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OUR VISION & MISSION

Our Mission

Lush is dedicated to delivering an exceptional and memorable experience for cocktail enthusiasts and social gatherings. We specialize in offering innovative cocktails, premium spirits, and fine wines crafted with both classic techniques and contemporary flair. Committed to quality and sustainability, we prioritize the use of locally sourced ingredients and eco-friendly practices. Our mission is to create an inviting and sophisticated atmosphere, where guests can unwind and enjoy refined beverages in great company.

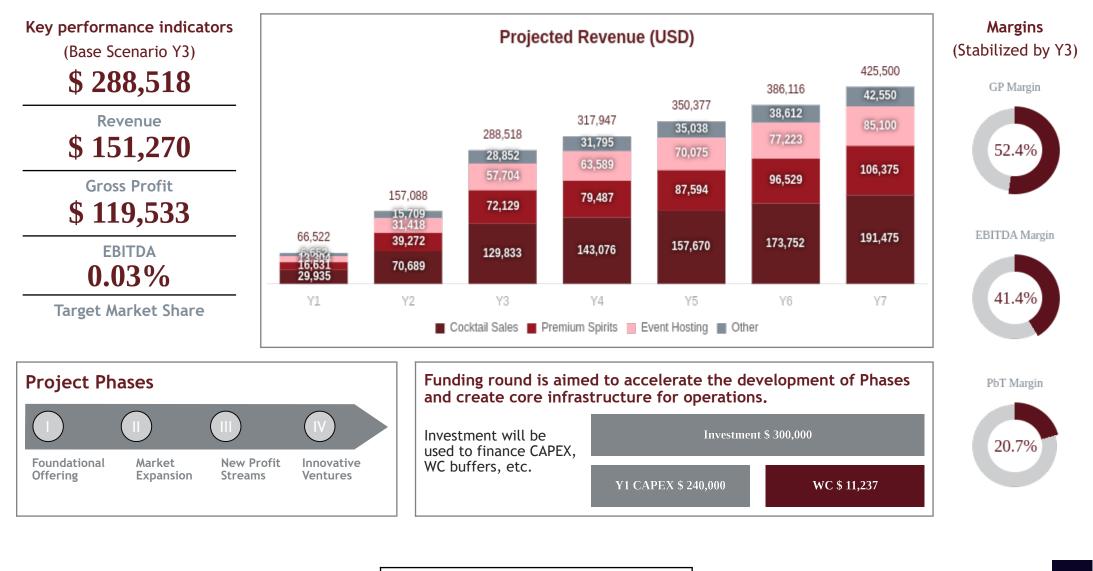
Our Vision

Lush envisions becoming the leading destination for cocktail enthusiasts and social gatherings, setting the standard for excellence in beverage service and sustainability. We aspire to create a globally recognized brand known for its innovative cocktails, premium spirits, and impeccable service. In twenty years, we aim to expand our presence to multiple locations, each offering a unique yet consistent experience. By fostering a community of loyal patrons and socially conscious practices, Lush seeks to redefine the bar industry and leave a lasting positive impact.

Summary Financials Dashboard

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Executive Summary



Sources: Company's Prop Planning

September 2024

Executive Summary

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About the Company: General Overview



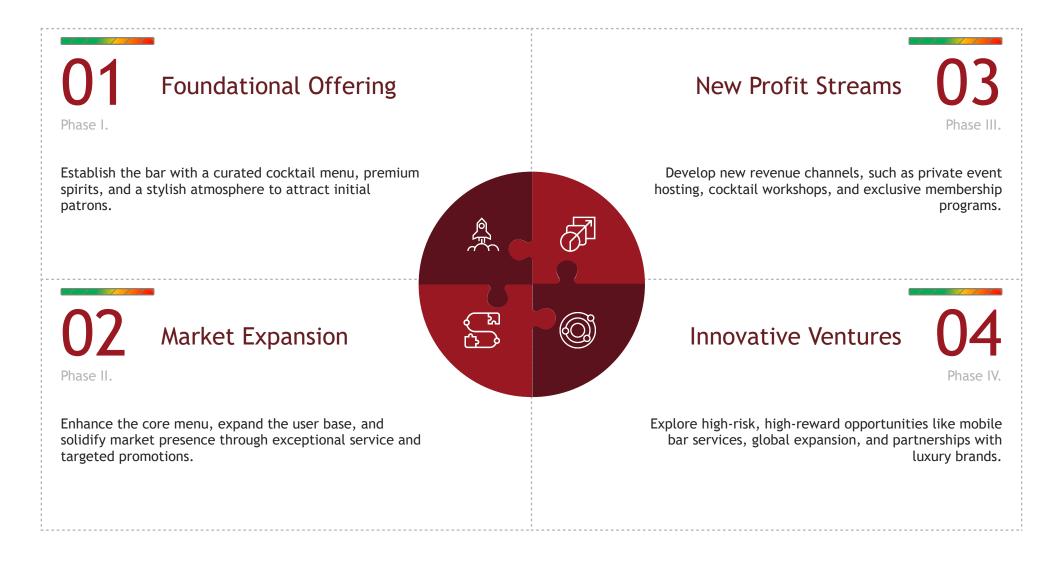


Lush is a vibrant and sophisticated bar offering an exceptional experience for cocktail enthusiasts and social gatherings. Specializing in beverage serving activities within the accommodation and food service sector, Lush provides a curated selection of innovative cocktails, premium spirits, and fine wines. Each drink is crafted with a blend of classic techniques and contemporary flair. The establishment boasts an inviting atmosphere adorned with stylish decor and complemented by attentive service, ensuring every guest has a memorable night out. Lush is committed to quality and sustainability, utilizing locally sourced ingredients and eco-friendly practices. Whether patrons are seeking a chic venue for special events or a relaxed spot to unwind, Lush serves as the perfect destination for refined beverages and great company.

