

| | Part 1 Executive Summary | 3 - 4 |
|-------|--|---------|
| | Company & Product Overview | 5 - 15 |
| | Check List & Risk Overview | 16 - 21 |
| | Users, Market & Investment | 22 - 23 |
| nts | Part 2 Financial Projection | 24 - 32 |
| onten | \$ Business Valuation | 33 - 35 |
| | Stress Test, Scenario Analysis & Simulations | 36 - 40 |
| | Glossary & Disclaimer | 41 - 42 |
| | | |



OUR VISION & MISSION

Our Mission

Lush is dedicated to delivering an exceptional and memorable experience for cocktail enthusiasts and social gatherings. We specialize in offering innovative cocktails, premium spirits, and fine wines crafted with both classic techniques and contemporary flair. Committed to quality and sustainability, we prioritize the use of locally sourced ingredients and eco-friendly practices. Our mission is to create an inviting and sophisticated atmosphere, where guests can unwind and enjoy refined beverages in great company.

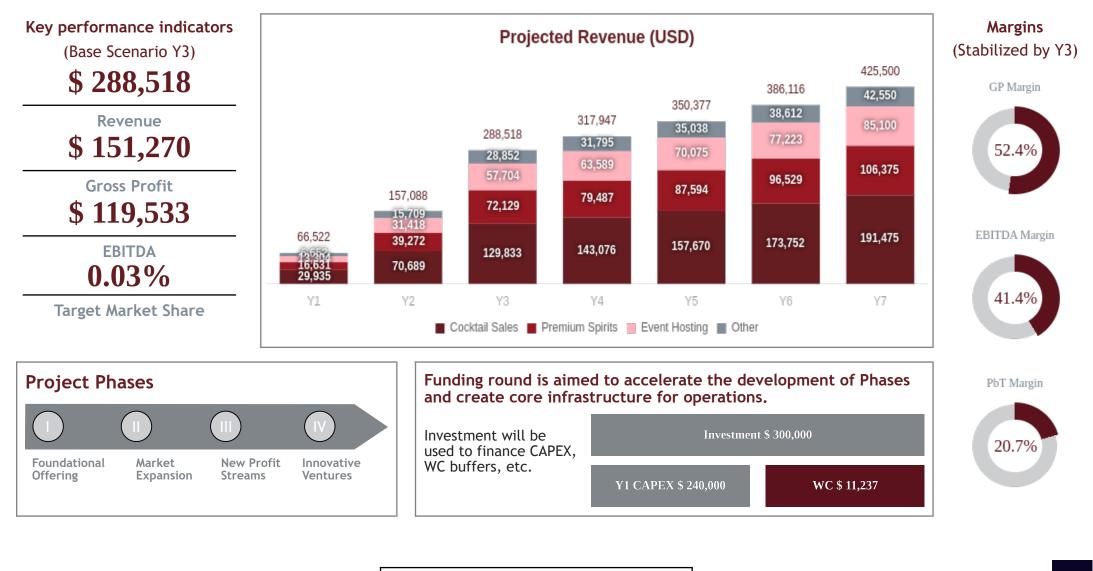
Our Vision

Lush envisions becoming the leading destination for cocktail enthusiasts and social gatherings, setting the standard for excellence in beverage service and sustainability. We aspire to create a globally recognized brand known for its innovative cocktails, premium spirits, and impeccable service. In twenty years, we aim to expand our presence to multiple locations, each offering a unique yet consistent experience. By fostering a community of loyal patrons and socially conscious practices, Lush seeks to redefine the bar industry and leave a lasting positive impact.

Summary Financials Dashboard

1 2 3 4 5 6 7 8

Executive Summary



Sources: Company's Prop Planning

September 2024

Executive Summary

4

About the Company: General Overview



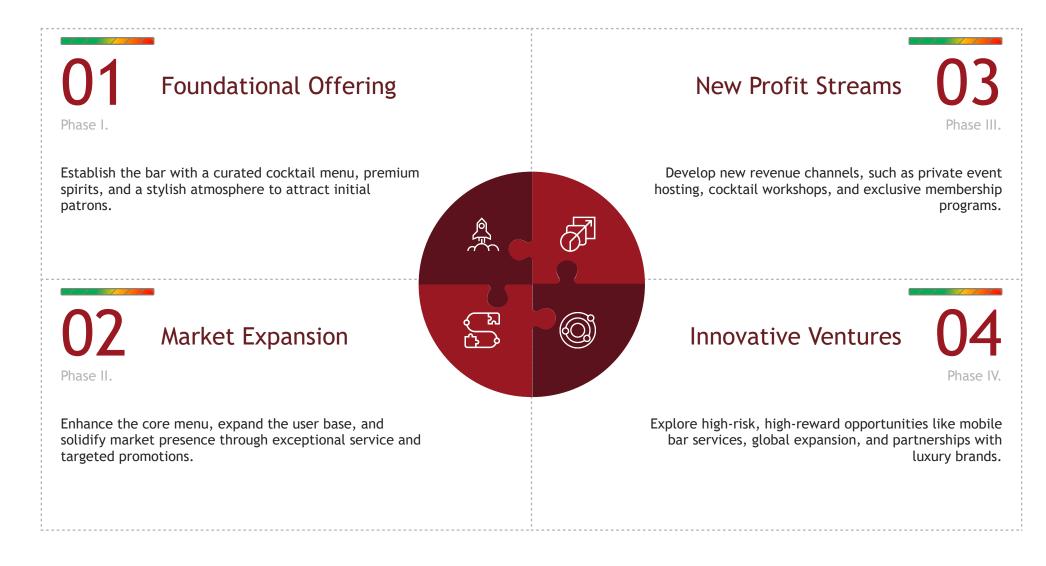


Lush is a vibrant and sophisticated bar offering an exceptional experience for cocktail enthusiasts and social gatherings. Specializing in beverage serving activities within the accommodation and food service sector, Lush provides a curated selection of innovative cocktails, premium spirits, and fine wines. Each drink is crafted with a blend of classic techniques and contemporary flair. The establishment boasts an inviting atmosphere adorned with stylish decor and complemented by attentive service, ensuring every guest has a memorable night out. Lush is committed to quality and sustainability, utilizing locally sourced ingredients and eco-friendly practices. Whether patrons are seeking a chic venue for special events or a relaxed spot to unwind, Lush serves as the perfect destination for refined beverages and great company.

