

Part 1 Executive Summary	3 - 4
Company & Product Overview	5 - 15
Check List & Risk Overview	16 - 21
Users, Market & Investment	22 - 23
Part 2 Financial Projection	24 - 32
\$ Business Valuation	33 - 35
Stress Test, Scenario Analysis & Simulations	36 - 40
Glossary & Disclaimer	41 - 42





OUR VISION & MISSION

Our Mission

MasterMechanic Garage is dedicated to providing high-quality, reliable automotive services for all makes and models. Through our skilled team of technicians, we offer comprehensive services including routine maintenance, diagnostics, repairs, and parts replacement, all performed with precision and care. By prioritizing customer satisfaction through transparent communication, timely service, and a commitment to using the latest technology and highest-quality parts, we ensure that every vehicle operates safely and efficiently, providing peace of mind and exceptional value to our clients.

Our Vision

MasterMechanic Garage envisions becoming the leading auto repair service provider trusted by communities nationwide. In twenty years, we aim to set the standard for automotive maintenance and repair through innovation and dedication to excellent service. Our aspiration is to be recognized not only for our technical expertise but also for our unwavering commitment to customer satisfaction and vehicle safety. We strive to create a future where our comprehensive and precision-driven services are synonymous with reliability and excellence, ensuring that every vehicle on the road operates at its highest potential.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 1,533,058

Revenue

\$ 449,186

Gross Profit

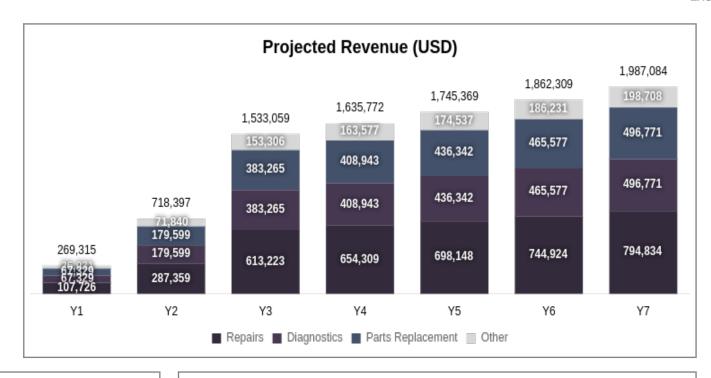
\$ 220,760

EBITDA

0.01%

Target Market Share

Expansion









EBITDA Margin



Project Phases

Sources: Company's Prop Planning



Ventures

Investment will be used to finance CAPEX,

WC buffers, etc.







Streams

About the Company: General Overview





MasterMechanic Garage is a trusted auto repair shop dedicated to providing high-quality, reliable automotive services for all makes and models. Specializing in the maintenance and repair of motor vehicles, MasterMechanic operates within the Wholesale and Retail Trade; Repair of Motor Vehicles and Motorcycles sector. The company boasts a team of skilled technicians who offer a comprehensive range of services, including routine maintenance, diagnostics, repairs, and parts replacement, all executed with precision and care. At MasterMechanic Garage, customer satisfaction is paramount, achieved through transparent communication, timely service, and a commitment to using the latest technology and highest-quality parts. The primary goal is to ensure that every vehicle operates safely and efficiently, delivering peace of mind and exceptional value to all clients. By focusing on these core principles, MasterMechanic Garage has established itself as a reliable and respected name in the automotive repair industry.

Sources: Company's Prop Vision September 2024 Overview France 5



The Main Phases: Projects & Impacts

Foundational Offering

Phase I.

Establish the foundational automotive repair service by focusing on high-quality routine maintenance and essential diagnostics to create a trusted minimum viable product in the market.

Core Enhancement & **Expansion**

Phase II.

Sources: Company's Prop Vision

Enhance core services by introducing advanced repairs, rapid parts replacement, and cutting-edge diagnostic tools. Expand user base via strategic marketing and superior customer service, solidifying market presence. **New Profit Streams**

Phase III.

Diversify offerings by launching premium subscription services, eco-friendly repair options, and on-demand mobile repair units. Investigate ancillary markets to nurture new revenue streams.

Exploratory Ventures

Phase IV.

entering the electric vehicle repair market, developing proprietary diagnostic software, and establishing partnerships for advanced automotive technology solutions.

Pursue high-risk, high-reward opportunities such as

Core Phases of the Project

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	 Receive high-quality routine maintenance and essential diagnostic services, ensuring their vehicles' longevity and performance. Benefit from advanced repair services and cutting-edge diagnostic tools, minimizing downtime and disruption. Access to premium services like eco-friendly repair options and on-demand mobile repair units, offering convenience and sustainability.



7

Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Skilled Technicians

MasterMechanic Garage employs a team of skilled technicians who provide high-quality, reliable automotive services for all vehicle makes and models

Comprehensive Services

Offering a full range of services, including routine maintenance, diagnostics, and parts replacement, ensuring thorough care for every vehicle.

Customer Focus

Commitment to customer satisfaction through transparent communication, timely service, and the use of the latest technology and high-quality parts.

Marketing and Growth Strategy



user-friendly website and active social media engagement to provide updates, special offers, and auto care tips to attract a tech-savvy audience.

Implement customer loyalty programs

offering discounts or

free services after a

certain number of visits to encourage repeat business and foster long-term relationships.

Target Groups



Industries	Description
I Individual Vehicle Owners	These are everyday car owners who need reliable and routine maintenance, diagnostics, and repair services to ensure their vehicles run safely and efficiently.
II Fleet Managers	Businesses that manage a fleet of vehicles require consistent and efficient maintenance services to keep their operations running smoothly and minimize downtime.
III Car Dealerships	Dealerships can partner with MasterMechanic Garage for offloading some of their maintenance and repair workloads, ensuring quality service for their customers.
IV Rideshare Drivers	Rideshare and delivery drivers require frequent, cost-effective, and quick maintenance services to keep their vehicles in top condition and remain operational.
V Classic Car Enthusiasts	Owners of classic and vintage cars need specialized expertise and high-quality parts and services to maintain and restore their valuable vehicles.
VI Auto Parts Retailers	Retailers looking for repair partners to provide installation and diagnostic services to their customers who purchase parts.
VII Commercial Trucking Companies	Companies that operate commercial trucks require specialized repair and maintenance services to keep their substantial investments in operational condition.