Overview

The Main Phases: Projects & Impacts

2 3 4 5 6 7 8 General Overview



Core Phases of the Project

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Product Impact on Core Stakeholders



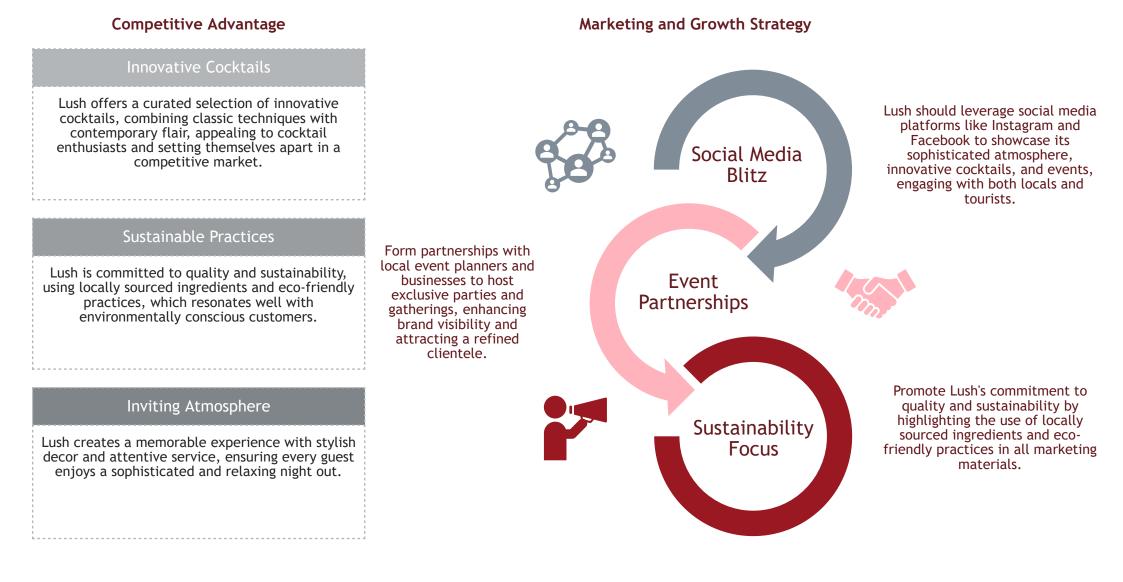
Company & Product

Main Stakeholder	Product Benefits
Customers	 Enhanced dining and social experiences through a curated selection of premium cocktails and a stylish atmosphere. Access to exclusive events, workshops, and membership programs offering added value and novelty. Assurance of quality and sustainability through the use of locally sourced ingredients and eco-friendly practices.
Employees	 Opportunities for professional growth and learning through specialized training in mixology and service excellence. Stable employment and competitive compensation in a thriving and supportive work environment. Involvement in innovative ventures, providing diverse and engaging work experiences.
Suppliers	 Consistent and growing business opportunities as Lush expands and attracts more patrons. Strengthened partnerships through commitments to quality and sustainability in sourcing practices. Potential for collaborative marketing and brand exposure in innovative and upscale settings.
Local Community	 Boosted local economy through employment and business opportunities created by Lush. Greater social interaction and community bonding facilitated by Lush's inviting environment and events. Promotion of local culture and produce, supporting regional businesses and artisans.
Investors	 Attractive return on investment driven by Lush's phased development and new profit streams. Potential for capital growth through ambitious projects like global expansion and luxury brand partnerships. Assurance of sound, sustainable business practices enhancing long-term profitability.
Regulatory Authorities	 Compliance with industry standards and regulations, ensuring a safe and lawful operation. Contribution to local employment and economic development through a growing and responsible business. Alignment with environmental and sustainability goals, supporting regulatory initiatives.
Industry Partners	 Collaboration opportunities in joint ventures, events, and marketing campaigns, enhancing mutual brand visibility. Shared innovations and best practices in beverage and hospitality sectors, driving industry standards forward. Mutual growth opportunities through aligned business goals and shared customer bases.

September 2024

Key Performance Components

1 2 3 4 5 6 7 8 Company & Product



Target Groups

1 2 3 4 5 6 7 8

Company & Product

	Indus	stries	Description
I	۲oung Profess وکی کے ک	ionals	Urban young professionals seeking a stylish and upscale environment for after-work drinks and networking opportunities.
П	Social Media I	Influencers	Influencers and bloggers who are on the lookout for trendy venues to showcase on their social media platforms.
Ш	Corporate Gro	oups	Companies seeking a sophisticated setting for corporate events, team-building activities, and client entertainment.
IV	ि Tourists		Out-of-town visitors looking to experience the local scene and enjoy premium beverages in a welcoming atmosphere.
V	$\begin{array}{c} \circ & \\ - & \circ \\ - \circ & \\ - \circ & \end{array}$ Locals		Residents who appreciate high-quality cocktails and a vibrant social scene, making Lush their go- to bar for regular visits.
VI	Event Planner	rs	Professionals planning private events, such as birthday parties, anniversaries, and other celebrations, who need a stylish venue.
VII	Eco-conscious	s Consumers	Individuals who prefer venues that prioritize sustainability and use locally sourced, eco-friendly ingredients for their offerings.

September 2024

Core Phases of the Project

Lush

Painpoints & Solutions



Company & Product

	Solution from Phase I to Phase IV						
Painpoints	Lack of Unique Offerings Customers seek distinct and memorable drinking experiences but often encounter generic drink menus and uninspired atmospheres at other venues.	Inconsistent Quality Many bars struggle with maintaining a consistent level of quality in their drinks and service, leading to customer dissatisfaction and loss.	Uninviting Atmosphere	Limited Drink Variety Bars often fail to offer a diverse selection of beverages, limiting customer choices and reducing overall satisfaction.	Market Visibility New bars struggle to establish a strong market presence and attract a broad customer base due to insufficient brand visibility.	Customer Retaining customers in a competitive market can be difficult without differentiated offerings and loyalty incentives.	Event Catering There is a growing demand for venues that can cater to private events, but many bars lack the facilities and expertise to meet this need.
Solution	Lush's curated cocktail menu, featuring innovative recipes and premium spirits, creates a unique and captivating experience that stands out in a competitive market.	2 Lush ensures consistent excellence by using top-notch ingredients, skilled bartenders, and a focus on exceptional service to keep patrons returning.	Lush's stylish atmosphere, complete with inviting decor and a vibrant environment, sets the perfect scene for socializing and relaxation, encouraging repeat visits.	Lush addresses this by enhancing its core menu with a wide array of cocktails, premium spirits, and fine wines, catering to diverse tastes and preferences.	Lush employs targeted promotions and exceptional service to solidify its reputation and attract a growing customer base, ensuring strong market presence.	Lush focuses on delivering an outstanding experience and introducing exclusive membership programs to foster customer loyalty and encourage repeat visits.	Lush expands its services to include private event hosting, offering specialized cocktails and outstanding service to create unforgettable events.

Sources: Company's Prop Assessment

September 2024

Core Features of Phase I - II

Strategic Analysis: SWOT

1 2 3 4 5 6 7 8 Company & Product

Strength

📈 🌧 Opportunities

Innovative cocktail menu attracting diverse clientele. Premium spirits and wines enhancing brand prestige. Inviting atmosphere with stylish decor. Attentive service ensuring exceptional customer experience. Commitment to quality and sustainability with locally sourced ingredients and eco-friendly practices.

Weaknesses

Threats

Expanding sustainability initiatives to attract eco-conscious customers. Collaborations with local farms and suppliers. Hosting specialty events to increase customer engagement. Extending marketing to reach broader audience. Developing a signature product line for retail.

