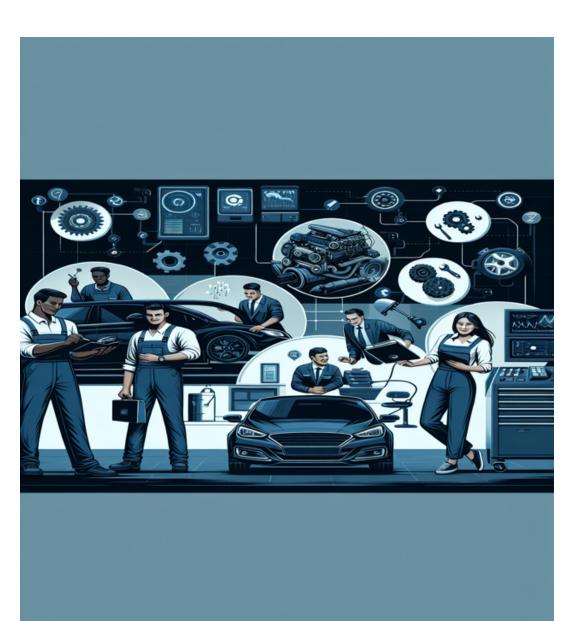


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OUR VISION & MISSION

Our Mission

MasterMechanic Garage is dedicated to providing high-quality, reliable automotive services for all makes and models. Through our skilled team of technicians, we offer comprehensive services including routine maintenance, diagnostics, repairs, and parts replacement, all performed with precision and care. By prioritizing customer satisfaction through transparent communication, timely service, and a commitment to using the latest technology and highest-quality parts, we ensure that every vehicle operates safely and efficiently, providing peace of mind and exceptional value to our clients.

Our Vision

MasterMechanic Garage envisions becoming the leading auto repair service provider trusted by communities nationwide. In twenty years, we aim to set the standard for automotive maintenance and repair through innovation and dedication to excellent service. Our aspiration is to be recognized not only for our technical expertise but also for our unwavering commitment to customer satisfaction and vehicle safety. We strive to create a future where our comprehensive and precision-driven services are synonymous with reliability and excellence, ensuring that every vehicle on the road operates at its highest potential.

Summary Financials Dashboard



Key performance indicators

(Base Scenario Y3)

\$ 1,533,058

Revenue

\$ 449,186

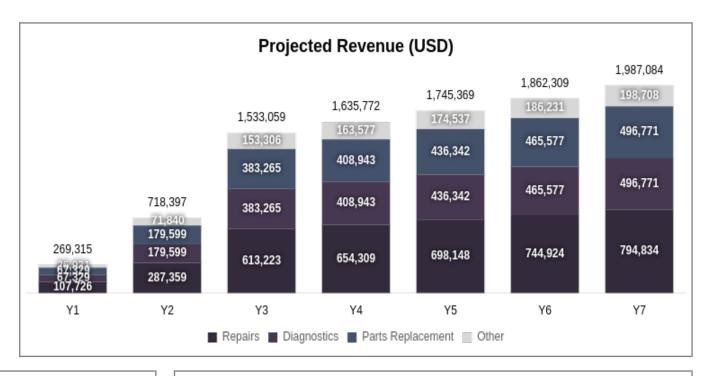
Gross Profit

\$ 220,760

EBITDA

0.00%

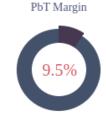
Target Market Share











MM Gard

About the Company: General Overview





MasterMechanic Garage is a trusted auto repair shop dedicated to providing high-quality, reliable automotive services for all makes and models. Specializing in the maintenance and repair of motor vehicles, MasterMechanic operates within the Wholesale and Retail Trade; Repair of Motor Vehicles and Motorcycles sector. The company boasts a team of skilled technicians who offer a comprehensive range of services, including routine maintenance, diagnostics, repairs, and parts replacement, all executed with precision and care. At MasterMechanic Garage, customer satisfaction is paramount, achieved through transparent communication, timely service, and a commitment to using the latest technology and highest-quality parts. The primary goal is to ensure that every vehicle operates safely and efficiently, delivering peace of mind and exceptional value to all clients. By focusing on these core principles, MasterMechanic Garage has established itself as a reliable and respected name in the automotive repair industry.

