	-	-			-	-	350,000	-	-
CF from Financing activities												+	567,084		
Ending Balance	23,751	25,860	25,760	25,412	28,377	28,396	28,085	32,192	34,089	35,738	40,701	28,172	28,172	131,254	351,494

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;

- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

Cash Flow Statement - Indirect

1	2	3	4	5	6	7	8
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Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	23,751	25,860	25,760	25,412	28,377	28,396	28,085	32,192	34,089	35,738	40,701	•	28,172	131,254
EBIT	-4,512	-4,512	-4,512	-3,656	-3,656	-3,656	-2,514	-2,514	-2,514	-1,658	-1,658	-1,658	-37,019	117,062	311,137
∆ Receivables & Prepaids	-17,701	-	-227	-3,540	-	-303	-4,720	-	-227	-3,540	-	-1,796	-33,189	-69,593	-88,209
∆ Payables	1,135	-	-	227	-	-	303	-	-	227	-	-	1,891	4,255	5,359
Δ Inventory	-	-	-1,982	-	-	-2,643	-	-	-1,982	-	-	-15,695	-32,215	-28,092	-40,205
∆ Depreciation	8,792	8,792	8,792	8,792	8,792	8,792	8,792	8,792	8,792	8,792	8,792	8,792	105,500	105,500	105,500
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-17,292
Interest Expenses	-	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-2,171	-23,879	-26,050	-26,050
CF from Operating Activities	-12,286	2,109	-100	-348	2,965	19	-311	4,107	1,897	1,649	4,963	-12,529	-18,912	103,082	250,240
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-450,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-30,000	-	-30,000
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-15,000	-	-
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-25,000	-	-
CF from Investing Activities	-	-	-	-		-	-		-	-		-	-520,000	-	-30,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	217,084	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	350,000	-	-
CF from Financing activities	-	-	-	-	-	-	-	-	-	-	-	-	567,084	-	-
Ending Balance	23,751	25,860	25,760	25,412	28,377	28,396	28,085	32,192	34,089	35,738	40,701	28,172	28,172	131,254	351,494

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;
- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

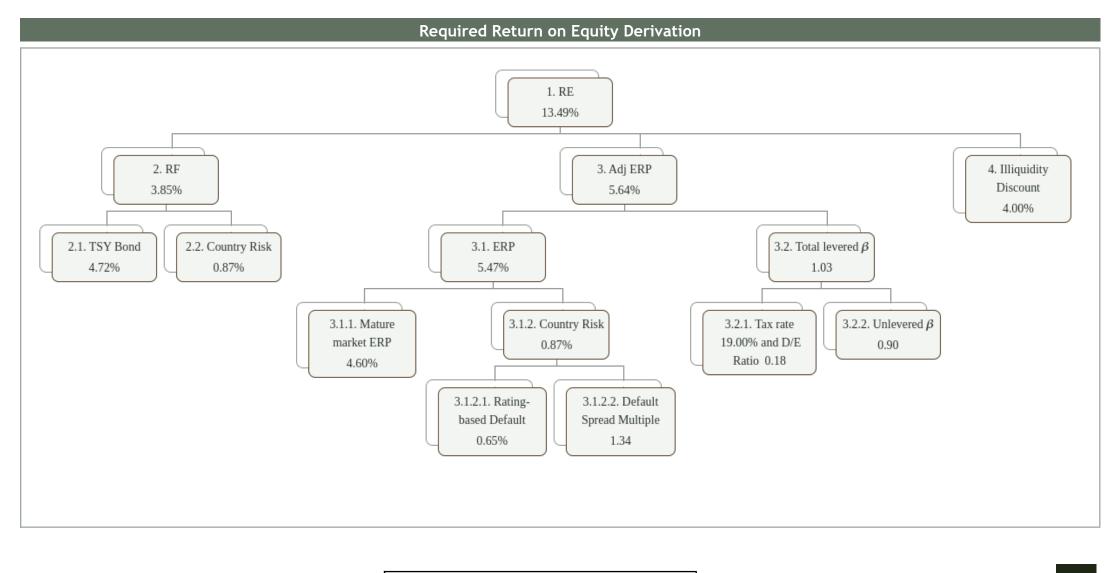
- interest expenses are paid in the next month.

