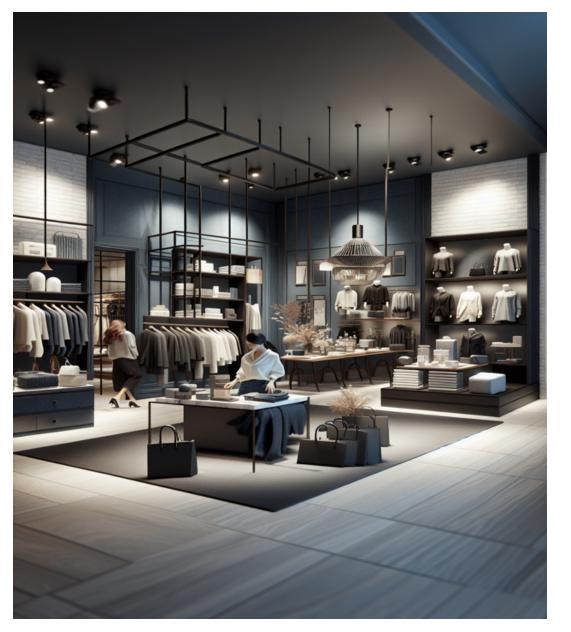


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OUR VISION & MISSION

Our Mission

StyleNest is dedicated to curating a collection of stylish and high-quality fashion pieces for discerning shoppers. Our mission is to offer a diverse range of clothing, accessories, and home décor that are selected for their unique design and exceptional craftsmanship. We aim to provide a personalized shopping experience in a welcoming and elegant environment, ensuring every customer feels valued and inspired. By sourcing our products from both renowned and emerging designers, we foster a community that appreciates trendsetting fashion and superior quality.

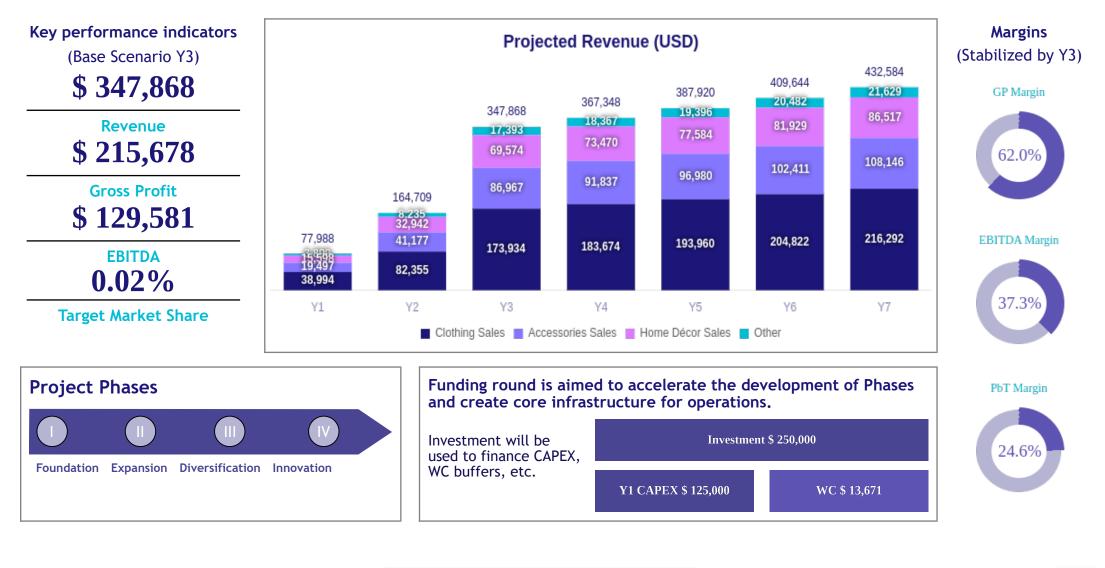
Our Vision

StyleNest aspires to become the premier destination for fashion enthusiasts seeking unique and high-quality designs. Our vision is to continually innovate the retail experience by expanding our curated collections and fostering a community centered around style and elegance. In twenty years, we envision StyleNest as a leading influence in the fashion industry, known for our commitment to exceptional craftsmanship and trendsetting designs. We aim to inspire and empower our customers, making sophisticated style accessible to all who seek it.

Summary Financials Dashboard

1 2 3 4 5 6 7 8

Executive Summary



September 2024

Executive Summary

About the Company: General Overview



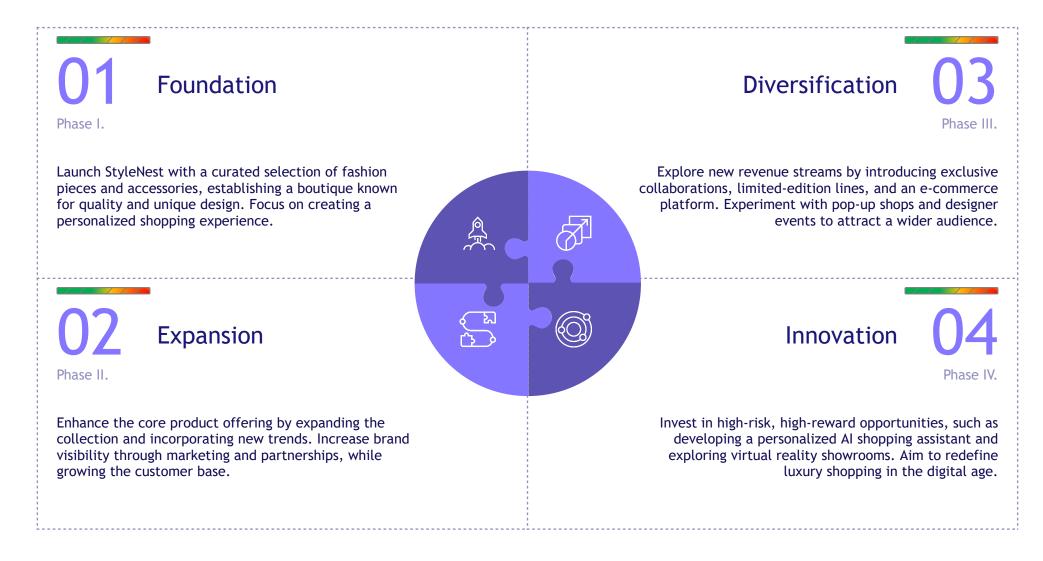


StyleNest is a chic boutique dedicated to curating a collection of stylish and high- quality fashion pieces for discerning shoppers. Specializing in the retail sale of other goods in specialized stores, StyleNest operates within the wholesale and retail trade sector, including the repair of motor vehicles and motorcycles. The store offers a diverse range of clothing, accessories, and home décor, selected for their unique design and exceptional craftsmanship. At StyleNest, the focus is on providing a personalized shopping experience in a welcoming and elegant environment. Committed to trendsetting and quality, the boutique sources its products from both renowned and emerging designers. Whether you're looking to update your wardrobe or find the perfect gift, StyleNest is your destination for sophisticated style and exceptional service.

