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## OUR VISION & MISSION

#### **Our Mission**

CozyNest exists to provide guests with a warm and inviting retreat that feels like home. Our mission is to deliver exceptional hospitality through elegantly appointed rooms, modern amenities, thoughtful touches, and a delicious homemade breakfast sourced from local ingredients. We aim to create a cozy and relaxed environment where every guest feels welcome and well-cared-for, ensuring that each stay is a memorable and delightful experience. We make a difference by turning ordinary stays into extraordinary moments of comfort and care.

#### **Our Vision**

CozyNest envisions becoming the preferred choice for travelers seeking a charming and personalized bed and breakfast experience. Over the next twenty years, we aspire to expand our presence while maintaining our commitment to exceptional hospitality, comfort, and local culture. Our goal is to create a network of CozyNest retreats, each offering a unique yet consistently warm and inviting atmosphere. We aim to set the standard for bed and breakfast accommodations by continually delighting guests and fostering a sense of home away from home.

## Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$945,944

Revenue

\$ 567,566

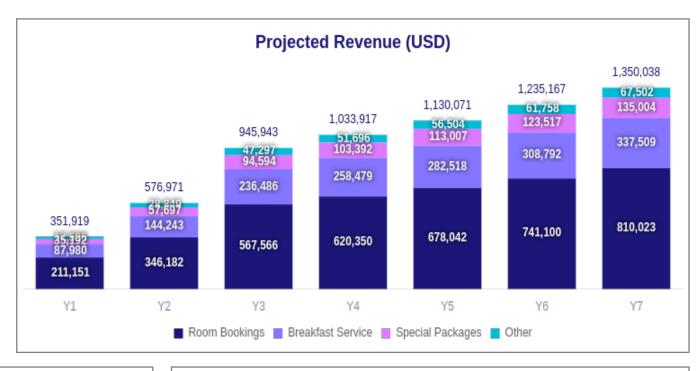
**Gross Profit** 

\$ 294,661

**EBITDA** 

0.00%

**Target Market Share** 

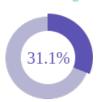








#### EBITDA Margin



#### **Project Phases**



Foundation Setup

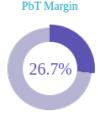
Core Enhancement Diversified Offerings

Innovative Ventures

## Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Investment will be used to finance CAPEX, WC buffers, etc.





## About the Company: General Overview





CozyNest is a charming bed and breakfast that offers a warm and inviting retreat for guests seeking a comfortable and personalized stay. The establishment features elegantly appointed rooms, each designed to provide a home-like atmosphere with modern amenities and thoughtful touches. CozyNest prides itself on delivering exceptional hospitality, including a delicious homemade breakfast served daily with locally sourced ingredients. The company's focus on creating a cozy, relaxed environment ensures that every guest feels welcome and well-cared-for. Operating in the Short term accommodation activities industry and the Accommodation and food service activities sector, whether guests are here for a weekend getaway or a longer stay, CozyNest provides a delightful and memorable experience.

Sources: Company's Prop Vision September 2024 Overview Avezzano, Italy 5

## The Main Phases: Projects & Impacts



01

## Foundation Setup

Phase I.

Launch CozyNest with elegantly appointed rooms and delicious homemade breakfasts to establish a warm, inviting retreat and attract initial guest interest.

Core Enhancement

Phase II.

Sources: Company's Prop Vision

Enhance the guest experience with additional amenities and services, expand marketing efforts to increase brand recognition and attract a larger customer base. **Diversified Offerings** 

03

Phase III.

Introduce new profit streams such as hosting events, partnerships with local businesses, and special package deals to diversify revenue and enhance guest appeal.

**Innovative Ventures** 

04

Phase IV.

Explore high-risk opportunities like franchising CozyNest, smart room technologies, or expanding into eco-friendly accommodations to prepare for future growth and industry leadership.

## Product Impact on Core Stakeholders



| Main Stakeholder | Product Benefits   |
|------------------|--|
| Guests           | <ol> <li>Enjoy a warm and personalized stay with modern amenities and thoughtful touches.</li> <li>Benefit from delicious homemade breakfasts made with locally sourced ingredients.</li> <li>Experience exceptional hospitality, ensuring a delightful and memorable visit.</li> </ol>    |
| Local Community  | <ol> <li>Increased local business opportunities through partnerships and guest referrals.</li> <li>Boost to the local economy with more visitors spending in the area.</li> <li>Enhanced community pride with a welcoming and high-quality accommodation option.</li> </ol>                |
| Employees        | <ol> <li>Job creation and opportunities for career growth within the hospitality sector.</li> <li>A supportive and friendly work environment that prioritizes employee well-being.</li> <li>Training and development programs to enhance skills and career advancement.</li> </ol>         |
| Local Suppliers  | <ol> <li>Steady business from providing locally sourced ingredients for our homemade breakfasts.</li> <li>Strengthened business relationships through consistent and reliable partnerships.</li> <li>Opportunities for collaborative events and promotions to boost visibility.</li> </ol> |
| Investors        | <ol> <li>Potential for significant financial returns as the brand grows and diversifies.</li> <li>Clear growth plan with phased development strategies.</li> <li>A strong, reputable brand focused on quality and exceptional hospitality.</li> </ol>                                      |
| Environment      | <ol> <li>Eco-friendly initiatives in future phases to reduce environmental impact.</li> <li>Promotion of sustainable practices within the local community.</li> <li>Increased awareness and education about environmentally conscious travel.</li> </ol>                                   |
| Tourism Industry | <ol> <li>Adding a unique, high-quality accommodation option for travelers.</li> <li>Complementing existing attractions and enhancing the region's appeal to tourists.</li> <li>Driving higher visitor numbers and longer stays in the area.</li> </ol>                                     |

Sources: Company's Prop Assessment

## **Key Performance Components**



#### **Competitive Advantage**

#### Personalized Stay

CozyNest offers a personalized experience, with elegantly appointed rooms that create a home-like atmosphere, ensuring comfort and a unique experience for each guest.

#### **Exceptional Hospitality**

The company prides itself on delivering exceptional hospitality, including a homemade breakfast using locally sourced ingredients, ensuring guests start their day on a high note.