Sources: Company's Prop Vision September 2024 Overview France 5

The Main Phases: Projects & Impacts



Foundational Offering

Phase I.

Establish the foundational automotive repair service by focusing on high-quality routine maintenance and essential diagnostics to create a trusted minimum viable product in the market.

Core Enhancement & **Expansion**

Phase II.

Enhance core services by introducing advanced repairs, rapid parts replacement, and cutting-edge diagnostic tools. Expand user base via strategic marketing and superior customer service, solidifying market presence. **New Profit Streams**

Phase III.

Diversify offerings by launching premium subscription services, eco-friendly repair options, and on-demand mobile repair units. Investigate ancillary markets to nurture new revenue streams.

Exploratory Ventures

Phase IV.

Pursue high-risk, high-reward opportunities such as entering the electric vehicle repair market, developing proprietary diagnostic software, and establishing partnerships for advanced automotive technology solutions.



Core Phases of the Project

Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	 Receive high-quality routine maintenance and essential diagnostic services, ensuring their vehicles' longevity and performance. Benefit from advanced repair services and cutting-edge diagnostic tools, minimizing downtime and disruption. Access to premium services like eco-friendly repair options and on-demand mobile repair units, offering convenience and sustainability.



Sources: Company's Prop Assessment

Key Performance Components



Competitive Advantage

Skilled Technicians

MasterMechanic Garage employs a team of skilled technicians who provide high-quality, reliable automotive services for all vehicle makes and models

Comprehensive Services

Offering a full range of services, including routine maintenance, diagnostics, and parts replacement, ensuring thorough care for every vehicle.

Customer Focus

Commitment to customer satisfaction through transparent communication, timely service, and the use of the latest technology and high-quality parts.

Marketing and Growth Strategy



user-friendly website and active social media engagement to provide updates, special offers, and auto care tips to attract a tech-savvy audience.

Implement customer loyalty programs

offering discounts or

free services after a

certain number of visits to encourage repeat business and foster long-term relationships.

Target Groups



Industries	Description
I Individual Vehicle Owners	These are everyday car owners who need reliable and routine maintenance, diagnostics, and repair services to ensure their vehicles run safely and efficiently.
II Fleet Managers	Businesses that manage a fleet of vehicles require consistent and efficient maintenance services to keep their operations running smoothly and minimize downtime.
III Car Dealerships	Dealerships can partner with MasterMechanic Garage for offloading some of their maintenance and repair workloads, ensuring quality service for their customers.
IV Rideshare Drivers	Rideshare and delivery drivers require frequent, cost-effective, and quick maintenance services to keep their vehicles in top condition and remain operational.
V Classic Car Enthusiasts	Owners of classic and vintage cars need specialized expertise and high-quality parts and services to maintain and restore their valuable vehicles.
VI Auto Parts Retailers	Retailers looking for repair partners to provide installation and diagnostic services to their customers who purchase parts.
VII Commercial Trucking Companies	Companies that operate commercial trucks require specialized repair and maintenance services to keep their substantial investments in operational condition.

Core Phases of the Project



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Painpoints & Solutions

Sources: Company's Prop Assessment



Solution from Phase I to Phase IV

Lack of Trust in Limited Service **Poor Customer** Unreliable Complex **Prolonged** Inadequate **Repair Services** Diagnostic Service Maintenance Downtime for **Options** Service **Painpoints** Capabilities **Providers** Needs Repairs Customers often Customers are Many auto repair often forced to shops do not experience Many customers Vehicles often Customers Many repair shops inconsistent repair frequently face lack the advanced visit multiple provide havé difficulty require intricate quality and shops for different satisfactory finding a and detailed extended periods tools needed for trustworthy and unreliable without their types of customer service, precise maintenance that automotive transparent auto vehicle due to automotive automotive leading to a poor average repair services. customer services. repair shop. shops may not slow repair diagnostics. experience. provide processes. adequately. MasterMechanic Our focus on By concentrating Introducing We utilize cutting-MasterMechanic We prioritize edge diagnostic Garage ensures transparent on high-quality advanced repairs Garage offers a superior customer Solution comprehensive high-quality communication and rapid parts tools to ensure routine service and routine and using the maintenance and replacement accurate, swift, range of repair strategic highest-quality and reliable and maintenance services, we marketing to maintenance and essential essential parts helps build diagnostics, significantly diagnostic services, making create a positive MasterMechanic reduce vehicle diagnostics to customer trust and services. us a one-stop-shop and trustworthy guarantee reliable Garage addresses downtime. for all automotive satisfaction. customer and consistent all complex needs. experience. maintenance automotive needs proficiently. services.