Overview

The Main Phases: Projects & Impacts

2 3 4 5 6 7 8 General Overview



Core Phases of the Project

6

Product Impact on Core Stakeholders



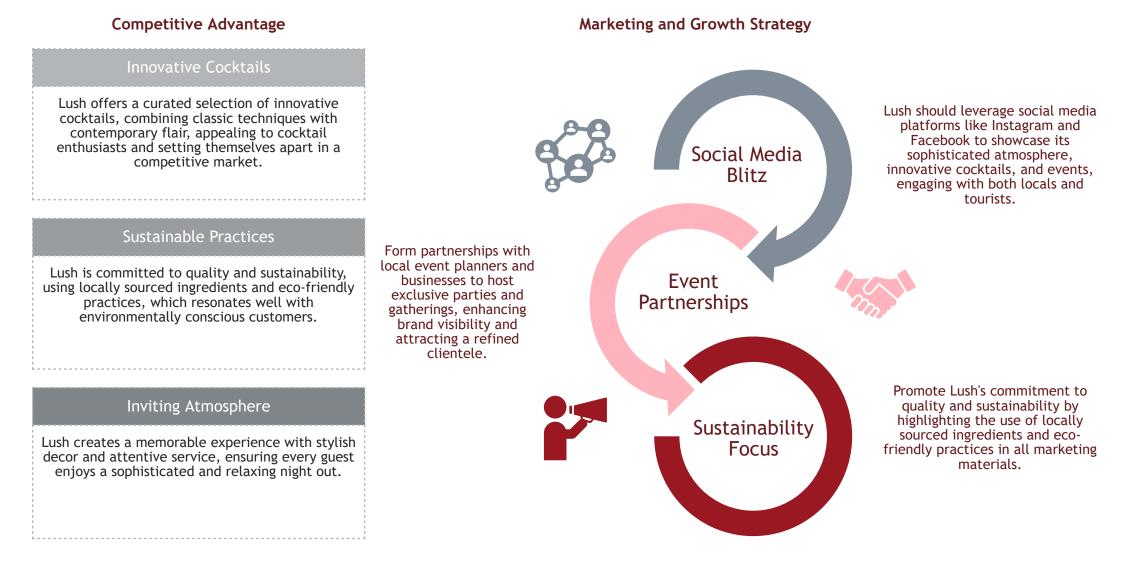
Company & Product

| Main Stakeholder | Product Benefits |
|------------------------|---|
| Customers | Enhanced dining and social experiences through a curated selection of premium cocktails and a stylish atmosphere. Access to exclusive events, workshops, and membership programs offering added value and novelty. Assurance of quality and sustainability through the use of locally sourced ingredients and eco-friendly practices. |
| Employees | Opportunities for professional growth and learning through specialized training in mixology and service excellence. Stable employment and competitive compensation in a thriving and supportive work environment. Involvement in innovative ventures, providing diverse and engaging work experiences. |
| Suppliers | Consistent and growing business opportunities as Lush expands and attracts more patrons. Strengthened partnerships through commitments to quality and sustainability in sourcing practices. Potential for collaborative marketing and brand exposure in innovative and upscale settings. |
| Local Community | Boosted local economy through employment and business opportunities created by Lush. Greater social interaction and community bonding facilitated by Lush's inviting environment and events. Promotion of local culture and produce, supporting regional businesses and artisans. |
| Investors | Attractive return on investment driven by Lush's phased development and new profit streams. Potential for capital growth through ambitious projects like global expansion and luxury brand partnerships. Assurance of sound, sustainable business practices enhancing long-term profitability. |
| Regulatory Authorities | Compliance with industry standards and regulations, ensuring a safe and lawful operation. Contribution to local employment and economic development through a growing and responsible business. Alignment with environmental and sustainability goals, supporting regulatory initiatives. |
| Industry Partners | Collaboration opportunities in joint ventures, events, and marketing campaigns, enhancing mutual brand visibility. Shared innovations and best practices in beverage and hospitality sectors, driving industry standards forward. Mutual growth opportunities through aligned business goals and shared customer bases. |

September 2024

Key Performance Components

1 2 3 4 5 6 7 8 Company & Product



Target Groups

1 2 3 4 5 6 7 8

Company & Product

| | Indus | stries | Description |
|-----|--|-------------|---|
| I | ۲oung Profess وکی کے ک | ionals | Urban young professionals seeking a stylish and upscale environment for after-work drinks and networking opportunities. |
| П | Social Media I | Influencers | Influencers and bloggers who are on the lookout for trendy venues to showcase on their social media platforms. |
| Ш | Corporate Gro | oups | Companies seeking a sophisticated setting for corporate events, team-building activities, and client entertainment. |
| IV | ि Tourists | | Out-of-town visitors looking to experience the local scene and enjoy premium beverages in a welcoming atmosphere. |
| V | $\begin{array}{c} \circ & \\ - & \circ \\ - \circ & \\ - \circ & \end{array}$ Locals | | Residents who appreciate high-quality cocktails and a vibrant social scene, making Lush their go- to bar for regular visits. |
| VI | Event Planner | rs | Professionals planning private events, such as birthday parties, anniversaries, and other celebrations, who need a stylish venue. |
| VII | Eco-conscious | s Consumers | Individuals who prefer venues that prioritize sustainability and use locally sourced, eco-friendly ingredients for their offerings. |

September 2024

Core Phases of the Project

Lush

Painpoints & Solutions



Company & Product

| | Solution from Phase I to Phase IV | | | | | | |
|------------|---|---|--|---|--|--|--|
| Painpoints | Lack of Unique Offerings Customers seek distinct and memorable drinking experiences but often encounter generic drink menus and uninspired atmospheres at other venues. | Inconsistent Quality Many bars struggle with maintaining a consistent level of quality in their drinks and service, leading to customer dissatisfaction and loss. | Uninviting Atmosphere | Limited Drink Variety Bars often fail to offer a diverse selection of beverages, limiting customer choices and reducing overall satisfaction. | Market Visibility New bars struggle to establish a strong market presence and attract a broad customer base due to insufficient brand visibility. | Customer Retaining customers in a competitive market can be difficult without differentiated offerings and loyalty incentives. | Event Catering There is a growing demand for venues that can cater to private events, but many bars lack the facilities and expertise to meet this need. |
| Solution | Lush's curated cocktail menu, featuring innovative recipes and premium spirits, creates a unique and captivating experience that stands out in a competitive market. | 2 Lush ensures consistent excellence by using top-notch ingredients, skilled bartenders, and a focus on exceptional service to keep patrons returning. | Lush's stylish atmosphere, complete with inviting decor and a vibrant environment, sets the perfect scene for socializing and relaxation, encouraging repeat visits. | Lush addresses this by enhancing its core menu with a wide array of cocktails, premium spirits, and fine wines, catering to diverse tastes and preferences. | Lush employs targeted promotions and exceptional service to solidify its reputation and attract a growing customer base, ensuring strong market presence. | Lush focuses on delivering an outstanding experience and introducing exclusive membership programs to foster customer loyalty and encourage repeat visits. | Lush expands its services to include private event hosting, offering specialized cocktails and outstanding service to create unforgettable events. |

Sources: Company's Prop Assessment

September 2024

Core Features of Phase I - II

Strategic Analysis: SWOT

1 2 3 4 5 6 7 8 Company & Product

Strength

📈 🌧 Opportunities

Innovative cocktail menu attracting diverse clientele. Premium spirits and wines enhancing brand prestige. Inviting atmosphere with stylish decor. Attentive service ensuring exceptional customer experience. Commitment to quality and sustainability with locally sourced ingredients and eco-friendly practices.

Weaknesses

Threats

Expanding sustainability initiatives to attract eco-conscious customers. Collaborations with local farms and suppliers. Hosting specialty events to increase customer engagement. Extending marketing to reach broader audience. Developing a signature product line for retail.

Economic downturn impacting disposable income for luxury spending. Regulatory changes in alcohol service and licensing. Rising costs of quality ingredients. Consumer preferences shifting towards at-home experiences. Intense competition from new and existing bars.

High operational costs due to premium offerings.

Competitive industry with numerous alternatives.

Dependency on supplier consistency for premium

ingredients. Potential turnover in skilled bartenders.

Limited scalability due to personalized service approach.

Sources: Company's Prop Assessment

September 2024

SWOT Analysis

Pestel: Analysis

1 2 3 4 5 6 7 8 Company & Product

| ▲ P | E | e S | | έ E | <u>× L</u> |
|--|--|---|--|---|---|
| Political 9 / 10 | Economic 6 / 10 | Social 7 / 10 | Technological 7 / 10 | Environmental 7 / 10 | Legal 9 / 10 |
| Regulatory Compliance: Adhering to local regulations for food and beverage services | Consumer Spending: Economic conditions affecting disposable income and spending on leisure activities | Consumer Preferences: Shift towards sustainable and eco-friendly consumption habits | Point of Sale Systems: Effective use of POS systems for smooth operations | Sustainability Initiatives: Adopting eco-friendly practices and reducing carbon footprint | Labor Laws: Complying with employment regulations and standards |
| Licensing Requirements: Obtaining and maintaining necessary alcohol serving licenses | | Demographic Trends: Understanding preferences of a diverse, sophisticated clientele | Online Reservations: Utilizing online platforms for booking and customer engagement | Waste Management: Efficiently managing waste and promoting recycling | Health and Safety: Ensuring food and beverage safety regulations are met |