Economic downturn impacting disposable income for luxury spending. Regulatory changes in alcohol service and licensing. Rising costs of quality ingredients. Consumer preferences shifting towards at-home experiences. Intense competition from new and existing bars.

High operational costs due to premium offerings.

Competitive industry with numerous alternatives.

Dependency on supplier consistency for premium

ingredients. Potential turnover in skilled bartenders.

Limited scalability due to personalized service approach.

Sources: Company's Prop Assessment

September 2024

SWOT Analysis

Pestel: Analysis

1 2 3 4 5 6 7 8 Company & Product

▲ P	E	e S		έ E	<u>× L</u>
Political 9 / 10	Economic 6 / 10	Social 7 / 10	Technological 7 / 10	Environmental 7 / 10	Legal 9 / 10
Regulatory Compliance: Adhering to local regulations for food and beverage services	Consumer Spending: Economic conditions affecting disposable income and spending on leisure activities	Consumer Preferences: Shift towards sustainable and eco-friendly consumption habits	Point of Sale Systems: Effective use of POS systems for smooth operations	Sustainability Initiatives: Adopting eco-friendly practices and reducing carbon footprint	Labor Laws: Complying with employment regulations and standards
Licensing Requirements: Obtaining and maintaining necessary alcohol serving licenses		Demographic Trends: Understanding preferences of a diverse, sophisticated clientele	Online Reservations: Utilizing online platforms for booking and customer engagement	Waste Management: Efficiently managing waste and promoting recycling	Health and Safety: Ensuring food and beverage safety regulations are met

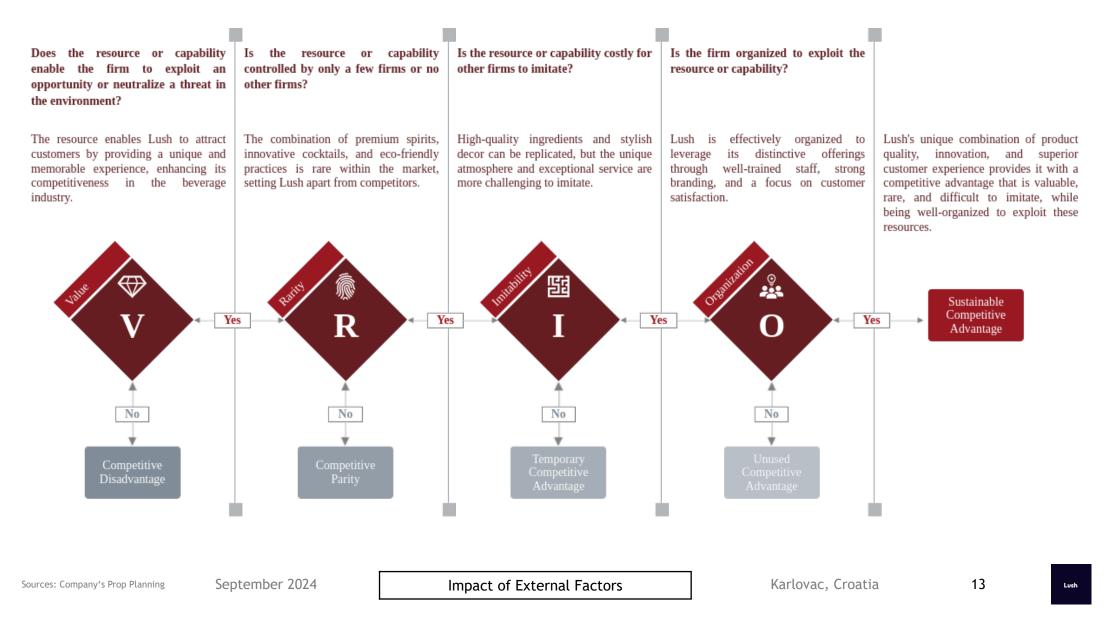
Lush excels in delivering a superior beverage experience while focusing on quality and sustainability. By effectively addressing PESTEL factors, it can enhance its market position and successfully navigate potential challenges.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

VRIO Framework: Analysis

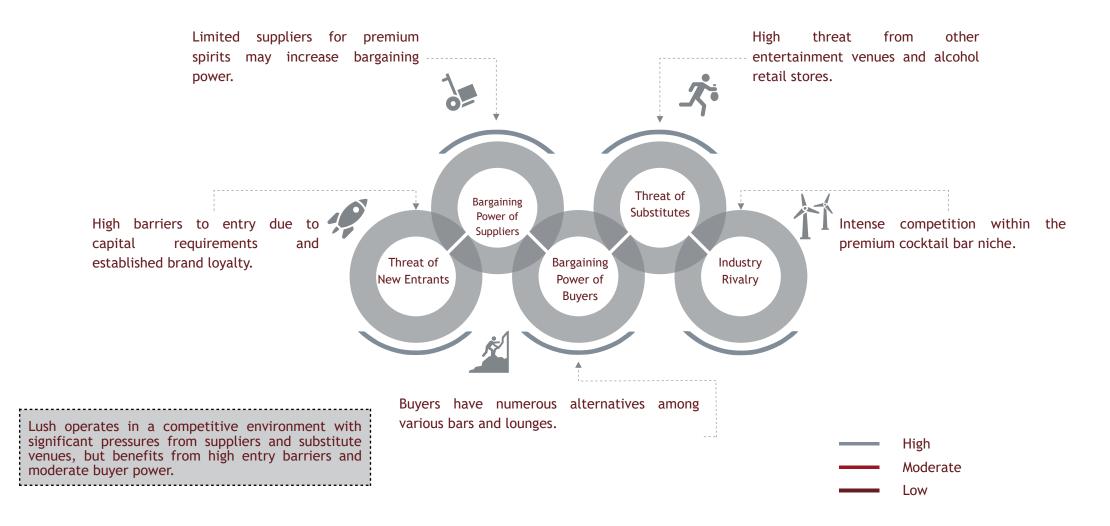
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Company & Product