Strategic Analysis: SWOT



Strength

Highly skilled technicians ensure top-notch service quality. Comprehensive service range covers all aspects of vehicle maintenance and repair. Strong reputation for reliability and customer satisfaction. Use of latest technology enhances service efficiency. Commitment to high-quality parts ensures lasting repairs.

Weaknesses

Dependence on skilled technicians may lead to service delays. Limited presence compared to franchise chains. High operational costs due to quality parts and technology. Vulnerability to economic downturns reducing discretionary spending on maintenance. Competition from DIY enthusiasts and cheaper local garages.

Opportunities

Growing vehicle ownership increases demand for maintenance. Expansion into digital services, offering online booking and diagnostics. Partnerships with auto manufacturers for authorized service center status. Introducing eco-friendly services to capture green vehicle segment. Rising trend in used car sales demands reliable maintenance services.

Threats

Intense competition from established auto service chains. Volatile economic conditions affecting service volume. Rapid technological advancements necessitate continuous training and investment. Fluctuating parts prices impacting profitability. Regulatory changes in the automotive industry could require costly adjustments.



Management Team

Company & Product

Overview

Over 20 years in the auto repair industry, leading the garage with a focus on quality service and customer satisfaction.

Jean Dupont



Co-Founder & CEO

Marie Lefevre



Co-Founder & Operations Manager

Overview

Experienced in managing daily operations and ensuring efficient workflows in the repair shop.

Overview

15+ years of experience in automotive repairs, specializing in engine diagnostics and complex repairs.

Sources: Company's Prop Profiles

Pierre Martin



Lead Mechanic

Claire Dubois



Customer Service Manager

Overview

Expert in customer relations and ensuring clients receive the best experience and solutions for their vehicles.

History & Roadmap

Sources: Company's Prop Vision





Current Status.

- Initial assessment in Feb 2024 to review and optimize operations.
- Tech integration by May 2024 to enhance precision and efficiency.
- Customer outreach in Sep 2024 to improve service quality.
- Service expansion by Jan 2025 to include electric vehicle maintenance.
- New location opening in Jun 2025 to meet growing demand.
- Sustainability initiative by Nov 2025 to adopt eco-friendly practices.

IM Garage

Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Define Company Vision and Mission	Not Started	High	CEO	2 weeks
2	Develop Comprehensive Business Plan	Not Started	High	CFO	1 month
3	Set Up Legal Structure and Obtain Necessary Licenses	Not Started	High	C00	1 month
4	Recruit Key Management Team and Skilled Technicians	Not Started	High	СРО	2 months
5	Finalize Location and Secure Facility	Not Started	High	C00	2 months
6	Develop IT Infrastructure and Operational Systems	Not Started	Medium	сто	3 months
7	Create Safety and Quality Control Protocols	Not Started	High	CSO	1 month
8	Set Up Accounting and Financial Management Systems	Not Started	Medium	CFO	2 months
Mark	eting				
1	Develop Comprehensive Marketing Strategy	Not Started	High	CMO	2 months
2	Create Company Website with SEO Optimization	Not Started	High	СТО	1 month
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Launch Initial Brand Awareness Campaign	Not Started	High	CRO	3 months
5	Develop Customer Referral Program	Not Started	Medium	CRO	2 months
6	Build Relationships with Local Businesses for Partnerships	Not Started	High	C00	4 months
7	Implement Email Marketing Campaigns	Not Started	Medium	CMO	2 months
8	Create Online Content (Blogs, Videos) for Engagement	Not Started	Medium	CMO	3 months