Overview

The Main Phases: Projects & Impacts

1 2 3 4 5 6 7 8 General Overview



Core Phases of the Project

Product Impact on Core Stakeholders



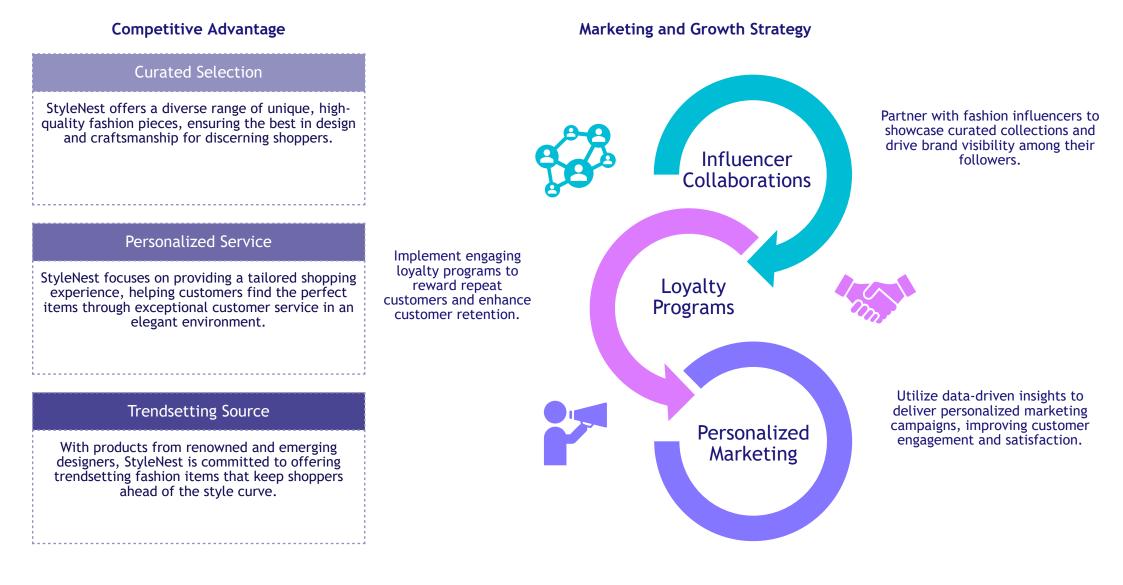
Company & Product

Main Stakeholder	Product Benefits
Customers	 Receive high-quality, unique fashion pieces and accessories that enhance their personal style. Enjoy a personalized and exceptional shopping experience tailored to individual preferences. Access exclusive collections and collaborations that keep them ahead of fashion trends.
Employees	 Work in a creative and vibrant environment that encourages professional growth and innovation. Gain exposure to a curated selection of high-end fashion, aiding in their career development. Benefit from a company culture that values and nurtures talent, fostering job satisfaction and retention.
Designers 1. Partner with a boutique that values unique design and craftsmanship, giving their work a prominent plate 2. Gain access to a discerning customer base interested in high-quality and stylish products. 3. Participate in exclusive collaborations and designer events that can elevate their brand visibility.	
Suppliers	 Build long-term, reliable relationships with a boutique dedicated to quality and innovation. Benefit from consistent demand for high-quality products, ensuring regular business. Collaborate on creating unique and exclusive collections that appeal to a niche market.
Local Community	 Boost the local economy through job creation and local events hosted by the boutique. Promote a culture of style and sophistication, enhancing the community's reputation. Provide community members with access to high-quality fashion and luxury products.
Investors	 Attractive investment opportunities in a growing, trendsetting retail business. Potential for high returns through innovative and exclusive product offerings. Confidence in a business model that focuses on quality, uniqueness, and customer loyalty.
Industry Partners	 Opportunities for strategic partnerships in marketing, brand visibility, and product development. Collaborations on trendsetting events, pop-up shops, and innovative shopping experiences. Synergize on initiatives that push the boundaries of fashion retail, enhancing mutual growth.

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Key Performance Components





Target Groups

1 2 3 4 5 6 7 8 Company & Product

		Industries	Description
1		Fashion Enthusiasts	Individuals passionate about the latest trends and high-quality fashion pieces, seeking unique and stylish items to add to their wardrobe.
Ш	F	Gift Shoppers	Customers searching for distinctive and elegant gifts for special occasions, drawn to StyleNest's curated selection of accessories and home décor.
Ш		Trendsetters	Influential customers who enjoy being ahead of the fashion curve, looking for exclusive pieces to showcase their personal style.
IV	25	Professionals	Working individuals who seek sophisticated and versatile fashion options suitable for both office wear and social events.
V		Home Décor Aficionados	Clients interested in enhancing their living spaces with stylish and unique décor items, appreciating the blend of fashion and home design at StyleNest.
VI	Ě	Fashion Bloggers and Influencers	Content creators looking for unique pieces and collaborations to feature in their fashion and lifestyle channels, enhancing their online presence with StyleNest's offerings.
VII		Event Planners and Stylists	Professionals in the event and styling industry seeking exclusive and high-quality fashion items and accessories for their projects or clients.

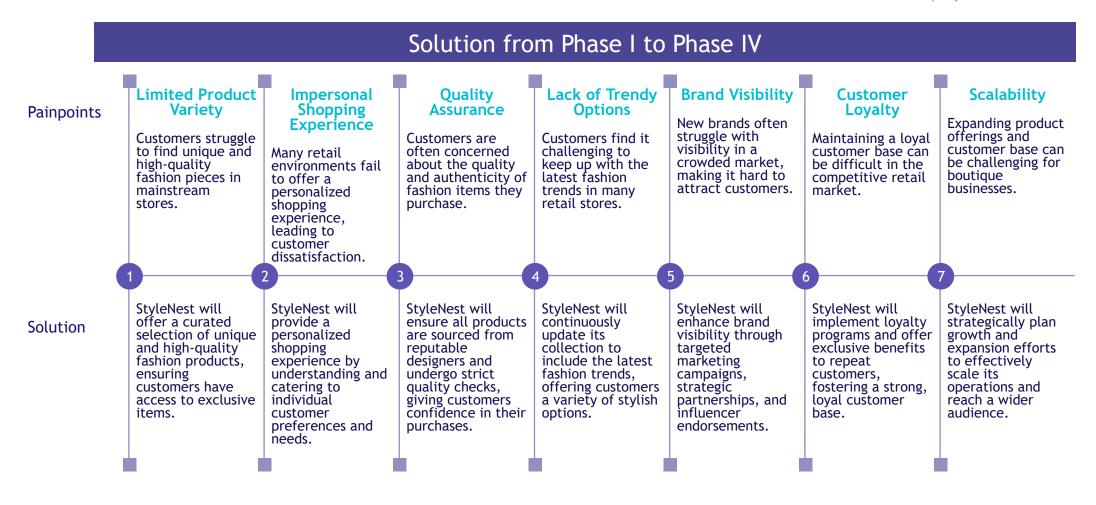
September 2024

Core Phases of the Project

9

Painpoints & Solutions





September 2024

Core Features of Phase I - II

Strategic Analysis: SWOT

1 2 3 4 5 6 7 8 Company & Product

Strength

Unique product assortment composed of high-quality fashion pieces. Personalized shopping experience caters to discerning customers seeking elegance. Strong commitment to trendsetting and quality. Exclusive partnerships with renowned and emerging designers. Welcoming and elegant retail environment enhances customer experience. الله Weaknesses

Threats

Limited geographical presence restricts customer base. Dependency on niche market may limit customer diversity. Higher price points can deter budget-conscious buyers. Inventory management challenges with diverse product offerings. Potential over-reliance on particular designers or suppliers.

