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Our Mission

SunsetCafe is dedicated to creating a cozy and inviting environment where individuals can enjoy high-quality coffee, teas, and light fare made from premium ingredients. We emphasize comfort, community, and sustainability by using ecofriendly practices and locally sourced products. Our mission is to provide a relaxed space where patrons can unwind, connect with friends, and savor delicious moments, making each visit a charming and memorable experience.

Our Vision

SunsetCafe envisions becoming the premier destination for community and relaxation, renowned for our exceptional beverages, culinary delights, and sustainable practices. In twenty years, we aspire to have grown our presence, creating multiple cherished locations that are integral parts of their neighborhoods. We aim to be a leading example of a café that not only prioritizes quality and customer experience but also actively contributes to environmental sustainability and community well-being. Our vision is to cultivate spaces where everyone feels at home, connected, and inspired to come together.



Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 96,548

Revenue

\$31,861

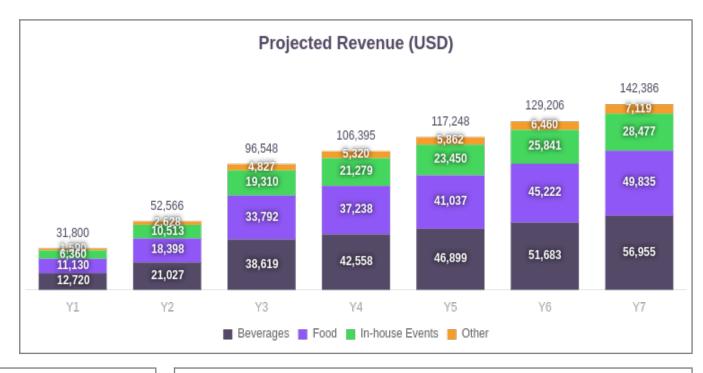
Gross Profit

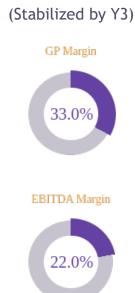
\$ 21,240

EBITDA

0.30%

Target Market Share





Margins







About the Company: General Overview





SunsetCafe is a charming café that offers a relaxed and inviting environment, perfect for enjoying high-quality coffee, teas, and light fare. Specializing in the beverage serving activities industry, the café operates within the accommodation and food service sector. The menu features a selection of freshly brewed beverages, gourmet sandwiches, and delectable pastries, all made with premium ingredients. SunsetCafe emphasizes comfort and community, providing a cozy space where patrons can unwind and savor their favorite drinks and bites. Committed to sustainability, the café uses eco-friendly practices and locally sourced products. Whether you're starting your day, taking a break, or meeting friends, SunsetCafe is the ideal spot to enjoy a moment of tranquility and delicious treats.

Sources: Company's Prop Vision September 2024 Overview Tartu, Estonia 5

The Main Phases: Projects & Impacts



Toundational Offering

Launch SunsetCafe with a cozy, inviting atmosphere and a menu of high-quality coffee, tea, and light fare to attract initial customers.

O2 Core Product Enhancement

Phase II.

Phase I.

Expand the menu, improve service standards, and grow the customer base by fostering a loyal community and enhancing the café experience. **New Profit Streams**

03

Phase III.

Introduce new revenue channels such as catering services, merchandise sales, and subscription coffee plans to diversify income sources.

Future Opportunities

04

Phase IV.

Explore high-risk, high-reward ventures like launching new café locations, partnering with local artists, or developing an exclusive app for pre-ordering and loyalty rewards.

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	 Enjoy a cozy and inviting atmosphere perfect for relaxation and socializing. Access to a curated menu of high-quality coffee, tea, and light fare made from premium ingredients. Feel good about supporting a business committed to sustainability and eco-friendly practices.
Employees	 Work in a positive and welcoming environment that values hospitality and service excellence. Opportunities for professional growth through ongoing training and development programs. Become part of a community-focused organization that emphasizes work-life balance.
Local Suppliers	 Gain a reliable and consistent client for locally sourced products. Strengthen community ties and promote local economy through sustainable partnerships. Opportunities for collaboration in marketing and events to showcase local offerings.
Investors	 Potential for a strong return on investment through diversified revenue streams and expanding customer base. Transparency and regular updates on business performance and future opportunities. Confidence in investing in a socially responsible and community-focused enterprise.
Community	 A new and welcoming place to gather, fostering stronger local connections. Support for local events and artists, enhancing cultural vibrancy. Contribution to the local economy through job creation and partnership with local suppliers.
Local Artists	 Opportunities to showcase and sell their artwork within the café space. Collaborative events and programs that increase visibility and engagement with the community. A supportive venue that values and promotes local creative talent.
Environmental Advocates	 Promotion of sustainability through eco-friendly practices and locally sourced products. Collaboration opportunities to enhance environmental initiatives and awareness. Contribution to reducing the community's carbon footprint by supporting a green business.



Sources: Company's Prop Assessment

Key Performance Components



presence and customer engagement.

Competitive Advantage

Premium Ingredients

SunsetCafe uses only the finest, high-quality ingredients for all their beverages and food items, ensuring an exceptional taste experience.

Eco-friendly Practices

The café is dedicated to sustainability, leveraging eco-friendly practices and locally sourced products, which resonates with environmentally conscious consumers.

Inviting Atmosphere

SunsetCafe's relaxed and cozy environment provides an ideal space for patrons to unwind, fostering a sense of community and serenity.

Marketing and Growth Strategy



Leverage social media platforms to engage with customers, share promotions, and highlight the café's inviting atmosphere and premium offerings.

sourced products to

appeal to

environmentally

Target Groups

Sources: Company's Prop Assessment



Industries	Description
l Local Residents	Residents within the neighborhood looking for a cozy space to relax, meet friends, or work while enjoying high-quality coffee and food.
II Office Workers	Professionals seeking a comfortable environment for meetings, work breaks, or remote work with access to high-quality beverages and light fare.
III Students	College and high school students looking for a quiet and inviting space to study, complete with affordable and delicious food and drink options.
IV 2 Tourists	Visitors exploring the area who need a friendly, welcoming spot to rest, recharge, and enjoy premium coffee and snacks.
V Event Planners	Coordinators of small events, social gatherings, and meetings seeking a versatile venue that offers catering services and a pleasant atmosphere.
VI Health-Conscious Consumers	Individuals interested in sustainable, eco-friendly, and locally sourced food and beverages with nutritious options.
VII Coffee Enthusiasts	Aficionados who appreciate expertly brewed coffee and are eager to explore new and premium coffee varieties and blends.