Sources: Company's Prop Planning

Overview of Phases

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 1 & Technical Set Up for next Phases				
1	Secure initial funding	Not Started	High	CFO	2 months
2	Hire skilled technicians	Not Started	High	C00	1 month
3	Set up initial workshop space	Not Started	High	C00	2 months
4	Procure basic diagnostic tools and equipment	Not Started	High	СТО	1 month
5	Develop standard operating procedures (SOPs) for repairs	Not Started	Medium	СРО	2 months
6	Obtain necessary licenses and permits	Not Started	High	CSO	1 month
7	Implement a customer management system	Not Started	Medium	CIO	3 months
8	Establish supply chain for parts and materials	Not Started	High	СВО	2 months
Phas	e 2				
1	Introduce advanced repair services	Not Started	High	C00	2 months
2	Procure cutting-edge diagnostic tools	Not Started	High	СТО	1 month
3	Implement rapid parts replacement system	Not Started	High	C00	3 months
4	Launch targeted marketing campaigns	Not Started	High	CMO	2 months
5	Enhance customer service protocols	Not Started	Medium	C00	1.5 months
6	Establish partnerships with parts suppliers	Not Started	Medium	СРО	2 months
7	Train staff on advanced repair techniques	Not Started	High	СТО	3 months
8	Expand service offerings to cover more vehicle models	Not Started	Medium	CSO	4 months

Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Launch Premium Subscription Services	Not Started	High	C00	2 months
2	Introduce Eco-Friendly Repair Options	Not Started	High	СРО	3 months
3	Deploy On-Demand Mobile Repair Units	Not Started	High	C00	4 months
4	Investigate Ancillary Markets	Not Started	Medium	CSO	2 months
5	Develop Marketing Strategies for New Offerings	Not Started	High	CMO	1 month
6	Create Pricing Model for Premium Services	Not Started	Medium	CFO	1 month
7	Partner with Local Eco-Friendly Parts Suppliers	Not Started	Medium	СВО	3 months
8	Optimize Logistics for Mobile Repair Units	Not Started	Medium	C00	2 months
Phas	e 4				
1	Enter Electric Vehicle Repair Market	Not Started	High	CEO	6 months
2	Develop Proprietary Diagnostic Software	Not Started	High	СТО	8 months
3	Establish Partnerships for Advanced Automotive Technology	Not Started	High	СВО	4 months
4	Evaluate High-Risk, High-Reward Ventures	Not Started	Medium	CSO	3 months
5	Explore Funding Options for New Ventures	Not Started	High	CFO	2 months
6	Assess Market Demand for Electric Vehicles Repair	Not Started	Medium	CRO	3 months
7	Hire Specialist for Advanced Automotive Technologies	Not Started	Medium	C00	5 months
8	Pilot Test Proprietary Diagnostic Software	Not Started	Medium	СТО	6 months

Core Risks & Mitigation Strategies



1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Failure	C00	Implement a rigorous maintenance schedule for all equipment and ensure regular updates and inspections to prevent unexpected breakdowns.
2	Technician Skill Gaps	СРО	Invest in continuous training and certification programs to ensure all technicians are skilled in the latest automotive technologies and repair techniques.
3	Inventory Shortages	C00	Develop strong relationships with multiple suppliers, and implement an inventory management system to anticipate and respond to demand effectively.
4	Service Delays	C00	Utilize project management software to track service progress and allocate resources efficiently to minimize delays and bottlenecks.
5	Customer Dissatisfaction	CMO	Implement a customer feedback system and regularly review and address customer concerns to ensure high service quality and satisfaction.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Environmental Regulations Compliance	C00	Implement and continually update eco-friendly practices and compliance protocols to adhere to evolving environmental regulations.
2	Safety Standards Violations	C00	Regularly audit and enforce strict adherence to safety standards to avoid legal liabilities and ensure a safe working environment.
3	Employment Law Compliance	СРО	Ensure all hiring, employment, and labor practices are compliant with local laws and regulations through continuous training and legal consultations.
4	Data Protection and Privacy	CIO	Implement robust data protection measures and regularly review data privacy policies to ensure compliance with all relevant data protection laws.