Porter's Five Forces: Analysis





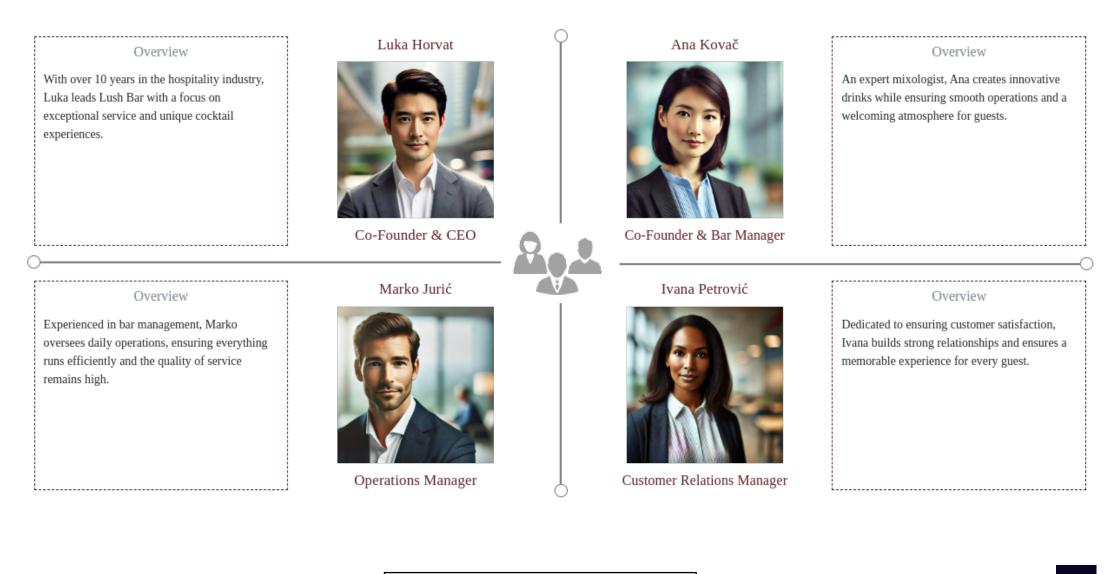
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Impact of External Factors

Management Team

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Company & Product



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Management Board

History & Roadmap

1 2 3 4 5 6 7 8 Check List & Risk

Current Status.

- Feb 2024: Introduce new cocktail menu with seasonal ingredients.

- May 2024: Enhance eco-friendly practices and promote sustainability.

- Aug 2024: Open new location in a high-traffic city area.

- Nov 2024: Launch loyalty program with exclusive member benefits.

- Feb 2025: Introduce private event hosting to attract larger groups.

- Jul 2025: Collaborate with premium spirit brands for exclusive events.



Organizational and Marketing Tasks

1 2 3 4 5 6 7 8

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Secure Initial Funding	Not Started	High	CFO	2 months
2	Register Business and Obtain Licenses	Not Started	High	CEO	1 month
3	Hire Key Staff	Not Started	High	C00	3 months
4	Define Brand and Develop Visual Identity	Not Started	Medium	СМО	2 months
5	Select and Outfit Venue	Not Started	High	СРО	4 months
6	Set Up Financial Systems	Not Started	Medium	CFO	2 months
7	Implement Tech Infrastructure	Not Started	Medium	СТО	2 months
8	Develop Sustainability Practices	Not Started	Low	CSO	3 months
Mark	eting				
1	Develop Brand Identity	Not Started	High	СМО	1 month
2	Launch Website and Online Booking System	Not Started	High	CIO	2 months
3	Establish Social Media Presence	Not Started	Medium	СМО	1 month
4	Create Promotional Campaigns for Grand Opening	Not Started	High	CRO	2 weeks
5	Develop Partnerships with Influencers	Not Started	Medium	СМО	3 months
6	Design Loyalty Program for Repeat Customers	Not Started	High	СРО	2 months
7	Sponsor Local Events to Increase Visibility	Not Started	Medium	CSO	4 months
8	Create High-Quality Content for PR and Media Outreach	Not Started	Medium	СМО	2 months

Overview of Phases

1 2 3 4 5 6 7 8

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Curate Cocktail Menu	Not Started	High	CPO	2 weeks
2	Source Premium Spirits	Not Started	High	CPO	3 weeks
3	Design Interior and Exterior	Not Started	Medium	C00	4 weeks
4	Hire Skilled Mixologists	Not Started	High	C00	4 weeks
5	Establish Supplier Relationships	Not Started	Medium	CFO	3 weeks
6	Set Up Inventory Management System	Not Started	Medium	СТО	2 weeks
7	Implement Quality Control Procedures	Not Started	Medium	CSO	2 weeks
8	Final Health and Safety Checks	Not Started	High	C00	1 week
Phas	e 2				
1	Enhance Cocktail Menu	Not Started	High	CPO	2 months
2	Develop Targeted Marketing Campaigns	Not Started	High	СМО	1 month
3	Optimize Service Workflow	Not Started	Medium	C00	3 months
4	Implement Customer Loyalty Program	Not Started	High	CRO	2 months
5	Expand Social Media Presence	Not Started	Medium	СМО	1 month
6	Host Themed Nights and Events	Not Started	Medium	CEO	2 months
7	Strengthen Supplier Relationships	Not Started	Medium	CFO	3 months
8	Train Staff on New Offerings	Not Started	High	C00	1 month

Overview of Phases

1 2 3 4 5 6 7 8

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Develop Private Event Packages	Not Started	High	СМО	3 months
2	Launch Cocktail Workshops	Not Started	High	C00	2 months
3	Create Exclusive Membership Programs	Not Started	Medium	СВО	4 months
4	Set Up Online Booking for Private Events	Not Started	High	CIO	2 months
5	Partner with Influencers for Workshops	Not Started	Medium	CSO	3 months
6	Develop Corporate Event Hosting Packages	Not Started	High	CRO	3 months
7	Introduce Limited Edition Cocktails for Members	Not Started	Medium	СРО	4 months
8	Establish Marketing Campaign for New Profit Streams	Not Started	High	СМО	1 month
Phase	e 4				
1	Launch mobile bar services	Not Started	High	C00	6 months
2	Establish international locations	Not Started	High	CEO	1 year
3	Forge partnerships with luxury brands	Not Started	Medium	СВО	8 months
4	Develop a high-end line of merchandise	Not Started	Medium	СРО	10 months
5	Create a signature bottled cocktail collection	Not Started	High	CSO	6 months
6	Invest in augmented reality (AR) experiences	Not Started	Low	СТО	12 months
7	Initiate a pop-up bar series	Not Started	Medium	СМО	7 months
8	Collaborate with high-profile influencers	Not Started	Medium	СМО	5 months

Core Risks & Mitigation Strategies



Check List & Risk

1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Supply Chain Disruptions	C00	Diversify suppliers and maintain safety stock.
2	Equipment Failure	COO	Regular maintenance and service contracts.
3	Staff Turnover	CPO	Implement retention programs and training.
4	Quality Control	C00	Standardize recipes and regular audits.
5	Health and Safety Compliance	CSO	Regular training and compliance checks.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Licensing and Permits	C00	Ensure timely acquisition and renewal
2	Health and Safety Regulations	CSO	Adopt and enforce stringent safety measures
3	Alcohol Serving Laws	C00	Regular staff training and compliance audits
4	Labor Law Compliance	CFO	Adhere to all employment standards
5	Consumer Protection Laws	CRO	Maintain transparency and high service standards