Painpoints & Solutions

Sources: Company's Prop Assessment



Solution from Phase I to Phase IV

Limited High-Lack of Cozv Inconsistent Lack of Absence of Monotonous Difficulty **Environments Ouality** Community Menu Service Building Personal Touch **Painpoints** Selections Beverage Spaces **Standards** Customer in Cafés **Options** Loyalty Many customers seek a cozy and There is a demand Customers guickly Poor and Customers often inviting space to get bored with miss a personal for common spaces inconsistent Customers often Creating and relax which is struggle to find where people can monotonous menus service can deter maintaining a loyal touch in the often hard to find. gather, relax, and customers from generic café and crave an cafes offering a customer base can evolving selection. feel a sense of environment. diverse selection returning. be challenging in a community. competitive of premium quality market. coffee and tea. SunsetCafe SunsetCafe offers SunsetCafe fosters SunsetCafe will SunsetCafe will SunsetCafe will SunsetCafe will a menu filled with provides a warm, a sense of continuously enhance service cultivate a loval emphasize Solution welcoming high-quality expand and standards to community by community personalized diversify its menu atmosphere coffee, teas, and providing a cozy, ensure a through interactions to designed for make every guest feel valued and light fare made inviting to keep the consistently highexceptional comfort and from the finest environment ideal offerings fresh and quality experience service and relaxation. ingredients. for socializing and for every appreciated. appealing. engaging customer unwinding. customer. experiences.



Strategic Analysis: SWOT

Strength

Unique and inviting atmosphere fosters customer loyalty. High-quality, freshly brewed beverages attract discerning consumers. Commitment to sustainability appeals to ecoconscious patrons. Locally sourced ingredients enhance freshness and community ties. Diverse menu caters to various tastes and preferences.

Growth potential through opening new branches in other

Weaknesses

Limited scalability due to café's cozy size. Relies heavily on local traffic and repeat customers. High operating costs from premium ingredients and eco-friendly practices. Seasonal fluctuations in patronage affect revenue stability. Dependency on few suppliers for gourmet ingredients.

 $\psi_{\stackrel{\sim}{\circ}}$ Opportunities

locales. Potential to develop a loyalty program to boost repeat visits. Expansion into catering and delivery services. Collaboration with local artists and events to attract new customers. Utilizing social media and online marketing to increase brand visibility.

Threats علياً

High competition from other cafes and coffee chains. Economic downturns reducing discretionary spending. Fluctuating costs of premium and locally sourced goods. Changes in consumer preferences affecting sales. Regulatory changes impacting food service operations.





Pestel: Analysis



⋒ P	E	e S	T	€ E	<u>⊀</u> L		
Political 6 / 10	Economic 7 / 10	Social 7 / 10	Technological 7 / 10	Environmental 8 / 10	Legal 6 / 10		
Regulations:	Consumer Spending:	Health Trends:	Digital Orders:	Climate Change:	Employment Laws:		
Adherence to food safety and hygiene standards. Economic downturns could reduce customer willingness to spend on premium beverages.		Increased demand for healthy beverages and food items.	Growing trend of online and app-based food and drink orders.	Potential impact on the availability of key ingredients.	Compliance with local labor regulations.		
Trade Policies:	Inflation:	Community Focus:	Sustainable Tech:	Waste Reduction:	Licensing:		
Exemptions related to local sourcing may affect supply chain. Rising ingredient and operational costs.		Growing consumer preference for local businesses and community-based services.	Investing in eco-friendly equipment and technologies.	Focus on minimizing food and packaging waste.	Proper permits for food and beverage services.		

SunsetCafe must navigate various PESTEL factors, leveraging community trends and technological advancements while mitigating risks from economic and regulatory changes. Success hinges on adaptability and commitment to sustainability.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business



Tartu, Estonia

VRIO Framework: Analysis

Company & Product

Does the resource or capability enable the firm to exploit an opportunity or neutralize a threat in the environment?

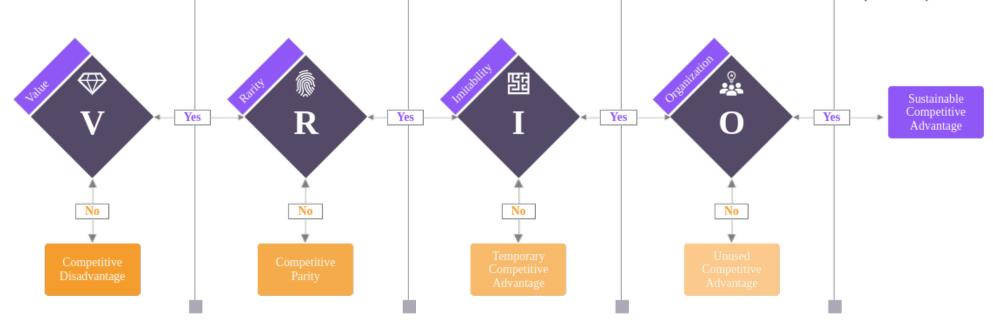
SunsetCafe's eco-friendly practices and locally sourced products help to exploit the growing consumer trend toward sustainability and healthy living. Is the resource or capability controlled by only a few firms or no other firms?

The combination of a cozy atmosphere, high-quality ingredients, and strong community focus is not common in every café. Is the resource or capability costly for other firms to imitate?

Replicating the atmosphere, sustainable practices, and community engagement efforts would be costly and timeconsuming for competitors. Is the firm organized to exploit the resource or capability?

SunsetCafe is well-structured to leverage its resources by prioritizing comfort, sustainability, and high-quality offerings.

