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OUR VISION & MISSION

Our Mission

Lush is dedicated to delivering an exceptional and memorable experience for cocktail enthusiasts and social gatherings. We specialize in offering innovative cocktails, premium spirits, and fine wines crafted with both classic techniques and contemporary flair. Committed to quality and sustainability, we prioritize the use of locally sourced ingredients and eco-friendly practices. Our mission is to create an inviting and sophisticated atmosphere, where guests can unwind and enjoy refined beverages in great company.

Our Vision

Lush envisions becoming the leading destination for cocktail enthusiasts and social gatherings, setting the standard for excellence in beverage service and sustainability. We aspire to create a globally recognized brand known for its innovative cocktails, premium spirits, and impeccable service. In twenty years, we aim to expand our presence to multiple locations, each offering a unique yet consistent experience. By fostering a community of loyal patrons and socially conscious practices, Lush seeks to redefine the bar industry and leave a lasting positive impact.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 288,518

Revenue

\$ 151,270

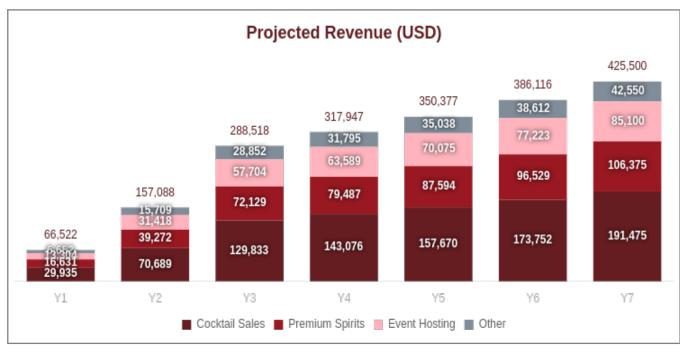
Gross Profit

\$ 119,533

EBITDA

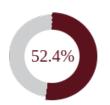
0.03%

Target Market Share

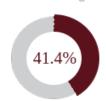








EBITDA Margin



Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Foundational New Profit Innovative Market Offering Expansion **Streams** Ventures

Investment will be Investment \$ 300,000 used to finance CAPEX, WC buffers, etc. Y1 CAPEX \$ 240,000 WC \$ 11,237



Project Phases

About the Company: General Overview





Lush is a vibrant and sophisticated bar offering an exceptional experience for cocktail enthusiasts and social gatherings. Specializing in beverage serving activities within the accommodation and food service sector, Lush provides a curated selection of innovative cocktails, premium spirits, and fine wines. Each drink is crafted with a blend of classic techniques and contemporary flair. The establishment boasts an inviting atmosphere adorned with stylish decor and complemented by attentive service, ensuring every guest has a memorable night out. Lush is committed to quality and sustainability, utilizing locally sourced ingredients and eco-friendly practices. Whether patrons are seeking a chic venue for special events or a relaxed spot to unwind, Lush serves as the perfect destination for refined beverages and great company.

Sources: Company's Prop Vision September 2024 Overview Karlovac, Croatia 5

The Main Phases: Projects & Impacts

01

Foundational Offering

Phase I.

Establish the bar with a curated cocktail menu, premium spirits, and a stylish atmosphere to attract initial patrons.

Market Expansion

Phase II.

Sources: Company's Prop Vision

Enhance the core menu, expand the user base, and solidify market presence through exceptional service and targeted promotions.

New Profit Streams

03

Phase III.

Develop new revenue channels, such as private event hosting, cocktail workshops, and exclusive membership programs.

Innovative Ventures

04

Phase IV.

Explore high-risk, high-reward opportunities like mobile bar services, global expansion, and partnerships with luxury brands.

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	 Enhanced dining and social experiences through a curated selection of premium cocktails and a stylish atmosphere. Access to exclusive events, workshops, and membership programs offering added value and novelty. Assurance of quality and sustainability through the use of locally sourced ingredients and eco-friendly practices.
Employees	 Opportunities for professional growth and learning through specialized training in mixology and service excellence. Stable employment and competitive compensation in a thriving and supportive work environment. Involvement in innovative ventures, providing diverse and engaging work experiences.
Suppliers	 Consistent and growing business opportunities as Lush expands and attracts more patrons. Strengthened partnerships through commitments to quality and sustainability in sourcing practices. Potential for collaborative marketing and brand exposure in innovative and upscale settings.
Local Community	 Boosted local economy through employment and business opportunities created by Lush. Greater social interaction and community bonding facilitated by Lush's inviting environment and events. Promotion of local culture and produce, supporting regional businesses and artisans.
Investors	 Attractive return on investment driven by Lush's phased development and new profit streams. Potential for capital growth through ambitious projects like global expansion and luxury brand partnerships. Assurance of sound, sustainable business practices enhancing long-term profitability.
Regulatory Authorities	 Compliance with industry standards and regulations, ensuring a safe and lawful operation. Contribution to local employment and economic development through a growing and responsible business. Alignment with environmental and sustainability goals, supporting regulatory initiatives.
Industry Partners	 Collaboration opportunities in joint ventures, events, and marketing campaigns, enhancing mutual brand visibility. Shared innovations and best practices in beverage and hospitality sectors, driving industry standards forward. Mutual growth opportunities through aligned business goals and shared customer bases.

Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Innovative Cocktails

Lush offers a curated selection of innovative cocktails, combining classic techniques with contemporary flair, appealing to cocktail enthusiasts and setting themselves apart in a competitive market.

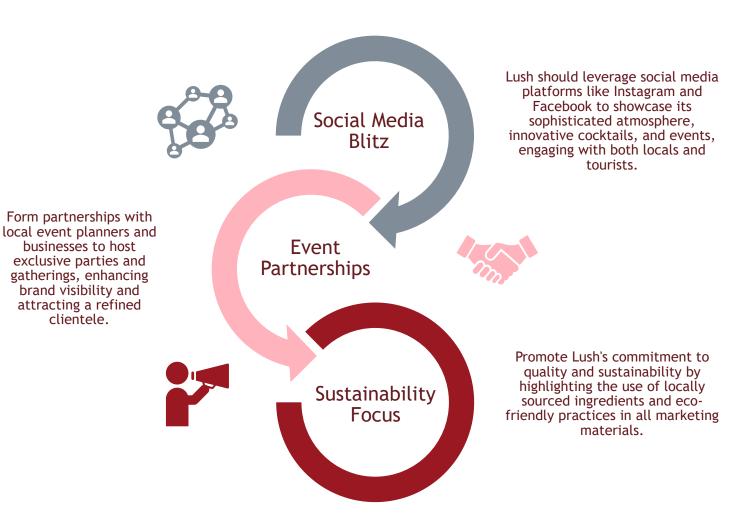
Sustainable Practices

Lush is committed to quality and sustainability, using locally sourced ingredients and eco-friendly practices, which resonates well with environmentally conscious customers.