Risks Overview

Core Risks & Mitigation Strategies

3. S	trategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Competitive Market	CEO	Conduct regular market analysis and adapt offerings.
2	Changing Customer Preferences	CPO	Continuously update menu and gather customer feedback.
3	Economic Downturn	CFO	Maintain a flexible budgeting strategy.
4	Brand Dilution	CMO	Ensure consistent brand messaging and quality.
5	Seasonal Demand Fluctuations	C00	Plan seasonal promotions to drive traffic.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Issues	CFO	Maintain a healthy cash reserve and monitor cash flow closely.
2	High Operational Costs	C00	Regularly review expenses and optimize cost-efficiency.
3	Market Volatility	CRO	Diversify revenue streams and hedge against market changes.
4	Funding Shortfalls	CEO	Develop strong investor relations and secure contingency funding.
5	Credit Risk	CFO	Implement strict credit control and manage receivables effectively.
5. C	Other general risk		
#	Risk Type	Area	Mitigation Strategy
1	Brand Reputation	CMO	Proactively manage online reviews and social media presence
2	Supply Chain Disruptions	C00	Diversify suppliers and maintain stock reserves
3	Talent Retention	CPO	Foster a supportive work environment and reward performance
4	Consumer Preference Shifts	CRO	Adapt offerings based on market trends and feedback
5	Seasonal Demand Fluctuations	CFO	Plan promotions and events to level out demand

Lush

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Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

1 2 3 4 5 6 7 8

Target Available Market (TAM)	Beverage serving activities (consolidated) Subindustry	\$ 791,931,828 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,935 \$ 791,955 \$ 791,955 \$ 791,955 \$ 791,955 \$ 791,955 \$ 795,955 \$ 795,9555 \$ 795,9555 \$ 795,95555555555555555555555555
Service Available Market (SAM)	1.20%	Given its sophisticated concept and local focus, Lush's Serviceable Available Market (SAM) is 1.2% of the Total Addressable Market (TAM). This estimate considers Lush's premium offerings, eco-friendly practices, and refined service, which align well with niche but profitable segments within the beverage serving
Service Obtainable Market Y1-Y3 (SOM)	Year 1 0.70000% Year 2 1.50000% Year 3 2.50000%	Considering the competitive landscape and the market share held by major players in the beverage serving industry in Karlovac, Croatia, Lush can realistically capture a modest SOM in its initial years. With capital of \$300,000, it will leverage its unique value proposition of innovative cocktails, premium spirits,

Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 300,000

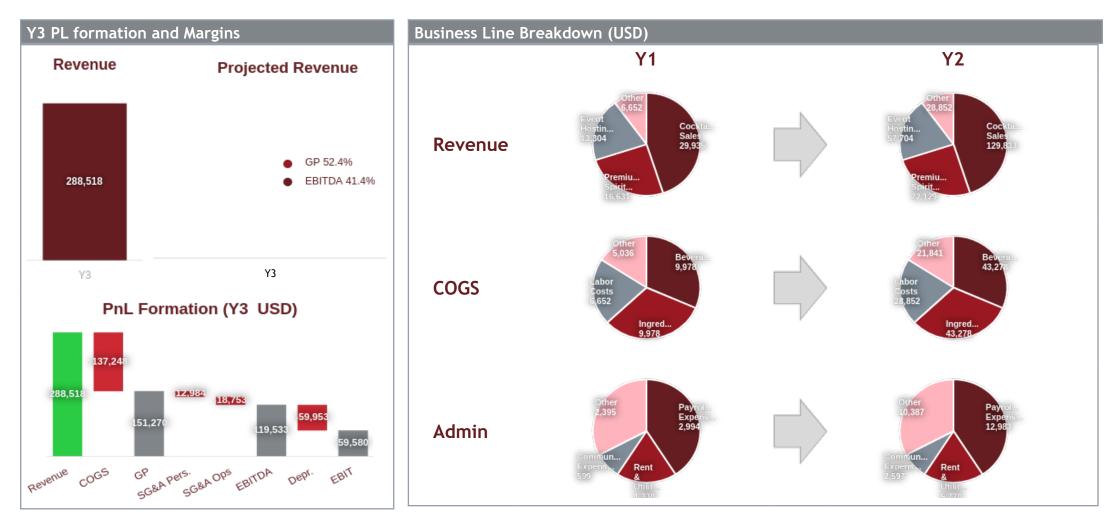
Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	34,878	
Payroll Expenses		2,994
Rent & Utilities		1,330
Marketing and Branding		998
Communication Expenses		599
Capex		240,000
Office Supplies		532
Legal and Professional Fees		333
Representation and Entert.		200
Other Miscellaneous		200
Training and Development		133
CAPEX & WC shortage	Y1	212,440
Buffer		87,560
Total Required Investment	t(USD)	300,000



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Financials Dashboard

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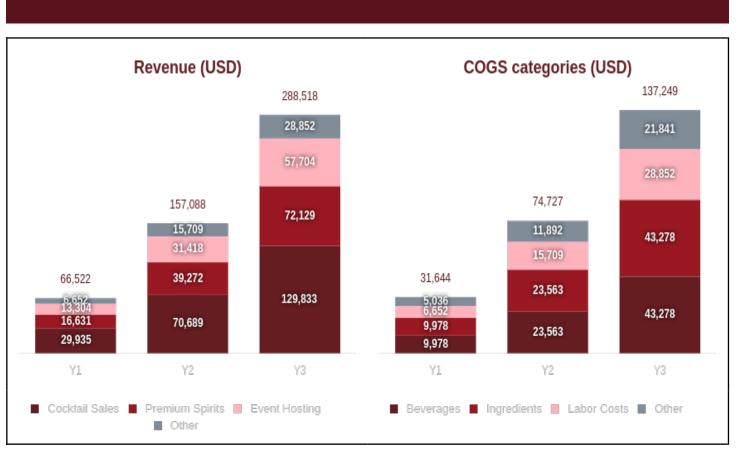
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Summery Financials

Revenue Formation Narrative

Lush, a vibrant and sophisticated bar, carefully calculates its revenue projections based on a well-founded analysis of its market. Our Total Addressable Market (TAM) for the beverage serving activities industry in Karlovac, Croatia stands at 791,931,828 USD . Lush's Serviceable Available Market (SAM) is estimated to be 1.2% of this TAM, based on our unique value proposition that includes premium offerings, eco-friendly practices, and refined service-components that cater specifically to premium customer segments in our locality. Year-over-year, Lush's Serviceable Obtainable Market (SOM) percentage projections reflect our strategy to gradually penetrate the market. In Year 1, we expect to capture 0.7% of the market, leading to an estimated revenue of 66,522.27 USD . As we build brand recognition and customer loyalty, especially via our compelling lineup of innovative cocktails and premium spirits, we project increasing this to 1.5% by Year 2, yielding 157,087.6 USD. By Year 3, with further consolidation of our brand, loyalty programs, and expanded marketing initiatives, we aim to capture 2.5% of the market, resulting in an anticipated revenue of 288,517.55 USD. Our revenue streams are diverse, ensuring a balanced and robust income structure. Cocktail Sales, constituting 45% of our total revenue, are projected to be our largest revenue line, followed by Premium Spirits at 25%, Event Hosting at 20%, and Other services at 10%. This calculated distribution reflects our focus on providing high-quality, memorable experiences to our clientele, driving sustainable growth.