Risks Overview



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Core Risks & Mitigation Strategies



3. S	trategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Changing Market Trends	CMO	Regularly monitor and adapt to market trends.
2	Increased Competition	CSO	Differentiate through superior service and unique offerings.
3	Customer Retention	CRO	Implement loyalty programs and ensure top-notch customer service.
4	Pricing Pressure	CFO	Optimize costs and provide value-added services.
5	Technological Advancements	СТО	Stay updated with and invest in new technologies.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Issues	CFO	Maintain a cash reserve and optimize payment terms.
2	High Operational Costs	C00	Implement cost-control measures and regular audits.
3	Capital Shortages	CFO	Secure diverse funding sources and manage credit lines.
4	Unpredictable Revenue Streams	CRO	Develop multiple revenue channels and forecast accurately.
5	Interest Rate Fluctuations	CFO	Lock in fixed interest rates and use hedging strategies.
5. C	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Technological Obsolescence	СТО	Invest in ongoing tech upgrades
2	Brand Reputation Damage	CMO	Implement robust PR strategies
3	Talent Retention Issues	CPO	Offer competitive benefits
4	Supply Chain Disruptions	C00	Diversify suppliers
5	Customer Data Breaches	CIO	Enhance cybersecurity measures

Sources: Company's Prop Assessment September 2024 Risks Overview France 18

Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Target Available Market (TAM)

Maintenance and repair of motor vehicles (consolidated) Subindustry

\$ 22,442,878,440

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 6.70%





Service Available Market (SAM)

0.60%

Given MasterMechanic Garage's focus on high-quality and reliable automotive services within the competitive market of France, a realistic and conservative estimation of their SAM is 0.6% of the total addressable market. This considers their capital, established reputation, and wide range of services, ensuring a





Sources: Company's Prop Assessment

Service Obtainable Market Y1-Y3 (SOM)

Year 1 0.20000% Year 2 0.50000% Year 3 1.00000% MasterMechanic Garage operates in a highly competitive automotive maintenance and repair market in France. Major players dominate a substantial portion of the market share. With an initial capital of 250,000 euros, the company can make a modest entry and penetrate the market. Given the established industry and



Funding Allocation

1 2 3 4 5 6 7

Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 386,219

Y1 Cash Flow Streem(USD)	Inflows	Outlows
Gross Profit	78,909	
Payroll Expenses		18,852
Rent & Utilities		5,386
Marketing and Branding		5,386
Training and Development		4,040
Capex		425,000
Communication Expenses		1,347
Office supplies		1,347
Legal and Professional Fees		1,347
Representation and Entert.		1,347
Other Miscellaneous		1,077
CAPEX & WC shortage	Y1	386,219
Buffer		0
Total Required Investmen	t(USD)	386,219