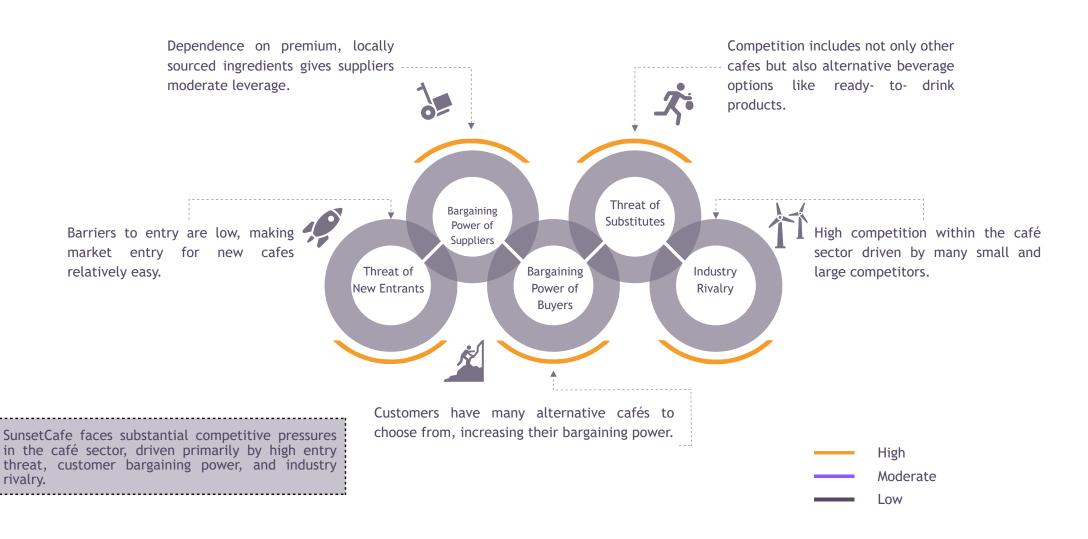
SunsetCafe distinguishes itself through a unique blend of quality, sustainability, and community focus, creating a competitive advantage difficult for competitors to replicate.



Impact of External Factors

Porter's Five Forces: Analysis





Tartu, Estonia

Management Team

Overview

With a love for coffee culture, Jaanus leads SunsetCafe, striving to create a relaxing environment with high-quality, freshly brewed coffee.

Jaanus Tamm



Co-Founder & CEO

Liis Leht



Co-Founder & Head Barista

Overview

Liis is passionate about perfecting every cup of coffee, blending artistry with expertise to provide an exceptional experience for every customer.

Overview

Raimo ensures smooth daily operations, from inventory management to staff coordination, guaranteeing top-notch service and efficiency.

Sources: Company's Prop Profiles

Raimo Kask



Operations Manager

Kirsti Õun



Customer Experience Manager

Overview

Kirsti is dedicated to making each visit memorable, ensuring customers feel welcome and satisfied with both the service and the ambiance.



History & Roadmap





Current Status.

SunsetCafe aims to grow sustainably, offering a cozy community space. It will expand its menu with seasonal items by Feb 2024 and initiate eco-friendly practices by May 2024. Engaging community events are planned for Aug 2024, followed by an improved digital presence in Nov 2024. In Feb 2025, a customer loyalty program will kick off. The opening of a second location by Jun 2025 underscores SunsetCafe's commitment to growth and customer satisfaction.

SunsetCafe

Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Develop Business Plan	Not Started	High	CEO	2 weeks
2	Secure Initial Funding	Not Started	High	CFO	1 month
3	Select Location for Café	Not Started	High	C00	3 weeks
4	Register Business Officially	Not Started	High	CEO	1 week
5	Create Brand Identity	Not Started	Medium	CMO	1 month
6	Develop Supplier Agreements	Not Started	High	СРО	2 weeks
7	Design Café Layout and Interior	Not Started	Medium	C00	3 weeks
8	Set Up Accounting Systems	Not Started	Medium	CFO	2 weeks
Mark	eting				
1	Develop Brand Identity and Logo	Not Started	High	CMO	1 month
2	Establish Social Media Presence	Not Started	Medium	CMO	1 month
3	Create Initial Marketing Campaign	Not Started	High	CMO	2 months
4	Design and Launch Website	Not Started	High	CMO	2 months
5	Develop Loyalty Program	Not Started	Medium	СРО	3 months
6	Local Community Outreach	Not Started	Medium	C00	1.5 months
7	Partnership with Local Influencers	Not Started	Low	CRO	4 months
8	Customer Feedback and Surveys	Not Started	High	CSO	3 months



Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Secure Location Lease	Not Started	High	CEO	2 weeks
2	Design Café Layout	Not Started	High	COO	1 month
3	Purchase Furniture and Equipment	Not Started	High	CFO	3 weeks
4	Develop Initial Menu	Not Started	High	СРО	2 weeks
5	Hire and Train Initial Staff	Not Started	High	COO	4 weeks
6	Set Up Supply Chain for Ingredients	Not Started	High	СРО	3 weeks
7	Implement Point-of-Sale System	Not Started	Medium	СТО	2 weeks
8	Ensure Compliance with Local Health Regulations	Not Started	High	CSO	1 week
Phase	2				
1	Expand Menu with New Items	Not Started	High	СРО	3 months
2	Implement Customer Feedback System	Not Started	Medium	CSO	2 months
3	Enhance Service Training Programs	Not Started	High	COO	2 months
4	Launch Customer Loyalty Program	Not Started	High	CMO	1 month
5	Organize Community Events	Not Started	Medium	CMO	4 months
6	Upgrade Café Interior for Enhanced Ambiance	Not Started	Medium	СВО	5 months
7	Redesign Website and Social Media for Improved Engagement	Not Started	High	CIO	2 months
8	Establish Partnerships with Local Suppliers	Not Started	Medium	СРО	3 months