\$ 288,518 Y3 Projected Revenue



12345678Financial Projection

0.03% Market share

Lu

Revenue Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Cocktail Sales	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%	45.00%
Premium Spirits	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Event Hosting	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

Cocktail Sales	1,871	1,871	1,871	2,245	2,245	2,245	2,744	2,744	2,744	3,118	3,118	3,118	29,935	70,689	129,833
Premium Spirits	1,039	1,039	1,039	1,247	1,247	1,247	1,524	1,524	1,524	1,732	1,732	1,732	16,631	39,272	72,129
Event Hosting	832	832	832	998	998	998	1,220	1,220	1,220	1,386	1,386	1,386	13,304	31,418	57,704
Other	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
Total Revenue (USD)	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	66,522	157,088	288,518

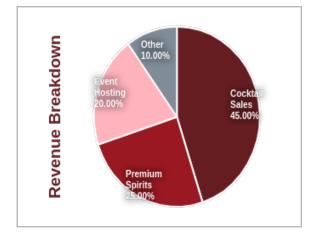
Total revenue is expected to reach \$ 288,518 by year 3.

Main revenue driver are:

• Cocktail Sales which generates \$ 129,833 by Year 3

• Premium Spirits which generates \$ 72,129 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 108.26 %



Revenue at Glance

COGS Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Beverages	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Ingredients	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Labor Costs	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Other	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%	7.57%

Beverages	624	624	624	748	748	748	915	915	915	1,039	1,039	1,039	9,978	23,563	43,278
Ingredients	624	624	624	748	748	748	915	915	915	1,039	1,039	1,039	9,978	23,563	43,278
Labor Costs	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
Other	315	315	315	378	378	378	462	462	462	525	525	525	5,036	11,892	21,841
Total COGS (USD)	1,978	1,978	1,978	2,373	2,373	2,373	2,901	2,901	2,901	3,296	3,296	3,296	31,645	74,727	137,248

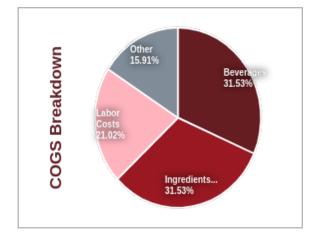
Total COGS is expected to reach \$ 137,248 by year 3.

Main revenue driver are:

• Beverages which generates \$ 43,278 by Year 3

• Ingredients which generates \$ 43,278 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 108.26 %



COGS at Glance

Lush

SG&A Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Rent & Utilities	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Communication Expenses	0.90 %														
Office Supplies	0.80 %	0.80%	0.80 %												
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50 %	0.50 %	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Representation and Entertainment	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30 %	0.30%	0.30%	0.30%	0.30%
Training and Development	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%	0.20%
Other Miscellaneous	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%	0.30%

Payroll Expenses	187	187	187	225	225	225	274	274	274	312	312	312	2,994	7,069	12,983
Rent & Utilities	83	83	83	100	100	100	122	122	122	139	139	139	1,330	3,142	5,770
Communication Expenses	37	37	37	45	45	45	55	55	55	62	62	62	599	1,414	2,597
Office Supplies	33	33	33	40	40	40	49	49	49	55	55	55	532	1,257	2,308
Legal and Professional Fees	21	21	21	25	25	25	30	30	30	35	35	35	333	785	1,443
Marketing and Branding	62	62	62	75	75	75	91	91	91	104	104	104	998	2,356	4,328
Representation and Entertainment	12	12	12	15	15	15	18	18	18	21	21	21	200	471	866
Training and Development	8	8	8	10	10	10	12	12	12	14	14	14	133	314	577
Other Miscellaneous	12	12	12	15	15	15	18	18	18	21	21	21	200	471	866
Total SG&A (USD)	457	457	457	549	549	549	671	671	671	762	762	762	7,317	17,280	31,737

SG&A at Glance

PaT Expectations

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	66,522	157,088	288,518
Cocktail Sales	1,871	1,871	1,871	2,245	2,245	2,245	2,744	2,744	2,744	3,118	3,118	3,118	29,935	70,689	129,833
Premium Spirits	1,039	1,039	1,039	1,247	1,247	1,247	1,524	1,524	1,524	1,732	1,732	1,732	16,631	39,272	72,129
Event Hosting	832	832	832	998	998	998	1,220	1,220	1,220	1,386	1,386	1,386	13,304	31,418	57,704
Other	416	416	416	499	499	499	610	610	610	693	693	693	6,652	15,709	28,852
COGS	-1,978	-1,978	-1,978	-2,373	-2,373	-2,373	-2,901	-2,901	-2,901	-3,296	-3,296	-3,296	-31,645	-74,727	-137,248
Beverages	-624	-624	-624	-748	-748	-748	-915	-915	-915	-1,039	-1,039	-1,039	-9,978	-23,563	-43,278
Ingredients	-624	-624	-624	-748	-748	-748	-915	-915	-915	-1,039	-1,039	-1,039	-9,978	-23,563	-43,278
Labor Costs	-416	-416	-416	-499	-499	-499	-610	-610	-610	-693	-693	-693	-6,652	-15,709	-28,852
Other	-315	-315	-315	-378	-378	-378	-462	-462	-462	-525	-525	-525	-5,036	-11,892	-21,841
Gross Profit	2,180	2,180	2,180	2,616	2,616	2,616	3,197	3,197	3,197	3,633	3,633	3,633	34,878	82,361	151,270
SG&A Personal Expenses	-187	-187	-187	-225	-225	-225	-274	-274	-274	-312	-312	-312	-2,994	-7,069	-12,983
SG&A Operating Expenses	-270	-270	-270	-324	-324	-324	-396	-396	-396	-450	-450	-450	-4,324	-10,211	-18,754
EBITDA	1,723	1,723	1,723	2,067	2,067	2,067	2,526	2,526	2,526	2,871	2,871	2,871	27,560	65,081	119,533
Depreciation	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-4,996	-59,952	-59,952	-59,952
EBIT	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Profit before Tax	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
Tax	589	589	589	527	527	527	445	445	445	383	383	383	5,831	-923	-10,724
Profit after Tax (USD)	-2,684	-2,684	-2,684	-2,402	-2,402	-2,402	-2,025	-2,025	-2,025	-1,743	-1,743	-1,743	-26,562	4,206	48,856