Inviting Atmosphere

Lush creates a memorable experience with stylish decor and attentive service, ensuring every guest enjoys a sophisticated and relaxing night out.

Marketing and Growth Strategy



September 2024

Key Performance Drivers

clientele.

Karlovac, Croatia

Target Groups

Sources: Company's Prop Assessment



	Industries	Description
1	Young Professionals	Urban young professionals seeking a stylish and upscale environment for after-work drinks and networking opportunities.
II	Social Media Influencers	Influencers and bloggers who are on the lookout for trendy venues to showcase on their social media platforms.
III	Corporate Groups	Companies seeking a sophisticated setting for corporate events, team-building activities, and client entertainment.
IV	Tourists	Out-of-town visitors looking to experience the local scene and enjoy premium beverages in a welcoming atmosphere.
V	- 	Residents who appreciate high-quality cocktails and a vibrant social scene, making Lush their go- to bar for regular visits.
VI	Event Planners	Professionals planning private events, such as birthday parties, anniversaries, and other celebrations, who need a stylish venue.
VII	Eco-conscious Consumers	Individuals who prefer venues that prioritize sustainability and use locally sourced, eco-friendly ingredients for their offerings.

Painpoints & Solutions

Solution from Phase I to Phase IV

Lack of Unique Inconsistent Uninviting **Limited Drink Event Catering** Market Customer Offerings['] Quality Atmosphere Variety Visibility Retention **Painpoints** There is a growing demand for venues Customers seek A lack of appealing Bars often fail to New bars struggle Many bars struggle Retaining that can cater to with maintaining a decor and offer a diverse to establish a customers in a distinct and private events, but memorable consistent level of ambiance can selection of strong market competitive many bars lack the market can be drinking quality in their deter customers beverages, limiting presence and drinks and service. facilities and experiences but from choosing a customer choices attract a broad difficult without expertise to meet often encounter leading to bar as their and reducing customer base due differentiated this need. generic drink preferred social overall to insufficient offerings and customer menus and dissatisfaction and destination. satisfaction. brand visibility. loyalty incentives. uninspired loss. atmospheres at other venues. Lush's curated Lush ensures Lush's stylish Lush addresses this Lush employs Lush focuses on Lush expands its cocktail menu, atmosphere, by enhancing its targeted delivering an services to include consistent Solution excellence by complete with core menu with a outstanding featuring promotions and private event innovative recipes using top-notch inviting decor and wide array of exceptional experience and hosting, offering ingredients, skilled cocktails, premium specialized and premium a vibrant service to solidify introducing spirits, creates a bartenders, and a spirits, and fine its reputation and exclusive cocktails and environment, sets unique and focus on the perfect scene wines, catering to attract a growing membership outstanding for socializing and customer base, programs to foster captivating exceptional diverse tastes and service to create experience that service to keep relaxation, preferences. ensuring strong customer lovalty unforgettable stands out in a patrons returning. market presence. and encourage encouraging events.

competitive

market.

Sources: Company's Prop Assessment

repeat visits.

repeat visits.

Strategic Analysis: SWOT

Strength

Innovative cocktail menu attracting diverse clientele. Premium spirits and wines enhancing brand prestige. Inviting atmosphere with stylish decor. Attentive service ensuring exceptional customer experience. Commitment to quality and sustainability with locally sourced ingredients and eco-friendly practices.

Weaknesses

High operational costs due to premium offerings. Competitive industry with numerous alternatives. Dependency on supplier consistency for premium ingredients. Potential turnover in skilled bartenders. Limited scalability due to personalized service approach.



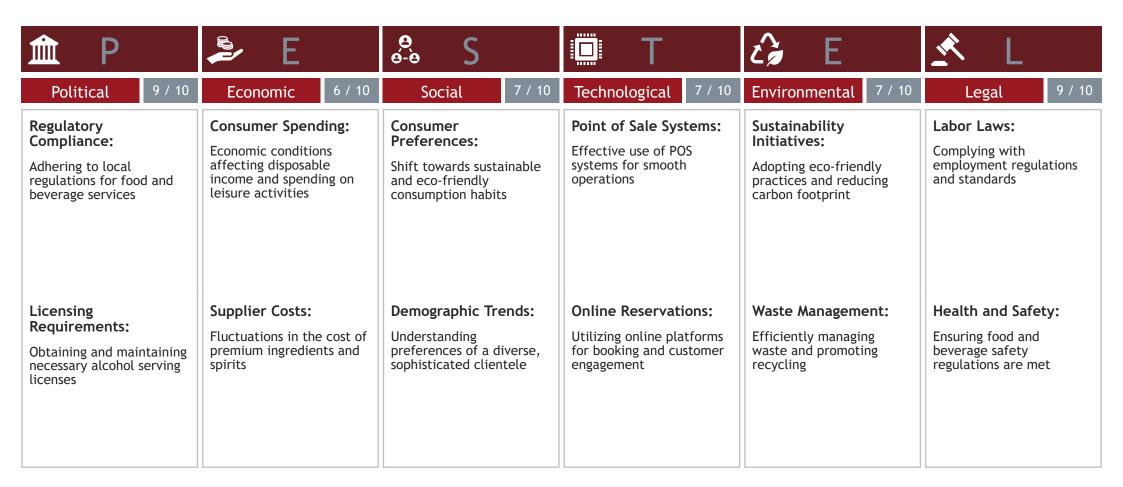
Expanding sustainability initiatives to attract eco-conscious customers. Collaborations with local farms and suppliers. Hosting specialty events to increase customer engagement. Extending marketing to reach broader audience. Developing a signature product line for retail.



Economic downturn impacting disposable income for luxury spending. Regulatory changes in alcohol service and licensing. Rising costs of quality ingredients. Consumer preferences shifting towards at-home experiences. Intense competition from new and existing bars.