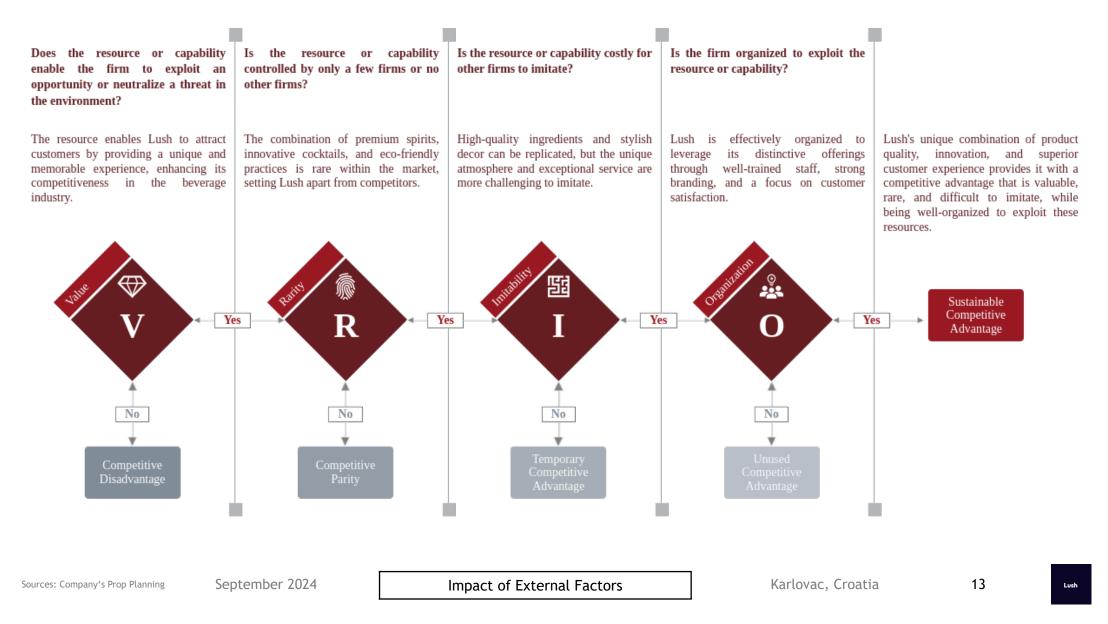
Lush excels in delivering a superior beverage experience while focusing on quality and sustainability. By effectively addressing PESTEL factors, it can enhance its market position and successfully navigate potential challenges.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

VRIO Framework: Analysis

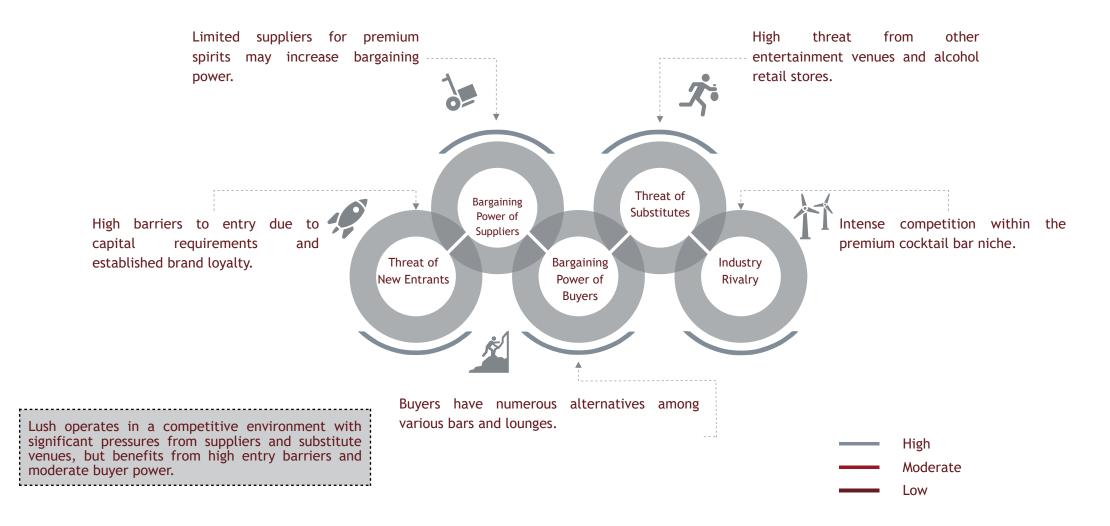
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Company & Product



Porter's Five Forces: Analysis





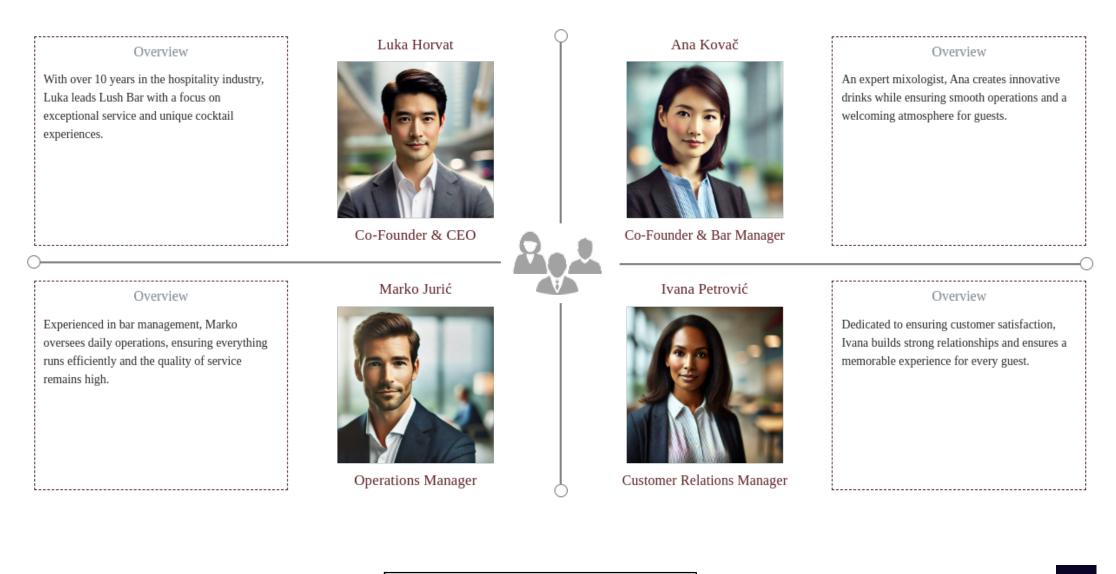
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Impact of External Factors

Management Team

1 2 3 4 5 6 7 8

Company & Product



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Management Board

History & Roadmap

1 2 3 4 5 6 7 8 Check List & Risk

Current Status.

- Feb 2024: Introduce new cocktail menu with seasonal ingredients.

- May 2024: Enhance eco-friendly practices and promote sustainability.

- Aug 2024: Open new location in a high-traffic city area.

- Nov 2024: Launch loyalty program with exclusive member benefits.

- Feb 2025: Introduce private event hosting to attract larger groups.

- Jul 2025: Collaborate with premium spirit brands for exclusive events.



Organizational and Marketing Tasks

1 2 3 4 5 6 7 8

| # | Check List Item | Status | Priority | Area | ETA |
|------|---|-------------|----------|------|----------|
| Gene | eral Planning and Organization | | | | |
| 1 | Secure Initial Funding | Not Started | High | CFO | 2 months |
| 2 | Register Business and Obtain Licenses | Not Started | High | CEO | 1 month |
| 3 | Hire Key Staff | Not Started | High | C00 | 3 months |
| 4 | Define Brand and Develop Visual Identity | Not Started | Medium | СМО | 2 months |
| 5 | Select and Outfit Venue | Not Started | High | СРО | 4 months |
| 6 | Set Up Financial Systems | Not Started | Medium | CFO | 2 months |
| 7 | Implement Tech Infrastructure | Not Started | Medium | СТО | 2 months |
| 8 | Develop Sustainability Practices | Not Started | Low | CSO | 3 months |
| Mark | eting | | | | |
| 1 | Develop Brand Identity | Not Started | High | СМО | 1 month |
| 2 | Launch Website and Online Booking System | Not Started | High | CIO | 2 months |
| 3 | Establish Social Media Presence | Not Started | Medium | СМО | 1 month |
| 4 | Create Promotional Campaigns for Grand Opening | Not Started | High | CRO | 2 weeks |
| 5 | Develop Partnerships with Influencers | Not Started | Medium | СМО | 3 months |
| 6 | Design Loyalty Program for Repeat Customers | Not Started | High | СРО | 2 months |
| 7 | Sponsor Local Events to Increase Visibility | Not Started | Medium | CSO | 4 months |
| 8 | Create High-Quality Content for PR and Media Outreach | Not Started | Medium | СМО | 2 months |