Core Phases of the Project



Painpoints & Solutions



Solution from Phase I to Phase IV Lack of Trust in Limited Service **Poor Customer** Unreliable Complex **Prolonged** Inadequate **Repair Services** Diagnostic Service Maintenance Downtime for **Options** Service **Painpoints** Capabilities **Providers** Needs Repairs Customers often Customers are Many auto repair often forced to shops do not experience Many customers Vehicles often Customers Many repair shops inconsistent repair frequently face lack the advanced visit multiple provide havé difficulty require intricate quality and shops for different satisfactory finding a and detailed extended periods tools needed for trustworthy and unreliable without their types of customer service, precise maintenance that automotive transparent auto vehicle due to automotive automotive leading to a poor average repair services. customer services. repair shop. shops may not slow repair diagnostics. experience. provide processes. adequately. MasterMechanic Our focus on By concentrating Introducing We utilize cutting-MasterMechanic We prioritize edge diagnostic Garage offers a Garage ensures transparent on high-quality advanced repairs superior customer Solution comprehensive high-quality communication and rapid parts tools to ensure routine service and routine and using the maintenance and replacement accurate, swift, range of repair strategic highest-quality and reliable and maintenance services, we marketing to maintenance and essential essential parts helps build diagnostics, significantly diagnostic services, making create a positive MasterMechanic reduce vehicle diagnostics to customer trust and services. us a one-stop-shop and trustworthy guarantee reliable Garage addresses downtime. for all automotive satisfaction. customer and consistent all complex needs. experience. maintenance automotive needs proficiently. services.

MM Garage

Strategic Analysis: SWOT



Strength



Highly skilled technicians ensure top-notch service quality. Comprehensive service range covers all aspects of vehicle maintenance and repair. Strong reputation for reliability and customer satisfaction. Use of latest technology enhances service efficiency. Commitment to high-quality parts ensures lasting repairs.

Weaknesses



Dependence on skilled technicians may lead to service delays. Limited presence compared to franchise chains. High operational costs due to quality parts and technology. Vulnerability to economic downturns reducing discretionary spending on maintenance. Competition from DIY enthusiasts and cheaper local garages.

Opportunities



Growing vehicle ownership increases demand for maintenance. Expansion into digital services, offering online booking and diagnostics. Partnerships with auto manufacturers for authorized service center status. Introducing eco-friendly services to capture green vehicle segment. Rising trend in used car sales demands reliable maintenance services.

2 Threats



Intense competition from established auto service chains. Volatile economic conditions affecting service volume. Rapid technological advancements necessitate continuous training and investment. Fluctuating parts prices impacting profitability. Regulatory changes in the automotive industry could require costly adjustments.

Pestel: Analysis

Sources: Company's Prop Planning



≜ P	E	e S		€ E	⊀ L
Political 7 / 10	Economic 4 / 10	Social 5 / 10	Technological 8 / 10	Environmental 6 / 10	Legal 8 / 10
Regulations:	Economic Downturns:	Urbanization:	Advanced Diagnostics:	Emission Norms:	Insurance Policies:
Compliance with vehicle repair and safety regulations.	Potential reduction in customer spending on repairs.	Increasing urbanization leading to more vehicles.	Utilization of state-of-the- art diagnostic tools.	Strict adherence to emission control standards.	Adherence to insurance claim procedures.
Trade Policies:	Fuel Prices:	Safety Awareness:	Electric Vehicles:	Waste Management:	Consumer Rights:
Impact of international trade policies on parts import.	Variation in fuel prices affecting vehicle usage.	Rising safety awareness boosting demand for checks.	Adoption of EV repair technologies.	Proper disposal and recycling of automotive waste.	Ensuring compliance with consumer protection laws.

MasterMechanic Garage is well-positioned to benefit from favorable trends in vehicle maintenance and repair. By navigating PESTEL factors effectively, it can continue to deliver top-quality services and meet customer expectations.

Scores reflect the relative importance and potential impact of each PESTEL factor on the business

12



France

VRIO Framework: Analysis

Company & Product

Does the resource or capability enable the firm to exploit an opportunity or neutralize a threat in the environment?

MasterMechanic Garage can exploit opportunities by providing high-quality and reliable automotive services with a skilled team and advanced technology. Is the resource or capability controlled by only a few firms or no other firms?

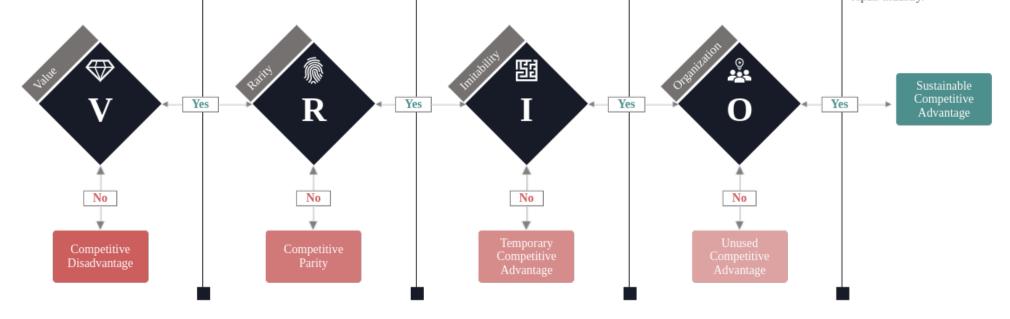
The expertise and comprehensive service range at MasterMechanic Garage make their offerings relatively rare in the industry.

Is the resource or capability costly for other firms to imitate?

The costliness of replicating skilled technicians, advanced technology, and high-quality service could deter other firms. Is the firm organized to exploit the resource or capability?

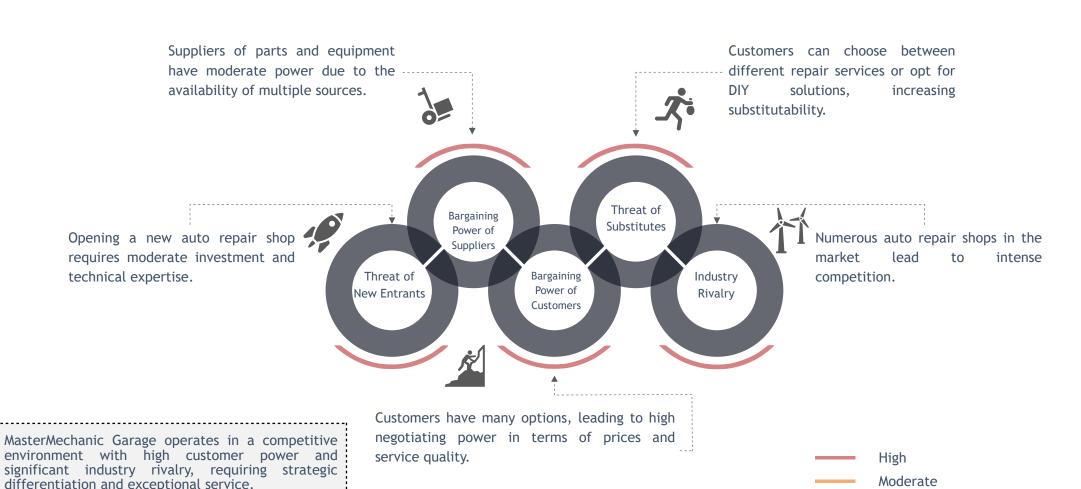
MasterMechanic Garage is organized to exploit its capabilities through a committed team, transparent communication, and customer satisfaction focus.

MasterMechanic Garage holds valuable, rare, and costly-to-imitate resources. With proper organization, these advantages could provide competitive superiority in the auto repair industry.