Expansion to online retail can broaden customer reach. Collaborations with influencers can enhance brand visibility. Introducing loyalty programs to retain customers. Exploring sustainable and eco-friendly fashion lines. Opening new stores in high-traffic urban areas.

Intense competition from established fashion retailers. Economic downturns affecting consumers' discretionary spending. Rapid changes in fashion trends may impact inventory turnover. Supplier disruptions can lead to stock shortages. Increased operational costs due to rising rents and labor costs.

Sources: Company's Prop Assessment

September 2024

SWOT Analysis

Pestel: Analysis

9 9-9 Ρ

StyleNest is poised to thrive by adapting to dynamic market conditions and consumer preferences. Addressing PESTEL factors will be pivotal in capitalizing on opportunities and managing risks effectively.

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1 2 3 4 5 6 7 8

Company & Product

Political 7 / 10	Economic 6 / 10	Social 7 / 10	Technological 7 / 10	Environmental 5 / 10	Legal 7 / 10
Trade Policies: Changes in international trade policies can impact import costs and product availability.	Consumer Spending: Fluctuations in disposable income can affect sales of discretionary fashion items.	Fashion Trends: Keeping pace with evolving fashion trends is critical for customer satisfaction.	E-commerce Advancements: Leveraging e-commerce platforms can expand market reach and sales.	Sourcing Materials: Sourcing eco-friendly materials can align with consumer values and reduce environmental impact.	Labor Laws: Adherence to labor laws ensures compliance and ethical practices.
Regulatory Compliance: Compliance with local regulations and consumer protection laws can influence operations and costs.	Exchange Rates: Exchange rate volatility can impact the cost of imported goods, affecting pricing strategies.	Consumer Preferences: Growing preference for sustainable and ethically sourced products.	Inventory Management: Innovative inventory management systems can enhance operational efficiency.	Waste Management: Effective waste management practices can enhance sustainability and brand image.	Intellectual Property: Protection of designs and brand through intellectual property laws is essential.

S

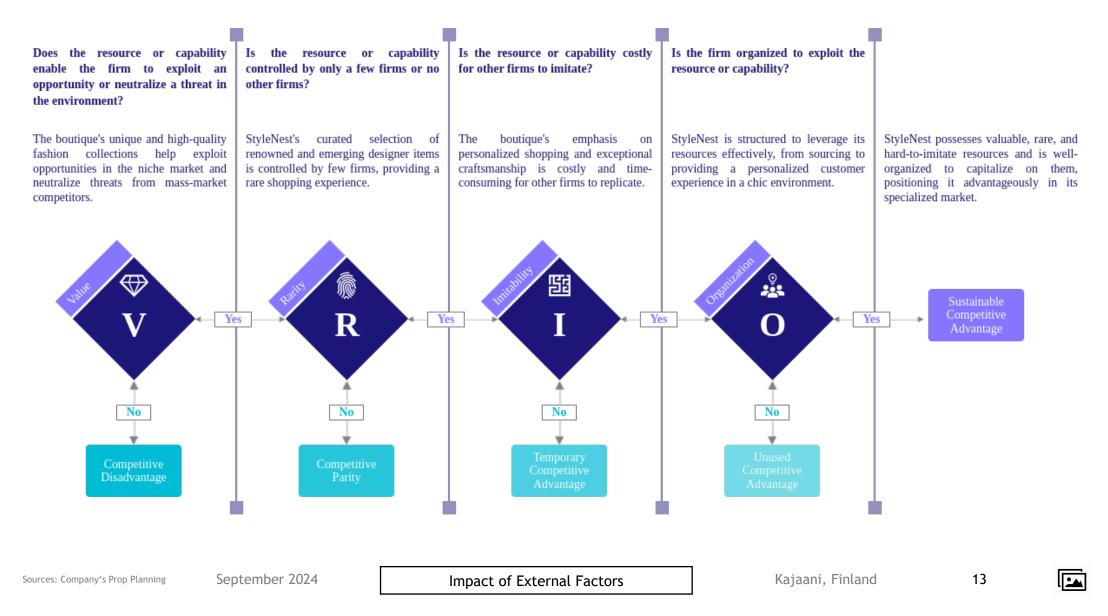
Scores reflect the relative importance and potential impact of each PESTEL factor on the business



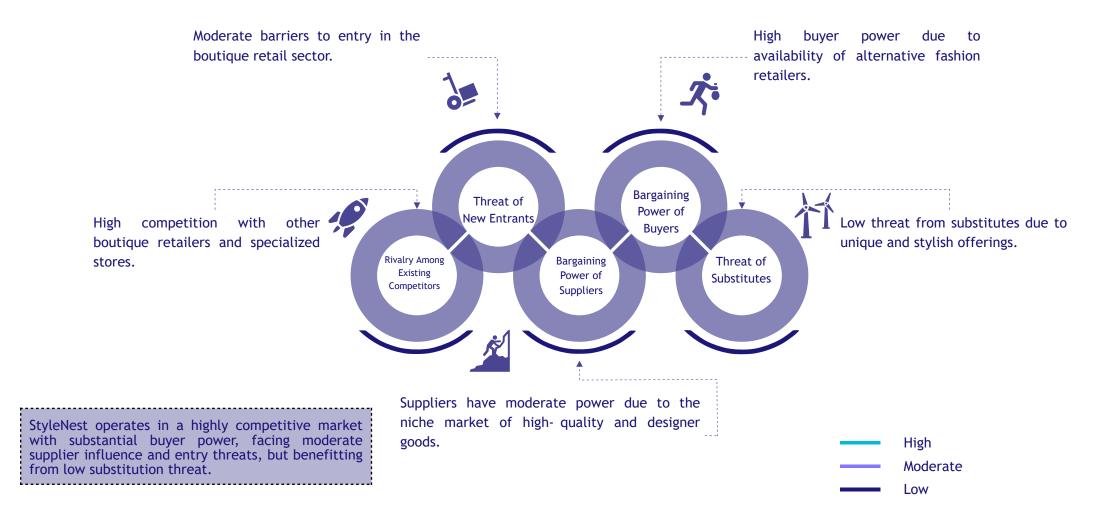
VRIO Framework: Analysis

1 2 3 4 5 6 7 8

Company & Product



Porter's Five Forces: Analysis



Management Team

1 2 3 4 5 6 7 8

Company & Product



Management Board

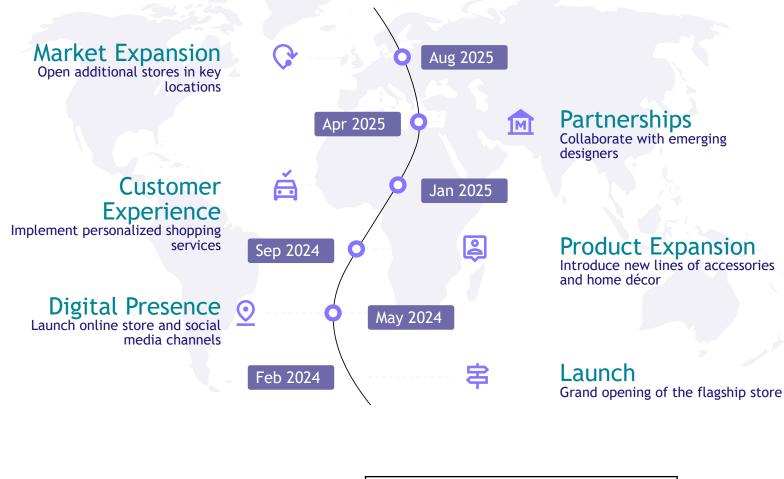
History & Roadmap

1 2 3 4 5 6 7 8

Check List & Risk

Current Status.