Balance Sheet Statement

1 2 3 4 5 6 7 8

Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901
Accounts Receivable	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	6,929	6,929	16,363	30,054
Inventory	1,978	1,978	2,373	2,373	2,373	2,901	2,901	2,901	3,296	3,296	3,296	4,670	4,670	8,578	14,297
Prepaid Expenses	135	135	162	162	162	198	198	198	225	225	225	319	319	586	977
Deferred Tax Assets	589	1,178	1,768	2,295	2,822	3,349	3,794	4,238	4,683	5,066	5,448	5,831	5,831	4,907	-
Current Assets	62,447	64,759	67,070	69,692	72,286	74,880	77,887	80,858	83,829	87,109	90,363	63,616	63,616	98,081	162,228
CAPEX 1	89,250	88,500	87,750	87,000	86,250	85,500	84,750	84,000	83,250	82,500	81,750	81,000	81,000	72,000	63,000
CAPEX 2	98,810	97,619	96,429	95,238	94,048	92,857	91,667	90,476	89,286	88,095	86,905	85,714	85,714	71,429	57,143
CAPEX 3	19,444	18,889	18,333	17,778	17,222	16,667	16,111	15,556	15,000	14,444	13,889	13,333	13,333	6,667	20,000
CAPEX 4	27,500	25,000	22,500	20,000	17,500	15,000	12,500	10,000	7,500	5,000	2,500	30,000	30,000	30,000	30,000
Non-Current Assets	235,004	230,008	225,012	220,016	215,020	210,024	205,028	200,032	195,036	190,040	185,044	210,048	210,048	180,095	170,143
Total Assets	297,451	294,767	292,082	289,707	287,306	284,904	282,915	280,890	278,865	277,149	275,406	273,664	273,664	278,176	332,371
Accounts Payable	135	135	135	162	162	162	198	198	198	225	225	225	225	532	977
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,894
Current Liabilities	135	135	135	162	162	162	198	198	198	225	225	225	225	532	5,871
Loans and other borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Total Liabilities	135	135	135	162	162	162	198	198	198	225	225	225	225	532	5,871
Paid-In Capital	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-26,562	-22,356
Current Period Earnings	-2,684	-5,369	-8,053	-10,455	-12,856	-15,258	-17,283	-19,309	-21,334	-23,076	-24,819	-26,562	-26,562	4,206	48,856
Total Equity	297,316	294,631	291,947	289,545	287,144	284,742	282,717	280,691	278,666	276,924	275,181	273,438	273,438	277,644	326,500

Impact of External Factors

Cash Flow Statement - Direct

1 2 3 4 5 6 7 8

Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	57,887	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	-	45,866	67,646
Cash from sales of goods/services	-	4,158	4,158	4,158	4,989	4,989	4,989	6,098	6,098	6,098	6,929	6,929	59,593	147,654	274,827
Payments to employees/vendors	-2,300	-2,435	-2,831	-2,895	-2,922	-3,450	-3,535	-3,572	-3,967	-4,032	-4,059	-5,433	-43,407	-95,607	-174,258
Advances paid/received	-	-	-27	-	-	-36	-	-	-27	-	-	-94	-319	-267	-391
Taxes paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-923
Interest paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-2,300	1,723	1,300	1,263	2,067	1,504	1,454	2,526	2,104	2,066	2,871	1,403	15,866	51,780	99,255
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-90,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-30,000	-60,000	-30,000	-30,000
CF from Investing Activities	-	-	-	-	-	-	-	-	-	-	-	-30,000	-270,000	-30,000	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-
CF from Financing activities		-	-	-	-	-	-		-	-		-	300,000	-	-
Ending Balance	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;

- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

Cash Flow Statement - Indirect

1 2 3 4 5 6 7 8

Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	57,887	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464		45,866	67,646
EBIT	-3,274	-3,274	-3,274	-2,929	-2,929	-2,929	-2,470	-2,470	-2,470	-2,125	-2,125	-2,125	-32,392	5,129	59,580
∆ Receivables & Prepaids	-4,158	-	-27	-832	-	-36	-1,109	-	-27	-832	-	-94	-7,248	-9,701	-14,081
∆ Payables	135	-	-	27	-	-	36	-	-	27	-	-	225	307	445
Δ Inventory	-	-	-396	-	-	-527	-	-	-396	-	-	-1,374	-4,670	-3,908	-5,719
∆ Depreciation	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	4,996	59,952	59,952	59,952
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-923
Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CF from Operating Activities	-2,300	1,723	1,300	1,263	2,067	1,504	1,454	2,526	2,104	2,066	2,871	1,403	15,866	51,780	99,255
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-90,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-20,000	-	-20,000
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-30,000	-60,000	-30,000	-30,000
CF from Investing Activities	-	-	-	-	•	-	-	-	-	•	-	-30,000	-270,000	-30,000	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-
CF from Financing activities	-	-	-	-	•	-	-	-	-	•	-	-	300,000	-	-
Ending Balance	55,587	57,310	58,610	59,872	61,939	63,443	64,896	67,423	69,526	71,593	74,464	45,866	45,866	67,646	116,901

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;
- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