Overview of Phases

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Develop Catering Menu	Not Started	High	СРО	2 months
2	Set Up Online Merchandise Store	Not Started	High	СТО	3 months
3	Create Subscription Coffee Plans	Not Started	High	CMO	2 months
4	Partner with Delivery Services for Catering	Not Started	Medium	C00	3 months
5	Design and Source Merchandise	Not Started	Medium	СРО	4 months
6	Launch Marketing Campaign for Subscription Plans	Not Started	High	СМО	1 month
7	Develop Packaging for Catering Services	Not Started	Medium	CSO	2 months
8	Implement Customer Feedback System for New Services	Not Started	Medium	CIO	3 months
Phase	e 4				
1	Research and identify potential new café locations	Not Started	High	CEO	6 months
2	Develop business partnerships with local artists for in-café exhibits	Not Started	Medium	СВО	3 months
3	Create and test an exclusive app for pre-ordering and loyalty rewards	Not Started	High	СТО	8 months
4	Develop financial models for new ventures	Not Started	High	CFO	4 months
5	Launch marketing campaign for new café locations and app	Not Started	High	CMO	7 months
6	Secure permits and lease agreements for new café locations	Not Started	High	C00	5 months
7	Develop in-café event schedule featuring local artists	Not Started	Medium	C00	6 months
8	Monitor performance and customer feedback for new revenue streams	Not Started	Medium	CSO	6 months



Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Failures	COO	Implement a regular maintenance schedule and keep spare parts in stock for quick repairs.
2	Inventory Management Issues	СРО	Utilize an inventory management system to track stock levels and forecast demand accurately.
3	Supply Chain Disruptions	СРО	Establish relationships with multiple suppliers and maintain a buffer stock of key ingredients.
4	Staff Turnover	C00	Offer competitive wages, benefits, and create a positive working environment to retain employees.
5	Health and Safety Incidents	C00	Conduct regular training sessions and audits to ensure compliance with health and safety regulations.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Health and Safety Compliance	C00	Regularly train staff on health and safety protocols and conduct routine inspections to ensure compliance with local and national health regulations.
2	Food Safety Regulations	CSO	Implement and monitor a comprehensive food safety management system and conduct periodic audits to ensure adherence to food safety standards.
3	Labor Laws	СРО	Ensure compliance with all labor laws including wages, working hours, and employee benefits by regularly reviewing policies and conducting training for management.
4	Environmental Regulations	CSO	Adopt environmentally friendly practices and products, and stay updated on local environmental laws to ensure compliance through regular audits.
5	Consumer Protection Laws	CRO	Maintain transparent product information and fair pricing policies, and ensure all marketing practices are in line with consumer protection laws.



Core Risks & Mitigation Strategies

Sources: Company's Prop Assessment



3. S	3. Strategic/Market Risk						
#	Risk Type	Area	Mitigation Strategy				
1	Changing Consumer Preferences	CPO	Regularly update menu based on customer feedback.				
2	High Competition	CSO	Differentiate through unique offerings and customer experience.				
3	Market Saturation	CMO	Implement targeted marketing campaigns.				
4	Brand Reputation	CMO	Maintain high service and product quality standards.				
5	Economic Downturns	CFO	Diversify income streams.				
4. F	4. Finance risk						
#	Risk Type	Area	Mitigation Strategy				
1	Cash Flow Issues	CFO	Maintain a cash reserve and monitor cash flow regularly.				
2	High Initial Investment	CEO	Seek diverse funding options and manage capital efficiently.				
3	Revenue Fluctuations	C00	Diversify income streams to stabilize revenue.				
4	Credit Risk	CRO	Carefully vet credit customers and monitor credit terms.				
5	Unforeseen Expenses	CFO	Keep an emergency fund and control operational costs.				
5. C	ther general risk						
#	Risk Type	Area	Mitigation Strategy				
1	Brand Reputation Damage	CMO	Encourage positive reviews and swift issue resolution.				
2	Supplier Reliability	C00	Diversify suppliers and maintain strong relationships.				
3	Staff Turnover	CPO	Offer competitive compensation and foster a positive work culture.				
4	Cybersecurity Threats	СТО	Implement strong security protocols and regular audits.				
5	Economic Downturn	CFO	Monitor economic trends and adjust financial strategies.				

SunsetCafe

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Beverage serving activities (consolidated) Subindustry

\$ 26,500,694

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 10.20%





Service Available Market (SAM)

1.20%

SunsetCafe, with its focus on high-quality beverages and sustainable practices, operates in Tartu, Estonia, a market conducive to community-centric businesses. Given its capital and the niche nature of its offerings, its SAM is realistically 1.2% of the TAM, reflecting a modest yet attainable market share.





Service Obtainable Market Y1-Y3 (SOM)

Year 1 10.00000% Year 2 15.00000% Year 3 25.00000% Given the competitive landscape and high concentration of established players in the beverage serving industry in Tartu, Estonia, SunsetCafe's market penetration in the first year is estimated at 10%. With its unique value proposition and commitment to sustainability, gradual growth can be expected, with a 15%

Tartu, Estonia



Funding Allocation

1 2 3 4 5 6 7 8

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection.

Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 125,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows					
Gross Profit	10,494						
Payroll Expenses		1,272					
Rent & Utilities		636					
Marketing and Branding		477					
Office supplies		318					
Capex		25,000					
Communication Expenses		159					
Legal and Professional Fees		159					
Representation and Entert.		159					
Training and Development		159					
Other Miscellaneous		159					
CAPEX & WC shortage	18,004						
Buffer	Buffer						
Total Required Investmen	t(USD)	125,000					