- StyleNest to open flagship store by Feb 2024
- Digital presence, including online store, by May 2024
- Expand product lines by Sep 2024
- Enhanced shopping services by Jan 2025
- Collaborate with designers by Apr 2025
- Open additional stores by Aug 2025



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Sources: Company's Prop Vision

September 2024

Organizational and Marketing Tasks

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Register the Business	Not Started	High	CEO	1 month
2	Develop Business Plan	Not Started	High	CEO	2 months
3	Secure Initial Funding	Not Started	High	CFO	3 months
4	Set Up Legal Structure	Not Started	Medium	CLO	2 months
5	Establish Vendor Relationships	Not Started	High	C00	2 months
6	Hire Core Team	Not Started	High	СРО	3 months
7	Setup Physical Store Location	Not Started	Medium	C00	4 months
8	Purchase Inventory	Not Started	High	C00	3 months
Mark	eting				
1	Develop Brand Identity and Guidelines	Not Started	High	СМО	1 month
2	Establish Social Media Presence	Not Started	Medium	СМО	2 months
3	Design and Launch Website	Not Started	High	CIO	3 months
4	Execute an Email Marketing Campaign	Not Started	Medium	CRO	4 months
5	Initiate Influencer Partnerships	Not Started	High	СМО	2 months
6	Run In-store and Online Promotions	Not Started	Medium	CRO	6 months
7	Measure and Analyze Marketing Metrics	Not Started	Medium	CFO	Ongoing
8	Attend and Showcase at Fashion Events	Not Started	Low	CSO	8 months



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Overview of Phases

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Lease and set up physical store location	Not Started	High	CO0	3 months
2	Curate initial product selection	Not Started	High	CPO	2 months
3	Develop and implement store layout and design	Not Started	High	C00	2 months
4	Hire and train initial staff	Not Started	High	CHRO	2 months
5	Set up inventory management system	Not Started	Medium	CIO	1 month
6	Design and implement personalized shopping experience	Not Started	High	CSO	2 months
7	Build supplier relationships and negotiate contracts	Not Started	High	СВО	2 months
8	Ensure regulatory compliance and obtain necessary permits	Not Started	Medium	CFO	2 months
Phas	e 2				
1	Expand Product Line with New Trends	Not Started	High	CPO	3 months
2	Increase Online Marketing Campaigns	Not Started	High	СМО	2 months
3	Establish Partnerships with Influencers	Not Started	Medium	CBO	4 months
4	Launch New Collection Promotions	Not Started	High	СМО	1 month
5	Optimize Supply Chain for Increased Demand	Not Started	High	C00	3 months
6	Develop Customer Loyalty Program	Not Started	Medium	CRO	6 months
7	Increase Social Media Engagement	Not Started	Medium	СМО	3 months
8	Conduct Market Research for Trend Analysis	Not Started	Low	CSO	5 months



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Overview of Phases

1 2 3 4 5 6 7 8

Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Initiate exclusive collaborations with renowned designers	Not Started	High	CEO	3 months
2	Launch limited-edition product lines	Not Started	High	СРО	4 months
3	Develop and launch e-commerce platform	Not Started	High	СТО	5 months
4	Set up pop-up shops in high-traffic areas	Not Started	Medium	C00	6 months
5	Organize designer events to promote exclusivity	Not Started	Medium	СМО	4 months
6	Create and implement a membership loyalty program	Not Started	Medium	CRO	3 months
7	Establish an influencer marketing strategy	Not Started	Medium	СМО	2 months
8	Identify and integrate new payment solutions for e-commerce	Not Started	Low	CFO	3 months
Phas	e 4				
1	Develop Personalized AI Shopping Assistant	Not Started	High	СТО	6 months
2	Explore Virtual Reality Showrooms	Not Started	High	СТО	8 months
3	Implement Data Analytics for Customer Insights	Not Started	High	CIO	4 months
4	Establish an Innovation Fund for Emerging Technologies	Not Started	Medium	CFO	2 months
5	Hire Specialists for AI and VR Development	Not Started	High	C00	3 months
6	Create a Virtual Try-On Experience	Not Started	Medium	СТО	5 months
7	Launch Interactive and Immersive Online Campaigns	Not Started	Medium	СМО	4 months
8	Integrate Blockchain for Supply Chain Transparency	Not Started	Low	CSO	6 months

Core Risks & Mitigation Strategies



Check List & Risk

1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Supply Chain Disruptions	СРО	Establish strong relationships with multiple suppliers and create contingency plans to handle potential supply chain issues.
2	Loss Prevention	CSO	Install advanced security systems and train staff on best practices for loss prevention and response.
3	Quality Control	СРО	Implement strict quality assurance processes and perform regular product inspections to ensure high standards are maintained.
4	Technology Failures	СТО	Invest in reliable IT infrastructure and conduct regular maintenance and updates to mitigate the risk of system downtime.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Product Safety Compliance	C00	Implement rigorous testing and quality checks to ensure all products meet local and international safety standards.
2	Data Privacy Violations	CIO	Adopt comprehensive data protection measures and align with GDPR and other relevant data privacy regulations.
3	Intellectual Property Infringement	CRO	Conduct thorough due diligence and secure legal protections for all design and brand elements.
4	Labor Law Non-compliance	C00	Ensure all hiring practices, wages, and working conditions comply with local labor laws and regulations.
5	Advertising and Marketing Regulations	СМО	Implement a review process for all marketing materials to ensure they adhere to advertising standards and truth-in-advertising laws.



3. 5	3. Strategic/Market Risk					
#	Risk Type	Area	Mitigation Strategy			
1	Changing Fashion Trends	СРО	Regular trend analysis and flexible inventory updates			
2	Market Competition	СМО	Differentiate brand with unique offerings and superior service			
3	Consumer Demand Fluctuations	C00	Maintain agile supply chain to quickly adjust to demand			
4	Economic Downturn	CFO	Diversify product range to include affordable options			
5	Digital Disruption	СТО	Invest in e-commerce and digital innovation			
4. F	inance risk					
#	Risk Type	Area	Mitigation Strategy			
1	Cash Flow Problems	CFO	Maintain strict financial controls and regular cash flow monitoring.			
2	Overleveraging Debt	CFO	Limit debt and focus on maintaining a healthy debt-to-equity ratio.			
3	Inventory Management Issues	C00	Implement efficient inventory tracking systems.			
4	Revenue Fluctuations	CEO	Diversify revenue streams to stabilize income.			
5	Credit Risk	CRO	Perform thorough credit checks on potential partners.			
5. ()ther general risk					
#	Risk Type	Area	Mitigation Strategy			
1	Customer dissatisfaction	СМО	Monitor feedback and improve customer service			
2	Supply chain disruptions	C00	Build relationships with multiple suppliers			
3	Brand misalignment	СРО	Ensure consistent branding across all channels			
4	Technological obsolescence	СТО	Stay current with tech trends and update systems			
5	Market competition	CSO	Analyze competitors and adapt strategies			