#### **Inviting Atmosphere**

Focused on providing a cozy and relaxed environment, CozyNest ensures every guest feels welcome and well-cared-for, making their stay delightful and memorable.

#### Marketing and Growth Strategy



Avezzano, Italy

Implementing a guest loyalty program to encourage repeat business by offering incentives such as special discounts, exclusive offers, and personalized experiences for returning guests.

**Enhancing CozyNest's** website and utilizing

social media platforms

to showcase the unique

features and services.

attract new customers and foster engagement with potential guests.

## Target Groups

Sources: Company's Prop Assessment



| Industries                 | Description  |
|----------------------------|--|
| I Weekend Travelers        | Individuals or couples seeking a relaxing and cozy getaway for the weekend to unwind and rejuvenate in a warm, inviting atmosphere.                            |
| II Business Travelers      | Professionals looking for comfortable and convenient accommodations during their business trips, with amenities to support their work needs.                   |
| III Vacationing Families   | Families on vacation looking for a charming and homely environment that caters to both adults and children with family-friendly amenities and services.        |
| IV Event Attendees         | Guests attending local events or conferences who need convenient and inviting short-term accommodation in proximity to their event locations.                  |
| V Romantic Getaway Seekers | Couples looking for a cozy and intimate retreat to celebrate special occasions or simply enjoy a romantic escape together.                                     |
| VI Local Residents         | Locals in search of an appealing venue to recommend to visiting friends and family or to use for hosting private events and gatherings.                        |
| VII Adventure Enthusiasts  | Travelers passionate about outdoor activities and local experiences who appreciate a comfortable base with easy access to regional attractions and adventures. |



## Painpoints & Solutions

Sources: Company's Prop Assessment



#### Solution from Phase I to Phase IV

#### **Initial Market Guest Comfort Local Market Brand** Guest Diverse Service Recognition **Marketing** Penetration and Satisfaction **Engagement** Retention Differentiation **Painpoints** Channels Establishing brand Ensuring that Engaging with the Standing out Expanding brand Retaining guests recognition and guests feel local market and recognition beyond and encouraging Identifying and among attracting initial comfortable and establishing initial markets to repeat visits in a utilizing diverse competitors by satisfied with their relationships with offering unique guest interest in a attract a larger highly competitive marketing competitive stav from the local suppliers can customer base. market. channels to reach services and market can be be difficult in the outset is crucial. a broader amenities. challenging. beginning. audience. Launch CozyNest Create a home-like Serve a delicious Enhance the guest Provide **Expand** marketing Enhance the guest with elegantly efforts through atmosphere with experience with experience with homemade personalized Solution appointed rooms breakfast daily modern amenities additional varied channels to additional experiences and and delicious and thoughtful increase brand with locally amenities and exceptional amenities and special services to homemade touches in each sourced services, expand hospitality to visibility and ingredients to breakfasts to room to ensure marketing efforts foster guést attract a wider differentiate build connections to increase brand loyalty and CozyNest from establish a warm, guest comfort and range of potential inviting retreat satisfaction. with local recognition and encourage repeat competitors. guests. and attract initial suppliers and attract a larger visits. enhance guest customer base. guest interest. experience.

## Strategic Analysis: SWOT



## Strength



- 1. Unique, home-like atmosphere differentiates CozyNest from traditional hotels.
- 2. Personalized guest service enhances satisfaction and lovalty.
- 3. High-quality, homemade meals with locally sourced ingredients add value.
- 4. Elegantly appointed rooms provide comfort and modern amenities.
- 5. Strong focus on hospitality creates lasting positive impressions.



- 1. Limited room capacity restricts revenue potential.
- 2. High reliance on local suppliers may affect consistency.
- 3. Higher operational costs with personalized services.
- 4. Seasonal demand fluctuations impact occupancy rates.
- 5. Smaller marketing budget compared to large hotel chains.

# Opportunities



- 1. Expanding partnerships with local attractions can enhance guest experiences.
- 2. Introducing loyalty programs to retain repeat customers.
- 3. Leveraging social media marketing to reach a wider audience.
- 4. Offering themed packages to attract niche markets.
- 5. Investing in eco-friendly practices to appeal to environmentally conscious travelers.



**SWOT Analysis** 

- 1. Intense competition from larger hotel chains with extensive resources.
- 2. Economic downturns can reduce travel spending.
- 3. Health crises can significantly impact travel and accommodation industries.
- 4. Changing consumer preferences towards vacation rentals like Airbnb.
- 5. Rising costs of locally sourced ingredients increase operational expenses.

## Management Team

#### Overview

With over 15 years in the hospitality industry, Marco is dedicated to providing a personalized and comfortable stay for every guest at CozyNest.

#### Marco Rossi



Co-Founder & CEO

#### Giulia Bianchi



Co-Founder & Guest Relations Manager

#### Overview

Giulia ensures every guest has an exceptional experience, managing bookings and offering tailored services to meet their needs.

#### Overview

Experienced in managing day-to-day operations, Alessandro guarantees the smooth running of the B&B and the highest quality of service.

Sources: Company's Prop Profiles

#### Alessandro Verdi



Operations Manager

#### Francesca Conti



Housekeeping & Maintenance Manager

#### Overview

Francesca oversees the cleanliness and upkeep of CozyNest, ensuring that every room and facility is pristine and well-maintained.

## History & Roadmap

Sources: Company's Prop Vision





#### **Current Status.**

CozyNest has a clear roadmap for growth and improvement, focusing on enhancing customer experience and expanding market reach. Initial efforts will include a website upgrade by Mar 2024, followed by the introduction of new premium amenities by Jun 2024. A targeted marketing campaign will launch in Sep 2024 to drive bookings. By Dec 2024, sustainability initiatives will be implemented to reduce environmental impact. A guest feedback program will commence by Mar 2025 to continually improve services. Finally, strategic partnerships with local businesses will be established by Jun 2025 to provide unique guest experiences, solidifying CozyNest's position as a premier lodging choice.