Pestel: Analysis





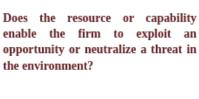
Lush excels in delivering a superior beverage experience while focusing on quality and sustainability. By effectively addressing PESTEL factors, it can enhance its market position and successfully navigate potential challenges.

September 2024

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

VRIO Framework: Analysis

Company & Product



The resource enables Lush to attract customers by providing a unique and memorable experience, enhancing its competitiveness in the beverage industry.

Sources: Company's Prop Planning

Is the resource or capability controlled by only a few firms or no other firms?

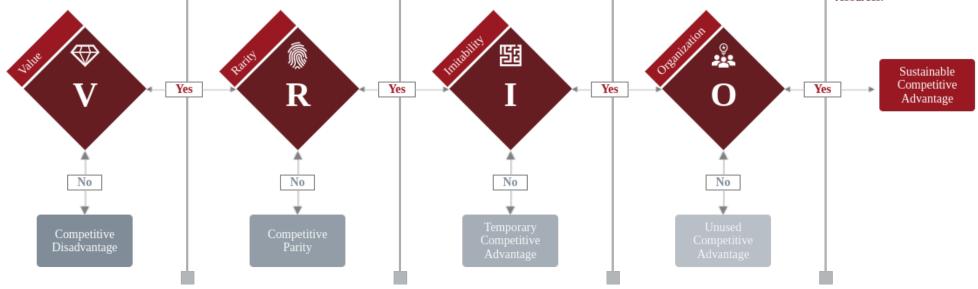
The combination of premium spirits, innovative cocktails, and eco-friendly practices is rare within the market, setting Lush apart from competitors.

Is the resource or capability costly for other firms to imitate?

High-quality ingredients and stylish decor can be replicated, but the unique atmosphere and exceptional service are more challenging to imitate.

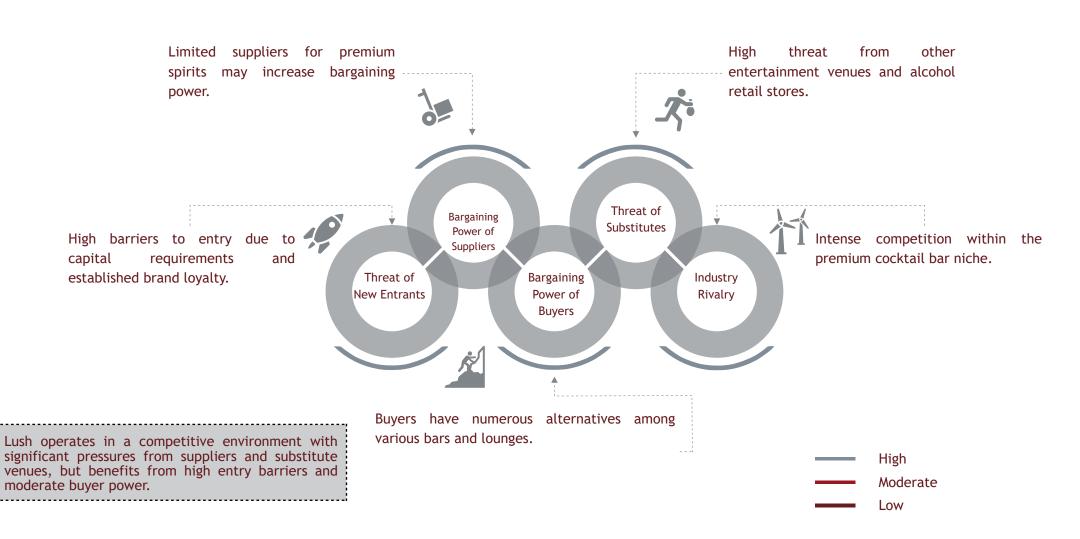
Is the firm organized to exploit the resource or capability?

Lush is effectively organized to leverage its distinctive offerings through well-trained staff, strong branding, and a focus on customer satisfaction. Lush's unique combination of product quality, innovation, and superior customer experience provides it with a competitive advantage that is valuable, rare, and difficult to imitate, while being well-organized to exploit these resources.



Porter's Five Forces: Analysis





Karlovac, Croatia

Management Team

Company & Product

Overview

With over 10 years in the hospitality industry, Luka leads Lush Bar with a focus on exceptional service and unique cocktail experiences.

Luka Horvat



Co-Founder & CEO

Ana Kovač



Co-Founder & Bar Manager

Overview

An expert mixologist, Ana creates innovative drinks while ensuring smooth operations and a welcoming atmosphere for guests.

Overview

Experienced in bar management, Marko oversees daily operations, ensuring everything runs efficiently and the quality of service remains high.

Sources: Company's Prop Profiles

Marko Jurić



Operations Manager

Ivana Petrović



Customer Relations Manager

Overview

Dedicated to ensuring customer satisfaction, Ivana builds strong relationships and ensures a memorable experience for every guest.

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History & Roadmap





Current Status.

- Feb 2024: Introduce new cocktail menu with seasonal ingredients.
- May 2024: Enhance eco-friendly practices and promote sustainability.
- Aug 2024: Open new location in a high-traffic city area.
- Nov 2024: Launch loyalty program with exclusive member benefits.
- Feb 2025: Introduce private event hosting to attract larger groups.
- Jul 2025: Collaborate with premium spirit brands for exclusive events.

Sources: Company's Prop Vision September 2024 Road so Far Karlovac, Croatia 16

Organizational and Marketing Tasks



Check List Item Status Priority Area ETA General Planning and Organization Not Started Secure Initial Funding CFO 2 months High Not Started CEO 2 Register Business and Obtain Licenses High 1 month 3 Not Started C00 3 months Hire Key Staff High **Not Started** Define Brand and Develop Visual Identity CMO 2 months 4 Medium Select and Outfit Venue Not Started High CPO 4 months 5 **Not Started** Set Up Financial Systems CFO 2 months 6 Medium Implement Tech Infrastructure Not Started 7 Medium CTO 2 months 8 **Develop Sustainability Practices** Not Started CSO 3 months Low Marketing Not Started **Develop Brand Identity** High CMO 1 1 month Not Started 2 Launch Website and Online Booking System High CIO 2 months **Not Started** 3 Establish Social Media Presence Medium CMO 1 month Not Started CRO 4 Create Promotional Campaigns for Grand Opening High 2 weeks Not Started 5 **Develop Partnerships with Influencers** Medium CMO 3 months Not Started Design Loyalty Program for Repeat Customers 6 CPO 2 months High 7 Sponsor Local Events to Increase Visibility Not Started CSO Medium 4 months 8 Create High-Quality Content for PR and Media Outreach Not Started Medium CMO 2 months