4 5 6 7 8

Check List & Risk

1 2 3

Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

1 2 3 4 5 6 7 8

3	Target Available Market (TAM)	goods in st	il sale of new specialized ores ndustry	\$ 1,299,794,770	Source: TAM is based on third party market estimation provided by IBIS World. CAGR is based on open source web research. Expected CAGR for industry is 5.60%
	Service Available Market (SAM)	1.	20%	retail market within Kajaa boutique's capital and tail	high-quality and chic fashion pieces in a specialized ani, Finland, a SAM of 1.2% of the TAM is realistic. The pred service approach aligns well with discerning local owing for steady but conservative market penetration.
	ervice Obtainable arket Y1-Y3 (SOM)	Year 2	0.50000% 1.00000% 2.00000%	fashion pieces, will fac retailers in Kajaani. Giv	g capital of 250,000 EUR and a focus on high-quality e competition from both established and emerging en the niche market and the personalized shopping fal SOM of 0.5% in the first year is realistic. With strong

September 2024

Target Groups

Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 250,000

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	48,352	
Payroll Expenses		7,214
Rent & Utilities		5,069
Marketing and Branding		2,730
Legal and Professional Fees		1,170
Capex		125,000
Communication Expenses		780
Other Miscellaneous		780
Office supplies		585
Representation and Entert.		585
Training and Development		390
CAPEX & WC shortage	Y1	95,950
Buffer		154,050



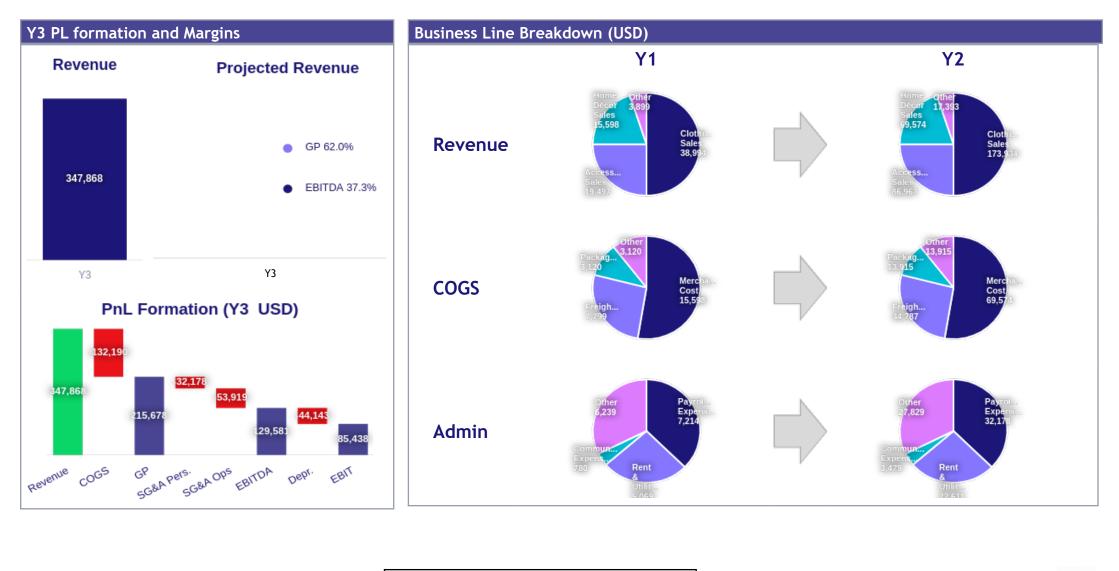
Users, Market & Inv.

Total Required Investment(USD)

250.000

Financials Dashboard

1 2 3 4 5 6 7 8 Financial Projection



Sources: Company's Prop Planning

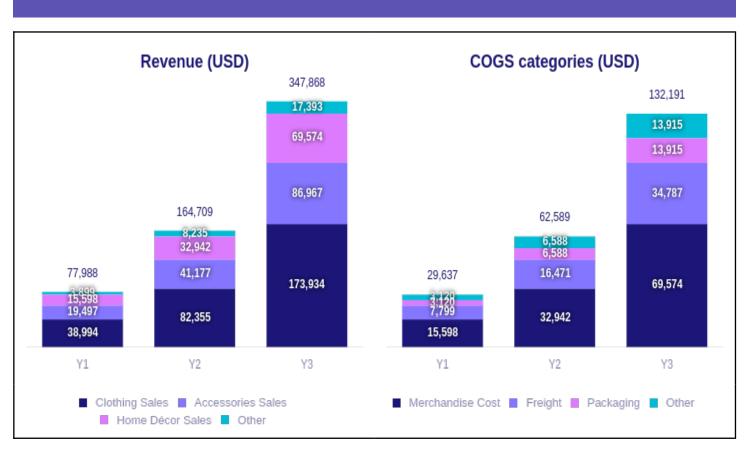
September 2024

Summery Financials

Revenue Formation Narrative

StyleNest, a chic boutique in Kajaani, Finland, is dedicated to providing stylish and high-quality fashion pieces. With an estimated Total Addressable Market (TAM) of 1,299,794,770 USD, StyleNest is strategically positioned within the industry of retail sale of other goods in specialized stores. Considering the unique local market and the boutique's niche focus, a conservative Serviceable Addressable Market (SAM) of 1.2% of the TAM is realistic. This estimation aligns with StyleNest's commitment to personalized shopping experiences and the discerning preferences of its customer base. This results in tailored service strategies that aptly fit the local demand. For the Serviceable Obtainable Market (SOM), we project initial revenues driven by high-quality offerings and strong customer service, starting at 0.5% in year one, 1% in year two, and increasing to 2% by year three. These estimates anticipate a gradual but steady increase, considering the competitive landscape of both established and emerging retailers. The projected revenue aligns with these growth trajectories, with total revenue expected to be 77,987.69 USD in year one, increasing to 164,709.99 USD in year two, and reaching 347,867.51 USD by year three. StyleNest has four main lines of business contributing to these revenues: Clothing Sales at 50%, Accessories Sales at 25%, Home Décor Sales at 20%, and Other segments at 5%. This structured revenue model supports a balanced and diversified income stream, enhancing the boutique's ability to meet and exceed its revenue targets.

\$ 347,868 Y3 Projected Revenue





0.02% Market

Revenue Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Clothing Sales	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Accessories Sales	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Home Décor Sales	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00 %	5.00%	5.00%	5.00%	5.00%	5.00 %	5.00%	5. <i>00</i> %	5.00%

Clothing Sales	2,437	2,437	2,437	2,925	2,925	2,925	3,574	3,574	3,574	4,062	4,062	4,062	38,994	82,355	173,934
Accessories Sales	1,219	1,219	1,219	1,462	1,462	1,462	1,787	1,787	1,787	2,031	2,031	2,031	19,497	41,177	86,967
Home Décor Sales	975	975	975	1,170	1,170	1,170	1,430	1,430	1,430	1,625	1,625	1,625	15,598	32,942	69,574
Other	244	244	244	292	292	292	357	357	357	406	406	406	3,899	8,235	17,393
Total Revenue (USD)	4,874	4,874	4,874	5,849	5,849	5,849	7,149	7,149	7,149	8,124	8,124	8,124	77,988	164,710	347,868

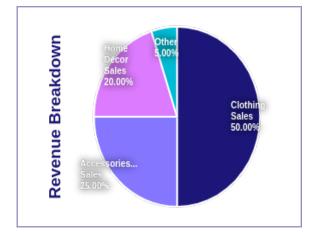
Total revenue is expected to reach \$ 347,868 by year 3.