CozyNest

## Organizational and Marketing Tasks



Check List & Risk

| #    | Check List Item                                    | Status      | Priority | Area | ETA      |
|------|--|-------------|----------|------|----------|
| Gene | eral Planning and Organization                     |             |          |      |          |
| 1    | Incorporate CozyNest as a legal entity             | Not Started | High     | CEO  | 1 month  |
| 2    | Develop a comprehensive business plan              | Not Started | High     | CFO  | 2 months |
| 3    | Secure initial funding                             | Not Started | High     | CFO  | 3 months |
| 4    | Find and lease property for CozyNest               | Not Started | High     | CEO  | 3 months |
| 5    | Develop a detailed budget and financial forecasts  | Not Started | High     | CFO  | 2 months |
| 6    | Obtain necessary permits and licenses              | Not Started | High     | C00  | 2 months |
| 7    | Hire core team and key staff                       | Not Started | High     | C00  | 3 months |
| 8    | Set up necessary technology and systems            | Not Started | Medium   | СТО  | 2 months |
| Mark | eting  |             |          |      |          |
| 1    | Develop Comprehensive Marketing Plan               | Not Started | High     | CMO  | 2 weeks  |
| 2    | Launch Initial Advertising Campaign                | Not Started | High     | CMO  | 1 month  |
| 3    | Establish Social Media Presence                    | Not Started | Medium   | CMO  | 1 month  |
| 4    | Create Partnerships with Local Businesses          | Not Started | High     | CRO  | 2 months |
| 5    | Build SEO Strategy for Website                     | Not Started | Medium   | CMO  | 2 months |
| 6    | Implement Email Marketing Campaign                 | Not Started | Medium   | CMO  | 1 month  |
| 7    | Design Promotional Materials                       | Not Started | Low      | СВО  | 3 weeks  |
| 8    | Organize Launch Event for Initial Guest Attraction | Not Started | High     | C00  | 2 months |

Sources: Company's Prop Planning

## Overview of Phases



Check List & Risk

| #    | Check List Item                                       | Status      | Priority | Area | ETA        |
|------|---|-------------|----------|------|------------|
| Phas | e 1 & Technical Set Up for next Phases                |             |          |      |            |
| 1    | Secure Property Lease or Purchase                     | Not Started | High     | CEO  | 2 months   |
| 2    | Design Room Interiors                                 | Not Started | High     | СРО  | 1 month    |
| 3    | Hire Initial Staff                                    | Not Started | High     | C00  | 1.5 months |
| 4    | Develop Homemade Breakfast Menu                       | Not Started | Medium   | CSO  | 1 month    |
| 5    | Implement Reservation System                          | Not Started | High     | СТО  | 1 month    |
| 6    | Obtain Necessary Permits and Licenses                 | Not Started | High     | CFO  | 2 months   |
| 7    | Furnish Common Areas                                  | Not Started | Medium   | СРО  | 1 month    |
| 8    | Establish Supplier Partnerships for Local Ingredients | Not Started | Medium   | CRO  | 1.5 months |
| Phas | e 2   |             |          |      |            |
| 1    | Upgrade room amenities and decor                      | Not Started | High     | C00  | 2 months   |
| 2    | Develop and implement guest loyalty program           | Not Started | High     | CRO  | 3 months   |
| 3    | Expand digital marketing campaigns                    | Not Started | High     | CMO  | 1 month    |
| 4    | Train staff on enhanced customer service protocols    | Not Started | Medium   | CSO  | 2 months   |
| 5    | Improve website user experience                       | Not Started | Medium   | СТО  | 1 month    |
| 6    | Launch a referral program to encourage word-of-mouth  | Not Started | Medium   | СВО  | 1 month    |
| 7    | Partner with local businesses for promotional deals   | Not Started | Medium   | CMO  | 2 months   |
| 8    | Upgrade booking system for smoother reservations      | Not Started | High     | СТО  | 3 months   |



Avezzano, Italy

September 2024

## Overview of Phases

Sources: Company's Prop Planning



| #    | Check List Item                                       | Status  | Priority     | Area | ETA      |
|------|---|---------|--------------|------|----------|
| Phas | e 3   |         |              |      |          |
| 1    | Identify event hosting opportunities                  | Not Sta | arted High   | C00  | 2 months |
| 2    | Develop partnerships with local businesses            | Not Sta | arted High   | CRO  | 3 months |
| 3    | Create special package deals                          | Not Sta | arted Medium | CMO  | 1 month  |
| 4    | Launch a seasonal event series                        | Not Sta | arted High   | C00  | 4 months |
| 5    | Develop a loyalty program                             | Not Sta | arted Medium | СРО  | 2 months |
| 6    | Implement guest feedback system                       | Not Sta | arted Medium | CIO  | 1 month  |
| 7    | Explore digital marketing campaigns for package deals | Not Sta | arted Medium | СМО  | 3 months |
| 8    | Analyze and report on new revenue streams             | Not Sta | arted High   | CFO  | 1 month  |
| Phas | e 4   |         |              |      |          |
| 1    | Research Franchising Opportunities                    | Not Sta | arted High   | CEO  | 3 months |
| 2    | Explore Smart Room Technologies                       | Not Sta | arted Medium | СТО  | 4 months |
| 3    | Develop Eco-Friendly Accommodations Plan              | Not Sta | arted High   | CSO  | 5 months |
| 4    | Identify High-Risk Investment Opportunities           | Not Sta | arted High   | CFO  | 2 months |
| 5    | Formulate Franchising Model                           | Not Sta | arted Medium | C00  | 6 months |
| 6    | Pilot Test Smart Room Features                        | Not Sta | arted Medium | CIO  | 3 months |
| 7    | Evaluate Sustainability Certifications                | Not Sta | arted Medium | СРО  | 4 months |
| 8    | Assess Legal Aspects of Franchising                   | Not Sta | arted High   | CLO  | 3 months |