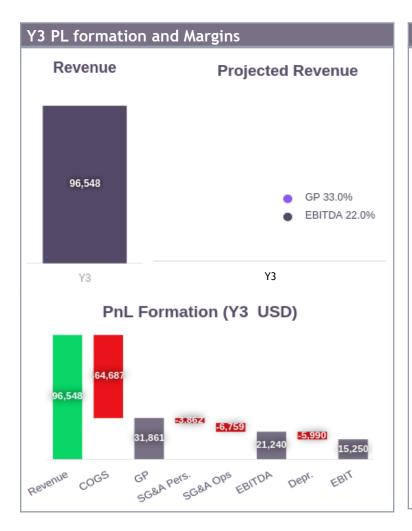


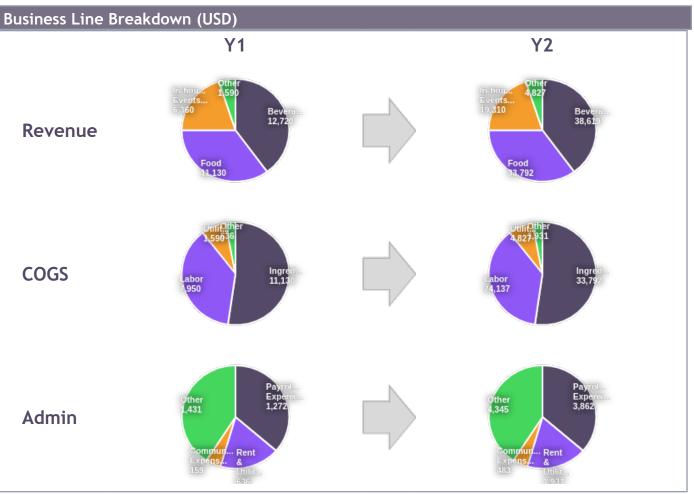
SunsetCafe

Investment Utilization

Financials Dashboard









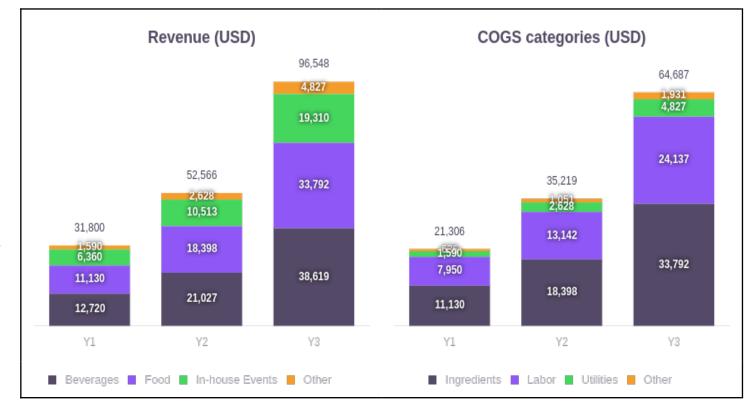
Revenue Formation Narrative



SunsetCafe operates within the Beverage Serving Activities industry, emphasizing high-quality and sustainable products in the Tartu, Estonia market. With an estimated Total Addressable Market (TAM) of 26,500,694 USD, SunsetCafe has identified a Serviceable Addressable Market (SAM) at 1.2% of the TAM. The SAM narrative suggests that this estimation reflects a realistic and modest market share given the capital and niche nature of our operations. SunsetCafe's projected Serviceable Obtainable Market (SOM) percentages are 10.00000%, 15.00000%, and 25.00000% for years 1, 2, and 3 respectively. The SOM narrative attributes these growth rates to the café's unique value proposition, competition analysis, and initial capital of 125000 EUR for market penetration and branding initiatives. Consequently, our total revenue projections are 31,800.83 USD for Year 1, 52,566.78 USD for Year 2, and 96,547.65 USD for Year 3. Our revenue streams are diversified into four main lines of business: Beverages (40.00% of total revenue), Food (35.00%), In-house Events (20.00%), and Other (5%). These diversified revenue lines align with our strategic focus on providing a comprehensive café experience while engaging the community through events and sustainable practices.

\$ 96,548 Projected Revenue

0.30% Market share



Sources: Business Valuation September 2024 Revenue at Glance Tartu, Estonia 25



Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Beverages	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Food	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%
In-house Events	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

Beverages	795	795	795	954	954	954	1,166	1,166	1,166	1,325	1,325	1,325	12,720	21,027	38,619
Food	696	696	696	835	835	835	1,020	1,020	1,020	1,159	1,159	1,159	11,130	18,398	33,792
In-house Events	398	398	398	477	477	477	583	583	583	663	663	663	6,360	10,513	19,310
Other	99	99	99	119	119	119	146	146	146	166	166	166	1,590	2,628	4,827
Total Revenue (USD)	1,988	1,988	1,988	2,385	2,385	2,385	2,915	2,915	2,915	3,313	3,313	3,313	31,801	52,567	96,548

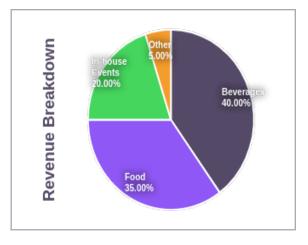
Total revenue is expected to reach \$ 96,548 by year 3.

Main revenue driver are:

Sources: Company's Prop Planning

- Beverages which generates \$ 38,619 by Year 3
- Food which generates \$ 33,792 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 74.24 %



SunsetCafe

COGS Calculation Details



Finan	cial	Proje	ection

COGS Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Ingredients	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%
Labor	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Utilities	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

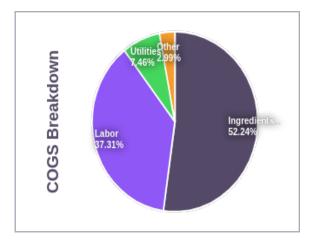
Ingredients	696	696	696	835	835	835	1,020	1,020	1,020	1,159	1,159	1,159	11,130	18,398	33,792
Labor	497	497	497	596	596	596	729	729	729	828	828	828	7,950	13,142	24,137
Utilities	99	99	99	119	119	119	146	146	146	166	166	166	1,590	2,628	4,827
Other	40	40	40	48	48	48	58	58	58	66	66	66	636	1,051	1,931
Total COGS (USD)	1,332	1,332	1,332	1,598	1,598	1,598	1,953	1,953	1,953	2,219	2,219	2,219	21,307	35,220	64,687

Total COGS is expected to reach \$ 64,687 by year 3.