Main revenue driver are:

• Clothing Sales which generates \$ 173,934 by Year 3

• Accessories Sales which generates \$ 86,967 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 111.20 %



Revenue at Glance



COGS Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Merchandise Cost	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Freight	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Packaging	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Other	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
															
Merchandise Cost	975	975	975	1,170	1,170	1,170	1,430	1,430	1,430	1,625	1,625	1,625	15,598	32,942	69,574
Freight	975 487	975 487	975 487	1,170 585	1,170 585	1,170	1,430 715	1,430 715	1,430 715	1,625 812	1,625 812	1,625 812	15,598 7,799	32,942 16,471	69,574 34,787
				,	, -	,		,	·	· · · · ·	<i>.</i>	<i>,</i>		<i>,</i>	

2,223

2,223

2,717

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2,717

3,087

3,087

3,087

Total COGS is expected to reach \$ 132,190 by year 3.

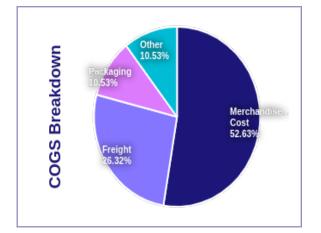
Main revenue driver are:

Total COGS (USD)

• Merchandise Cost which generates \$ 69,574 by Year 3

• Freight which generates \$ 34,787 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 111.20 %



29,635

62,590

132,190

1,852

1,852

1,852

2,223

COGS at Glance

SG&A Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%	9.25%
Rent & Utilities	6.50 %														
Communication Expenses	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00 %	1.00%	1.00%	1.00%
Office supplies	0.75%	0.75%	0.75 %	0.75%											
Legal and Professional Fees	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Marketing and Branding	3.50 %	3.50%													
Representation and Entertainment	0.75 %	0.75 %	0.75 %	0.75%	0.75 %	0.75 %	0.75%	0.75%	0.75 %	0.75 %	0.75%	0.75 %	0.75 %	0.75%	0.75 %
Training and Development	0.50 %														
Other Miscellaneous	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%

Payroll Expenses	451	451	451	541	541	541	661	661	661	751	751	751	7,214	15,236	32,178
Rent & Utilities	317	317	317	380	380	380	465	465	465	528	528	528	5,069	10,706	22,611
Communication Expenses	49	49	49	58	58	58	71	71	71	81	81	81	780	1,647	3,479
Office supplies	37	37	37	44	44	44	54	54	54	61	61	61	585	1,235	2,609
Legal and Professional Fees	73	73	73	88	88	88	107	107	107	122	122	122	1,170	2,471	5,218
Marketing and Branding	171	171	171	205	205	205	250	250	250	284	284	284	2,730	5,765	12,175
Representation and Entertainment	37	37	37	44	44	44	54	54	54	61	61	61	585	1,235	2,609
Training and Development	24	24	24	29	29	29	36	36	36	41	41	41	390	824	1,739
Other Miscellaneous	49	49	49	58	58	58	71	71	71	81	81	81	780	1,647	3,479
Total SG&A (USD)	1,206	1,206	1,206	1,448	1,448	1,448	1,769	1,769	1,769	2,011	2,011	2,011	19,302	40,766	86,097



PaT Expectations

1 2 3 4 5 6 7 8

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	4,874	4,874	4,874	5,849	5,849	5,849	7,149	7,149	7,149	8,124	8,124	8,124	77,988	164,710	347,868
Clothing Sales	2,437	2,437	2,437	2,925	2,925	2,925	3,574	3,574	3,574	4,062	4,062	4,062	38,994	82,355	173,934
Accessories Sales	1,219	1,219	1,219	1,462	1,462	1,462	1,787	1,787	1,787	2,031	2,031	2,031	19,497	41,177	86,967
Home Décor Sales	975	975	975	1,170	1,170	1,170	1,430	1,430	1,430	1,625	1,625	1,625	15,598	32,942	69,574
Other	244	244	244	292	292	292	357	357	357	406	406	406	3,899	8,235	17,393
COGS	-1,852	-1,852	-1,852	-2,223	-2,223	-2,223	-2,717	-2,717	-2,717	-3,087	-3,087	-3,087	-29,635	-62,590	-132,190
Merchandise Cost	-975	-975	-975	-1,170	-1,170	-1,170	-1,430	-1,430	-1,430	-1,625	-1,625	-1,625	-15,598	-32,942	-69,574
Freight	-487	-487	-487	-585	-585	-585	-715	-715	-715	-812	-812	-812	-7,799	-16,471	-34,787
Packaging	-195	-195	-195	-234	-234	-234	-286	-286	-286	-325	-325	-325	-3,120	-6,588	-13,915
Other	-195	-195	-195	-234	-234	-234	-286	-286	-286	-325	-325	-325	-3,120	-6,588	-13,915
Gross Profit	3,022	3,022	3,022	3,626	3,626	3,626	4,432	4,432	4,432	5,037	5,037	5,037	48,352	102,120	215,678
SG&A Personal Expenses	-451	-451	-451	-541	-541	-541	-661	-661	-661	-751	-751	-751	-7,214	-15,236	-32,178
SG&A Operating Expenses	-756	-756	-756	-907	-907	-907	-1,108	-1,108	-1,108	-1,259	-1,259	-1,259	-12,088	-25,530	-53,919
EBITDA	1,816	1,816	1,816	2,179	2,179	2,179	2,663	2,663	2,663	3,026	3,026	3,026	29,050	61,354	129,581
Depreciation	3,679	3,679	3,679	3,679	3,679	3,679	3,679	3,679	3,679	3,679	3,679	3,679	44,143	44,143	44,143
EBIT	-1,863	-1,863	-1,863	-1,500	-1,500	-1,500	-1,016	-1,016	-1,016	-652	-652	-652	-15,092	17,212	85,438
Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Profit before Tax	-1,863	-1,863	-1,863	-1,500	-1,500	-1,500	-1,016	-1,016	-1,016	-652	-652	-652	-15,092	17,212	85,438
Tax	-373	-373	-373	-300	-300	-300	-203	-203	-203	-130	-130	-130	-3,018	3,442	17,088
Profit after Tax (USD)	-1,490	-1,490	-1,490	-1,200	-1,200	-1,200	-812	-812	-812	-522	-522	-522	-12,074	13,769	68,350