## Core Risks & Mitigation Strategies



#### 1. Operation and maintenance risks

| # | Risk Type              | Area | Mitigation Strategy   |
|---|------------------------|------|---|
| 1 | Guest Service Failures | C00  | Develop comprehensive training programs for staff to ensure consistently high levels of service and regularly review guest feedback to identify and address service gaps. |
| 2 | Maintenance Issues     | СТО  | Establish a routine maintenance schedule and rapid response system for repairs to ensure all facilities are in top condition at all times.                                |
| 3 | Inventory Management   | CFO  | Implement an inventory management system to monitor and control stock levels, preventing shortages or overstock of necessary supplies.                                    |
| 4 | Food Safety            | C00  | Enforce strict food safety standards and regular inspections in the kitchen to ensure that all food served meets health regulations.                                      |

### 2. Regulatory and legal risks

Sources: Company's Prop Assessment

| # | Risk Type                    | Area | Mitigation Strategy                       |
|---|------------------------------|------|---|
| 1 | Health and Safety Compliance | COO  | Regular audits and staff training.        |
| 2 | Food Safety Regulations      | CFO  | Implement strict food handling protocols. |
| 3 | Local Zoning Laws            | CSO  | Regularly review local regulations.       |
| 4 | Environmental Regulations    | CSO  | Adopt eco-friendly practices.             |
| 5 | Licensing and Permits        | C00  | Ensure timely renewals.                   |



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## Core Risks & Mitigation Strategies



| 3. St | 3. Strategic/Market Risk              |      |   |  |  |  |  |  |  |  |
|-------|---------------------------------------|------|---|--|--|--|--|--|--|--|
| #     | Risk Type                             | Area | Mitigation Strategy   |  |  |  |  |  |  |  |
| 1     | Increased competition                 | CMO  | Strengthen brand and expand marketing efforts                   |  |  |  |  |  |  |  |
| 2     | Seasonal demand fluctuations          | CFO  | Implement dynamic pricing and diversify offerings               |  |  |  |  |  |  |  |
| 3     | Changing consumer preferences         | CPO  | Regularly update offerings based on feedback                    |  |  |  |  |  |  |  |
| 4     | Economic downturns                    | CRO  | Build financial reserves and adjust costs                       |  |  |  |  |  |  |  |
| 5     | Failure to achieve market penetration | CEO  | Form partnerships and enhance marketing strategies              |  |  |  |  |  |  |  |
| 4. F  | inance risk                           |      |   |  |  |  |  |  |  |  |
| #     | # Risk Type Area Mitigation Strategy  |      |   |  |  |  |  |  |  |  |
| 1     | Cash Flow Shortages                   | CFO  | Maintain cash reserves and monitor cash flow regularly.         |  |  |  |  |  |  |  |
| 2     | Overleveraging                        | CFO  | Balance debt with stable revenue and avoid excessive borrowing. |  |  |  |  |  |  |  |
| 3     | Cost Overruns                         | CFO  | Strict budgeting and regular financial reviews.                 |  |  |  |  |  |  |  |
| 4     | Revenue Fluctuations                  | CFO  | Diversify revenue streams and offer seasonal promotions.        |  |  |  |  |  |  |  |
| 5     | Investment Losses                     | CFO  | Careful vetting of investments and diversifying portfolio.      |  |  |  |  |  |  |  |
| 5. 0  | ther general risk                     |      |   |  |  |  |  |  |  |  |
| #     | Risk Type                             | Area | Mitigation Strategy   |  |  |  |  |  |  |  |
| 1     | Guest dissatisfaction                 | C00  | Regularly survey guests and address feedback promptly.          |  |  |  |  |  |  |  |
| 2     | Brand reputation damage               | CMO  | Monitor and manage online reviews actively.                     |  |  |  |  |  |  |  |
| 3     | Economic downturn                     | CFO  | Diversify revenue streams and control costs.                    |  |  |  |  |  |  |  |
| 4     | Supply chain disruptions              | C00  | Develop reliable supplier relationships and keep backups.       |  |  |  |  |  |  |  |
| 5     | Technological obsolescence            | СТО  | Stay updated with the latest tech trends and upgrades.          |  |  |  |  |  |  |  |

Sources: Company's Prop Assessment September 2024 Risks Overview Avezzano, Italy 18

## Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Short term accommodation activities (consolidated)
Subindustry

\$ 17,595,937,360

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 9.30%





Service Available Market (SAM)

0.50%

Given CozyNest's modest capital and its niche focus within the short-term accommodation industry in Avezzano, Italy, a conservative estimate places the Serviceable Available Market (SAM) at 0.5% of the Total Addressable Market (TAM). This accounts for the business's capacity to deliver personalized hospitality and





Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.40000% Year 2 0.60000% Year 3 0.90000% CozyNest operates in a highly fragmented short-term accommodation market in Avezzano, Italy. Given its unique selling point of personalized hospitality and a cozy environment, initial market penetration will be limited, starting at 0.004% in the first year. With steady growth and the development of a loyal customer base,



## **Funding Allocation**

1 2 3 4 5 6 7 Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection.

Table below presents the overview of expected inflows and outflows.

#### The total investment required is \$ 400,000

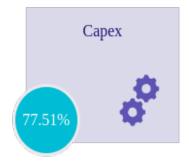
| Y1 Cash Flow Streem(USD)    | Inflows | Outlows |  |  |  |  |  |
|-----------------------------|---------|---------|--|--|--|--|--|
| Gross Profit                | 211,151 |         |  |  |  |  |  |
| Payroll Expenses            |         | 42,230  |  |  |  |  |  |
| Rent & Utilities            |         | 17,596  |  |  |  |  |  |
| Marketing and Branding      |         | 14,077  |  |  |  |  |  |
| Communication Expenses      |         | 10,558  |  |  |  |  |  |
| Capex                       |         | 350,000 |  |  |  |  |  |
| Office supplies             |         | 3,519   |  |  |  |  |  |
| Legal and Professional Fees |         | 3,519   |  |  |  |  |  |
| Representation and Entert.  |         | 3,519   |  |  |  |  |  |
| Training and Development    |         | 3,519   |  |  |  |  |  |
| Other Miscellaneous         |         | 2,991   |  |  |  |  |  |
| CAPEX & WC shortage         | Y1      | 240,377 |  |  |  |  |  |
| Buffer                      | Buffer  |         |  |  |  |  |  |
| Total Required Investmen    | t(USD)  | 400,000 |  |  |  |  |  |