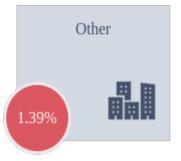








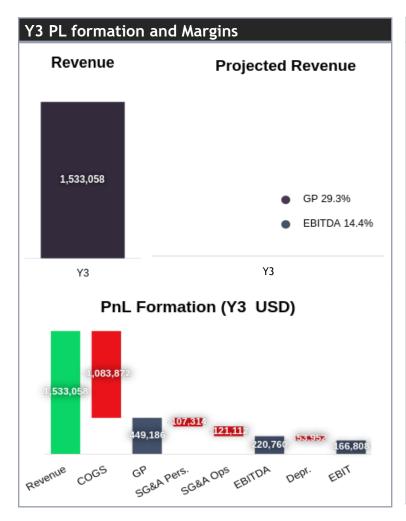


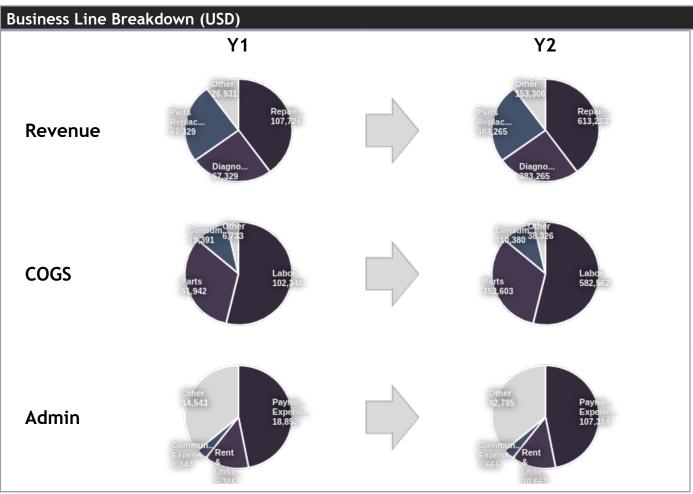


20 September 2024 Investment Utilization France Sources: Company's Prop Planning

Financials Dashboard









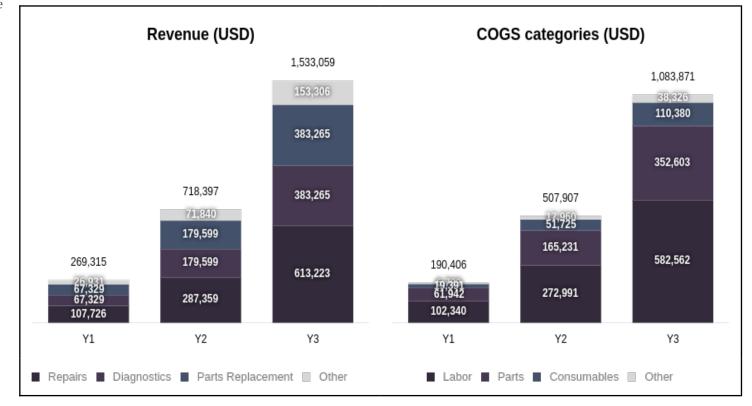
Revenue Formation Narrative



MasterMechanic Garage, a distinguished auto repair shop, is poised to carve out a significant market share in the maintenance and repair of motor vehicles sector. With a total addressable market (TAM) of 22,442,878,440 USD, the serviceable addressable market (SAM) has been projected conservatively at 0.60%, considering our comprehensive service offerings, established reputation, and operational efficiency. This equates to an achievable market worth 134,657,270.64 USD. Our serviceable obtainable market (SOM) percentages have been strategically estimated to reflect realistic business growth: capturing 0.20% in the first year, 0.50% in the second year, and 1.00% by the third year as we expand our service reach and strengthen our brand presence. This translates into annual revenues of 269,314.541 USD in Y1, 718,396.539 USD in Y2, and 1,533,058.214 USD in Y3. Our revenue streams are diversified across four main business lines: Repairs (40%), Diagnostics (25%), Parts Replacement (25%), and Other Services (10%). By focusing on these core revenue generators, MasterMechanic Garage ensures a balanced and stable income flow, ready to adapt to market dynamics and customer needs. Our strategic approach, grounded in realistic and well-calculated projections, positions us to achieve sustainable growth and solidify our standing in a competitive market.

\$ 1,533,058 Projected Revenue

0.00% Market share



Sources: Business Valuation September 2024 Revenue at Glance France 22



Revenue Calculation Details



Revenue Formation	M1	M2	М3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Repairs	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Diagnostics	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Parts Replacement	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Other	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%

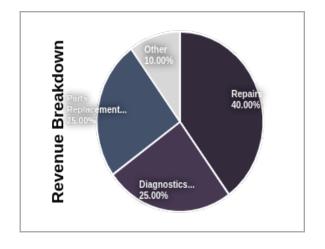
	1,683	1,683	1,683	2,020	2,020	2,020	2,469	2,469	2,469	2,805	2,805	2,805	26,931	71,840	153,306
Other															
Parts Replacement	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Diagnostics	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Repairs	6,733	6,733	6,733	8,079	8,079	8,079	9,875	9,875	9,875	11,221	11,221	11,221	107,726	287,359	613,223

Total revenue is expected to reach \$ 1,533,058 by year 3.