Impact of External Factors

Cost of Capital Estimation

1 2 3 4 5 6 7 8

Business Valuation



September 2024

RoE Calculation

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Cost of Capital: CAPM Inputs

1 2 3 4 5 6 7

Business Valuation

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is $R(E)=R(F)+\beta * (ERP)$, where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

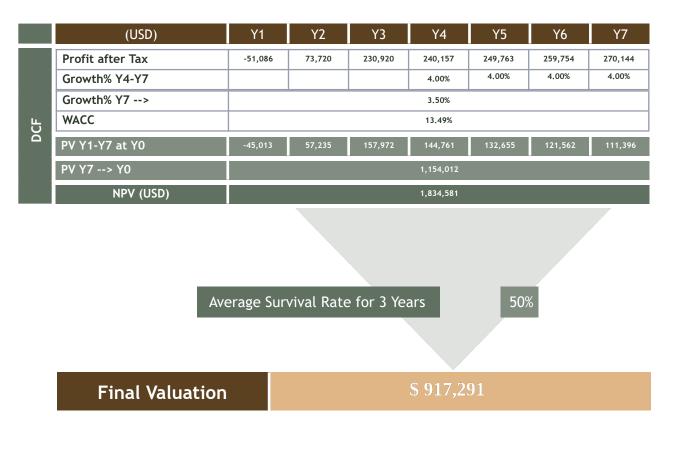
https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

Business Valuation



1 2 3 4 5 6 7 8

Business Valuation

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 13.49 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 4.00 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Scenario Analysis: Narrative

anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

КРІ	Scenario	Narrative	KPI affected by
Revenue	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
6066	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost- control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better

Sources: Company's Prop Information

September 2024

Scenario Analysis

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1 2 3 4 5 6

Scenario Analyses

8

Scenario Analysis: Results

Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

Scenario Analysis		品 Revenue		COGS		🏦 Discount Rate		
ата	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative
Input	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact
	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact
	RoE	no impact	-10%	10%				
Output	Revenue Y3	\$ 1,723,063	\$ 1,981,523	\$ 1,464,604	\$ 1,723,063	\$ 1,723,063	\$ 1,723,063	\$ 1,723,063
	Gross Profit Y3	\$ 758,148	\$ 871,870	\$ 644,426	\$ 951,131	\$ 565,165	\$ 758,148	\$ 758,148
	GP Margin	44%	44%	44%	55%	33%	44%	44%
	EBITDA Y3	\$ 416,637	\$ 479,132	\$ 354,141	\$ 609,620	\$ 223,654	\$ 416,637	\$ 416,637
	EBITDA Margin	24%	24%	24%	35%	13%	24%	24%
	Net Profit Y3	\$ 230,920	\$ 281,542	\$ 180,299	\$ 387,237	\$ 74,604	\$ 230,920	\$ 230,920
	Profit Margin	13%	14%	12%	22%	4%	13%	13%
	Final Valuation	\$ 917,291	\$ 1,131,199	\$ 703,383	\$ 1,577,828	\$ 256,753	\$ 1,085,937	\$ 789,402

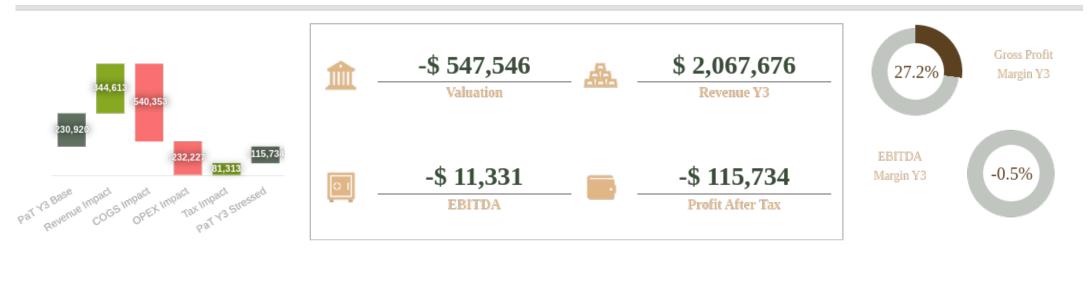
Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story	KPIs impact	KPIs impact		
Growth	This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to	Revenue	COGS		
Under		Higher by 20%	Higher by 30%		
Pressure	increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can	OPEX	Discount Rate		
	balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.	Higher by 40%	unaffected		

Results



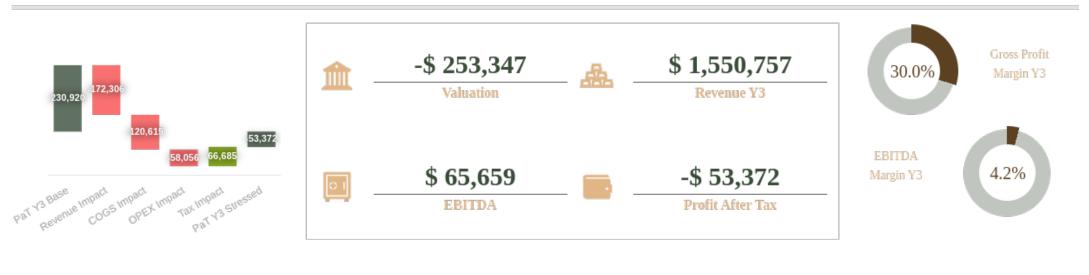
Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story		KPIs impact		
The Perfect Storm	This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash		Revenue Lower by 10%	COGS Higher by 25%	
	flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.		OPEX Higher by 30%	Discount Rate Higher by 10%	