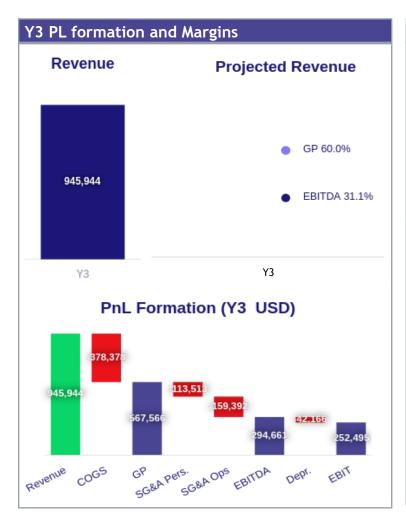


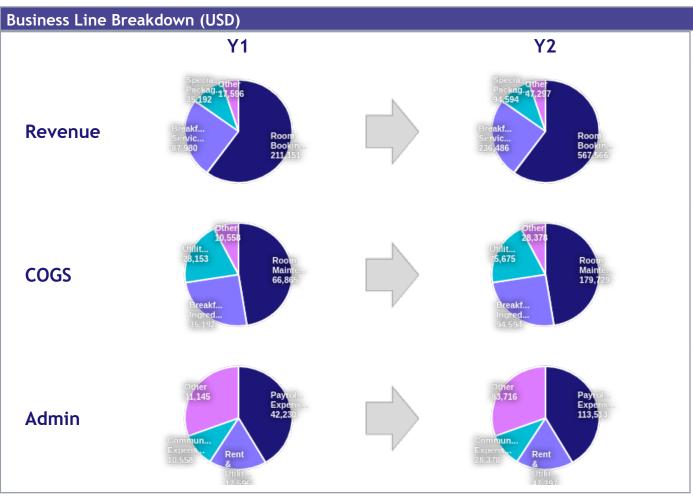
Sources: Company's Prop Planning September 2024 Investment Utilization Avezzano, Italy 20

## Financials Dashboard

Sources: Company's Prop Planning







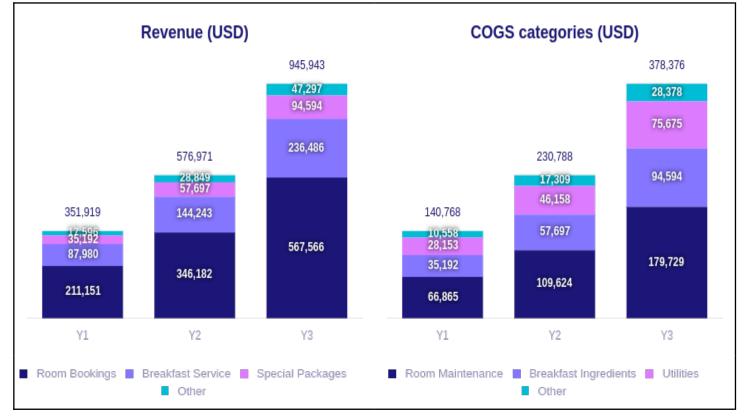
#### Revenue Formation Narrative

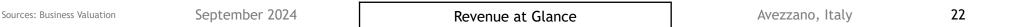


CozyNest, a charming bed and breakfast in Avezzano, Italy, has meticulously estimated its revenue potential based on a thorough understanding of its market and unique value proposition. Operating in the short-term accommodation industry, CozyNest has identified a Total Addressable Market (TAM) of 17,595,937,360 USD. Given its niche focus and modest initial capacity, the Serviceable Available Market (SAM) is conservatively estimated at 0.5% of the TAM, reflecting the business's strategy to deliver personalized hospitality in a local setting. The Serviceable Obtainable Market (SOM) percentages suggest a gradual market penetration: 0.004% in year one, 0.006% in year two, and 0.009% in year three. These projections result in total annual revenues of 351,919 USD, 576,971 USD, and 945,944 USD for years one, two, and three, respectively. The diversified revenue streams further contribute to this growth: Room Bookings at 60.00%, Breakfast Service at 25.00%, Special Packages at 10.00%, and Other revenue at 5.00%. This segmentation underscores CozyNest's multifaceted approach to maximizing revenue while maintaining its commitment to providing a cozy and personalized experience. The gradual increase in SOM is reflective of CozyNest's anticipated build-up of customer loyalty and market presence amidst robust local SME competition.

\$ 945,944 Projected Revenue

0.00% Market share







## Revenue Calculation Details



| Revenue Formation | M1     | M2     | М3     | M4     | M5     | M6     | M7     | M8     | М9     | M10    | M11    | M12    | Y1     | Y2     | Y3     |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Room Bookings     | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% | 60.00% |
| Breakfast Service | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% |
| Special Packages  | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% |
| Other             | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  |

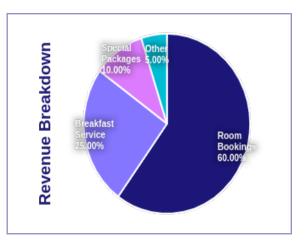
| Room Bookings       | 13,197 | 13,197 | 13,197 | 15,836 | 15,836 | 15,836 | 19,356 | 19,356 | 19,356 | 21,995 | 21,995 | 21,995 | 211,151 | 346,182 | 567,566 |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| Breakfast Service   | 5,499  | 5,499  | 5,499  | 6,598  | 6,598  | 6,598  | 8,065  | 8,065  | 8,065  | 9,165  | 9,165  | 9,165  | 87,980  | 144,243 | 236,486 |
| Special Packages    | 2,199  | 2,199  | 2,199  | 2,639  | 2,639  | 2,639  | 3,226  | 3,226  | 3,226  | 3,666  | 3,666  | 3,666  | 35,192  | 57,697  | 94,594  |
| Other               | 1,100  | 1,100  | 1,100  | 1,320  | 1,320  | 1,320  | 1,613  | 1,613  | 1,613  | 1,833  | 1,833  | 1,833  | 17,596  | 28,849  | 47,297  |
| Total Revenue (USD) | 21,995 | 21,995 | 21,995 | 26,394 | 26,394 | 26,394 | 32,259 | 32,259 | 32,259 | 36,658 | 36,658 | 36,658 | 351,919 | 576,971 | 945,944 |

Total revenue is expected to reach \$ 945,944 by year 3.