Overview of Phases

1 2 3 4 5 6 7 8

| # | Check List Item | Status | Priority | Area | ETA |
|------|--|-------------|----------|------|----------|
| Phas | e 1 & Technical Set Up for next Phases | | | | |
| 1 | Curate Cocktail Menu | Not Started | High | CPO | 2 weeks |
| 2 | Source Premium Spirits | Not Started | High | CPO | 3 weeks |
| 3 | Design Interior and Exterior | Not Started | Medium | C00 | 4 weeks |
| 4 | Hire Skilled Mixologists | Not Started | High | C00 | 4 weeks |
| 5 | Establish Supplier Relationships | Not Started | Medium | CFO | 3 weeks |
| 6 | Set Up Inventory Management System | Not Started | Medium | СТО | 2 weeks |
| 7 | Implement Quality Control Procedures | Not Started | Medium | CSO | 2 weeks |
| 8 | Final Health and Safety Checks | Not Started | High | C00 | 1 week |
| Phas | e 2 | | | | |
| 1 | Enhance Cocktail Menu | Not Started | High | CPO | 2 months |
| 2 | Develop Targeted Marketing Campaigns | Not Started | High | СМО | 1 month |
| 3 | Optimize Service Workflow | Not Started | Medium | C00 | 3 months |
| 4 | Implement Customer Loyalty Program | Not Started | High | CRO | 2 months |
| 5 | Expand Social Media Presence | Not Started | Medium | СМО | 1 month |
| 6 | Host Themed Nights and Events | Not Started | Medium | CEO | 2 months |
| 7 | Strengthen Supplier Relationships | Not Started | Medium | CFO | 3 months |
| 8 | Train Staff on New Offerings | Not Started | High | C00 | 1 month |

Overview of Phases

1 2 3 4 5 6 7 8

| # | Check List Item | Status | Priority | Area | ETA |
|-------|---|-------------|----------|------|-----------|
| Phase | e 3 | | | | |
| 1 | Develop Private Event Packages | Not Started | High | СМО | 3 months |
| 2 | Launch Cocktail Workshops | Not Started | High | C00 | 2 months |
| 3 | Create Exclusive Membership Programs | Not Started | Medium | СВО | 4 months |
| 4 | Set Up Online Booking for Private Events | Not Started | High | CIO | 2 months |
| 5 | Partner with Influencers for Workshops | Not Started | Medium | CSO | 3 months |
| 6 | Develop Corporate Event Hosting Packages | Not Started | High | CRO | 3 months |
| 7 | Introduce Limited Edition Cocktails for Members | Not Started | Medium | СРО | 4 months |
| 8 | Establish Marketing Campaign for New Profit Streams | Not Started | High | СМО | 1 month |
| Phase | e 4 | | | | |
| 1 | Launch mobile bar services | Not Started | High | C00 | 6 months |
| 2 | Establish international locations | Not Started | High | CEO | 1 year |
| 3 | Forge partnerships with luxury brands | Not Started | Medium | СВО | 8 months |
| 4 | Develop a high-end line of merchandise | Not Started | Medium | СРО | 10 months |
| 5 | Create a signature bottled cocktail collection | Not Started | High | CSO | 6 months |
| 6 | Invest in augmented reality (AR) experiences | Not Started | Low | СТО | 12 months |
| 7 | Initiate a pop-up bar series | Not Started | Medium | СМО | 7 months |
| 8 | Collaborate with high-profile influencers | Not Started | Medium | СМО | 5 months |

Core Risks & Mitigation Strategies



Check List & Risk

1. Operation and maintenance risks

| # | Risk Type | Area | Mitigation Strategy |
|---|------------------------------|------|--|
| 1 | Supply Chain Disruptions | C00 | Diversify suppliers and maintain safety stock. |
| 2 | Equipment Failure | COO | Regular maintenance and service contracts. |
| 3 | Staff Turnover | CPO | Implement retention programs and training. |
| 4 | Quality Control | C00 | Standardize recipes and regular audits. |
| 5 | Health and Safety Compliance | CSO | Regular training and compliance checks. |

2. Regulatory and legal risks

| # | Risk Type | Area | Mitigation Strategy |
|---|-------------------------------|------|--|
| 1 | Licensing and Permits | C00 | Ensure timely acquisition and renewal |
| 2 | Health and Safety Regulations | CSO | Adopt and enforce stringent safety measures |
| 3 | Alcohol Serving Laws | C00 | Regular staff training and compliance audits |
| 4 | Labor Law Compliance | CFO | Adhere to all employment standards |
| 5 | Consumer Protection Laws | CRO | Maintain transparency and high service standards |

Risks Overview

Core Risks & Mitigation Strategies

| 3. S | trategic/Market Risk | | |
|------|-------------------------------|------|---|
| # | Risk Type | Area | Mitigation Strategy |
| 1 | Competitive Market | CEO | Conduct regular market analysis and adapt offerings. |
| 2 | Changing Customer Preferences | CPO | Continuously update menu and gather customer feedback. |
| 3 | Economic Downturn | CFO | Maintain a flexible budgeting strategy. |
| 4 | Brand Dilution | CMO | Ensure consistent brand messaging and quality. |
| 5 | Seasonal Demand Fluctuations | C00 | Plan seasonal promotions to drive traffic. |
| 4. F | inance risk | | |
| # | Risk Type | Area | Mitigation Strategy |
| 1 | Cash Flow Issues | CFO | Maintain a healthy cash reserve and monitor cash flow closely. |
| 2 | High Operational Costs | C00 | Regularly review expenses and optimize cost-efficiency. |
| 3 | Market Volatility | CRO | Diversify revenue streams and hedge against market changes. |
| 4 | Funding Shortfalls | CEO | Develop strong investor relations and secure contingency funding. |
| 5 | Credit Risk | CFO | Implement strict credit control and manage receivables effectively. |
| 5. C | Other general risk | | |
| # | Risk Type | Area | Mitigation Strategy |
| 1 | Brand Reputation | CMO | Proactively manage online reviews and social media presence |
| 2 | Supply Chain Disruptions | C00 | Diversify suppliers and maintain stock reserves |
| 3 | Talent Retention | CPO | Foster a supportive work environment and reward performance |
| 4 | Consumer Preference Shifts | CRO | Adapt offerings based on market trends and feedback |
| 5 | Seasonal Demand Fluctuations | CFO | Plan promotions and events to level out demand |

Lush

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2 3

Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

1 2 3 4 5 6 7 8

| Target Available Market (TAM) | Beverage serving activities (consolidated) Subindustry | \$ 791,931,828 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,931,935 \$ 791,935 \$ 791,955 \$ 791,955 \$ 791,955 \$ 791,955 \$ 791,955 \$ 795,955 \$ 795,9555 \$ 795,9555 \$ 795,95555555555555555555555555 |
|--|--|---|
| Service Available Market (SAM) | 1.20% | Given its sophisticated concept and local focus, Lush's Serviceable Available Market (SAM) is 1.2% of the Total Addressable Market (TAM). This estimate considers Lush's premium offerings, eco-friendly practices, and refined service, which align well with niche but profitable segments within the beverage serving |
| Service Obtainable Market Y1-Y3 (SOM) | Year 1 0.70000% Year 2 1.50000% Year 3 2.50000% | Considering the competitive landscape and the market share held by major players in the beverage serving industry in Karlovac, Croatia, Lush can realistically capture a modest SOM in its initial years. With capital of \$300,000, it will leverage its unique value proposition of innovative cocktails, premium spirits, |

Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 300,000

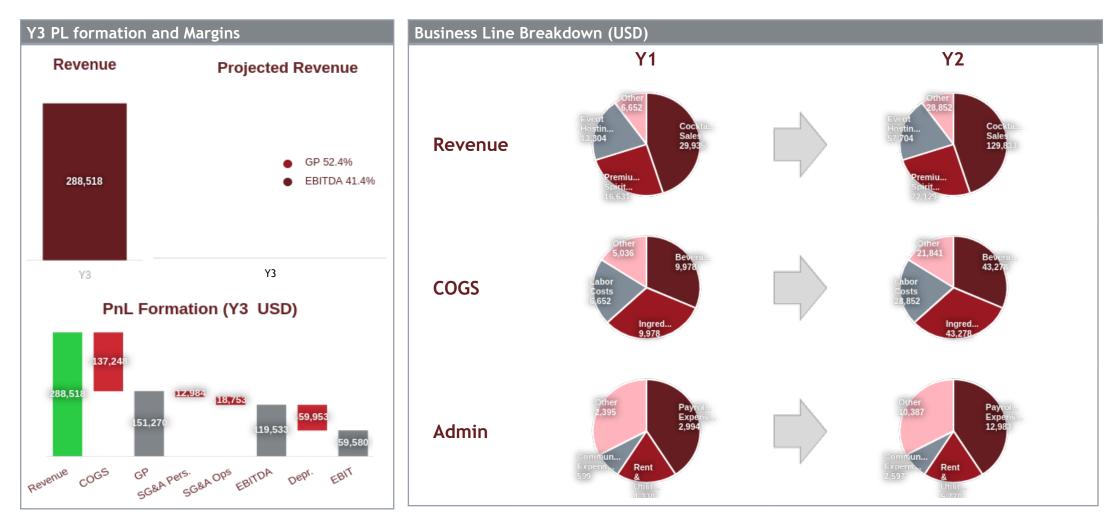
| Y1 Cash Flow Streem(USD) | Inflows | Outlows |
|-----------------------------|---------|---------|
| Gross Profit | 34,878 | |
| Payroll Expenses | | 2,994 |
| Rent & Utilities | | 1,330 |
| Marketing and Branding | | 998 |
| Communication Expenses | | 599 |
| Capex | | 240,000 |
| Office Supplies | | 532 |
| Legal and Professional Fees | | 333 |
| Representation and Entert. | | 200 |
| Other Miscellaneous | | 200 |
| Training and Development | | 133 |
| CAPEX & WC shortage | Y1 | 212,440 |
| Buffer | | 87,560 |
| Total Required Investment | t(USD) | 300,000 |