Porter's Five Forces: Analysis





September 2024

Impact of External Factors

Low

Management Team

Company & Product

Overview

Over 20 years in the auto repair industry, leading the garage with a focus on quality service and customer satisfaction.

Jean Dupont



Co-Founder & CEO

Marie Lefevre



Co-Founder & Operations Manager

Overview

Experienced in managing daily operations and ensuring efficient workflows in the repair shop.

Overview

15+ years of experience in automotive repairs, specializing in engine diagnostics and complex repairs.

Sources: Company's Prop Profiles

September 2024

Pierre Martin



Lead Mechanic

Claire Dubois



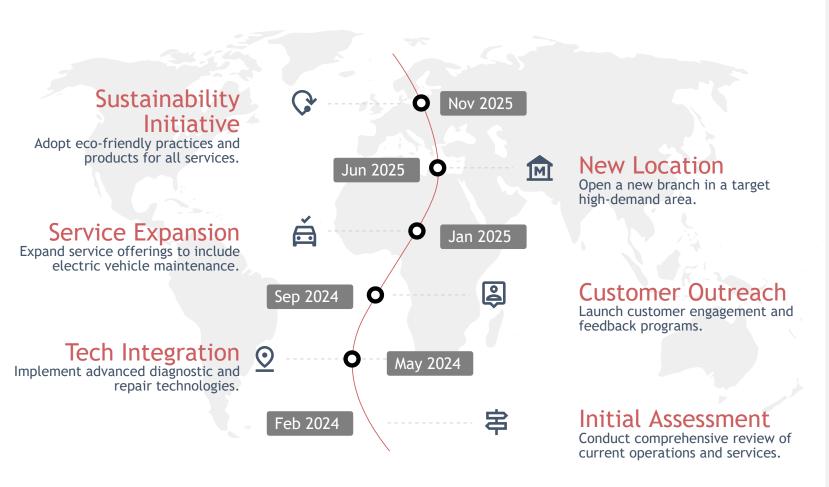
Customer Service Manager

Overview

Expert in customer relations and ensuring clients receive the best experience and solutions for their vehicles.

History & Roadmap





Current Status.

- Initial assessment in Feb 2024 to review and optimize operations.
- Tech integration by May 2024 to enhance precision and efficiency.
- Customer outreach in Sep 2024 to improve service quality.
- Service expansion by Jan 2025 to include electric vehicle maintenance.
- New location opening in Jun 2025 to meet growing demand.
- Sustainability initiative by Nov 2025 to adopt eco-friendly practices.

IM Garage

Organizational and Marketing Tasks



#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define Company Vision and Mission	Not Started	High	CEO	2 weeks
2	Develop Comprehensive Business Plan	Not Started	High	CFO	1 month
3	Set Up Legal Structure and Obtain Necessary Licenses	Not Started	High	C00	1 month
4	Recruit Key Management Team and Skilled Technicians	Not Started	High	СРО	2 months
5	Finalize Location and Secure Facility	Not Started	High	C00	2 months
6	Develop IT Infrastructure and Operational Systems	Not Started	Medium	СТО	3 months
7	Create Safety and Quality Control Protocols	Not Started	High	CSO	1 month
8	Set Up Accounting and Financial Management Systems	Not Started	Medium	CFO	2 months
Mark	eting				
1	Develop Comprehensive Marketing Strategy	Not Started	High	CMO	2 months
2	Create Company Website with SEO Optimization	Not Started	High	СТО	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Launch Initial Brand Awareness Campaign	Not Started	High	CRO	3 months
5	Develop Customer Referral Program	Not Started	Medium	CRO	2 months
6	Build Relationships with Local Businesses for Partnerships	Not Started	High	C00	4 months
7	Implement Email Marketing Campaigns	Not Started	Medium	CMO	2 months

Not Started

3 months

Sources: Company's Prop Planning

Create Online Content (Blogs, Videos) for Engagement

CMO

Medium

France

Overview of Phases

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item		Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases					
1	Secure initial funding		Not Started	High	CFO	2 months
2	Hire skilled technicians		Not Started	High	C00	1 month
3	Set up initial workshop space		Not Started	High	C00	2 months
4	Procure basic diagnostic tools and equipment		Not Started	High	СТО	1 month
5	Develop standard operating procedures (SOPs) for repairs		Not Started	Medium	СРО	2 months
6	Obtain necessary licenses and permits		Not Started	High	CSO	1 month
7	Implement a customer management system		Not Started	Medium	CIO	3 months
8	Establish supply chain for parts and materials		Not Started	High	СВО	2 months
Phas	e 2					
1	Introduce advanced repair services		Not Started	High	C00	2 months
2	Procure cutting-edge diagnostic tools		Not Started	High	сто	1 month
3	Implement rapid parts replacement system		Not Started	High	C00	3 months
4	Launch targeted marketing campaigns		Not Started	High	СМО	2 months
5	Enhance customer service protocols		Not Started	Medium	C00	1.5 months
6	Establish partnerships with parts suppliers		Not Started	Medium	СРО	2 months
7	Train staff on advanced repair techniques		Not Started	High	СТО	3 months
8	Expand service offerings to cover more vehicle models		Not Started	Medium	CSO	4 months

Overview of Phases

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Launch Premium Subscription Services	Not Started	High	C00	2 months
2	Introduce Eco-Friendly Repair Options	Not Started	High	СРО	3 months
3	Deploy On-Demand Mobile Repair Units	Not Started	High	C00	4 months
4	Investigate Ancillary Markets	Not Started	Medium	CSO	2 months
5	Develop Marketing Strategies for New Offerings	Not Started	High	СМО	1 month
6	Create Pricing Model for Premium Services	Not Started	Medium	CFO	1 month
7	Partner with Local Eco-Friendly Parts Suppliers	Not Started	Medium	СВО	3 months
8	Optimize Logistics for Mobile Repair Units	Not Started	Medium	C00	2 months
Phas	e 4				
1	Enter Electric Vehicle Repair Market	Not Started	High	CEO	6 months
2	Develop Proprietary Diagnostic Software	Not Started	High	СТО	8 months
3	Establish Partnerships for Advanced Automotive Technology	Not Started	High	СВО	4 months
4	Evaluate High-Risk, High-Reward Ventures	Not Started	Medium	CSO	3 months
5	Explore Funding Options for New Ventures	Not Started	High	CFO	2 months
6	Assess Market Demand for Electric Vehicles Repair	Not Started	Medium	CRO	3 months
7	Hire Specialist for Advanced Automotive Technologies	Not Started	Medium	C00	5 months
8	Pilot Test Proprietary Diagnostic Software	Not Started	Medium	СТО	6 months

France

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Failure	C00	Implement a rigorous maintenance schedule for all equipment and ensure regular updates and inspections to prevent unexpected breakdowns.
2	Technician Skill Gaps	СРО	Invest in continuous training and certification programs to ensure all technicians are skilled in the latest automotive technologies and repair techniques.
3	Inventory Shortages	C00	Develop strong relationships with multiple suppliers, and implement an inventory management system to anticipate and respond to demand effectively.
4	Service Delays	C00	Utilize project management software to track service progress and allocate resources efficiently to minimize delays and bottlenecks.
5	Customer Dissatisfaction	СМО	Implement a customer feedback system and regularly review and address customer concerns to ensure high service quality and satisfaction.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Environmental Regulations Compliance	C00	Implement and continually update eco-friendly practices and compliance protocols to adhere to evolving environmental regulations.
2	Safety Standards Violations	C00	Regularly audit and enforce strict adherence to safety standards to avoid legal liabilities and ensure a safe working environment.
3	Employment Law Compliance	СРО	Ensure all hiring, employment, and labor practices are compliant with local laws and regulations through continuous training and legal consultations.
4	Data Protection and Privacy	CIO	Implement robust data protection measures and regularly review data privacy policies to ensure compliance with all relevant data protection laws.