Main revenue driver are:

- Room Bookings which generates \$ 567,566 by Year 3
- Breakfast Service which generates \$ 236,486 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 63.95 %



Sources: Company's Prop Planning September 2024 Revenue at Glance Avezzano, Italy 23

## **COGS Calculation Details**



| COGS Formation        | M1     | M2     | M3     | M4     | M5     | M6     | M7     | M8     | M9     | M10    | M11    | M12    | Y1     | Y2     | Y3     |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Room Maintenance      | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% | 19.00% |
| Breakfast Ingredients | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% |
| Utilities             | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  | 8.00%  |
| Other                 | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  |

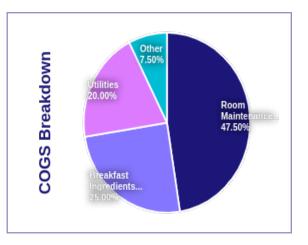
| Doom Maintanana       | 4.470 | 4.470 | 4.470 | F 04F  | F 04F  | F 04F  | ( 120  | ( 120  | ( 430  | ( 0/5  | ( 0/5  | ( 0/5  | // 0/5  | 100 (24 | 470 730 |
|-----------------------|-------|-------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| Room Maintenance      | 4,179 | 4,179 | 4,179 | 5,015  | 5,015  | 5,015  | 6,129  | 6,129  | 6,129  | 6,965  | 6,965  | 6,965  | 66,865  | 109,624 | 179,729 |
| Breakfast Ingredients | 2,199 | 2,199 | 2,199 | 2,639  | 2,639  | 2,639  | 3,226  | 3,226  | 3,226  | 3,666  | 3,666  | 3,666  | 35,192  | 57,697  | 94,594  |
| Utilities             | 1,760 | 1,760 | 1,760 | 2,112  | 2,112  | 2,112  | 2,581  | 2,581  | 2,581  | 2,933  | 2,933  | 2,933  | 28,153  | 46,158  | 75,675  |
| Other                 | 660   | 660   | 660   | 792    | 792    | 792    | 968    | 968    | 968    | 1,100  | 1,100  | 1,100  | 10,558  | 17,309  | 28,378  |
| Total COGS (USD)      | 8,798 | 8,798 | 8,798 | 10,558 | 10,558 | 10,558 | 12,904 | 12,904 | 12,904 | 14,663 | 14,663 | 14,663 | 140,767 | 230,788 | 378,377 |

Total COGS is expected to reach \$ 378,377 by year 3.

Main revenue driver are:

- Room Maintenance which generates \$ 179,729 by Year 3
- Breakfast Ingredients which generates \$ 94,594 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 63.95 %



Sources: Company's Prop Planning September 2024 COGS at Glance Avezzano, Italy 24

## SG&A Calculation Details



| OPEX Formation                   | M1     | M2     | M3     | M4     | M5     | M6     | M7     | M8     | M9     | M10    | M11    | M12    | Y1     | Y2     | Y3      |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| Payroll Expenses                 | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00%  |
| Rent & Utilities                 | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%  | 5.00%   |
| Communication Expenses           | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%  | 3.00%   |
| Office supplies                  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%   |
| Legal and Professional Fees      | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%   |
| Marketing and Branding           | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%  | 4.00%   |
| Representation and Entertainment | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%   |
| Training and Development         | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%  | 1.00%   |
| Other Miscellaneous              | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%  | 0.85%   |
|                                  |        |        |        |        |        |        |        |        |        |        |        |        |        |        |         |
| Payroll Expenses                 | 2,639  | 2,639  | 2,639  | 3,167  | 3,167  | 3,167  | 3,871  | 3,871  | 3,871  | 4,399  | 4,399  | 4,399  | 42,230 | 69,236 | 113,513 |
| Rent & Utilities                 | 1,100  | 1,100  | 1,100  | 1,320  | 1,320  | 1,320  | 1,613  | 1,613  | 1,613  | 1,833  | 1,833  | 1,833  | 17,596 | 28,849 | 47,297  |
| Communication Expenses           | 660    | 660    | 660    | 792    | 792    | 792    | 968    | 968    | 968    | 1,100  | 1,100  | 1,100  | 10,558 | 17,309 | 28,378  |
| Office supplies                  | 220    | 220    | 220    | 264    | 264    | 264    | 323    | 323    | 323    | 367    | 367    | 367    | 3,519  | 5,770  | 9,459   |
| Legal and Professional Fees      | 220    | 220    | 220    | 264    | 264    | 264    | 323    | 323    | 323    | 367    | 367    | 367    | 3,519  | 5,770  | 9,459   |
| Marketing and Branding           | 880    | 880    | 880    | 1,056  | 1,056  | 1,056  | 1,290  | 1,290  | 1,290  | 1,466  | 1,466  | 1,466  | 14,077 | 23,079 | 37,838  |
| Representation and Entertainment | 220    | 220    | 220    | 264    | 264    | 264    | 323    | 323    | 323    | 367    | 367    | 367    | 3,519  | 5,770  | 9,459   |