1 2 3 4 5 6 7 8

Financials Dashboard

1 2 3 4 5 6 7 8 Financial Projection



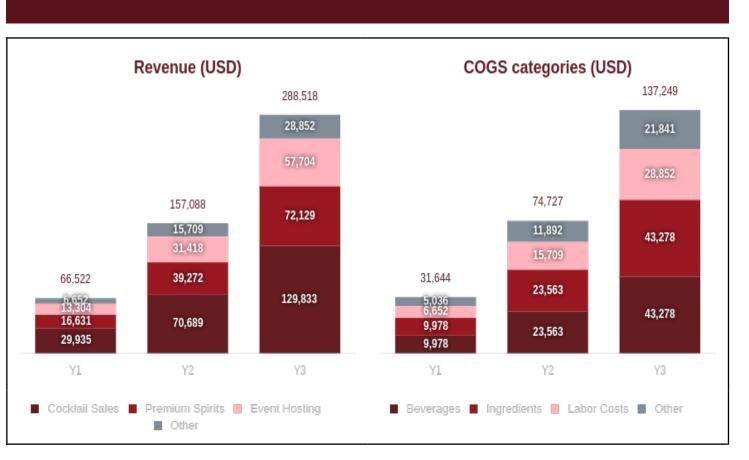
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Summery Financials

Revenue Formation Narrative

Lush, a vibrant and sophisticated bar, carefully calculates its revenue projections based on a well-founded analysis of its market. Our Total Addressable Market (TAM) for the beverage serving activities industry in Karlovac, Croatia stands at 791,931,828 USD . Lush's Serviceable Available Market (SAM) is estimated to be 1.2% of this TAM, based on our unique value proposition that includes premium offerings, eco-friendly practices, and refined service-components that cater specifically to premium customer segments in our locality. Year-over-year, Lush's Serviceable Obtainable Market (SOM) percentage projections reflect our strategy to gradually penetrate the market. In Year 1, we expect to capture 0.7% of the market, leading to an estimated revenue of 66,522.27 USD . As we build brand recognition and customer loyalty, especially via our compelling lineup of innovative cocktails and premium spirits, we project increasing this to 1.5% by Year 2, yielding 157,087.6 USD. By Year 3, with further consolidation of our brand, loyalty programs, and expanded marketing initiatives, we aim to capture 2.5% of the market, resulting in an anticipated revenue of 288,517.55 USD. Our revenue streams are diverse, ensuring a balanced and robust income structure. Cocktail Sales, constituting 45% of our total revenue, are projected to be our largest revenue line, followed by Premium Spirits at 25%, Event Hosting at 20%, and Other services at 10%. This calculated distribution reflects our focus on providing high-quality, memorable experiences to our clientele, driving sustainable growth.

\$ 288,518 Y3 Projected Revenue



12345678Financial Projection

0.03% Market share

Lu

Revenue Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

| Revenue Formation | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Cocktail Sales | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% | 45.00% |
| Premium Spirits | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% |
| Event Hosting | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% | 20.00% |
| Other | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% |

| Cocktail Sales | 1,871 | 1,871 | 1,871 | 2,245 | 2,245 | 2,245 | 2,744 | 2,744 | 2,744 | 3,118 | 3,118 | 3,118 | 29,935 | 70,689 | 129,833 |
|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------|---------|
| Premium Spirits | 1,039 | 1,039 | 1,039 | 1,247 | 1,247 | 1,247 | 1,524 | 1,524 | 1,524 | 1,732 | 1,732 | 1,732 | 16,631 | 39,272 | 72,129 |
| Event Hosting | 832 | 832 | 832 | 998 | 998 | 998 | 1,220 | 1,220 | 1,220 | 1,386 | 1,386 | 1,386 | 13,304 | 31,418 | 57,704 |
| Other | 416 | 416 | 416 | 499 | 499 | 499 | 610 | 610 | 610 | 693 | 693 | 693 | 6,652 | 15,709 | 28,852 |
| Total Revenue (USD) | 4,158 | 4,158 | 4,158 | 4,989 | 4,989 | 4,989 | 6,098 | 6,098 | 6,098 | 6,929 | 6,929 | 6,929 | 66,522 | 157,088 | 288,518 |

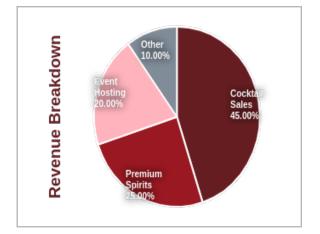
Total revenue is expected to reach \$ 288,518 by year 3.

Main revenue driver are:

• Cocktail Sales which generates \$ 129,833 by Year 3

• Premium Spirits which generates \$ 72,129 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 108.26 %



Revenue at Glance

COGS Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

| COGS Formation | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Beverages | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% |
| Ingredients | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% | 15.00% |
| Labor Costs | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% |
| Other | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% | 7.57% |

| Beverages | 624 | 624 | 624 | 748 | 748 | 748 | 915 | 915 | 915 | 1,039 | 1,039 | 1,039 | 9,978 | 23,563 | 43,278 |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|---------|
| Ingredients | 624 | 624 | 624 | 748 | 748 | 748 | 915 | 915 | 915 | 1,039 | 1,039 | 1,039 | 9,978 | 23,563 | 43,278 |
| Labor Costs | 416 | 416 | 416 | 499 | 499 | 499 | 610 | 610 | 610 | 693 | 693 | 693 | 6,652 | 15,709 | 28,852 |
| Other | 315 | 315 | 315 | 378 | 378 | 378 | 462 | 462 | 462 | 525 | 525 | 525 | 5,036 | 11,892 | 21,841 |
| Total COGS (USD) | 1,978 | 1,978 | 1,978 | 2,373 | 2,373 | 2,373 | 2,901 | 2,901 | 2,901 | 3,296 | 3,296 | 3,296 | 31,645 | 74,727 | 137,248 |

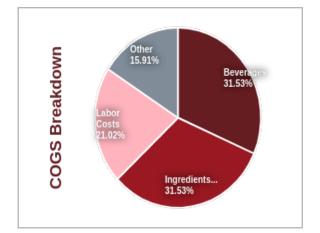
Total COGS is expected to reach \$ 137,248 by year 3.