Risks Overview



20

Core Risks & Mitigation Strategies



3 5	trategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Changing Market Trends	CMO	Regularly monitor and adapt to market trends.
2	Increased Competition	CSO	Differentiate through superior service and unique offerings.
3	Customer Retention	CRO	Implement loyalty programs and ensure top-notch customer service.
4	Pricing Pressure	CFO	Optimize costs and provide value-added services.
5	Technological Advancements	СТО	Stay updated with and invest in new technologies.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Issues	CFO	Maintain a cash reserve and optimize payment terms.
2	High Operational Costs	C00	Implement cost-control measures and regular audits.
3	Capital Shortages	CFO	Secure diverse funding sources and manage credit lines.
4	Unpredictable Revenue Streams	CRO	Develop multiple revenue channels and forecast accurately.
5	Interest Rate Fluctuations	CFO	Lock in fixed interest rates and use hedging strategies.
5. 0	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Technological Obsolescence	СТО	Invest in ongoing tech upgrades
2	Brand Reputation Damage	CMO	Implement robust PR strategies
3	Talent Retention Issues	CPO	Offer competitive benefits
4	Supply Chain Disruptions	C00	Diversify suppliers
5	Customer Data Breaches	CIO	Enhance cybersecurity measures

Sources: Company's Prop Assessment September 2024 Risks Overview France 21

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Maintenance and repair of motor vehicles (consolidated) Subindustry

\$ 22,442,878,440

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 6.70%





Service Available Market (SAM)

0.60%

Given MasterMechanic Garage's focus on high-quality and reliable automotive services within the competitive market of France, a realistic and conservative estimation of their SAM is 0.6% of the total addressable market. This considers their capital, established reputation, and wide range of services, ensuring a





Sources: Company's Prop Assessment

Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.20000% Year 2 0.50000% Year 3 1.00000% MasterMechanic Garage operates in a highly competitive automotive maintenance and repair market in France. Major players dominate a substantial portion of the market share. With an initial capital of 250,000 euros, the company can make a modest entry and penetrate the market. Given the established industry and



Funding Allocation

1 2 3 4 5 6 7 8

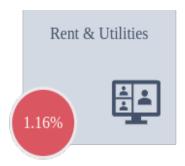
Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 386,219

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	78,909	
Payroll Expenses		18,852
Rent & Utilities		5,386
Marketing and Branding		5,386
Training and Development		4,040
Capex		425,000
Communication Expenses		1,347
Office supplies		1,347
Legal and Professional Fees		1,347
Representation and Entert.		1,347
Other Miscellaneous		1,077
CAPEX & WC shortage	386,219	
Buffer	0	
Total Required Investmen	386,219	

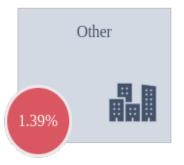








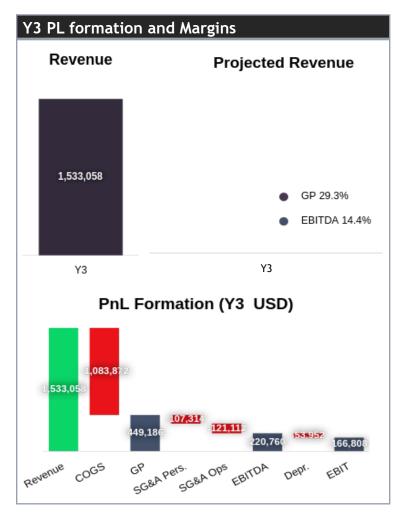


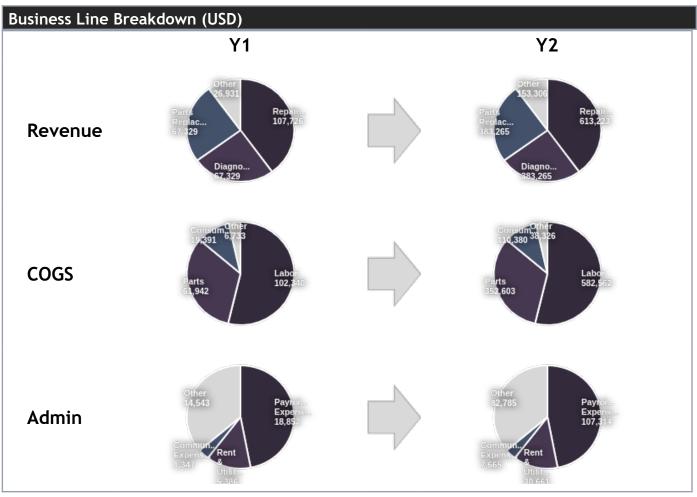


Sources: Company's Prop Planning September 2024 Investment Utilization France 23

Financials Dashboard









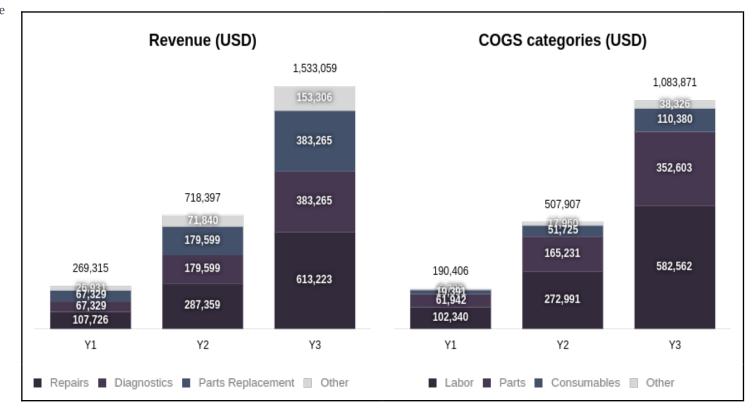
Revenue Formation Narrative



MasterMechanic Garage, a distinguished auto repair shop, is poised to carve out a significant market share in the maintenance and repair of motor vehicles sector. With a total addressable market (TAM) of 22,442,878,440 USD, the serviceable addressable market (SAM) has been projected conservatively at 0.60%, considering our comprehensive service offerings, established reputation, and operational efficiency. This equates to an achievable market worth 134,657,270.64 USD. Our serviceable obtainable market (SOM) percentages have been strategically estimated to reflect realistic business growth: capturing 0.20% in the first year, 0.50% in the second year, and 1.00% by the third year as we expand our service reach and strengthen our brand presence. This translates into annual revenues of 269,314.541 USD in Y1, 718,396.539 USD in Y2, and 1,533,058.214 USD in Y3. Our revenue streams are diversified across four main business lines: Repairs (40%), Diagnostics (25%), Parts Replacement (25%), and Other Services (10%). By focusing on these core revenue generators, MasterMechanic Garage ensures a balanced and stable income flow, ready to adapt to market dynamics and customer needs. Our strategic approach, grounded in realistic and well-calculated projections, positions us to achieve sustainable growth and solidify our standing in a competitive market.