| Total SG&A (USD)                 | 6,346 | 6,346 | 6,346 | 7,615 | 7,615 | 7,615 | 9,307 | 9,307 | 9,307 | 10,576 | 10,576 | 10,576 | 101,529 | 166,456 | 272,905 |
|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|---------|---------|---------|
| Other Miscellaneous              | 187   | 187   | 187   | 224   | 224   | 224   | 274   | 274   | 274   | 312    | 312    | 312    | 2,991   | 4,904   | 8,041   |
| Training and Development         | 220   | 220   | 220   | 264   | 264   | 264   | 323   | 323   | 323   | 367    | 367    | 367    | 3,519   | 5,770   | 9,459   |
| Representation and Entertainment | 220   | 220   | 220   | 264   | 264   | 264   | 323   | 323   | 323   | 367    | 367    | 367    | 3,519   | 5,770   | 9,459   |
| Marketing and Branding           | 880   | 880   | 880   | 1,056 | 1,056 | 1,056 | 1,290 | 1,290 | 1,290 | 1,466  | 1,466  | 1,466  | 14,077  | 23,079  | 37,838  |
| Legal and Professional Fees      | 220   | 220   | 220   | 264   | 264   | 264   | 323   | 323   | 323   | 367    | 367    | 367    | 3,519   | 5,770   | 9,459   |
| Office supplies                  | 220   | 220   | 220   | 264   | 264   | 264   | 323   | 323   | 323   | 367    | 367    | 367    | 3,519   | 5,770   | 9,459   |
| Communication Expenses           | 660   | 660   | 660   | 792   | 792   | 792   | 968   | 968   | 968   | 1,100  | 1,100  | 1,100  | 10,558  | 17,309  | 28,378  |
| Rent & Utilities                 | 1,100 | 1,100 | 1,100 | 1,320 | 1,320 | 1,320 | 1,613 | 1,613 | 1,613 | 1,833  | 1,833  | 1,833  | 17,596  | 28,849  | 47,297  |
|                                  | •     |       |       | ,     |       |       |       |       | •     |        | ,      | *      | *       |         | *       |

SG&A at Glance

## **PaT Expectations**

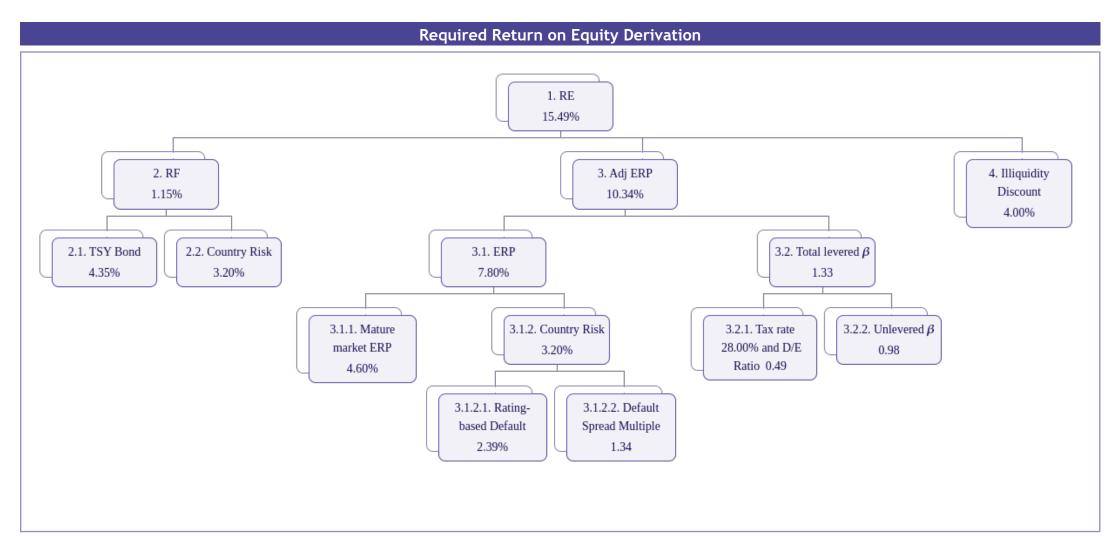


| Income Statement (USD)  | M1     | M2     | M3     | M4      | M5      | M6      | M7      | M8      | М9      | M10     | M11     | M12     | Y1       | Y2       | Y3       |
|-------------------------|--------|--------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|
| Revenue                 | 21,995 | 21,995 | 21,995 | 26,394  | 26,394  | 26,394  | 32,259  | 32,259  | 32,259  | 36,658  | 36,658  | 36,658  | 351,919  | 576,971  | 945,944  |
| Room Bookings           | 13,197 | 13,197 | 13,197 | 15,836  | 15,836  | 15,836  | 19,356  | 19,356  | 19,356  | 21,995  | 21,995  | 21,995  | 211,151  | 346,182  | 567,566  |
| Breakfast Service       | 5,499  | 5,499  | 5,499  | 6,598   | 6,598   | 6,598   | 8,065   | 8,065   | 8,065   | 9,165   | 9,165   | 9,165   | 87,980   | 144,243  | 236,486  |
| Special Packages        | 2,199  | 2,199  | 2,199  | 2,639   | 2,639   | 2,639   | 3,226   | 3,226   | 3,226   | 3,666   | 3,666   | 3,666   | 35,192   | 57,697   | 94,594   |
| Other                   | 1,100  | 1,100  | 1,100  | 1,320   | 1,320   | 1,320   | 1,613   | 1,613   | 1,613   | 1,833   | 1,833   | 1,833   | 17,596   | 28,849   | 47,297   |
| COGS                    | -8,798 | -8,798 | -8,798 | -10,558 | -10,558 | -10,558 | -12,904 | -12,904 | -12,904 | -14,663 | -14,663 | -14,663 | -140,767 | -230,788 | -378,377 |
| Room Maintenance        | -4,179 | -4,179 | -4,179 | -5,015  | -5,015  | -5,015  | -6,129  | -6,129  | -6,129  | -6,965  | -6,965  | -6,965  | -66,865  | -109,624 | -179,729 |
| Breakfast Ingredients   | -2,199 | -2,199 | -2,199 | -2,639  | -2,639  | -2,639  | -3,226  | -3,226  | -3,226  | -3,666  | -3,666  | -3,666  | -35,192  | -57,697  | -94,594  |
| Utilities               | -1,760 | -1,760 | -1,760 | -2,112  | -2,112  | -2,112  | -2,581  | -2,581  | -2,581  | -2,933  | -2,933  | -2,933  | -28,153  | -46,158  | -75,675  |
| Other                   | -660   | -660   | -660   | -792    | -792    | -792    | -968    | -968    | -968    | -1,100  | -1,100  | -1,100  | -10,558  | -17,309  | -28,378  |
| Gross Profit            | 13,197 | 13,197 | 13,197 | 15,836  | 15,836  | 15,836  | 19,356  | 19,356  | 19,356  | 21,995  | 21,995  | 21,995  | 211,151  | 346,182  | 567,566  |
| SG&A Personal Expenses  | -2,639 | -2,639 | -2,639 | -3,167  | -3,167  | -3,167  | -3,871  | -3,871  | -3,871  | -4,399  | -4,399  | -4,399  | -42,230  | -69,236  | -113,513 |
| SG&A Operating Expenses | -3,706 | -3,706 | -3,706 | -4,447  | -4,447  | -4,447  | -5,436  | -5,436  | -5,436  | -6,177  | -6,177  | -6,177  | -59,298  | -97,220  | -159,391 |
| EBITDA                  | 6,851  | 6,851  | 6,851  | 8,222   | 8,222   | 8,222   | 10,049  | 10,049  | 10,049  | 11,419  | 11,419  | 11,419  | 109,623  | 179,726  | 294,661  |
| Depreciation            | 3,514  | 3,514  | 3,514  | 3,514   | 3,514   | 3,514   | 3,514   | 3,514   | 3,514   | 3,514   | 3,514   | 3,514   | 42,167   | 42,167   | 42,167   |
| EBIT                    | 3,338  | 3,338  | 3,338  | 4,708   | 4,708   | 4,708   | 6,535   | 6,535   | 6,535   | 7,905   | 7,905   | 7,905   | 67,456   | 137,560  | 252,495  |
| Interest Expense        | 0      | 0      | 0      | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0        | 0        | 0        |
| Profit before Tax       | 3,338  | 3,338  | 3,338  | 4,708   | 4,708   | 4,708   | 6,535   | 6,535   | 6,535   | 7,905   | 7,905   | 7,905   | 67,456   | 137,560  | 252,495  |
| Tax                     | 935    | 935    | 935    | 1,318   | 1,318   | 1,318   | 1,830   | 1,830   | 1,830   | 2,213   | 2,213   | 2,213   | 18,888   | 38,517   | 70,699   |
| Profit after Tax (USD)  | 2,403  | 2,403  | 2,403  | 3,390   | 3,390   | 3,390   | 4,705   | 4,705   | 4,705   | 5,692   | 5,692   | 5,692   | 48,568   | 99,043   | 181,796  |