Main revenue driver are:

• Beverages which generates \$ 43,278 by Year 3

• Ingredients which generates \$ 43,278 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 108.26 %



COGS at Glance

Lush

SG&A Calculation Details

1 2 3 4 5 6 7 8

Financial Projection

| OPEX Formation | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Payroll Expenses | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% |
| Rent & Utilities | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Communication Expenses | 0.90 % |
| Office Supplies | 0.80 % | 0.80% | 0.80 % |
| Legal and Professional Fees | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50 % | 0.50 % | 0.50% | 0.50% | 0.50% | 0.50% |
| Marketing and Branding | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% |
| Representation and Entertainment | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30 % | 0.30% | 0.30% | 0.30% | 0.30% |
| Training and Development | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% | 0.20% |
| Other Miscellaneous | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% | 0.30% |

| Payroll Expenses | 187 | 187 | 187 | 225 | 225 | 225 | 274 | 274 | 274 | 312 | 312 | 312 | 2,994 | 7,069 | 12,983 |
|----------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|--------|
| Rent & Utilities | 83 | 83 | 83 | 100 | 100 | 100 | 122 | 122 | 122 | 139 | 139 | 139 | 1,330 | 3,142 | 5,770 |
| Communication Expenses | 37 | 37 | 37 | 45 | 45 | 45 | 55 | 55 | 55 | 62 | 62 | 62 | 599 | 1,414 | 2,597 |
| Office Supplies | 33 | 33 | 33 | 40 | 40 | 40 | 49 | 49 | 49 | 55 | 55 | 55 | 532 | 1,257 | 2,308 |
| Legal and Professional Fees | 21 | 21 | 21 | 25 | 25 | 25 | 30 | 30 | 30 | 35 | 35 | 35 | 333 | 785 | 1,443 |
| Marketing and Branding | 62 | 62 | 62 | 75 | 75 | 75 | 91 | 91 | 91 | 104 | 104 | 104 | 998 | 2,356 | 4,328 |
| Representation and Entertainment | 12 | 12 | 12 | 15 | 15 | 15 | 18 | 18 | 18 | 21 | 21 | 21 | 200 | 471 | 866 |
| Training and Development | 8 | 8 | 8 | 10 | 10 | 10 | 12 | 12 | 12 | 14 | 14 | 14 | 133 | 314 | 577 |
| Other Miscellaneous | 12 | 12 | 12 | 15 | 15 | 15 | 18 | 18 | 18 | 21 | 21 | 21 | 200 | 471 | 866 |
| Total SG&A (USD) | 457 | 457 | 457 | 549 | 549 | 549 | 671 | 671 | 671 | 762 | 762 | 762 | 7,317 | 17,280 | 31,737 |

SG&A at Glance

PaT Expectations

Financial Projection

| Income Statement (USD) | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|----------|
| Revenue | 4,158 | 4,158 | 4,158 | 4,989 | 4,989 | 4,989 | 6,098 | 6,098 | 6,098 | 6,929 | 6,929 | 6,929 | 66,522 | 157,088 | 288,518 |
| Cocktail Sales | 1,871 | 1,871 | 1,871 | 2,245 | 2,245 | 2,245 | 2,744 | 2,744 | 2,744 | 3,118 | 3,118 | 3,118 | 29,935 | 70,689 | 129,833 |
| Premium Spirits | 1,039 | 1,039 | 1,039 | 1,247 | 1,247 | 1,247 | 1,524 | 1,524 | 1,524 | 1,732 | 1,732 | 1,732 | 16,631 | 39,272 | 72,129 |
| Event Hosting | 832 | 832 | 832 | 998 | 998 | 998 | 1,220 | 1,220 | 1,220 | 1,386 | 1,386 | 1,386 | 13,304 | 31,418 | 57,704 |
| Other | 416 | 416 | 416 | 499 | 499 | 499 | 610 | 610 | 610 | 693 | 693 | 693 | 6,652 | 15,709 | 28,852 |
| COGS | -1,978 | -1,978 | -1,978 | -2,373 | -2,373 | -2,373 | -2,901 | -2,901 | -2,901 | -3,296 | -3,296 | -3,296 | -31,645 | -74,727 | -137,248 |
| Beverages | -624 | -624 | -624 | -748 | -748 | -748 | -915 | -915 | -915 | -1,039 | -1,039 | -1,039 | -9,978 | -23,563 | -43,278 |
| Ingredients | -624 | -624 | -624 | -748 | -748 | -748 | -915 | -915 | -915 | -1,039 | -1,039 | -1,039 | -9,978 | -23,563 | -43,278 |
| Labor Costs | -416 | -416 | -416 | -499 | -499 | -499 | -610 | -610 | -610 | -693 | -693 | -693 | -6,652 | -15,709 | -28,852 |
| Other | -315 | -315 | -315 | -378 | -378 | -378 | -462 | -462 | -462 | -525 | -525 | -525 | -5,036 | -11,892 | -21,841 |
| Gross Profit | 2,180 | 2,180 | 2,180 | 2,616 | 2,616 | 2,616 | 3,197 | 3,197 | 3,197 | 3,633 | 3,633 | 3,633 | 34,878 | 82,361 | 151,270 |
| SG&A Personal Expenses | -187 | -187 | -187 | -225 | -225 | -225 | -274 | -274 | -274 | -312 | -312 | -312 | -2,994 | -7,069 | -12,983 |
| SG&A Operating Expenses | -270 | -270 | -270 | -324 | -324 | -324 | -396 | -396 | -396 | -450 | -450 | -450 | -4,324 | -10,211 | -18,754 |
| EBITDA | 1,723 | 1,723 | 1,723 | 2,067 | 2,067 | 2,067 | 2,526 | 2,526 | 2,526 | 2,871 | 2,871 | 2,871 | 27,560 | 65,081 | 119,533 |
| Depreciation | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -4,996 | -59,952 | -59,952 | -59,952 |
| EBIT | -3,274 | -3,274 | -3,274 | -2,929 | -2,929 | -2,929 | -2,470 | -2,470 | -2,470 | -2,125 | -2,125 | -2,125 | -32,392 | 5,129 | 59,580 |
| Interest Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Profit before Tax | -3,274 | -3,274 | -3,274 | -2,929 | -2,929 | -2,929 | -2,470 | -2,470 | -2,470 | -2,125 | -2,125 | -2,125 | -32,392 | 5,129 | 59,580 |
| Tax | 589 | 589 | 589 | 527 | 527 | 527 | 445 | 445 | 445 | 383 | 383 | 383 | 5,831 | -923 | -10,724 |
| Profit after Tax (USD) | -2,684 | -2,684 | -2,684 | -2,402 | -2,402 | -2,402 | -2,025 | -2,025 | -2,025 | -1,743 | -1,743 | -1,743 | -26,562 | 4,206 | 48,856 |

Balance Sheet Statement

1 2 3 4 5 6 7 8

Financial Projection

| Balance Sheet (USD) | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cash & Cash Equivalents | 55,587 | 57,310 | 58,610 | 59,872 | 61,939 | 63,443 | 64,896 | 67,423 | 69,526 | 71,593 | 74,464 | 45,866 | 45,866 | 67,646 | 116,901 |
| Accounts Receivable | 4,158 | 4,158 | 4,158 | 4,989 | 4,989 | 4,989 | 6,098 | 6,098 | 6,098 | 6,929 | 6,929 | 6,929 | 6,929 | 16,363 | 30,054 |
| Inventory | 1,978 | 1,978 | 2,373 | 2,373 | 2,373 | 2,901 | 2,901 | 2,901 | 3,296 | 3,296 | 3,296 | 4,670 | 4,670 | 8,578 | 14,297 |
| Prepaid Expenses | 135 | 135 | 162 | 162 | 162 | 198 | 198 | 198 | 225 | 225 | 225 | 319 | 319 | 586 | 977 |
| Deferred Tax Assets | 589 | 1,178 | 1,768 | 2,295 | 2,822 | 3,349 | 3,794 | 4,238 | 4,683 | 5,066 | 5,448 | 5,831 | 5,831 | 4,907 | - |
| Current Assets | 62,447 | 64,759 | 67,070 | 69,692 | 72,286 | 74,880 | 77,887 | 80,858 | 83,829 | 87,109 | 90,363 | 63,616 | 63,616 | 98,081 | 162,228 |
| CAPEX 1 | 89,250 | 88,500 | 87,750 | 87,000 | 86,250 | 85,500 | 84,750 | 84,000 | 83,250 | 82,500 | 81,750 | 81,000 | 81,000 | 72,000 | 63,000 |
| CAPEX 2 | 98,810 | 97,619 | 96,429 | 95,238 | 94,048 | 92,857 | 91,667 | 90,476 | 89,286 | 88,095 | 86,905 | 85,714 | 85,714 | 71,429 | 57,143 |
| CAPEX 3 | 19,444 | 18,889 | 18,333 | 17,778 | 17,222 | 16,667 | 16,111 | 15,556 | 15,000 | 14,444 | 13,889 | 13,333 | 13,333 | 6,667 | 20,000 |
| CAPEX 4 | 27,500 | 25,000 | 22,500 | 20,000 | 17,500 | 15,000 | 12,500 | 10,000 | 7,500 | 5,000 | 2,500 | 30,000 | 30,000 | 30,000 | 30,000 |
| Non-Current Assets | 235,004 | 230,008 | 225,012 | 220,016 | 215,020 | 210,024 | 205,028 | 200,032 | 195,036 | 190,040 | 185,044 | 210,048 | 210,048 | 180,095 | 170,143 |
| Total Assets | 297,451 | 294,767 | 292,082 | 289,707 | 287,306 | 284,904 | 282,915 | 280,890 | 278,865 | 277,149 | 275,406 | 273,664 | 273,664 | 278,176 | 332,371 |
| Accounts Payable | 135 | 135 | 135 | 162 | 162 | 162 | 198 | 198 | 198 | 225 | 225 | 225 | 225 | 532 | 977 |
| Short-Term Loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Accrued Interest Expenses | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Tax Liabilities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 4,894 |
| Current Liabilities | 135 | 135 | 135 | 162 | 162 | 162 | 198 | 198 | 198 | 225 | 225 | 225 | 225 | 532 | 5,871 |
| Loans and other borrowings | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-Current Liabilities | - | - | - | - | - | - | - | | - | - | - | - | - | - | - |
| Total Liabilities | 135 | 135 | 135 | 162 | 162 | 162 | 198 | 198 | 198 | 225 | 225 | 225 | 225 | 532 | 5,871 |
| Paid-In Capital | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Retained Earnings | - | - | - | - | - | - | - | - | - | - | - | - | - | -26,562 | -22,356 |
| Current Period Earnings | -2,684 | -5,369 | -8,053 | -10,455 | -12,856 | -15,258 | -17,283 | -19,309 | -21,334 | -23,076 | -24,819 | -26,562 | -26,562 | 4,206 | 48,856 |
| Total Equity | 297,316 | 294,631 | 291,947 | 289,545 | 287,144 | 284,742 | 282,717 | 280,691 | 278,666 | 276,924 | 275,181 | 273,438 | 273,438 | 277,644 | 326,500 |