\$ 1,533,058 Projected Revenue

0.01% Market share



Sources: Business Valuation September 2024 Revenue at Glance France 25



Revenue Calculation Details



Financial Projection

Revenue Formation	M1	M2	М3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Repairs	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Diagnostics	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Parts Replacement	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

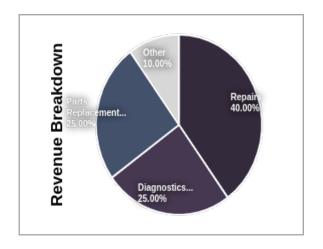
Total Revenue (USD)	16,832	16,832	16,832	20,199	20,199	20,199	24,687	24,687	24,687	28,054	28,054	28,054	269,315	718,397	1,533,058
Other	1,683	1,683	1,683	2,020	2,020	2,020	2,469	2,469	2,469	2,805	2,805	2,805	26,931	71,840	153,306
Parts Replacement	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Diagnostics	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Repairs	6,733	6,733	6,733	8,079	8,079	8,079	9,875	9,875	9,875	11,221	11,221	11,221	107,726	287,359	613,223

Total revenue is expected to reach \$ 1,533,058 by year 3.

Main revenue driver are:

- Repairs which generates \$ 613,223 by Year 3
- Diagnostics which generates \$ 383,265 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 138.59 %



Sources: Company's Prop Planning September 2024 Revenue at Glance France 26

COGS Calculation Details



COGS Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Labor	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%
Parts	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%
Consumables	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%
Other	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

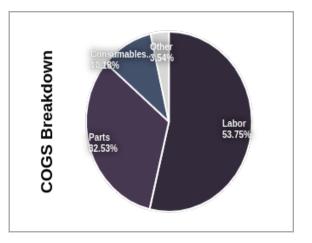
l	1,212 1,2 ²		1,454	1,454	1,777 617	1,777	1,777 617	2,020 701	2,020 701	2,020 701	19,391 6,733	51,725 17,960	110,380 38,326
	1,212 1,2	2 1,454	1,454	1,454	1,777	1,777	1,777	2,020	2,020	2,020	19,391	51,725	110,380
7 47 65													
Parts 3,871 3	3,871 3,83	1 4,646	4,646	4,646	5,678	5,678	5,678	6,452	6,452	6,452	61,942	165,231	352,603
Labor 6,396	6,396 6,39	6 7,675	7,675	7,675	9,381	9,381	9,381	10,660	10,660	10,660	102,340	272,991	582,562

Total COGS is expected to reach \$ 1,083,872 by year 3.

Main revenue driver are:

- Labor which generates \$ 582,562 by Year 3
- Parts which generates \$ 352,603 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 138.59 %



SG&A Calculation Details



OPEX Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Rent & Utilities	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Communication Expenses	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Office supplies	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Representation and Entertainment	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Training and Development	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Other Miscellaneous	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%
Payroll Expenses	1,178	1,178	1,178	1,414	1,414	1,414	1,728	1,728	1,728	1,964	1,964	1,964	18,852	50,288	107,314
Rent & Utilities	337	337	337	404	404	404	494	494	494	561	561	561	5,386	14,368	30,661
Communication Expenses	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Office supplies	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Legal and Professional Fees	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Marketing and Branding	337	337	337	404	404	404	494	494	494	561	561	561	5,386	14,368	30,661

Total SG&A (USD)	2,508	2,508	2,508	3,010	3,010	3,010	3,678	3,678	3,678	4,180	4,180	4,180	40,128	107,041	228,426
Other Miscellaneous	67	67	67	81	81	81	99	99	99	112	112	112	1,077	2,874	6,132
Training and Development	252	252	252	303	303	303	370	370	370	421	421	421	4,040	10,776	22,996
Representation and Entertainment	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Marketing and Branding	337	337	337	404	404	404	494	494	494	561	561	561	5,386	14,368	30,661
Legal and Professional Fees	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Office supplies	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Communication Expenses	84	84	84	101	101	101	123	123	123	140	140	140	1,347	3,592	7,665
Rent a Utilities	33/	33/	337	404	404	404	494	494	494	201	201	201	5,386	14,368	30,661

MM Garage

PaT Expectations

Sources: Company's Prop Planning

1 2 3 4 5 6 7 8

Financial Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	16,832	16,832	16,832	20,199	20,199	20,199	24,687	24,687	24,687	28,054	28,054	28,054	269,315	718,397	1,533,058
Repairs	6,733	6,733	6,733	8,079	8,079	8,079	9,875	9,875	9,875	11,221	11,221	11,221	107,726	287,359	613,223
Diagnostics	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Parts Replacement	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Other	1,683	1,683	1,683	2,020	2,020	2,020	2,469	2,469	2,469	2,805	2,805	2,805	26,931	71,840	153,306
COGS	-11,900	-11,900	-11,900	-14,280	-14,280	-14,280	-17,454	-17,454	-17,454	-19,834	-19,834	-19,834	-190,405	-507,906	-1,083,872
Labor	-6,396	-6,396	-6,396	-7,675	-7,675	-7,675	-9,381	-9,381	-9,381	-10,660	-10,660	-10,660	-102,340	-272,991	-582,562
Parts	-3,871	-3,871	-3,871	-4,646	-4,646	-4,646	-5,678	-5,678	-5,678	-6,452	-6,452	-6,452	-61,942	-165,231	-352,603
Consumables	-1,212	-1,212	-1,212	-1,454	-1,454	-1,454	-1,777	-1,777	-1,777	-2,020	-2,020	-2,020	-19,391	-51,725	-110,380
Other	-421	-421	-421	-505	-505	-505	-617	-617	-617	-701	-701	-701	-6,733	-17,960	-38,326
Gross Profit	4,932	4,932	4,932	5,918	5,918	5,918	7,233	7,233	7,233	8,220	8,220	8,220	78,909	210,490	449,186
SG&A Personal Expenses	-1,178	-1,178	-1,178	-1,414	-1,414	-1,414	-1,728	-1,728	-1,728	-1,964	-1,964	-1,964	-18,852	-50,288	-107,314
SG&A Operating Expenses	-1,330	-1,330	-1,330	-1,596	-1,596	-1,596	-1,950	-1,950	-1,950	-2,216	-2,216	-2,216	-21,276	-56,753	-121,112
EBITDA	2,424	2,424	2,424	2,909	2,909	2,909	3,555	3,555	3,555	4,040	4,040	4,040	38,781	103,449	220,760
Depreciation	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-4,496	-53,952	-53,952	-53,952
EBIT	-2,072	-2,072	-2,072	-1,587	-1,587	-1,587	-941	-941	-941	-456	-456	-456	-15,171	49,497	166,808
Interest Expense	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-20,489	-20,489	-20,489
Profit before Tax	-3,780	-3,780	-3,780	-3,295	-3,295	-3,295	-2,648	-2,648	-2,648	-2,164	-2,164	-2,164	-35,660	29,008	146,319
Tax	983	983	983	857	857	857	689	689	689	563	563	563	9,272	-7,542	-38,043
Profit after Tax (USD)	-2,797	-2,797	-2,797	-2,438	-2,438	-2,438	-1,960	-1,960	-1,960	-1,601	-1,601	-1,601	-26,388	21,466	108,276