Main revenue driver are:

- Repairs which generates \$ 613,223 by Year 3
- Diagnostics which generates \$ 383,265 by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 138.59 %



Sources: Company's Prop Planning September 2024 Revenue at Glance France 23

COGS Calculation Details



COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Labor	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%
Parts	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%	23.00%
Consumables	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%	7.20%
Other	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

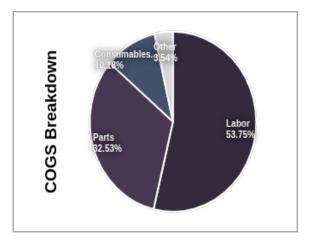
Total COGS (USD)	11,900	11,900	11,900	14,280	14,280	14,280	17,454	17,454	17,454	19,834	19,834	19,834	190,405	507,906	1,083,872
Other	421	421	421	505	505	505	617	617	617	701	701	701	6,733	17,960	38,326
Consumables	1,212	1,212	1,212	1,454	1,454	1,454	1,777	1,777	1,777	2,020	2,020	2,020	19,391	51,725	110,380
Parts	3,871	3,871	3,871	4,646	4,646	4,646	5,678	5,678	5,678	6,452	6,452	6,452	61,942	165,231	352,603
Labor	6,396	6,396	6,396	7,675	7,675	7,675	9,381	9,381	9,381	10,660	10,660	10,660	102,340	272,991	582,562

Total COGS is expected to reach \$ 1,083,872 by year 3.

Main revenue driver are:

- Labor which generates \$ 582,562 by Year 3
- Parts which generates \$ 352,603 by Year 3