Main revenue driver are:

- Ingredients which generates \$ 33,792 by Year 3
- Labor which generates \$ 24,137 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 74.24 %



SG&A Calculation Details

	1	2	3	4	5	6	7	8
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Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Rent & Utilities	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Office supplies	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Representation and Entertainment	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Training and Development	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Other Miscellaneous	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Payroll Expenses	80	80	80	95	95	95	117	117	117	133	133	133	1,272	2,103	3,862
Rent & Utilities	40	40	40	48	48	48	58	58	58	66	66	66	636	1,051	1,931
Communication Expenses	10	10	10	12	12	12	15	15	15	17	17	17	159	263	483
Office supplies	20	20	20	24	24	24	29	29	29	33	33	33	318	526	965
Legal and Professional Fees	10	10	10	12	12	12	15	15	15	17	17	17	159	263	483
Marketing and Branding	30	30	30	36	36	36	44	44	44	50	50	50	477	789	1,448

Total SG&A (USD)	219	219	219	262	262	262	321	321	321	364	364	364	3,498	5,782	10,620
Other Miscellaneous	10	10	10	12	12	12	15	15	15	17	17	17	159	263	483
Training and Development	10	10	10	12	12	12	15	15	15	17	17	17	159	263	483
Representation and Entertainment	10	10	10	12	12	12	15	15	15	17	17	17	159	263	483
Marketing and Branding	30	30	30	36	36	36	44	44	44	50	50	50	477	789	1,448

SG&A at Glance



PaT Expectations

1 2 3 4 5 6 7 8

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	1,988	1,988	1,988	2,385	2,385	2,385	2,915	2,915	2,915	3,313	3,313	3,313	31,801	52,567	96,548
Beverages	795	795	795	954	954	954	1,166	1,166	1,166	1,325	1,325	1,325	12,720	21,027	38,619
Food	696	696	696	835	835	835	1,020	1,020	1,020	1,159	1,159	1,159	11,130	18,398	33,792
In-house Events	398	398	398	477	477	477	583	583	583	663	663	663	6,360	10,513	19,310
Other	99	99	99	119	119	119	146	146	146	166	166	166	1,590	2,628	4,827
COGS	-1,332	-1,332	-1,332	-1,598	-1,598	-1,598	-1,953	-1,953	-1,953	-2,219	-2,219	-2,219	-21,307	-35,220	-64,687
Ingredients	-696	-696	-696	-835	-835	-835	-1,020	-1,020	-1,020	-1,159	-1,159	-1,159	-11,130	-18,398	-33,792
Labor	-497	-497	-497	-596	-596	-596	-729	-729	-729	-828	-828	-828	-7,950	-13,142	-24,137
Utilities	-99	-99	-99	-119	-119	-119	-146	-146	-146	-166	-166	-166	-1,590	-2,628	-4,827
Other	-40	-40	-40	-48	-48	-48	-58	-58	-58	-66	-66	-66	-636	-1,051	-1,931
Gross Profit	656	656	656	787	787	787	962	962	962	1,093	1,093	1,093	10,494	17,347	31,861
SG&A Personal Expenses	-80	-80	-80	-95	-95	-95	-117	-117	-117	-133	-133	-133	-1,272	-2,103	-3,862
SG&A Operating Expenses	-139	-139	-139	-167	-167	-167	-204	-204	-204	-232	-232	-232	-2,226	-3,680	-6,758
EBITDA	437	437	437	525	525	525	641	641	641	729	729	729	6,996	11,565	21,240
Depreciation	-499	-499	-499	-499	-499	-499	-499	-499	-499	-499	-499	-499	-5,990	-5,990	-5,990
EBIT	-62	-62	-62	26	26	26	142	142	142	230	230	230	1,006	5,574	15,250
Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Profit before Tax	-62	-62	-62	26	26	26	142	142	142	230	230	230	1,006	5,574	15,250
Tax	12	12	12	-5	-5	-5	-28	-28	-28	-46	-46	-46	-201	-1,115	-3,050
Profit after Tax (USD)	-50	-50	-50	20	20	20	114	114	114	184	184	184	805	4,459	12,200

Profit after Tax



Balance Sheet Statement

1	2	3	4	5	6	7	8
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Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	97,118	97,555	97,712	97,853	98,378	98,529	98,659	99,300	99,661	100,007	100,735	101,483	101,483	108,822	111,690
Accounts Receivable	1,988	1,988	1,988	2,385	2,385	2,385	2,915	2,915	2,915	3,313	3,313	3,313	3,313	5,476	10,057
Inventory	1,332	1,332	1,598	1,598	1,598	1,953	1,953	1,953	2,219	2,219	2,219	2,201	2,201	4,043	6,738
Prepaid Expenses	70	70	83	83	83	102	102	102	116	116	116	115	115	211	352
Deferred Tax Assets	12	25	37	32	27	22	-	-	-	-	-	-	-	-	-
Current Assets	100,519	100,969	101,419	101,952	102,472	102,991	103,629	104,271	104,912	105,655	106,383	107,112	107,112	118,551	128,837
CAPEX 1	4,917	4,833	4,750	4,667	4,583	4,500	4,417	4,333	4,250	4,167	4,083	4,000	4,000	3,000	2,000
CAPEX 2	5,929	5,857	5,786	5,714	5,643	5,571	5,500	5,429	5,357	5,286	5,214	5,143	5,143	4,286	3,429
CAPEX 3	3,933	3,867	3,800	3,733	3,667	3,600	3,533	3,467	3,400	3,333	3,267	3,200	3,200	2,400	1,600
CAPEX 4	9,722	9,444	9,167	8,889	8,611	8,333	8,056	7,778	7,500	7,222	6,944	6,667	6,667	3,333	10,000
Non-Current Assets	24,501	24,002	23,502	23,003	22,504	22,005	21,506	21,006	20,507	20,008	19,509	19,010	19,010	13,019	17,029
Total Assets	125,020	124,970	124,921	124,955	124,976	124,996	125,135	125,277	125,419	125,663	125,892	126,122	126,122	131,570	145,866
Accounts Payable	70	70	70	83	83	83	102	102	102	116	116	116	116	192	352
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Tax Liabilities	-	-	-	-	-	-	7	35	63	109	155	201	201	1,115	3,050
Current Liabilities	70	70	70	83	83	83	109	137	165	225	271	317	317	1,306	3,402
Loans and other borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities	-	-	-	-		-	-	-	-	-	-	-	-		-
Total Liabilities	70	70	70	83	83	83	109	137	165	225	271	317	317	1,306	3,402
Paid-In Capital	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	805	5,264
Current Period Earnings	-50	-99	-149	-128	-108	-87	26	140	254	437	621	805	805	4,459	12,200
Total Equity	124,950	124,901	124,851	124,872	124,892	124,913	125,026	125,140	125,254	125,437	125,621	125,805	125,805	130,264	142,464