Balance Sheet Statement

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Financial Projection

Balance Sheet (USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Cash & Cash Equivalents	26,342	27,059	25,262	23,230	24,431	22,282	19,818	21,666	21,000	20,099	22,431	12,188	12,188	12,208	25,744
Accounts Receivable	16,832	16,832	16,832	20,199	20,199	20,199	24,687	24,687	24,687	28,054	28,054	28,054	28,054	74,833	159,694
Inventory	11,900	11,900	14,280	14,280	14,280	17,454	17,454	17,454	19,834	19,834	19,834	31,744	31,744	67,742	112,903
Prepaid Expenses	665	665	798	798	798	975	975	975	1,108	1,108	1,108	1,774	1,774	3,785	6,308
Deferred Tax Assets	983	1,965	2,948	3,805	4,661	5,518	6,207	6,895	7,584	8,146	8,709	9,272	9,272	1,729	-
Current Assets	56,722	58,422	60,121	62,312	64,369	66,427	69,141	71,677	74,213	77,241	80,136	83,031	83,031	160,297	304,649
CAPEX 1	199,333	198,667	198,000	197,333	196,667	196,000	195,333	194,667	194,000	193,333	192,667	192,000	192,000	184,000	176,000
CAPEX 2	98,810	97,619	96,429	95,238	94,048	92,857	91,667	90,476	89,286	88,095	86,905	85,714	85,714	71,429	57,143
CAPEX 3	73,750	72,500	71,250	70,000	68,750	67,500	66,250	65,000	63,750	62,500	61,250	60,000	60,000	45,000	30,000
CAPEX 4	48,611	47,222	45,833	44,444	43,056	41,667	40,278	38,889	37,500	36,111	34,722	33,333	33,333	16,667	50,000
Non-Current Assets	420,504	416,008	411,512	407,016	402,520	398,024	393,528	389,032	384,536	380,040	375,544	371,048	371,048	317,095	313,143
Total Assets	477,226	474,429	471,633	469,327	466,889	464,451	462,668	460,709	458,749	457,281	455,679	454,078	454,078	477,392	617,792
Accounts Payable	665	665	665	798	798	798	975	975	975	1,108	1,108	1,108	1,108	2,956	6,308
Short-Term Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accrued Interest Expenses	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707
Deferred Tax Liabilities					-				-		-				28,772
Current Liabilities	2,372	2,372	2,372	2,505	2,505	2,505	2,683	2,683	2,683	2,815	2,815	2,815	2,815	4,663	36,787
Loans and other borrowings	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651
Non-Current Liabilities	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651	227,651
Total Liabilities	230,023	230,023	230,023	230,156	230,156	230,156	230,334	230,334	230,334	230,466	230,466	230,466	230,466	232,314	264,438
Paid-In Capital	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-26,388	-4,922
Current Period Earnings	-2,797	-5,594	-8,391	-10,829	-13,267	-15,705	-17,665	-19,625	-21,585	-23,186	-24,787	-26,388	-26,388	21,466	108,276
Total Equity	247,203	244,406	241,609	239,171	236,733	234,295	232,335	230,375	228,415	226,814	225,213	223,612	223,612	245,078	353,354

30

Cash Flow Statement - Direct



Financial Projection

Cash Flow Statement - Direct (USD)	M1	M2	М3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	26,342	27,059	25,262	23,230	24,431	22,282	19,818	21,666	21,000	20,099	22,431	-	12,188	12,208
Cash from sales of goods/services	-	16,832	16,832	16,832	20,199	20,199	20,199	24,687	24,687	24,687	28,054	28,054	241,261	671,617	1,448,198
Payments to employees/vendors	-13,743	-14,408	-16,788	-17,157	-17,290	-20,463	-20,955	-21,132	-23,512	-23,881	-24,014	-35,924	-261,169	-649,098	-1,354,107
Advances paid/received	-		-133	-		-177	-	-	-133	-	-	-665	-1,774	-2,011	-2,523
Taxes paid	-		-	-		-	-	-	-	-	-	-	-	-	-7,542
Interest paid	-	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-18,781	-20,489	-20,489
CF from Operating Activities	-13,743	716	-1,797	-2,032	1,201	-2,150	-2,464	1,848	-665	-901	2,332	-10,243	-40,463	20	63,537
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-200,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-75,000	-	-
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-50,000	-	-50,000
CF from Investing Activities													-425,000		-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	227,651	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	250,000	-	
CF from Financing activities													477,651		
Ending Balance	26,342	27,059	25,262	23,230	24,431	22,282	19,818	21,666	21,000	20,099	22,431	12,188	12,188	12,208	25,744

Assumptions:

Sources: Company's Prop Planning

- invoices are paid in 30 days; half of admin expenses except salaries is prepaid;
- inventory is built for the next month; half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; interest expenses are paid in the next month.

Cash Flow Statement - Indirect



Financial Projection

Cash Flow Statement - Indirect (USD)	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Initial Balance	-	26,342	27,059	25,262	23,230	24,431	22,282	19,818	21,666	21,000	20,099	22,431	-	12,188	12,208
EBIT	-2,072	-2,072	-2,072	-1,587	-1,587	-1,587	-941	-941	-941	-456	-456	-456	-15,171	49,497	166,808
Δ Receivables & Prepaids	-16,832	-	-133	-3,366	-	-177	-4,489	-	-133	-3,366	-	-665	-29,827	-48,791	-87,384
Δ Payables	665	-	-	133	-	-	177	-	-	133	-	-	1,108	1,848	3,352
Δ Inventory	-	-	-2,380	-	-	-3,173	-	-	-2,380	-	-	-11,910	-31,744	-35,998	-45,161
Δ Depreciation	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	53,952	53,952	53,952
Tax Paid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-7,542
Interest Expenses	-	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-1,707	-18,781	-20,489	-20,489
CF from Operating Activities	-13,743	716	-1,797	-2,032	1,201	-2,150	-2,464	1,848	-665	-901	2,332	-10,243	-40,463	20	63,537
Acquisition of															
CAPEX 1	-	-	-	-	-	-	-	-	-	-	-	-	-200,000	-	-
CAPEX 2	-	-	-	-	-	-	-	-	-	-	-	-	-100,000	-	-
CAPEX 3	-	-	-	-	-	-	-	-	-	-	-	-	-75,000	-	-
CAPEX 4	-	-	-	-	-	-	-	-	-	-	-	-	-50,000	-	-50,000
CF from Investing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-425,000	-	-50,000
Loans received / paid	-	-	-	-	-	-	-	-	-	-	-	-	227,651	-	-
Investments received / paid	-	-	-	-	-	-	-	-	-	-	-	-	250,000	-	-
CF from Financing activities	-	-	-	-	-	-	-	-	-	-	-	-	477,651	-	-
Ending Balance	26,342	27,059	25,262	23,230	24,431	22,282	19,818	21,666	21,000	20,099	22,431	12,188	12,188	12,208	25,744