Impact of External Factors

Cash Flow Statement - Direct

1 2 3 4 5 6 7 8

Financial Projection

| Cash Flow Statement - Direct (USD) | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|----------|---------|----------|
| Initial Balance | 57,887 | 55,587 | 57,310 | 58,610 | 59,872 | 61,939 | 63,443 | 64,896 | 67,423 | 69,526 | 71,593 | 74,464 | - | 45,866 | 67,646 |
| Cash from sales of goods/services | - | 4,158 | 4,158 | 4,158 | 4,989 | 4,989 | 4,989 | 6,098 | 6,098 | 6,098 | 6,929 | 6,929 | 59,593 | 147,654 | 274,827 |
| Payments to employees/vendors | -2,300 | -2,435 | -2,831 | -2,895 | -2,922 | -3,450 | -3,535 | -3,572 | -3,967 | -4,032 | -4,059 | -5,433 | -43,407 | -95,607 | -174,258 |
| Advances paid/received | - | - | -27 | - | - | -36 | - | - | -27 | - | - | -94 | -319 | -267 | -391 |
| Taxes paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | -923 |
| Interest paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CF from Operating Activities | -2,300 | 1,723 | 1,300 | 1,263 | 2,067 | 1,504 | 1,454 | 2,526 | 2,104 | 2,066 | 2,871 | 1,403 | 15,866 | 51,780 | 99,255 |
| Acquisition of | | | | | | | | | | | | | | | |
| CAPEX 1 | - | - | - | - | - | - | - | - | - | - | - | - | -90,000 | - | - |
| CAPEX 2 | - | - | - | - | - | - | - | - | - | - | - | - | -100,000 | - | - |
| CAPEX 3 | - | - | - | - | - | - | - | - | - | - | - | - | -20,000 | - | -20,000 |
| CAPEX 4 | - | - | - | - | - | - | - | - | - | - | - | -30,000 | -60,000 | -30,000 | -30,000 |
| CF from Investing Activities | - | - | - | - | - | - | - | - | - | - | - | -30,000 | -270,000 | -30,000 | -50,000 |
| Loans received / paid | - | - | - | - | - | - | - | - | - | - | - | - | | - | - |
| Investments received / paid | - | - | - | - | - | - | - | - | - | - | - | - | 300,000 | - | - |
| CF from Financing activities | | - | - | - | - | - | - | | - | - | | - | 300,000 | - | - |
| Ending Balance | 55,587 | 57,310 | 58,610 | 59,872 | 61,939 | 63,443 | 64,896 | 67,423 | 69,526 | 71,593 | 74,464 | 45,866 | 45,866 | 67,646 | 116,901 |

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;

- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

Cash Flow Statement - Indirect

1 2 3 4 5 6 7 8

Financial Projection

| Cash Flow Statement - Indirect (USD) | M1 | M2 | M3 | M4 | M5 | M6 | M7 | M8 | M9 | M10 | M11 | M12 | Y1 | Y2 | Y3 |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|----------|---------|---------|
| Initial Balance | 57,887 | 55,587 | 57,310 | 58,610 | 59,872 | 61,939 | 63,443 | 64,896 | 67,423 | 69,526 | 71,593 | 74,464 | | 45,866 | 67,646 |
| EBIT | -3,274 | -3,274 | -3,274 | -2,929 | -2,929 | -2,929 | -2,470 | -2,470 | -2,470 | -2,125 | -2,125 | -2,125 | -32,392 | 5,129 | 59,580 |
| ∆ Receivables & Prepaids | -4,158 | - | -27 | -832 | - | -36 | -1,109 | - | -27 | -832 | - | -94 | -7,248 | -9,701 | -14,081 |
| ∆ Payables | 135 | - | - | 27 | - | - | 36 | - | - | 27 | - | - | 225 | 307 | 445 |
| Δ Inventory | - | - | -396 | - | - | -527 | - | - | -396 | - | - | -1,374 | -4,670 | -3,908 | -5,719 |
| ∆ Depreciation | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 4,996 | 59,952 | 59,952 | 59,952 |
| Tax Paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | -923 |
| Interest Expenses | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CF from Operating Activities | -2,300 | 1,723 | 1,300 | 1,263 | 2,067 | 1,504 | 1,454 | 2,526 | 2,104 | 2,066 | 2,871 | 1,403 | 15,866 | 51,780 | 99,255 |
| Acquisition of | | | | | | | | | | | | | | | |
| CAPEX 1 | - | - | - | - | - | - | - | - | - | - | - | - | -90,000 | - | - |
| CAPEX 2 | - | - | - | - | - | - | - | - | - | - | - | - | -100,000 | - | - |
| CAPEX 3 | - | - | - | - | - | - | - | - | - | - | - | - | -20,000 | - | -20,000 |
| CAPEX 4 | - | - | - | - | - | - | - | - | - | - | - | -30,000 | -60,000 | -30,000 | -30,000 |
| CF from Investing Activities | - | - | - | - | • | - | - | - | - | • | - | -30,000 | -270,000 | -30,000 | -50,000 |
| Loans received / paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments received / paid | - | - | - | - | - | - | - | - | - | - | - | - | 300,000 | - | - |
| CF from Financing activities | - | - | - | - | • | - | - | - | - | • | - | - | 300,000 | - | - |
| Ending Balance | 55,587 | 57,310 | 58,610 | 59,872 | 61,939 | 63,443 | 64,896 | 67,423 | 69,526 | 71,593 | 74,464 | 45,866 | 45,866 | 67,646 | 116,901 |

Assumptions:

- invoices are paid in 30 days;

- inventory is built for the next month;
- salaries are paid in the same month;

- half of admin expenses except salaries is prepaid;

- half of admin expenses except salaries is paid in 30 days;

- interest expenses are paid in the next month.