Check list Organizational and Marketing

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Curate Cocktail Menu	Not Started	High	СРО	2 weeks
2	Source Premium Spirits	Not Started	High	СРО	3 weeks
3	Design Interior and Exterior	Not Started	Medium	C00	4 weeks
4	Hire Skilled Mixologists	Not Started	High	C00	4 weeks
5	Establish Supplier Relationships	Not Started	Medium	CFO	3 weeks
6	Set Up Inventory Management System	Not Started	Medium	СТО	2 weeks
7	Implement Quality Control Procedures	Not Started	Medium	CSO	2 weeks
8	Final Health and Safety Checks	Not Started	High	C00	1 week
Phas	e 2				
1	Enhance Cocktail Menu	Not Started	High	СРО	2 months
2	Develop Targeted Marketing Campaigns	Not Started	High	CMO	1 month
3	Optimize Service Workflow	Not Started	Medium	C00	3 months
4	Implement Customer Loyalty Program	Not Started	High	CRO	2 months
5	Expand Social Media Presence	Not Started	Medium	CMO	1 month
6	Host Themed Nights and Events	Not Started	Medium	CEO	2 months
7	Strengthen Supplier Relationships	Not Started	Medium	CFO	3 months
8	Train Staff on New Offerings	Not Started	High	C00	1 month

Overview of Phases



	Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Develop Private Event Packages	Not Started	High	CMO	3 months
2	Launch Cocktail Workshops	Not Started	High	C00	2 months
3	Create Exclusive Membership Programs	Not Started	Medium	СВО	4 months
4	Set Up Online Booking for Private Events	Not Started	High	CIO	2 months
5	Partner with Influencers for Workshops	Not Started	Medium	CSO	3 months
6	Develop Corporate Event Hosting Packages	Not Started	High	CRO	3 months
7	Introduce Limited Edition Cocktails for Members	Not Started	Medium	СРО	4 months
8	Establish Marketing Campaign for New Profit Streams	Not Started	High	СМО	1 month
Phase	e 4				
1	Launch mobile bar services	Not Started	High	C00	6 months
2	Establish international locations	Not Started	High	CEO	1 year
3	Forge partnerships with luxury brands	Not Started	Medium	СВО	8 months
4	Develop a high-end line of merchandise	Not Started	Medium	СРО	10 months
5	Create a signature bottled cocktail collection	Not Started	High	CSO	6 months
6	Invest in augmented reality (AR) experiences	Not Started	Low	СТО	12 months
7	Initiate a pop-up bar series	Not Started	Medium	CMO	7 months
8	Collaborate with high-profile influencers	Not Started	Medium	СМО	5 months

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy					
1	Supply Chain Disruptions	C00	Diversify suppliers and maintain safety stock.					
2	Equipment Failure	COO	Regular maintenance and service contracts.					
3	Staff Turnover	СРО	Implement retention programs and training.					
4	Quality Control	C00	Standardize recipes and regular audits.					
5	Health and Safety Compliance	CSO	Regular training and compliance checks.					

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy					
1	Licensing and Permits	C00	Ensure timely acquisition and renewal					
2	Health and Safety Regulations	CSO	Adopt and enforce stringent safety measures					
3	Alcohol Serving Laws	C00	Regular staff training and compliance audits					
4	Labor Law Compliance	CFO	Adhere to all employment standards					
5	Consumer Protection Laws	CRO	Maintain transparency and high service standards					

Sources: Company's Prop Assessment September 2024 Risks Overview Karlovac, Croatia 20

Core Risks & Mitigation Strategies



<u>3. S</u>	trategic/Market Risk							
#	Risk Type	Area	Mitigation Strategy					
1	Competitive Market	CEO	Conduct regular market analysis and adapt offerings.					
2	Changing Customer Preferences	CPO	Continuously update menu and gather customer feedback.					
3	Economic Downturn	CFO	Maintain a flexible budgeting strategy.					
4	Brand Dilution	CMO	Ensure consistent brand messaging and quality.					
5	Seasonal Demand Fluctuations	C00	Plan seasonal promotions to drive traffic.					
4. Finance risk								
#	Risk Type	Area	Mitigation Strategy					
1	Cash Flow Issues	CFO	Maintain a healthy cash reserve and monitor cash flow closely.					
2	High Operational Costs	C00	Regularly review expenses and optimize cost-efficiency.					
3	Market Volatility	CRO	Diversify revenue streams and hedge against market changes.					
4	Funding Shortfalls	CEO	Develop strong investor relations and secure contingency funding.					
5	Credit Risk	CFO	Implement strict credit control and manage receivables effectively.					
5. C	ther general risk							
#	Risk Type	Area	Mitigation Strategy					
1	Brand Reputation	CMO	Proactively manage online reviews and social media presence					
2	Supply Chain Disruptions	C00	Diversify suppliers and maintain stock reserves					
3	Talent Retention	CPO	Foster a supportive work environment and reward performance					
4	Consumer Preference Shifts	CRO	Adapt offerings based on market trends and feedback					
5	Seasonal Demand Fluctuations	CFO	Plan promotions and events to level out demand					

Sources: Company's Prop Assessment September 2024 Risks Overview Karlovac, Croatia 21

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Beverage serving activities (consolidated) Subindustry

\$ 791,931,828

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 10.20%





Service Available Market (SAM)

1.20%

Given its sophisticated concept and local focus, Lush's Serviceable Available Market (SAM) is 1.2% of the Total Addressable Market (TAM). This estimate considers Lush's premium offerings, eco-friendly practices, and refined service, which align well with niche but profitable segments within the beverage serving





Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.70000% Year 2 1.50000% Year 3 2.50000% Considering the competitive landscape and the market share held by major players in the beverage serving industry in Karlovac, Croatia, Lush can realistically capture a modest SOM in its initial years. With capital of \$300,000, it will leverage its unique value proposition of innovative cocktails, premium spirits,



Funding Allocation

1 2 3 4 5 6 7 8

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection.

Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 300,000

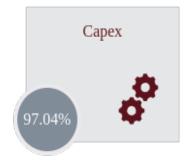
Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	34,878	
Payroll Expenses		2,994
Rent & Utilities		1,330
Marketing and Branding		998
Communication Expenses		599
Capex		240,000
Office Supplies		532
Legal and Professional Fees		333
Representation and Entert.		200
Other Miscellaneous		200
Training and Development		133
CAPEX & WC shortage	Y1	212,440
Buffer		87,560
Total Required Investmen	t(USD)	300,000









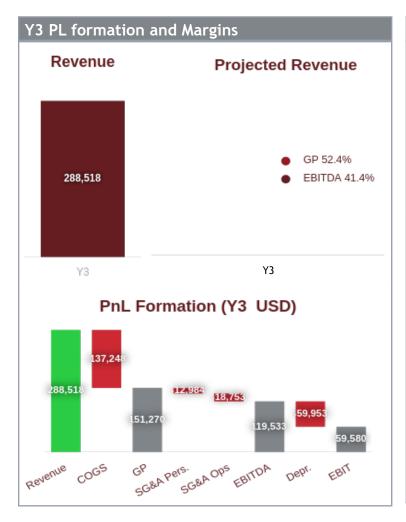


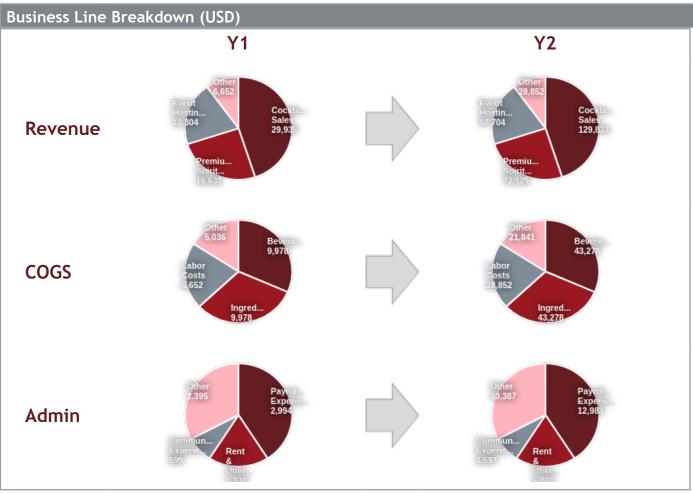


Financials Dashboard

Sources: Company's Prop Planning







Summery Financials

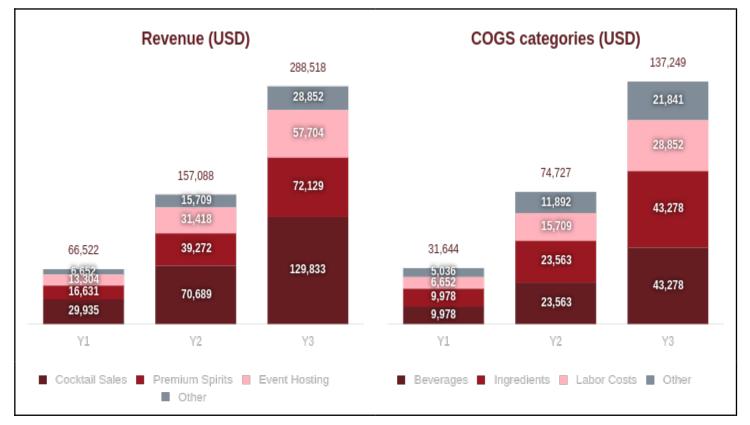
Revenue Formation Narrative



Lush, a vibrant and sophisticated bar, carefully calculates its revenue projections based on a well-founded analysis of its market. Our Total Addressable Market (TAM) for the beverage serving activities industry in Karlovac, Croatia stands at 791,931,828 USD. Lush's Serviceable Available Market (SAM) is estimated to be 1.2% of this TAM, based on our unique value proposition that includes premium offerings, eco-friendly practices, and refined service—components that cater specifically to premium customer segments in our locality. Year-over-year, Lush's Serviceable Obtainable Market (SOM) percentage projections reflect our strategy to gradually penetrate the market. In Year 1, we expect to capture 0.7% of the market, leading to an estimated revenue of 66,522.27 USD. As we build brand recognition and customer loyalty, especially via our compelling lineup of innovative cocktails and premium spirits, we project increasing this to 1.5% by Year 2, yielding 157,087.6 USD. By Year 3, with further consolidation of our brand, loyalty programs, and expanded marketing initiatives, we aim to capture 2.5% of the market, resulting in an anticipated revenue of 288,517.55 USD. Our revenue streams are diverse, ensuring a balanced and robust income structure. Cocktail Sales, constituting 45% of our total revenue, are projected to be our largest revenue line, followed by Premium Spirits at 25%, Event Hosting at 20%, and Other services at 10%. This calculated distribution reflects our focus on providing high-quality, memorable experiences to our clientele, driving sustainable growth.

\$ 288,518 Projected Revenue

0.03% Market share



Sources: Business Valuation September 2024 Revenue at Glance Karlovac, Croatia 25

Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Cocktail Sales	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%
Premium Spirits	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Event Hosting	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
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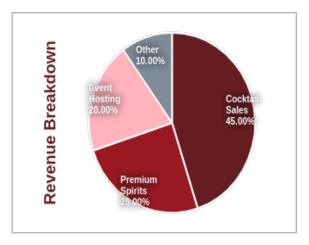
Cocktail Sales	1,871	1,871	1,871	2,245	2,245	2,245	2,744	2,744	2,744	3,118	3,118	3,118	29,935	70,689	129,833
Premium Spirits	1,039	1,039	1,039	1,247	1,247	1,247	1,524	1,524	1,524	1,732	1,732	1,732	16,631	39,272	72,129
Event Hosting	832	832	832	998	998	998	1,220	1,220	1,220	1,386	1,386	1,386	13,304	31,418	57,704
Other	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
Total Revenue (USD)	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	66,522	157,088	288,518

Total revenue is expected to reach \$ 288,518 by year 3.