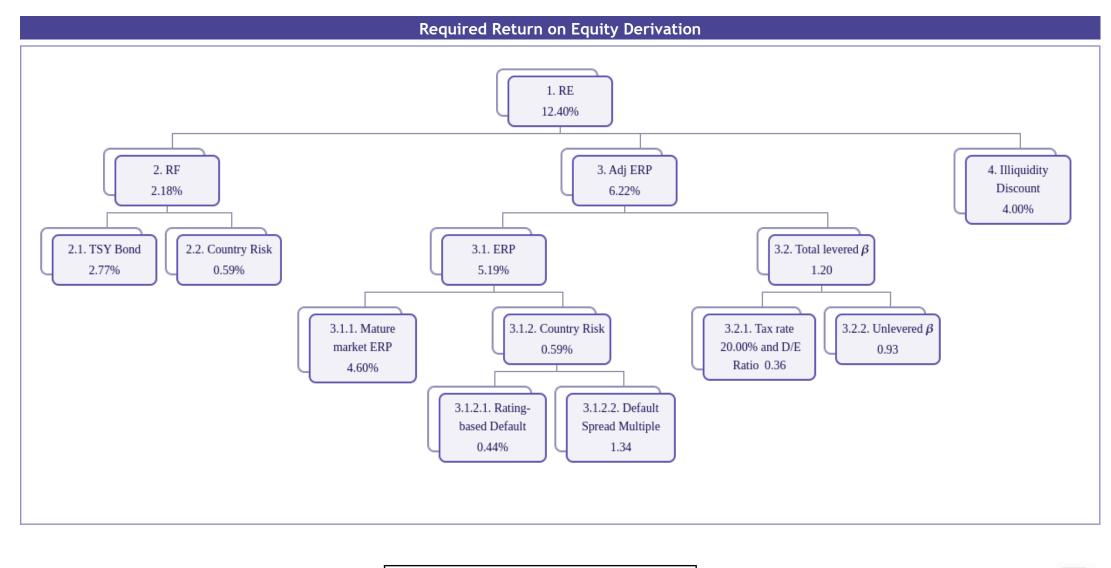
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Cost of Capital Estimation

1 2 3 4 5 6 7 8

Business Valuation



Sources: Aswath Damodaran, Investing.com

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RoE Calculation

Cost of Capital: CAPM Inputs

1 2 3 4 5 6 7 8

Business Valuation

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is $R(E)=R(F)+\beta * (ERP)$, where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived throi	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/-adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

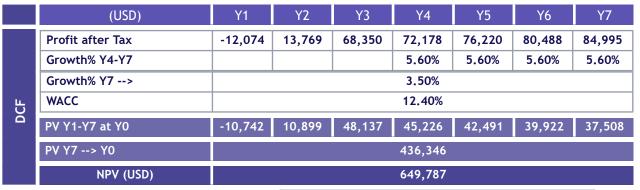
Sources: Aswath Damodaran, Investing.com

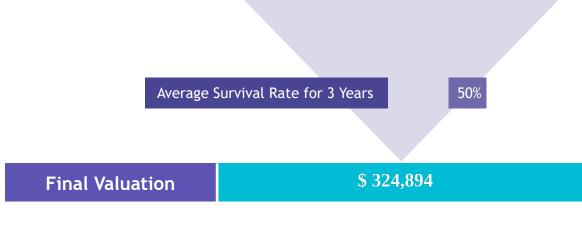
September 2024

RoE Calculation



Business Valuation





1 2 3 4 5 6 7 8 Business Valuation

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 12.40 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 5.60 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.



Scenario Analysis: Narrative

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

КРІ	Scenario	Narrative	KPI affected by
D	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
0000	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost- control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

1 2 3 4 5 6 7 8

Scenario Analyses



Scenario Analysis: Results

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

Scenario Analy				⊡ CO	🏦 Discount Rate			
KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative	
Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact	
COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact	
RoE	no impact	no impact	no impact	no impact	no impact	-10%	10%	
Revenue Y3	\$ 347,868	\$ 400,048	\$ 295,687	\$ 347,868	\$ 347,868	\$ 347,868	\$ 347,868	
Gross Profit Y3	\$ 215,678	\$ 248,030	\$ 183,326	\$ 242,116	\$ 189,240	\$ 215,678	\$ 215,678	
GP Margin	62%	62%	62%	70%	54%	62%	62%	
EBITDA Y3	\$ 129,581	\$ 149,018	\$ 110,144	\$ 156,019	\$ 103,143	\$ 129,581	\$ 129,581	
EBITDA Margin	37%	37%	37%	45%	30%	37%	37%	
Net Profit Y3	\$ 68,350	\$ 83,900	\$ 52,801	\$ 89,501	\$ 47,200	\$ 68,350	\$ 68,350	
Profit Margin	20%	21%	18%	26%	14%	20%	20%	
Final Valuation	\$ 324,894	\$ 403,254	\$ 246,534	\$ 431,478	\$ 218,310	\$ 386,681	\$ 278,457	
	KPIs Revenue COGS RoE RoE Revenue Y3 Gross Profit Y3 GP Margin EBITDA Y3 EBITDA Margin Net Profit Y3 Profit Margin	Revenue Ino impact COGS no impact RoE no impact RoE S 347,868 Gross Profit Y3 \$ \$ \$125,678 GP Margin \$ \$ \$ 129,581 EBITDA Y3 \$ \$ \$ 68,350 Net Profit Y3 \$ \$ 68,350 Profit Margin 20%	KPIsBasePositiveRevenueno impact15%COGSno impactno impactRoEno impactno impactRevenue Y3\$ 347,868\$ 400,048Gross Profit Y3\$ 215,678\$ 248,030GP Margin62%62%EBITDA Y3\$ 129,581\$ 149,018EBITDA Margin37%37%Net Profit Y3\$ 68,350\$ 83,900Profit Margin20%21%	KPIs Base Positive Negative Revenue no impact 15% -15% COGS no impact no impact no impact RoE no impact no impact no impact RoE 100 impact 100 impact 100 impact Gross Profit Y3 \$ 347,868 \$ 400,048 \$ 295,687 GP Margin 62% 62% 62% EBITDA Y3 \$ 129,581 \$ 149,018 \$ 110,144 EBITDA Margin 37% 37% 37% Net Profit Y3 \$ 68,350 \$ 83,900 \$ 52,801 Profit Margin 20% 21% 18%	KPIsBasePositiveNegativePositiveRevenueno impact15%-15%no impactCOGSno impactno impactno impactno impactRoEno impact100 impact100 impactno impactRevenue Y3\$347,868\$400,048\$295,687\$347,868Gross Profit Y3\$215,678\$248,030\$183,326\$242,116GP Margin62%62%62%62%70%EBITDA Y3\$129,581\$149,018\$110,144\$156,019Net Profit Y3\$68,350\$83,900\$52,801\$89,501Profit Margin20%21%18%26%	KPIsBasePositivePositivePositiveNegativeRevenueno impact15%-15%no impactno impactCOCSno impactno impactno impact-20%20%RoEno impactno impactno impactno impactno impactRevenue Y3\$347,868\$400,048\$295,687\$347,868\$347,868Gross Profit Y3\$215,678\$248,030\$183,326\$242,116\$189,240GP Margin62%62%62%70%\$45%EBITDA Y3\$129,581\$149,018\$110,144\$156,019\$103,143EBITDA Margin37%\$83,900\$52,801\$89,501\$47,200Net Profit Y3\$68,350\$83,900\$52,801\$89,501\$47,200Profit Margin20%21%18%18%26%14%	KPIsBasePositiveNegativePositiveNegativePositiveRevenueno impact15%.15%.0 no impact.0	