Sources: Company's Prop Planning

Cash Flow Statement - Direct



Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	98,599	97,118	97,555	97,712	97,853	98,378	98,529	98,659	99,300	99,661	100,007	100,735		101,483	108,822
Cash from sales of goods/services	-	1,988	1,988	1,988	2,385	2,385	2,385	2,915	2,915	2,915	3,313	3,313	28,488	50,404	91,966
Payments to employees/vendors	-1,481	-1,550	-1,817	-1,846	-1,860	-2,215	-2,255	-2,274	-2,540	-2,570	-2,584	-2,566	-26,890	-42,768	-77,842
Advances paid/received	-	-	-14	-	-	-19	-	-	-14	-	-	1	-115	-96	-141
Taxes paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-201	-1,115
Interest paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-1,481	437	157	141	525	151	130	641	361	345	729	748	1,483	7,338	12,869
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-5,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-6,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-4,000	-	-
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-10,000	-	-10,000
CF from Investing Activities	-	-	-	-	-	-	-	-		-	-	-	-25,000	-	-10,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-
CF from Financing activities	-	-	-	-	-	-	-	-	-	-	-		125,000	-	-
Ending Balance	97,118	97,555	97,712	97,853	98,378	98,529	98,659	99,300	99,661	100,007	100,735	101,483	101,483	108,822	111,690

Assumptions:

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

Cash Flow Statement - Indirect



Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	98,599	97,118	97,555	97,712	97,853	98,378	98,529	98,659	99,300	99,661	100,007	100,735	-	101,483	108,822
EBIT	-62	-62	-62	26	26	26	142	142	142	230	230	230	1,006	5,574	15,250
Δ Receivables & Prepaids	-1,988	-	-14	-398	-	-19	-530	-	-14	-398	-	1	-3,428	-2,259	-4,722
Δ Payables	70	-	-	14	-	-	19	-	-	14	-	-	116	76	160
Δ Inventory	-	-	-266	-	-	-355	-	-	-266	-	-	18	-2,201	-1,842	-2,695
Δ Depreciation	499	499	499	499	499	499	499	499	499	499	499	499	5,990	5,990	5,990
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-201	-1,115
Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-1,481	437	157	141	525	151	130	641	361	345	729	748	1,483	7,338	12,869
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-5,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-6,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-4,000	-	-
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-10,000	-	-10,000
CF from Investing Activities	-		-	-		-	-	-	-	-	-	-	-25,000	-	-10,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-		-		125,000	-	-
CF from Financing activities	-	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-
Ending Balance	97,118	97,555	97,712	97,853	98,378	98,529	98,659	99,300	99,661	100,007	100,735	101,483	101,483	108,822	111,690

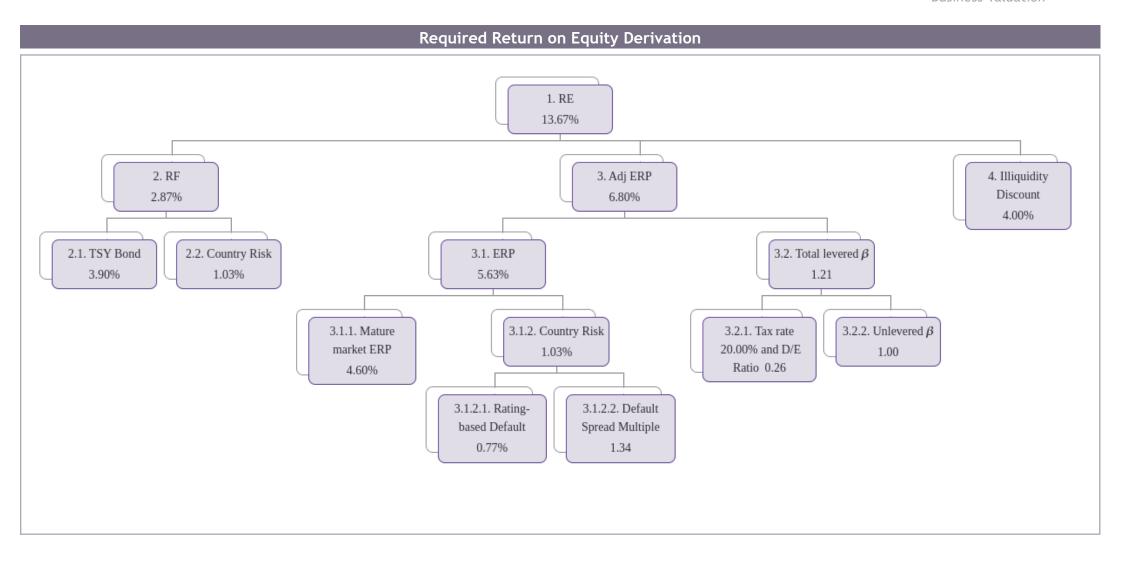
Assumptions:

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

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Cost of Capital Estimation







Cost of Capital: CAPM Inputs

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	Proportion of firms that were started in 1998 that survived through									
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7				
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%				
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%				
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%				
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%				
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%				
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%				
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%				
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%				
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%				
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%				
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%				

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/



Business Valuation

Sources: Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7		
	Profit after Tax	805	4,459	12,200	13,444	14,816	16,327	17,992		
	Growth% Y4-Y7				10.20%	10.20%	10.20%	10.20%		
	Growth% Y7>	3.50%								
DCF	WACC	13.67%								
۵	PV Y1-Y7 at Y0	708	3,451	8,306	8,053	7,807	7,568	7,337		
	PV Y7> Y0	74,660								
	NPV (USD)	117,890								
Average Survival Rate for 3 Years 50%										
	Final Valuation		\$ 58,945							

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 13.67 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $10.20\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

SunsetCafe

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI Scenario		Narrative	KPI affected by
Davanua	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
cogs	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%
Discount Rate (RoE)	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