Main revenue driver are:

- Cocktail Sales which generates \$ 129,833 by Year 3
- Premium Spirits which generates \$ 72,129 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 108.26 %



Sources: Company's Prop Planning September 2024 Revenue at Glance Karlovac, Croatia 26

COGS Calculation Details



COGS Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Beverages	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Ingredients	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Labor Costs	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Other	7.57%	7.57%	7.57 %	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%

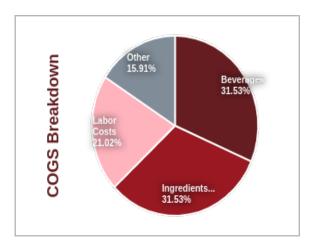
Beverages	624	624	624	748	748	748	915	915	915	1,039	1,039	1,039	9,978	23,563	43,278
Ingredients	624	624	624	748	748	748	915	915	915	1,039	1,039	1,039	9,978	23,563	43,278
Labor Costs	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
Other	315	315	315	378	378	378	462	462	462	525	525	525	5,036	11,892	21,841
Total COGS (USD)	1,978	1,978	1,978	2,373	2,373	2,373	2,901	2,901	2,901	3,296	3,296	3,296	31,645	74,727	137,248

Total COGS is expected to reach \$ 137,248 by year 3.

Main revenue driver are:

- Beverages which generates \$ 43,278 by Year 3
- Ingredients which generates \$ 43,278 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 108.26 %



SG&A Calculation Details

Training and Development

Other Miscellaneous

Total SG&A (USD)



Financial Projection

31,737

17,280

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Rent & Utilities	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Communication Expenses	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%	0.90%
Office Supplies	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%	0.80%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Representation and Entertainment	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%
Training and Development	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%
Other Miscellaneous	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%
Payroll Expenses	187	187	187	225	225	225	274	274	274	312	312	312	2,994	7,069	12,983
Rent & Utilities	83	83	83	100	100	100	122	122	122	139	139	139	1,330	3,142	5,770
Communication Expenses	37	37	37	45	45	45	55	55	55	62	62	62	599	1,414	2,597
Office Supplies	33	33	33	40	40	40	49	49	49	55	55	55	532	1,257	2,308
Legal and Professional Fees	21	21	21	25	25	25	30	30	30	35	35	35	333	785	1,443
Marketing and Branding	62	62	62	75	75	75	91	91	91	104	104	104	998	2,356	4,328
Representation and Entertainment	12	12	12	15	15	15	18	18	18	21	21	21	200	471	866

Sources: Company's Prop Planning September 2024 SG&A at Glance Karlovac, Croatia 28

7,317

PaT Expectations



Financial Projection

Income Statement (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	66,522	157,088	288,518
Cocktail Sales	1,871	1,871	1,871	2,245	2,245	2,245	2,744	2,744	2,744	3,118	3,118	3,118	29,935	70,689	129,833
Premium Spirits	1,039	1,039	1,039	1,247	1,247	1,247	1,524	1,524	1,524	1,732	1,732	1,732	16,631	39,272	72,129
Event Hosting	832	832	832	998	998	998	1,220	1,220	1,220	1,386	1,386	1,386	13,304	31,418	57,704
Other	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
COGS	-1,978	-1,978	-1,978	-2,373	-2,373	-2,373	-2,901	-2,901	-2,901	-3,296	-3,296	-3,296	-31,645	-74,727	-137,248
Beverages	-624	-624	-624	-748	-748	-748	-915	-915	-915	-1,039	-1,039	-1,039	-9,978	-23,563	-43,278
Ingredients	-624	-624	-624	-748	-748	-748	-915	-915	-915	-1,039	-1,039	-1,039	-9,978	-23,563	-43,278
Labor Costs	-416	-416	-416	-499	-499	-499	-610	-610	-610	-693	-693	-693	-6,652	-15,709	-28,852
Other	-315	-315	-315	-378	-378	-378	-462	-462	-462	-525	-525	-525	-5,036	-11,892	-21,841
Gross Profit	2,180	2,180	2,180	2,616	2,616	2,616	3,197	3,197	3,197	3,633	3,633	3,633	34,878	82,361	151,270
SG&A Personal Expenses	-187	-187	-187	-225	-225	-225	-274	-274	-274	-312	-312	-312	-2,994	-7,069	-12,983
SG&A Operating Expenses	-270	-270	-270	-324	-324	-324	-396	-396	-396	-450	-450	-450	-4,324	-10,211	-18,754
EBITDA	1,723	1,723	1,723	2,067	2,067	2,067	2,526	2,526	2,526	2,871	2,871	2,871	27,560	65,081	119,533
Depreciation	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-59,952	-59,952	-59,952
EBIT	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Profit before Tax	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
Tax	589	589	589	527	527	527	445	445	445	383	383	383	5,831	-923	-10,724
Profit after Tax (USD)	-2,684	-2,684	-2,684	-2,402	-2,402	-2,402	-2,025	-2,025	-2,025	-1,743	-1,743	-1,743	-26,562	4,206	48,856

Balance Sheet Statement



Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901
Accounts Receivable	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	6,929	16,363	30,054
Inventory	1,978	1,978	2,373	2,373	2,373	2,901	2,901	2,901	3,296	3,296	3,296	4,670	4,670	8,578	14,297
Prepaid Expenses	135	135	162	162	162	198	198	198	225	225	225	319	319	586	977
Deferred Tax Assets	589	1,178	1,768	2,295	2,822	3,349	3,794	4,238	4,683	5,066	5,448	5,831	5,831	4,907	-
Current Assets	62,447	64,759	67,070	69,692	72,286	74,880	77,887	80,858	83,829	87,109	90,363	63,616	63,616	98,081	162,228
Renovation and Interior Design	89,250	88,500	87,750	87,000	86,250	85,500	84,750	84,000	83,250	82,500	81,750	81,000	81,000	72,000	63,000
Bar Equipment and Fixtures	98,810	97,619	96,429	95,238	94,048	92,857	91,667	90,476	89,286	88,095	86,905	85,714	85,714	71,429	57,143
Licenses and Permits	19,444	18,889	18,333	17,778	17,222	16,667	16,111	15,556	15,000	14,444	13,889	13,333	13,333	6,667	20,000
Initial Inventory and Supplies	27,500	25,000	22,500	20,000	17,500	15,000	12,500	10,000	7,500	5,000	2,500	30,000	30,000	30,000	30,000
Non-Current Assets	235,004	230,008	225,012	220,016	215,020	210,024	205,028	200,032	195,036	190,040	185,044	210,048	210,048	180,095	170,143
Total Assets	297,451	294,767	292,082	289,707	287,306	284,904	282,915	280,890	278,865	277,149	275,406	273,664	273,664	278,176	332,371
Accounts Payable	135	135	135	162	162	162	198	198	198	225	225	225	225	532	977
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,894
Current Liabilities	135	135	135	162	162	162	198	198	198	225	225	225	225	532	5,871
Loans and other borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities	-	-	-	-	-	-	-	-		-		-	-	-	
Total Liabilities	135	135	135	162	162	162	198	198	198	225	225	225	225	532	5,871
Paid-In Capital	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-26,562	-22,356
Current Period Earnings	-2,684	-5,369	-8,053	-10,455	-12,856	-15,258	-17,283	-19,309	-21,334	-23,076	-24,819	-26,562	-26,562	4,206	48,856
Total Equity	297,316	294,631	291,947	289,545	287,144	284,742	282,717	280,691	278,666	276,924	275,181	273,438	273,438	277,644	326,500