Results



Sources: Company's Prop Information September 2024 Stress Tests Alloa, United Kingdom 39

Sensitivity Analysis: SAM & SOM

SAM SOM -20% -10% -5% 5% 10% 20% -9% -6% -3% 3% 6% 9% \$ 226,570 \$ 254,891 \$269,052 \$297,373 \$ 311,534 \$ 339,855 \$257,723 \$266,220 \$274,716 \$291,709 \$ 300,205 \$308,701 Y1 Revenue Y2 \$ 736,352 \$ 828,396 \$874,418 \$966,462 \$ 1,012,484 \$1,104,528 \$837,600 \$865,214 \$ 892,827 \$ 948,053 \$ 975,666 \$1,003,279 Y3 \$ 1,378,451 \$ 1,550,757 \$1,636,910 \$1,809,217 \$ 1,895,370 \$ 2,067,676 \$1,567,988 \$ 1,619,680 \$1,671,372 \$1,774,755 \$1,826,447 \$1,878,139 Y1 \$ 99,691 \$ 112,152 \$ 118,383 \$130,844 \$137,075 \$ 149,536 \$ 113,398 \$117,137 \$ 120,875 \$ 128,352 \$132,090 \$135,829 Gross Y2 \$ 323,995 \$ 364,494 \$ 384,744 \$425,243 \$445,493 \$485,992 \$ 368,544 \$380,694 \$ 392,844 \$417,143 \$ 429,293 \$441,443 Profit Y3 \$ 606,518 \$ 682.333 \$ 720.241 \$ 796.055 \$833,963 \$ 909,778 \$ 689,915 \$712,659 \$ 735,403 \$ 780,892 \$ 803.637 \$826,381 Y144% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% GP Margin Y2 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% Y3 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% 44% Y1 \$75,329 \$ 54,785 \$ 61,633 \$ 65,057 \$71,905 \$82,177 \$ 62,317 \$ 64,372 \$66,426 \$ 70,535 \$ 72,590 \$74,644 EBITDA Y2 \$178,050 \$ 200,306 \$211,434 \$233,690 \$244,819 \$267,075 \$202,532 \$209,209 \$ 215,885 \$ 229,239 \$235,916 \$242,593 Y3 \$ 333,309 \$ 374,973 \$ 395,805 \$437,469 \$ 499,964 \$379,139 \$391,639 \$404,138 \$ 429,136 \$441,635 \$454,134 \$458,300 Y1 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% EBITDA Y2 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% Margin Y3 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% 24% Y1 -\$62,180 -\$ 56,633 -\$ 53,860 -\$48,313 -\$45.539 -\$ 39,992 -\$ 56,078 -\$ 54,414 -\$ 52,750 -\$49.422 -\$47,758 -\$46,094 Net Profit Y2 \$ 37,665 \$ 55,692 \$ 64,706 \$82,734 \$91,748 \$109,775 \$ 57,495 \$ 62,903 \$68,312 \$ 79,128 \$ 84,536 \$89,945 Y3 \$ 163,425 \$197,173 \$214,046 \$247,794 \$264,668 \$298,415 \$200,547 \$210,672 \$ 220,796 \$241,044 \$251,169 \$261,293 Y1 -27% -22% -20% -16% -15% -12% -22% -20% -19% -17% -16% -15% Profit Y2 5% 7% 7% 10% 7% 7% 9% 9% 9% 9% 8% 8% Margin Y3 12% 13% 13% 14% 14% 14% 13% 13% 13% 14% 14% 14% \$ 632,080 \$ 774,685 \$845,988 \$988,593 \$ 1,059,896 \$ 1,202,501 \$788,946 \$831,727 \$874,509 \$960,072 \$1,002,854 \$ 1,045,635 Final Valuation

This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

Sources: Company's Prop Information

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Sensitivity Analysis

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Metro Rent

Glossary

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Glossary & Disclaimer

Financial and Technical

b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative TSY bond rate - Treasury bond rate WACC - Weighted average cost of capital YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer CEO - Chief Executive Officer **CPO** - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

Other

- Av Average
- EoP End of Period LE - Legal Entity
- PE Private Equity TOM - Target Operating Model

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