## **Cost of Capital Estimation**







Avezzano, Italy

## Cost of Capital: CAPM Inputs



#### Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ $\beta$ \* (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple ( $\beta$ ) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

#### **Additional Assumptions**

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

#### Survival of new establishments founded in 1998

|                      | Pre    | oportion of f | irms that we | re started in | 1998 that si | urvived thro | ugh    |
|----------------------|--------|---------------|--------------|---------------|--------------|--------------|--------|
|                      | Year 1 | Year 2        | Year 3       | Year 4        | Year 5       | Year 6       | Year 7 |
| Natural resources    | 82.33% | 69.54%        | 59.41%       | 49.56%        | 43.43%       | 39.96%       | 36.68% |
| Construction         | 80.69% | 65.73%        | 53.56%       | 42.59%        | 36.96%       | 33.36%       | 29.96% |
| Manufacturing        | 84.19% | 68.67%        | 56.98%       | 47.41%        | 40.88%       | 37.03%       | 33.91% |
| Transportation       | 82.58% | 66.82%        | 54.70%       | 44.68%        | 38.21%       | 34.12%       | 31.02% |
| Information          | 80.75% | 62.85%        | 49.49%       | 37.70%        | 31.24%       | 28.29%       | 24.78% |
| Financial activities | 84.09% | 69.57%        | 58.56%       | 49.24%        | 43.93%       | 40.34%       | 36.90% |
| Business services    | 82.32% | 66.82%        | 55.13%       | 44.28%        | 38.11%       | 34.46%       | 31.08% |
| Health services      | 85.59% | 72.83%        | 63.73%       | 55.37%        | 50.09%       | 46.47%       | 43.71% |
| Leisure              | 81.15% | 64.99%        | 53.61%       | 43.76%        | 38.11%       | 34.54%       | 31.40% |
| Other services       | 80.72% | 64.81%        | 53.32%       | 43.88%        | 37.05%       | 32.33%       | 28.77% |
| All firms            | 81.24% | 65.77%        | 54.29%       | 44.36%        | 38.29%       | 34.44%       | 31.18% |

http://pages.stern.nyu.edu/~adamodar/New\_Home\_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/



#### **Business Valuation**

**Final Valuation** 

Sources: Business Valuation

September 2024



|     | (USD)            | Y1         | Y2         | Y3          | Y4        | Y5      | Y6      | Y7      |  |  |  |  |
|-----|------------------|------------|------------|-------------|-----------|---------|---------|---------|--|--|--|--|
|     | Profit after Tax | 48,568     | 99,043     | 181,796     | 198,703   | 217,183 | 237,381 | 259,457 |  |  |  |  |
|     | Growth% Y4-Y7    |            |            |             | 9.30%     | 9.30%   | 9.30%   | 9.30%   |  |  |  |  |
|     | Growth% Y7>      |            | •          |             | 3.50%     |         |         |         |  |  |  |  |
| DCF | WACC             |            |            |             | 15.49%    |         |         |         |  |  |  |  |
| ۵   | PV Y1-Y7 at Y0   | 42,054     | 74,254     | 118,014     | 111,687   | 105,699 | 100,033 | 94,670  |  |  |  |  |
|     | PV Y7> Y0        |            |            |             | 817,096   |         |         |         |  |  |  |  |
|     | NPV (USD)        |            |            |             | 1,463,506 |         |         |         |  |  |  |  |
|     | Av               | /erage Sur | vival Rate | e for 3 Yea | ars       | 509     | 6       |         |  |  |  |  |
|     |                  |            |            |             |           |         |         |         |  |  |  |  |

\$ 731,753

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 15.49 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of  $9.30\,\%$ , which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of  $3.50\,\%$ .

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Overview Avezzano, Italy 29

## Glossary



#### Financial and Technical

b S - Billions of S

**B2B** - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

#### **Organisational Structure**

**CBDO** - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level Eng - Engineer

Dev - Developer

HR - Human Resources

#### Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model



### Disclaimer



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