Expected CAGR for total COGS in Y1-Y3 is 138.59 %



SG&A Calculation Details





PaT Expectations

Sources: Company's Prop Planning



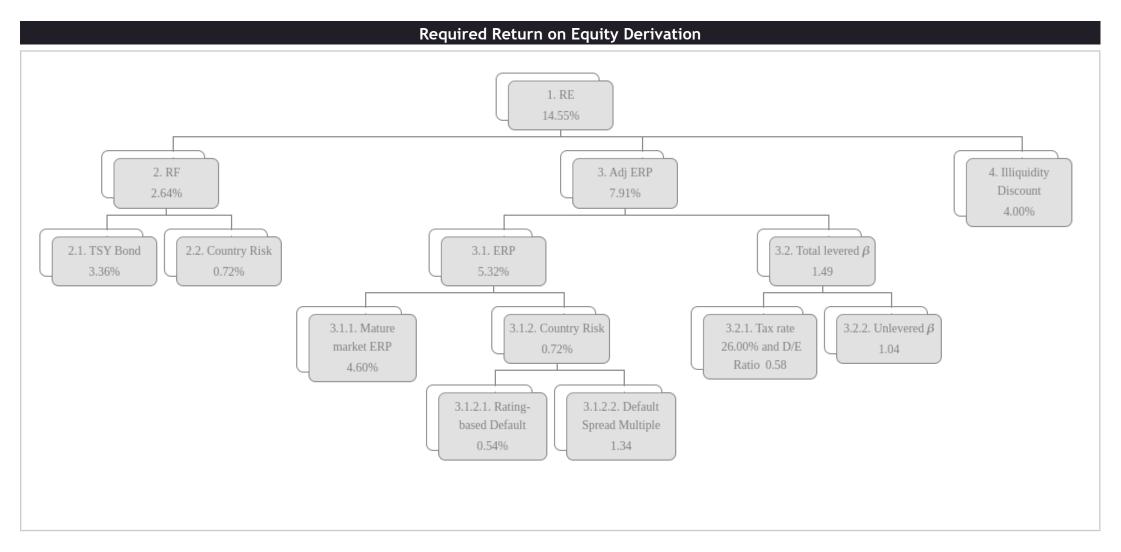
Financial	Projection

Income Statement (USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	16,832	16,832	16,832	20,199	20,199	20,199	24,687	24,687	24,687	28,054	28,054	28,054	269,315	718,397	1,533,058
Repairs	6,733	6,733	6,733	8,079	8,079	8,079	9,875	9,875	9,875	11,221	11,221	11,221	107,726	287,359	613,223
Diagnostics	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Parts Replacement	4,208	4,208	4,208	5,050	5,050	5,050	6,172	6,172	6,172	7,013	7,013	7,013	67,329	179,599	383,265
Other	1,683	1,683	1,683	2,020	2,020	2,020	2,469	2,469	2,469	2,805	2,805	2,805	26,931	71,840	153,306
COGS	-11,900	-11,900	-11,900	-14,280	-14,280	-14,280	-17,454	-17,454	-17,454	-19,834	-19,834	-19,834	-190,405	-507,906	-1,083,872
Labor	-6,396	-6,396	-6,396	-7,675	-7,675	-7,675	-9,381	-9,381	-9,381	-10,660	-10,660	-10,660	-102,340	-272,991	-582,562
Parts	-3,871	-3,871	-3,871	-4,646	-4,646	-4,646	-5,678	-5,678	-5,678	-6,452	-6,452	-6,452	-61,942	-165,231	-352,603
Consumables	-1,212	-1,212	-1,212	-1,454	-1,454	-1,454	-1,777	-1,777	-1,777	-2,020	-2,020	-2,020	-19,391	-51,725	-110,380
Other	-421	-421	-421	-505	-505	-505	-617	-617	-617	-701	-701	-701	-6,733	-17,960	-38,326
Gross Profit	4,932	4,932	4,932	5,918	5,918	5,918	7,233	7,233	7,233	8,220	8,220	8,220	78,909	210,490	449,186
SG&A Personal Expenses	-1,178	-1,178	-1,178	-1,414	-1,414	-1,414	-1,728	-1,728	-1,728	-1,964	-1,964	-1,964	-18,852	-50,288	-107,314
SG&A Operating Expenses	-1,330	-1,330	-1,330	-1,596	-1,596	-1,596	-1,950	-1,950	-1,950	-2,216	-2,216	-2,216	-21,276	-56,753	-121,112
EBITDA	2,424	2,424	2,424	2,909	2,909	2,909	3,555	3,555	3,555	4,040	4,040	4,040	38,781	103,449	220,760
Depreciation	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	4,496	53,952	53,952	53,952
EBIT	-2,072	-2,072	-2,072	-1,587	-1,587	-1,587	-941	-941	-941	-456	-456	-456	-15,171	49,497	166,808
Interest Expense	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	20,489	20,489	20,489
Profit before Tax	-3,780	-3,780	-3,780	-3,295	-3,295	-3,295	-2,648	-2,648	-2,648	-2,164	-2,164	-2,164	-35,660	29,008	146,319
Tax	-983	-983	-983	-857	-857	-857	-689	-689	-689	-563	-563	-563	-9,272	7,542	38,043
Profit after Tax (USD)	-2,797	-2,797	-2,797	-2,438	-2,438	-2,438	-1,960	-1,960	-1,960	-1,601	-1,601	-1,601	-26,388	21,466	108,276



Cost of Capital Estimation







Cost of Capital: CAPM Inputs



Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ β * (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

France

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Business Valuation



	(USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7					
	Profit after Tax	-26,388	21,466	108,276	115,531	123,271	131,531	140,343					
	Growth% Y4-Y7				6.70%	6.70%	6.70%	6.70%					
	Growth% Y7>		3.50%										
DCF	WACC	14.55%											
۵	PV Y1-Y7 at Y0	-23,037	16,359	72,037	67,101	62,503	58,220	54,231					
	PV Y7> Y0	507,989											
	NPV (USD)	815,405											
Average Survival Rate for 3 Years 50%													
	Final Valuation	1	\$ 407,702										

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 14.55 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of $6.70\,\%$, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of $3.50\,\%$.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.

MM Garage

Glossary



Financial and Technical

b \$ - Billions of \$

B2B - Business to Business **B2C** - Business to Customer **CAPEX** - Capital Expenditure

CAPM - Capital Asset Pricing Model

COGS - Cost of oods sold DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium

ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token

NPV - Net present value

OPEX - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative

TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level

Eng - Engineer Dev - Developer

HR - Human Resources

Other

Av - Average

EoP - End of Period

LE - Legal Entity

PE - Private Equity

TOM - Target Operating Model

Disclaimer



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Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

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