Sources: Company's Prop Planning September 2024 Balance Sheet Karlovac, Croatia 30

Cash Flow Statement - Direct



Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	М3	M4	M5	М6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	57,887	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	-	45,866	67,646
Cash from sales of goods/services	-	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	59,593	147,654	274,827
Payments to employees/vendors	-2,300	-2,435	-2,831	-2,895	-2,922	-3,450	-3,535	-3,572	-3,967	-4,032	-4,059	-5,433	-43,407	-95,607	-174,258
Advances paid/received	-	-	-27	-	-	-36	-	-	-27	-	-	-94	-319	-267	-391
Taxes paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-923
Interest paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-2,300	1,723	1,300	1,263	2,067	1,504	1,454	2,526	2,104	2,066	2,871	1,403	15,866	51,780	99,255
Acquisition of															
Renovation and Interior Design	-	-	-	-	-	-	-	-	-	-	-	-	-90,000	-	-
Bar Equipment and Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
Licenses and Permits	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
Initial Inventory and Supplies	-	-	-	-	-	-	-	-	-	-	-	-30,000	-60,000	-30,000	-30,000
CF from Investing Activities	-	-	-	-	-	-	-	-		-		-30,000	-270,000	-30,000	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-
CF from Financing activities													300,000		-
Ending Balance	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901

Assumptions:

- invoices are paid in 30 days; - half of admin expenses except salaries is prepaid;

- inventory is built for the next month; - half of admin expenses except salaries is paid in 30 days;

- salaries are paid in the same month; - interest expenses are paid in the next month.

Cash Flow Statement - Indirect



Financial Projection

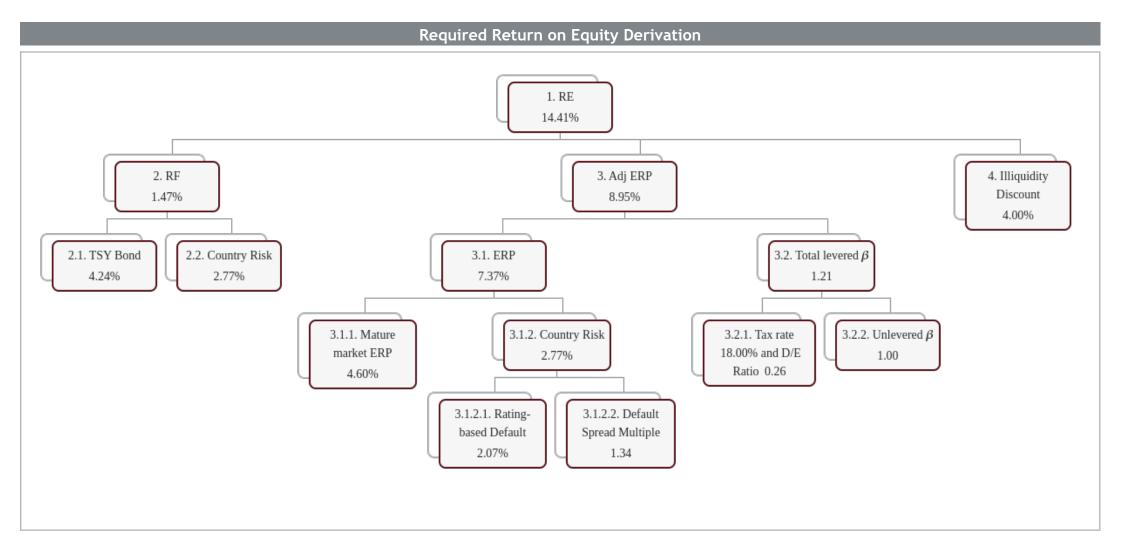
Cash Flow Statement - Indirect (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	57,887	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	-	45,866	67,646
EBIT	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
Δ Receivables & Prepaids	-4,158	-	-27	-832	-	-36	-1,109	-	-27	-832	-	-94	-7,248	-9,701	-14,081
Δ Payables	135	-	-	27	-	-	36	-	-	27	-	-	225	307	445
Δ Inventory	-	-	-396	-	-	-527	-	-	-396	-	-	-1,374	-4,670	-3,908	-5,719
Δ Depreciation	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	59,952	59,952	59,952
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-923
Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-2,300	1,723	1,300	1,263	2,067	1,504	1,454	2,526	2,104	2,066	2,871	1,403	15,866	51,780	99,255
Acquisition of															
Renovation and Interior Design	-	-	-	-	-	-	-	-	-	-	-	-	-90,000	-	-
Bar Equipment and Fixtures	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
Licenses and Permits	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
Initial Inventory and Supplies	-	-	-	-	-	-	-	-	-	-	-	-30,000	-60,000	-30,000	-30,000
CF from Investing Activities		-	-		-							-30,000	-270,000	-30,000	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-
CF from Financing activities		-	-		-		-						300,000		-
Ending Balance	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901

Assumptions:

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

Cost of Capital Estimation





Cost of Capital: CAPM Inputs

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pro	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

Karlovac, Croatia

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Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7
	Profit after Tax	-26,562	4,206	48,856	53,839	59,331	65,383	72,052
	Growth% Y4-Y7				10.20%	10.20%	10.20%	10.20%
	Growth% Y7>				3.50%			
DCF	WACC				14.41%			
۵	PV Y1-Y7 at Y0	-23,216	3,213	32,621	31,420	30,264	29,149	28,076
	PV Y7> Y0				266,301			
	NPV (USD)				397,829			