September 2024

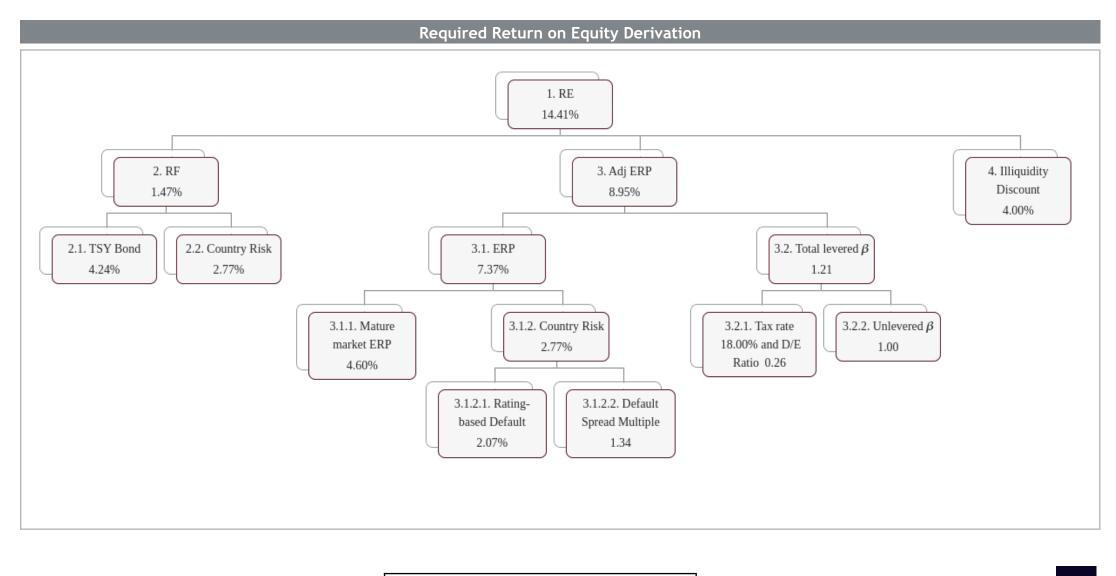
Impact of External Factors

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Cost of Capital Estimation

1 2 3 4 5 6 7 8

Business Valuation



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Cost of Capital: CAPM Inputs

1 2 3 4 5 6 7 8

Business Valuation

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is $R(E)=R(F)+\beta * (ERP)$, where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Proportion of firms that were started in 1998 that survived through						
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

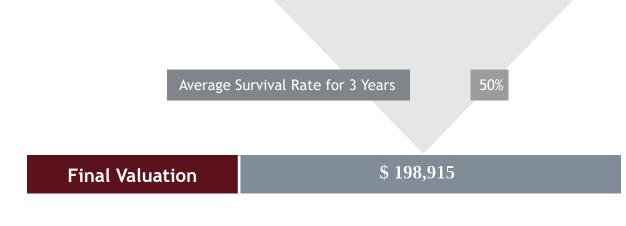
Sources: Aswath Damodaran, Investing.com

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RoE Calculation

Business Valuation

	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7		
DCF	Profit after Tax	-26,562	4,206	48,856	53,839	59,331	65,383	72,052		
	Growth% Y4-Y7				10.20%	10.20%	10.20%	10.20%		
	Growth% Y7>	3.50%								
	WACC	14.41%								
	PV Y1-Y7 at Y0	-23,216	3,213	32,621	31,420	30,264	29,149	28,076		
	PV Y7> Y0	266,301								
	NPV (USD)	397,829								



1 2 3 4 5 6 7 8

Business Valuation

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.41 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 10.20 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Scenario Analysis: Narrative

12345678Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI	Scenario	Narrative	KPI affected by
Revenue	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%
	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%
COGS	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%
	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost- control measures.	higher by 20%
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%

Scenario Analysis

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Scenario Analysis: Results

Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Analy	ysis	盘 Revenue		CO CO	GS	Discount Rate		
ΔŢΔ	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative	
Ļ	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact	
Input	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact	
Π	RoE	no impact	-10%	10%					
	Revenue Y3	\$ 288,518	\$ 331,795	\$ 245,240	\$ 288,518	\$ 288,518	\$ 288,518	\$ 288,518	
	Gross Profit Y3	\$ 151,270	\$ 173,960	\$ 128,579	\$ 178,719	\$ 123,820	\$ 151,270	\$ 151,270	
	GP Margin	52%	52%	52%	62%	43%	52%	52%	
Output	EBITDA Y3	\$ 119,533	\$ 137,463	\$ 101,603	\$ 146,982	\$ 92,083	\$ 119,533	\$ 119,533	
Out	EBITDA Margin	41%	41%	41%	51%	32%	41%	41%	
	Net Profit Y3	\$ 48,856	\$ 63,558	\$ 34,153	\$ 71,365	\$ 26,347	\$ 48,856	\$ 48,856	
	Profit Margin	17%	19%	14%	25%	9%	17%	17%	
	Final Valuation	\$ 198,915	\$ 266,324	\$ 131,505	\$ 302,114	\$ 95,715	\$ 238,199	\$ 169,099	

Stress Test: Growth Under Pressure

September 2024



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Karlovac, Croatia

Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story		KPIs impact		
Growth Under	This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to		Revenue Higher by 20%	COGS Higher by 30%	
Pressure	increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.		OPEX Higher by 40%	Discount Rate unaffected	

Results

Sources: Company's Prop Information



Stress Tests

Stress Test: The Perfect Storm



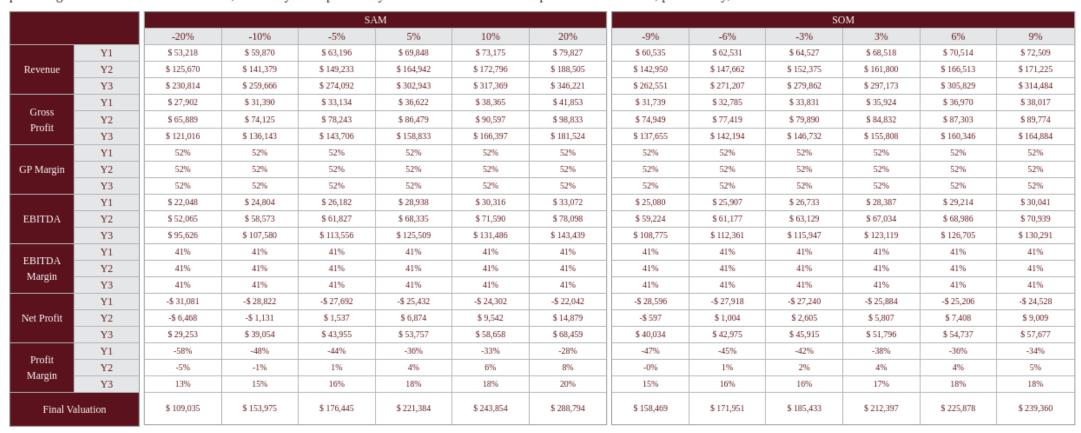
Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name	Story] \	KPIs impact		
The Perfect	This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash		Revenue Lower by 10%	COGS Higher by 25%	
Storm	flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.		OPEX Higher by 30%	Discount Rate Higher by 10%	

Results



Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

Sources: Company's Prop Information

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Sensitivity Analysis

1 2 3 4 5 6 7 8

Sensitivity Analysis

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Glossary

1 2 3 4 5 6 7 8

Glossary & Disclaimer

Financial and Technical

b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative TSY bond rate - Treasury bond rate WACC - Weighted average cost of capital YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer CEO - Chief Executive Officer **CPO** - Chief Product Officer **CFO - Chief Financial Officer** CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

Other

- Av Average
- EoP End of Period
- LE Legal Entity
- PE Private Equity TOM - Target Operating Model

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