Stress Test: Growth Under Pressure

September 2024



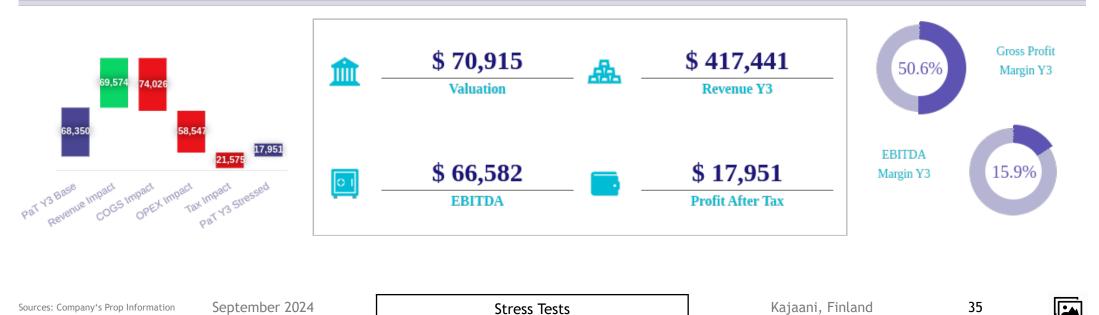
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Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story	KPIs impact	
Growth Under	This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to	Revenue Higher by 20%	COGS Higher by 30%
Pressure	increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.	OPEX Higher by 40%	Discount Rate unaffected

Results

Sources: Company's Prop Information



Stress Tests

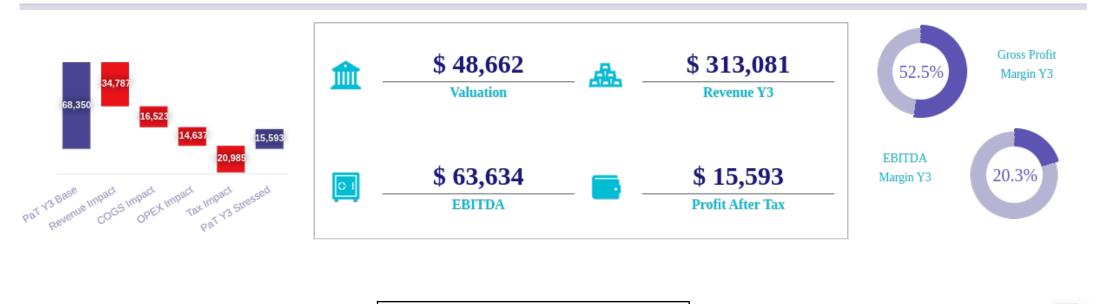
Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story]	KPIs impact	
The Perfect	This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future		Revenue Lower by 10%	COGS Higher by 25%
Storm	cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.		OPEX Higher by 30%	Discount Rate Higher by 10%

Results



Sources: Company's Prop InformationSeptember 2024Stress TestsKajaani, Finland36

Sensitivity Analysis: SAM & SOM

				SA	λM					sc	DМ		
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
	Y1	\$ 62,390	\$ 70,189	\$ 74,088	\$ 81,887	\$ 85,786	\$ 93,585	\$ 70,969	\$ 73,308	\$ 75,648	\$ 80,327	\$ 82,667	\$ 85,007
Revenue	Y2	\$ 131,768	\$ 148,239	\$ 156,474	\$ 172,945	\$ 181,181	\$ 197,652	\$ 149,886	\$ 154,827	\$ 159,769	\$ 169,651	\$ 174,593	\$ 179,534
	¥3	\$ 278,294	\$ 313,081	\$ 330,474	\$ 365,261	\$ 382,654	\$ 417,441	\$ 316,559	\$ 326,995	\$ 337,431	\$ 358,304	\$ 368,740	\$ 379,176
Canad	Y1	\$ 38,682	\$ 43,517	\$ 45,935	\$ 50,770	\$ 53,188	\$ 58,023	\$ 44,001	\$ 45,451	\$ 46,902	\$ 49,803	\$ 51,254	\$ 52,704
Gross Profit	Y2	\$ 81,696	\$ 91,908	\$ 97,014	\$ 107,226	\$ 112,332	\$ 122,544	\$ 92,929	\$ 95,993	\$ 99,057	\$ 105,184	\$ 108,247	\$ 111,311
PIOIN	¥3	\$ 172,542	\$ 194,110	\$ 204,894	\$ 226,462	\$ 237,246	\$ 258,813	\$ 196,267	\$ 202,737	\$ 209,208	\$ 222,148	\$ 228,619	\$ 235,089
	Y1	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%
GP Margin	Y2	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%
	¥3	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%
	Y1	\$ 23,240	\$ 26,145	\$ 27,598	\$ 30,503	\$ 31,955	\$ 34,860	\$ 26,436	\$ 27,307	\$ 28,179	\$ 29,922	\$ 30,793	\$ 31,665
EBITDA	Y2	\$ 49,084	\$ 55,219	\$ 58,287	\$ 64,422	\$ 67,490	\$ 73,625	\$ 55,833	\$ 57,673	\$ 59,514	\$ 63,195	\$ 65,036	\$ 66,876
	¥3	\$ 103,665	\$ 116,623	\$ 123,102	\$ 136,060	\$ 142,539	\$ 155,497	\$ 117,918	\$ 121,806	\$ 125,693	\$ 133,468	\$ 137,355	\$ 141,243
EBITDA	Y1	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
Margin	Y2	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
wargin	¥3	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
	Y1	-\$ 16,722	-\$ 14,398	-\$ 13,236	-\$ 10,912	-\$ 9,750	-\$ 7,426	-\$ 14,166	-\$ 13,468	-\$ 12,771	-\$ 11,377	-\$ 10,680	-\$ 9,982
Net Profit	Y2	\$ 3,953	\$ 8,861	\$ 11,315	\$ 16,223	\$ 18,678	\$ 23,586	\$ 9,352	\$ 10,824	\$ 12,297	\$ 15,242	\$ 16,714	\$ 18,187
	¥3	\$ 47,617	\$ 57,984	\$ 63,167	\$ 73,533	\$ 78,717	\$ 89,083	\$ 59,020	\$ 62,130	\$ 65,240	\$ 71,460	\$ 74,570	\$ 77,680
Denfit	Y1	-27%	-21%	-18%	-13%	-11%	-8%	-20%	-18%	-17%	-14%	-13%	-12%
Profit	Y2	3%	6%	7%	9%	10%	12%	6%	7%	8%	9%	10%	10%
Margin	¥3	17%	19%	19%	20%	21%	21%	19%	19%	19%	20%	20%	20%
Final V	/aluation	\$ 220,413	\$ 272,654	\$ 298,774	\$ 351,014	\$ 377,134	\$ 429,374	\$ 277,878	\$ 293,550	\$ 309,222	\$ 340,566	\$ 356,238	\$ 371,910

This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

Sources: Company's Prop Information

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Sensitivity Analysis

Glossary

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Glossary & Disclaimer

Financial and Technical b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

- TSY bond rate Treasury bond rate
- WACC Weighted average cost of capital
- YTD Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer CEO - Chief Executive Officer **CPO** - Chief Product Officer **CFO** - Chief Financial Officer CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

Other

- Av Average
- EoP End of Period
- LE Legal Entity
- PE Private Equity TOM - Target Operating Model

Disclaimer

The following information and valuation analysis are provided for informational purposes only and do not constitute financial or investment advice. This presentation is based on assumptions, projections, and historical data, which are subject to inherent uncertainties and risks.

Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

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