Scenario Analysis



Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

Scenario Analysis			A Rev	enue	© CC	OGS	m Discount Rate		
$\Delta \uparrow \Delta$	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative	
t t	Revenue	Revenue no impact 15%		-15%	no impact	no impact	no impact	no impact	
Input	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact	
Ī	RoE	no impact	no impact	no impact	no impact	no impact	-10%	10%	
	Revenue Y3	\$ 96,548	\$ 111,030	\$ 82,065	\$ 96,548	\$ 96,548	\$ 96,548	\$ 96,548	
	Gross Profit Y3	\$ 31,861	\$ 36,640	\$ 27,082	\$ 44,798	\$ 18,923	\$ 31,861	\$ 31,861	
	GP Margin	33%	33%	33%	46%	20%	33%	33%	
put	EBITDA Y3	\$ 21,240	\$ 24,427	\$ 18,054	\$ 34,178	\$ 8,303	\$ 21,240	\$ 21,240	
Output	EBITDA Margin	22%	22%	22%	35%	9%	22%	22%	
	Net Profit Y3	\$ 12,200	\$ 14,749	\$ 9,651	\$ 22,550	\$ 1,850	\$ 12,200	\$ 12,200	
	Profit Margin	13%	13%	12%	23%	2%	13%	13%	
	Final Valuation	\$ 58,945	\$ 71,732	\$ 46,158	\$ 110,867	\$ 7,023	\$ 69,806	\$ 50,718	



Sources: Company's Prop Information

Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

Higher by 30%

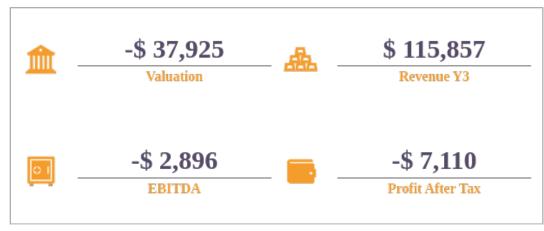
OPEX

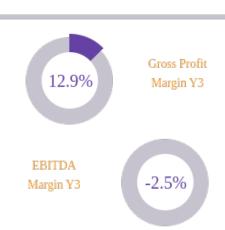
Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

Higher by 25%

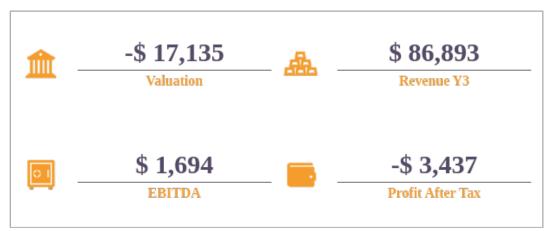
OPEX

Higher by 30%

Discount Rate Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

		SAM						SOM					
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
	Y1	\$ 25,441	\$ 28,621	\$ 30,211	\$ 33,391	\$ 34,981	\$ 38,161	\$ 28,939	\$ 29,893	\$ 30,847	\$ 32,755	\$ 33,709	\$ 34,663
Revenue	Y2	\$ 42,053	\$ 47,310	\$ 49,938	\$ 55,195	\$ 57,823	\$ 63,080	\$ 47,836	\$ 49,413	\$ 50,990	\$ 54,144	\$ 55,721	\$ 57,298
	Y3	\$ 77,238	\$ 86,893	\$ 91,720	\$ 101,375	\$ 106,202	\$ 115,857	\$ 87,858	\$ 90,755	\$ 93,651	\$ 99,444	\$ 102,341	\$ 105,237
	Y1	\$ 8,395	\$ 9,445	\$ 9,970	\$ 11,019	\$ 11,544	\$ 12,593	\$ 9,550	\$ 9,865	\$ 10,179	\$ 10,809	\$ 11,124	\$ 11,439
Gross	Y2	\$ 13,878	\$ 15,612	\$ 16,480	\$ 18,214	\$ 19,082	\$ 20,816	\$ 15,786	\$ 16,306	\$ 16,827	\$ 17,867	\$ 18,388	\$ 18,908
Profit	Y3	\$ 25,489	\$ 28,675	\$ 30,268	\$ 33,454	\$ 35,047	\$ 38,233	\$ 28,993	\$ 29,949	\$ 30,905	\$ 32,817	\$ 33,772	\$ 34,728
	Y1	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
GP Margin	Y2	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
	Y3	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
	Y1	\$ 5,597	\$ 6,297	\$ 6,646	\$ 7,346	\$ 7,696	\$ 8,395	\$ 6,367	\$ 6,576	\$ 6,786	\$ 7,206	\$ 7,416	\$ 7,626
EBITDA	Y2	\$ 9,252	\$ 10,408	\$ 10,986	\$ 12,143	\$ 12,721	\$ 13,878	\$ 10,524	\$ 10,871	\$ 11,218	\$ 11,912	\$ 12,259	\$ 12,606
	Y3	\$ 16,992	\$ 19,116	\$ 20,178	\$ 22,303	\$ 23,365	\$ 25,489	\$ 19,329	\$ 19,966	\$ 20,603	\$ 21,878	\$ 22,515	\$ 23,152
EBITDA	Y1	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%
Margin	Y2	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%
Margin	Y3	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%
	Y1	-\$ 315	\$ 245	\$ 525	\$ 1,084	\$ 1,364	\$ 1,924	\$ 301	\$ 469	\$ 637	\$ 972	\$ 1,140	\$ 1,308
Net Profit	Y2	\$ 2,609	\$ 3,534	\$ 3,997	\$ 4,922	\$ 5,385	\$ 6,310	\$ 3,627	\$ 3,904	\$ 4,182	\$ 4,737	\$ 5,014	\$ 5,292
	Y3	\$ 8,802	\$ 10,501	\$ 11,350	\$ 13,050	\$ 13,899	\$ 15,598	\$ 10,671	\$ 11,180	\$ 11,690	\$ 12,710	\$ 13,220	\$ 13,729
Profit	Y1	-1%	1%	2%	3%	4%	5%	1%	2%	2%	3%	3%	4%
Margin	Y2	6%	7%	8%	9%	9%	10%	8%	8%	8%	9%	9%	9%
Margin	Y3	11%	12%	12%	13%	13%	13%	12%	12%	12%	13%	13%	13%
Final Valuation		\$ 41,896	\$ 50,420	\$ 54,683	\$ 63,207	\$ 67,469	\$ 75,994	\$ 51,273	\$ 53,830	\$ 56,388	\$ 61,502	\$ 64,060	\$ 66,617

Sensitivity Analysis



Glossary



Glossary & Disclaimer

Financial and Technical

b S - Billions of S

B2B - Business to Business **B2C** - Business to Customer CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product

NFT - Non-Fungible Token NPV - Net present value

OPEX - Operating Expense P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level Eng - Engineer

Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model



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