Average Survival Rate for 3 Years

Final Valuation

\$ 198,915

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.41 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $10.20\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Scenario Analysis: Narrative

Sources: Company's Prop Information



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI	Scenario	Narrative	KPI affected by
Davionus	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
Revenue	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
6066	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Analy	ysis	盘 Rev	enue	© CO	GS	<u> </u>	nt Rate
$\overline{\Delta \downarrow \Delta}$	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative
ţ	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact
Input	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact
Ī	RoE	no impact	-10%	10%				
	Revenue Y3	\$ 288,518	\$ 331,795	\$ 245,240	\$ 288,518	\$ 288,518	\$ 288,518	\$ 288,518
	Gross Profit Y3	\$ 151,270	\$ 173,960	\$ 128,579	\$ 178,719	\$ 123,820	\$ 151,270	\$ 151,270
	GP Margin	52%	52%	52%	62%	43%	52%	52%
put	EBITDA Y3	\$ 119,533	\$ 137,463	\$ 101,603	\$ 146,982	\$ 92,083	\$ 119,533	\$ 119,533
Output	EBITDA Margin	41%	41%	41%	51%	32%	41%	41%
	Net Profit Y3	\$ 48,856	\$ 63,558	\$ 34,153	\$ 71,365	\$ 26,347	\$ 48,856	\$ 48,856
	Profit Margin	17%	19%	14%	25%	9%	17%	17%
	Final Valuation	\$ 198,915	\$ 266,324	\$ 131,505	\$ 302,114	\$ 95,715	\$ 238,199	\$ 169,099

Scenario Analysis

Sources: Company's Prop Information

Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

Sources: Company's Prop Information

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

Higher by 30%

OPEX

Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm

Sources: Company's Prop Information

This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

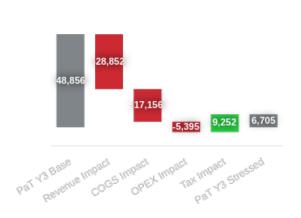
Higher by 25%

OPEX

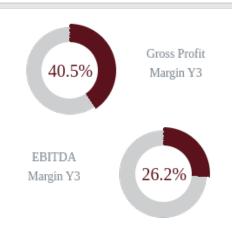
Higher by 30%

Discount Rate Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

				S	AM					S	OM .		
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
	Y1	\$ 53,218	\$ 59,870	\$ 63,196	\$ 69,848	\$ 73,175	\$ 79,827	\$ 60,535	\$ 62,531	\$ 64,527	\$ 68,518	\$ 70,514	\$ 72,50
Revenue	Y2	\$ 125,670	\$ 141,379	\$ 149,233	\$ 164,942	\$ 172,796	\$ 188,505	\$ 142,950	\$ 147,662	\$ 152,375	\$ 161,800	\$ 166,513	\$ 171,2
	Y3	\$ 230,814	\$ 259,666	\$ 274,092	\$ 302,943	\$ 317,369	\$ 346,221	\$ 262,551	\$ 271,207	\$ 279,862	\$ 297,173	\$ 305,829	\$ 314,4
	Y1	\$ 27,902	\$ 31,390	\$ 33,134	\$ 36,622	\$ 38,365	\$ 41,853	\$ 31,739	\$ 32,785	\$ 33,831	\$ 35,924	\$ 36,970	\$ 38,01
Gross	Y2	\$ 65,889	\$ 74,125	\$ 78,243	\$ 86,479	\$ 90,597	\$ 98,833	\$ 74,949	\$ 77,419	\$ 79,890	\$ 84,832	\$ 87,303	\$ 89,77
Profit	Y3	\$ 121,016	\$ 136,143	\$ 143,706	\$ 158,833	\$ 166,397	\$ 181,524	\$ 137,655	\$ 142,194	\$ 146,732	\$ 155,808	\$ 160,346	\$ 164,8
	Y1	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
GP Margin	Y2	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
	Y3	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%	52%
	Y1	\$ 22,048	\$ 24,804	\$ 26,182	\$ 28,938	\$ 30,316	\$ 33,072	\$ 25,080	\$ 25,907	\$ 26,733	\$ 28,387	\$ 29,214	\$ 30,04
EBITDA	Y2	\$ 52,065	\$ 58,573	\$ 61,827	\$ 68,335	\$ 71,590	\$ 78,098	\$ 59,224	\$ 61,177	\$ 63,129	\$ 67,034	\$ 68,986	\$ 70,93
	Y3	\$ 95,626	\$ 107,580	\$ 113,556	\$ 125,509	\$ 131,486	\$ 143,439	\$ 108,775	\$ 112,361	\$ 115,947	\$ 123,119	\$ 126,705	\$ 130,2
	Y1	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%
EBITDA	Y2	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%
Margin	Y3	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%	41%
	Y1	-\$ 31,081	-\$ 28,822	-\$ 27,692	-\$ 25,432	-\$ 24,302	-\$ 22,042	-\$ 28,596	-\$ 27,918	-\$ 27,240	-\$ 25,884	-\$ 25,206	-\$ 24,5
Net Profit	Y2	-\$ 6,468	-\$ 1,131	\$ 1,537	\$ 6,874	\$ 9,542	\$ 14,879	-\$ 597	\$ 1,004	\$ 2,605	\$ 5,807	\$ 7,408	\$ 9,00
	Y3	\$ 29,253	\$ 39,054	\$ 43,955	\$ 53,757	\$ 58,658	\$ 68,459	\$ 40,034	\$ 42,975	\$ 45,915	\$ 51,796	\$ 54,737	\$ 57,67
- C-1	Y1	-58%	-48%	-44%	-36%	-33%	-28%	-47%	-45%	-42%	-38%	-36%	-34%
Profit	Y2	-5%	-1%	1%	4%	6%	8%	-0%	1%	2%	4%	4%	5%
Margin	Y3	13%	15%	16%	18%	18%	20%	15%	16%	16%	17%	18%	18%
Final V	aluation	\$ 109,035	\$ 153,975	\$ 176,445	\$ 221,384	\$ 243,854	\$ 288,794	\$ 158,469	\$ 171,951	\$ 185,433	\$ 212,397	\$ 225,878	\$ 239,3



Glossary



Financial and Technical

b S - Billions of S

B2B - Business to Business B2C - Business to Customer CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product

NFT - Non-Fungible Token NPV - Net present value

OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model

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