Assumptions:

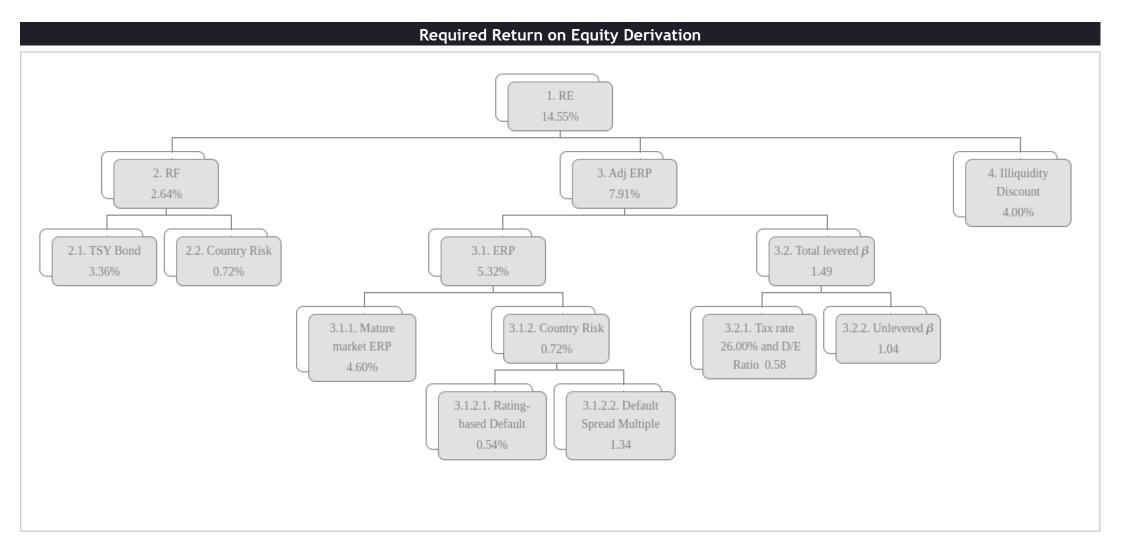
Sources: Company's Prop Planning

- invoices are paid in 30 days; - half of admin expenses except salaries is prepaid;
- inventory is built for the next month; - half of admin expenses except salaries is paid in 30 days;
- salaries are paid in the same month; - interest expenses are paid in the next month.

France

Cost of Capital Estimation





France

Cost of Capital: CAPM Inputs



Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pro	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

France

34



Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7
	Profit after Tax	-26,388	21,466	108,276	115,531	123,271	131,531	140,343
	Growth% Y4-Y7				6.70%	6.70%	6.70%	6.70%
	Growth% Y7>				3.50%			
F.	WACC				14.55%			
۵	PV Y1-Y7 at Y0	-23,037	16,359	72,037	67,101	62,503	58,220	54,231
	PV Y7> Y0				507,989			
	NPV (USD)				815,405			

Average Survival Rate for 3 Years

Final Valuation

\$ 407,702

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.55 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 6.70 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

MM Garage

50%

35

France

Scenario Analysis: Narrative



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

KPI Scenario		Narrative	KPI affected by	
Revenue	Positive	This scenario reflects a favorable market environment or a strategic breakthrough, leading to higher projected revenue. It showcases the potential rewards of scaling and innovative approaches.	higher by 15%	
	Negative	This scenario accounts for challenging conditions such as economic downturns or market disruptions, forecasting a potential revenue decrease. It emphasizes the importance of adaptability and risk management.	lower by 15%	
cogs	Positive	This scenario demonstrates the benefits of operational efficiency or cost-saving strategies, resulting in reduced COGS. It highlights the value of innovation in supply chain and operations.	lower by 20%	
COGS	Negative	This scenario addresses rising costs due to external pressures, resulting in an increase in COGS. It underlines the need for proactive cost-control measures.	higher by 20%	
Discount	Positive	This scenario assumes a decrease in the discount rate (RoE) due to improved market conditions, lower perceived risk, or favorable macroeconomic factors. A lower discount rate increases the present value of future cash flows, enhancing the company's valuation.	lower by 10%	
Rate (RoE)	Negative	This scenario models an increase in the discount rate (RoE) driven by higher market risk, macroeconomic instability, or industry-specific challenges. A higher discount rate reduces the present value of future cash flows, decreasing the company's valuation.	higher by 10%	

Scenario Analysis



Scenario Analysis: Results



Scenario analysis explores how external and internal factors influence key assumptions in financial planning. By analyzing potential positive and negative outcomes, company can better anticipate risks and opportunities when evaluating their future cash flows and overall valuation.

	Scenario Analy	ysis	盘 Rev	enue	o co	OGS	m Discount Rate		
ΔŢΔ	KPIs	Base	Positive	Negative	Positive	Negative	Positive	Negative	
Output	Revenue	no impact	15%	-15%	no impact	no impact	no impact	no impact	
	COGS	no impact	no impact	no impact	-20%	20%	no impact	no impact	
	RoE	no impact	-10%	10%					
	Revenue Y3	\$ 1,533,058	\$ 1,763,017	\$ 1,303,099	\$ 1,533,058	\$ 1,533,058	\$ 1,533,058	\$ 1,533,058	
	Gross Profit Y3	\$ 449,186	\$ 516,564	\$ 381,808	\$ 665,960	\$ 665,960 \$ 232,412		\$ 449,186	
	GP Margin	29%	29%	29%	43%	15%	29%	29%	
	EBITDA Y3	\$ 220,760	\$ 253,874	\$ 187,646	\$ 437,535	\$ 3,986	\$ 220,760	\$ 220,760	
	EBITDA Margin	14%	14%	14%	29%	0%	14%	14%	
	Net Profit Y3	\$ 108,276	\$ 132,781	\$ 83,772	\$ 268,689	-\$ 52,137	\$ 108,276	\$ 108,276	
	Profit Margin	7%	8%	6%	18%	-3%	7%	7%	
	Final Valuation	\$ 407,702	\$ 506,981	\$ 308,424	\$ 1,057,610	-\$ 242,205	\$ 483,752	\$ 349,794	



Sources: Company's Prop Information

Stress Test: Growth Under Pressure



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

Growth Under Pressure

This scenario explores the challenges of managing rapid growth while dealing with operational bottlenecks. A surge in demand and revenue places significant strain on supply chains and internal processes. Despite achieving higher sales volumes, inefficiencies in scaling lead to increased costs and a heightened risk perception, keeping the discount rate elevated. 'Growth Under Pressure' examines how businesses can balance seizing growth opportunities while investing in infrastructure, talent, and systems to support scalability.