September 2024

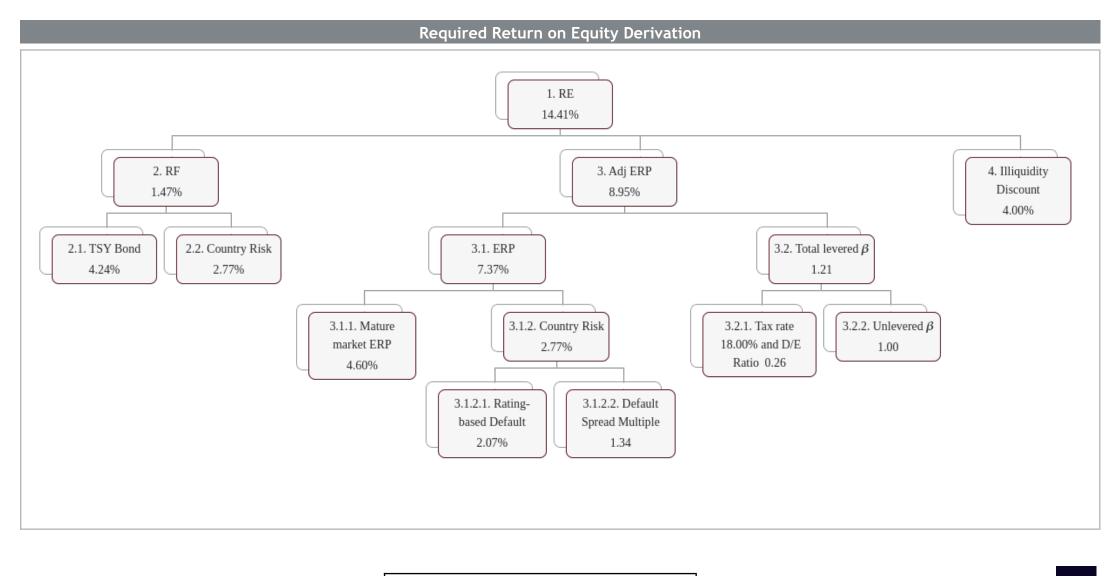
Impact of External Factors

32

Cost of Capital Estimation

1 2 3 4 5 6 7 8

Business Valuation



33

Cost of Capital: CAPM Inputs

1 2 3 4 5 6 7 8

Business Valuation

Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is $R(E)=R(F)+\beta * (ERP)$, where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

| | Proportion of firms that were started in 1998 that survived through | | | | | | |
|----------------------|---|--------|--------|--------|--------|--------|--------|
| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| Natural resources | 82.33% | 69.54% | 59.41% | 49.56% | 43.43% | 39.96% | 36.68% |
| Construction | 80.69% | 65.73% | 53.56% | 42.59% | 36.96% | 33.36% | 29.96% |
| Manufacturing | 84.19% | 68.67% | 56.98% | 47.41% | 40.88% | 37.03% | 33.91% |
| Transportation | 82.58% | 66.82% | 54.70% | 44.68% | 38.21% | 34.12% | 31.02% |
| Information | 80.75% | 62.85% | 49.49% | 37.70% | 31.24% | 28.29% | 24.78% |
| Financial activities | 84.09% | 69.57% | 58.56% | 49.24% | 43.93% | 40.34% | 36.90% |
| Business services | 82.32% | 66.82% | 55.13% | 44.28% | 38.11% | 34.46% | 31.08% |
| Health services | 85.59% | 72.83% | 63.73% | 55.37% | 50.09% | 46.47% | 43.71% |
| Leisure | 81.15% | 64.99% | 53.61% | 43.76% | 38.11% | 34.54% | 31.40% |
| Other services | 80.72% | 64.81% | 53.32% | 43.88% | 37.05% | 32.33% | 28.77% |
| All firms | 81.24% | 65.77% | 54.29% | 44.36% | 38.29% | 34.44% | 31.18% |

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

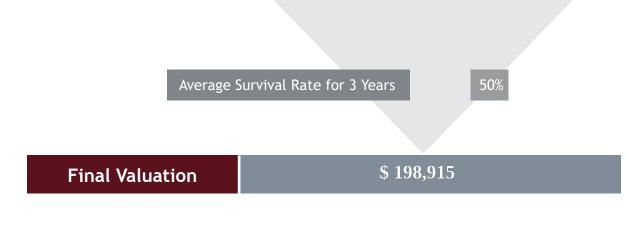
Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

Business Valuation

| | (USD) | Y1 | Y2 | Y3 | Y4 | Y5 | Y6 | Y7 | | |
|-----|------------------|---------|-------|--------|--------|--------|--------|--------|--|--|
| DCF | Profit after Tax | -26,562 | 4,206 | 48,856 | 53,839 | 59,331 | 65,383 | 72,052 | | |
| | Growth% Y4-Y7 | | | | 10.20% | 10.20% | 10.20% | 10.20% | | |
| | Growth% Y7> | 3.50% | | | | | | | | |
| | WACC | 14.41% | | | | | | | | |
| | PV Y1-Y7 at Y0 | -23,216 | 3,213 | 32,621 | 31,420 | 30,264 | 29,149 | 28,076 | | |
| | PV Y7> Y0 | 266,301 | | | | | | | | |
| | NPV (USD) | 397,829 | | | | | | | | |



1 2 3 4 5 6 7 8

Business Valuation

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.41 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 10.20 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

Scenario Analysis: Narrative

12345678Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

| KPI | Scenario | Narrative | KPI affected by |
|------------|----------|---|-----------------|
| Revenue | Positive | This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches. | higher by 15% |
| | Negative | This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management. | lower by 15% |
| COGS | Positive | This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations. | lower by 20% |
| | Negative | This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost- control measures. | higher by 20% |
| Discount | Positive | This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation. | lower by 10% |
| Rate (RoE) | Negative | This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation. | higher by 10% |

Scenario Analysis

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Scenario Analysis: Results

Scenario Analyses

Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

| | Scenario Analy | ysis | 盘 Revenue | | CO CO | GS | Discount Rate | | |
|--------|-----------------|------------|------------|------------|------------|------------|---------------|------------|--|
| ΔŢΔ | KPIs | Base | Positive | Negative | Positive | Negative | Positive | Negative | |
| Ļ | Revenue | no impact | 15% | -15% | no impact | no impact | no impact | no impact | |
| Input | COGS | no impact | no impact | no impact | -20% | 20% | no impact | no impact | |
| Π | RoE | no impact | -10% | 10% | |
| | Revenue Y3 | \$ 288,518 | \$ 331,795 | \$ 245,240 | \$ 288,518 | \$ 288,518 | \$ 288,518 | \$ 288,518 | |
| | Gross Profit Y3 | \$ 151,270 | \$ 173,960 | \$ 128,579 | \$ 178,719 | \$ 123,820 | \$ 151,270 | \$ 151,270 | |
| | GP Margin | 52% | 52% | 52% | 62% | 43% | 52% | 52% | |
| Output | EBITDA Y3 | \$ 119,533 | \$ 137,463 | \$ 101,603 | \$ 146,982 | \$ 92,083 | \$ 119,533 | \$ 119,533 | |
| Out | EBITDA Margin | 41% | 41% | 41% | 51% | 32% | 41% | 41% | |
| | Net Profit Y3 | \$ 48,856 | \$ 63,558 | \$ 34,153 | \$ 71,365 | \$ 26,347 | \$ 48,856 | \$ 48,856 | |
| | Profit Margin | 17% | 19% | 14% | 25% | 9% | 17% | 17% | |
| | Final Valuation | \$ 198,915 | \$ 266,324 | \$ 131,505 | \$ 302,114 | \$ 95,715 | \$ 238,199 | \$ 169,099 | |
| | | | | | | | | | |

Stress Test: Growth Under Pressure

September 2024



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Karlovac, Croatia

Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

| Scenario Name | Story | | KPIs impact | | |
|-----------------|---|--|---------------------------------|-----------------------------|--|
| Growth Under | This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to | | Revenue Higher by 20% | COGS Higher by 30% | |
| Pressure | increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability. | | OPEX Higher by 40% | Discount Rate unaffected | |

Results

Sources: Company's Prop Information



Stress Tests

Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

| Scenario Name | Story |] \ | KPIs impact | | |
|---------------|---|-----|-------------------------|--------------------------------|--|
| The Perfect | This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash | | Revenue Lower by 10% | COGS Higher by 25% | |
| Storm | flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning. | | OPEX Higher by 30% | Discount Rate Higher by 10% | |

Results



Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

Sources: Company's Prop Information

September 2024

Sensitivity Analysis

1 2 3 4 5 6 7 8

Sensitivity Analysis

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Glossary

1 2 3 4 5 6 7 8

Glossary & Disclaimer

Financial and Technical

b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative TSY bond rate - Treasury bond rate WACC - Weighted average cost of capital YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer CEO - Chief Executive Officer **CPO** - Chief Product Officer **CFO - Chief Financial Officer** CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

Other

- Av Average
- EoP End of Period
- LE Legal Entity
- PE Private Equity TOM - Target Operating Model

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