KPIs impact

Revenue

Higher by 20%

COGS

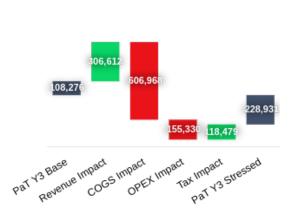
Higher by 30%

OPEX

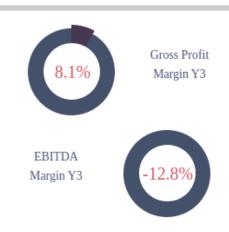
Higher by 40%

Discount Rate unaffected

Results







Stress Test: The Perfect Storm



Stress tests provide a comprehensive view of how businesses might perform under extreme conditions, enabling better preparation for the uncertainties of real-world challenges.

Scenario Name

Story

The Perfect Storm This scenario simulates the convergence of adverse market conditions and rising operational challenges. A sharp downturn in market demand coincides with increased costs due to inflation and supply chain disruptions. The combination results in a dual hit to both top-line revenue and operational margins. Additionally, external factors such as economic instability elevate the discount rate, amplifying the pressure on future cash flows. Businesses facing 'The Perfect Storm' must focus on resilience through diversified revenue streams, cost-control measures, and contingency planning.

KPIs impact

Revenue

Lower by 10%

COGS

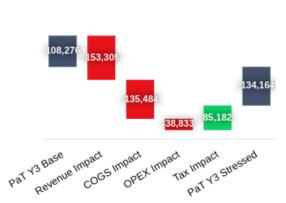
Higher by 25%

OPEX

Higher by 30%

Discount Rate Higher by 10%

Results







Sensitivity Analysis: SAM & SOM



This sensitivity analysis evaluates the potential impact of changes in Serviceable Addressable Market (SAM) and Serviceable Obtainable Market (SOM) on key financial metrics. By simulating percentage variations in SAM and SOM, this analysis helps identify how shifts in market assumptions affect revenue, profitability, and overall valuation.

		SAM						SOM					
		-20%	-10%	-5%	5%	10%	20%	-9%	-6%	-3%	3%	6%	9%
Revenue	Y1	\$ 215,452	\$ 242,383	\$ 255,849	\$ 282,780	\$ 296,246	\$ 323,177	\$ 245,076	\$ 253,156	\$ 261,235	\$ 277,394	\$ 285,473	\$ 293,553
	Y2	\$ 574,717	\$ 646,557	\$ 682,477	\$ 754,316	\$ 790,236	\$ 862,076	\$ 653,741	\$ 675,293	\$ 696,845	\$ 739,948	\$ 761,500	\$ 783,052
	Y3	\$ 1,226,447	\$ 1,379,752	\$ 1,456,405	\$ 1,609,711	\$ 1,686,364	\$ 1,839,670	\$ 1,395,083	\$ 1,441,075	\$ 1,487,066	\$ 1,579,050	\$ 1,625,042	\$ 1,671,033
_	Y1	\$ 63,127	\$ 71,018	\$ 74,964	\$ 82,855	\$ 86,800	\$ 94,691	\$ 71,807	\$ 74,175	\$ 76,542	\$ 81,276	\$ 83,644	\$ 86,011
Gross Profit	Y2	\$ 168,392	\$ 189,441	\$ 199,966	\$ 221,015	\$ 231,539	\$ 252,588	\$ 191,546	\$ 197,861	\$ 204,175	\$ 216,805	\$ 223,120	\$ 229,434
PIOIII	Y3	\$ 359,349	\$ 404,267	\$ 426,727	\$ 471,645	\$ 494,105	\$ 539,023	\$ 408,759	\$ 422,235	\$ 435,710	\$ 462,662	\$ 476,137	\$ 489,613
	Y1	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%
GP Margin	Y2	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%
	Y3	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%	29%
	Y1	\$ 31,025	\$ 34,903	\$ 36,842	\$ 40,720	\$ 42,659	\$ 46,538	\$ 35,291	\$ 36,454	\$ 37,618	\$ 39,945	\$ 41,108	\$ 42,272
EBITDA	Y2	\$ 82,759	\$ 93,104	\$ 98,277	\$ 108,622	\$ 113,794	\$ 124,139	\$ 94,139	\$ 97,242	\$ 100,346	\$ 106,553	\$ 109,656	\$ 112,760
	Y3	\$ 176,608	\$ 198,684	\$ 209,722	\$ 231,798	\$ 242,836	\$ 264,912	\$ 200,892	\$ 207,515	\$ 214,138	\$ 227,383	\$ 234,006	\$ 240,629
EBITDA	Y1	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%
Margin	Y2	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%
iviaigiii	Y3	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%	14%
	Y1	-\$ 32,128	-\$ 29,258	-\$ 27,823	-\$ 24,953	-\$ 23,518	-\$ 20,649	-\$ 28,971	-\$ 28,110	-\$ 27,249	-\$ 25,527	-\$ 24,666	-\$ 23,805
Net Profit	Y2	\$ 6,156	\$ 13,811	\$ 17,638	\$ 25,294	\$ 29,121	\$ 36,776	\$ 14,576	\$ 16,873	\$ 19,169	\$ 23,763	\$ 26,059	\$ 28,356
	Y3	\$ 75,604	\$ 91,940	\$ 100,108	\$ 116,444	\$ 124,613	\$ 140,949	\$ 93,574	\$ 98,475	\$ 103,375	\$ 113,177	\$ 118,078	\$ 122,979
Profit Margin	Y1	-15%	-12%	-11%	-9%	-8%	-6%	-12%	-11%	-10%	-9%	-9%	-8%
	Y2	1%	2%	3%	3%	4%	4%	2%	2%	3%	3%	3%	4%
	Y3	6%	7%	7%	7%	7%	8%	7%	7%	7%	7%	7%	7%
Final Valuation		\$ 275,331	\$ 341,517	\$ 374,609	\$ 440,795	\$ 473,888	\$ 540,074	\$ 348,135	\$ 367,991	\$ 387,847	\$ 427,558	\$ 447,414	\$ 467,270



Sources: Company's Prop Information

France

Glossary



Financial and Technical

b \$ - Billions of \$

B2B - Business to Business **B2C** - Business to Customer

CAPEX - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium

ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year

GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product

NFT - Non-Fungible Token NPV - Net present value

OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer

CPO - Chief Product Officer

CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer

Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity

PE - Private Equity

TOM - Target Operating Model

Disclaimer



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France

42